

To: Members of the General Committee

From: Richard Freymond, Commissioner of Corporate and

Legislative Services

Meeting Date: June 19, 2023

Subject: March 31, 2023 Financial Update Report (Unaudited), Report

CLSFS23-030

Purpose

A report to recommend the March 31, 2023 unaudited Quarterly Financial Update Report be received.

Recommendations

That Council approve the recommendations outlined in Report CLSFS23-030, dated June 19, 2023 of the Commissioner of Corporate and Legislative Services as follows:

- a) That the March 31, 2023 Quarterly Financial Update Report (unaudited) attached as Appendix A to Report CLSFS23-030, dated June 19, 2023, be received;
- b) That effective September 30, 2023, the City of Peterborough reduce the short-term non-interest-bearing loan to Peterborough Housing Corporation for 555 Bonaccord Street (McRae Project), from \$7,000,000 to \$1,900,000, and increase the term to March 31, 2028. The Social Services General Reserve and the City Housing Reserve will each guarantee \$950,000. The residual \$5,100,000 commitment against the following reserves / capital project will be released:
 - i. \$4,050,000 Social Services General Reserve:
 - ii. \$50,000 City Housing Reserve; and
 - \$1,000,000 Incentives of Affordable Housing Capital Project Ref# 6-07.01;
 and

- c) That \$1,039,231.87 be transferred from the Capital Levy Reserve to the Source Separated Organics (SSO) Program (2023 Capital Budget Ref # 5-21-01) to support the supply and distribution of SSO bins and materials.
- d) That \$318.76 representing 100% of the Police Services 2022 year-end surplus be transferred to the Police Special Projects Reserve effective December 31, 2022.

Budget and Financial Implications

If Recommendation b) is approved the Social Services General Reserve will have an uncommitted balance of \$6,051,526 and the City Housing Reserve will have an uncommitted balance of \$813,185.

If Recommendation c) is approved, the Capital Levy Reserve will have an uncommitted balance of \$5,665,949.

Background

This report presents the financial update as of March 31, 2023 and addresses any budget transfers that have been made up to the date of this report.

Appendix A to this report provides both a summary and supporting details of expenditures and revenues for the Operating Budget and a summary of expenditures and revenues for the Capital Budget. The format of the March Financial Update is consistent with the presentation adopted in the 2023 Budget.

Operating Budget

Schedule 1 of Appendix A is the Summary of Net Operating Revenue and Expenses as of March 31, 2023 and Schedule 2 provides more details of Departmental Operating Expenses.

The year-to-date figures are based on a modified accrual basis where expenses and revenues are reported on a cash basis and then some adjustments have been made for presentation purposes.

As expenditures and revenues are not necessarily incurred or received evenly throughout the year, some of the March 31 percentage variance figures are over or under the 25% figure that would otherwise be expected after one quarter of the year.

Schedule 1 – Summary of Net Operating Revenue and Expenditures

Lines 1 to 8 of Schedule 1 provide a highly summarized list of the Corporation's 2023 revenues that are not directly related to departmental expenses. Explanations of the more significant variances are:

Taxation Revenues

The Tax Levy revenues at 52.0% of budget as shown on Schedule 1 reflects the 2023 interim tax billing. The final tax billing will occur in June.

Supplementary Taxes

The Municipal Property Assessment Corporation has indicated that there will be monthly supplementary assessment rolls issued starting in May through to November. Staff expects to issue supplementary tax billings in the months of July, October, and November.

Schedule 2 - Summary of the Departmental Net Operating Expenses

Peterborough Sports and Wellness Centre

As directed by Council under other business on May 3, 2021, a review of the Peterborough Sport and Wellness Centre's operational and financial status was completed and included impacts from the COVID Pandemic. The 2022-year actuals provided the most relevant benchmark to pre-COVID operations due to the decreases related to mandated shutdowns of the facility. Though a benchmark, it should be noted that revenue related to 2022 operations was impacted by the January 2022 provincially required COVID Shutdown, the HVAC Replacement Project which took place in the first quarter of 2022, and a gradual return of memberships following the lifting of restrictions.

In summary the Wellness Centre membership has returned to approximately 84% of pre-pandemic levels. Membership growth for those under the age of 54 has been gradual but showing a steady return, however those members aged 55 plus have not. This trend in memberships is supported in the April 2021 L.E.K. Consulting Insights report on Fitness in Post- COVID, in which older adults are hesitant to return to traditional fitness and are exploring hybrid or specialized fitness options. The chart below summarizes the changes in membership from January 2020 to April 2023.

Membership Age Group		% of Total Members	April 2023	Net Change	
Under 24	1,073	30%	1,100	37%	+ 27
25 to 54	1,025	29%	877	29%	- 148
55 to 84	1,312	37%	832	28%	- 480
Over 85	133	4%	167	6%	+ 34
Total Members	3,543	100%	2,976	100%	- 567

Note: These are community memberships and does not include Fleming College Students.

While membership growth continues, and in response to the older adult trends, wellness program models have been adapted to provide increased opportunities for

outdoor recreation, while focusing on more specific fitness programs such as a gentle aquafitness, pickleball, and yoga. As a result, older adult program revenue increased from approximately \$5,000 in 2019 to \$35,000 in 2022. While children's programs such as day camps and martial arts have seen growth from approximately \$217,000 in 2019 to \$360,000 in 2022.

Prior to March 2020 and the start of COVID, the Wellness Centre had a membership base of 3,543 individuals and in 2019 annual revenues of \$2.8 Million. Revenue included memberships, registered programs, ancillary fees, and a Fleming College cost share of approximately 21% of overall expenses. In comparison post-pandemic, the Wellness Centre has a membership base of 2,976 individuals and in 2022 annual revenues of \$2.2 Million. Revenue included memberships, registered programs, ancillary fees, and a Fleming College cost share of approximately 30% of overall expenses.

In summary, though the fitness industry in general has seen slower than expected to return to post-pandemic levels, particular in older adults, the program model has been adapted to include increased opportunities for individuals to participate in specific programs. This approach has provided the increased options for individuals to access recreation outside membership-based approaches.

553-555 Bonaccord (McRae Project) Construction Cost and Financing Requirement

Through Report CSSS22-017 dated June 20, 2022, the total project cost for Phase 1 and 2 of the McRae Project was estimated at \$43,115,000. The project is now complete, and occupancy commenced March 2023. The total estimated cost is now \$43,700,000. Of this total project cost, \$26,328,000 long-term financing and \$1,900,000 short-term financing is required, for a total loan requirement of \$28,228,000.

On May 8, 2023, the Canadian Mortgage and Housing Corporation (CMHC) offered Peterborough Housing Corporation (PHC) with a loan agreement through the National Housing Co-Investment Fund (NHCF) for Phase 2 of the project. Upon fulfilling several conditions, PHC was offered a loan of up to \$19,827,624 that consists of a secured, low-interest bearing, repayable loan of up to \$19,090,900 amortized over 50-years and a secured, non-interest bearing, forgivable loan of up to \$736,724. This favourable financing has been offered to PHC and is not transferrable to the newly formed Government Business Enterprise. As such, PHC will retain ownership of the McRae project.

An additional \$6,500,000 is required over and above the CMHC-NHCF offer. It is recommended that the existing Infrastructure Ontario construction financing of \$24,433,000 be repaid, except for \$6,500,000 which will be converted to a 30-year amortizing debenture. As authorized through Report CPFS17-044, dated July 24, 2017, debenture by-laws will be presented to Council in due course. The combination of the CMHC-NHCF loans (\$19,827,624) and the Infrastructure Ontario debenture (\$6,500,000) will provide the total necessary long-term financing (\$26,328,000).

On March 1, 2023 the City was advised of additional \$2,729,613 provincial funding for the McRae Phase 2 build (555 Bonaccord St.) as detailed in the table below.

Table 1 – Additional Provincial Funding for McRae-Phase 2

McRae Phase II build	Funding	Units
Canada-Ontario Community Housing Initiative (COCHI)	\$2,457,000	63
Ontario Priorities Housing Initiative (OPHI)	\$94,655	1
Homelessness Prevention Program (HPP)	\$177,958	1
TOTAL FUNDING	\$2,729,613	65

This additional provincial funding will reduce the short-term loan requirement to \$1.9 million. PHC has requested that, effective September 30, 2023, \$1.9 million of the \$7.0 million short-term non-interest-bearing financing provided by the City be extended to March 31, 2028, to continue to allow for the sale and/or refinancing of single-family homes on Denne Crescent and Collison Road. All amounts owning that exceed \$1.9 million at September 30, 2023, shall be repaid to the City at that time. Repayment terms on the remaining \$1.9 million will be flexible, with all equity from these houses and any surplus operating profits from the McCrae project directed to pay off the loan expeditiously. The Social Services General Reserve and the City Housing Reserve will each guarantee \$950,000. The residual \$5,100,000 commitment against the following reserves / capital project will be released:

- iv. \$4,050,000 Social Services General Reserve;
- v. \$50,000 City Housing Reserve; and
- vi. \$1,000,000 Incentives of Affordable Housing Capital Project Ref# 6-07.01.

The revised terms of this loan requires Council approval and is presented as Recommendation b).

In summary, the construction cost of \$43.7 million will be funded as detailed in Table 2.

Table 2 – McRae (Phase 1 and 2) Final Construction Cost and Funding Sources

		Го	hruani 17 22			
		re	bruary-17-23			
Ref	Description		Phase 1	Phase 2		Total
1	Total Capital Cost:	\$	11,982,000	\$ 31,757,706	\$	43,739,706
2	Funding Sources:					
3	PHC Equity - from house sales to date	\$	4,653,000	\$ 3,276,005	\$	7,929,005
4	CMHC Seed Grant	\$	50,000	\$ 50,000	\$	100,000
5	IAH/SIF Funding	\$	2,500,000		\$	2,500,000
6	Provincial Funding (COCHI (\$2.457M), OPHI (\$1.035M), HPP (\$178K))			\$ 3,669,613	\$	3,669,613
	Municipal Contributions	\$	213,464	\$ 1,100,000	\$	1,313,464
8	Long-term Debt Financing					
	a Infrastructure Ontario debenture (30 year)	\$	4,565,536	\$ 1,934,464	\$	6,500,000
	b CHMC - Co-Investment Fund forgivable loan			\$ 736,724	\$	736,724
	c CHMC - Co-Investment Fund Ioan (50 year)			\$ 19,090,900	\$	19,090,900
	Total Long-term Debt Financing	\$	4,565,536	\$ 21,762,088	\$:	26,327,624
9	Short -term financing (5 year)			\$ 1,900,000	\$	1,900,000
10	Total Funding Sources	\$	11,982,000	\$ 31,757,706	\$	43,739,706

Homelessness and Housing

As announced in the 2023-24 funding letter received in February 2023, the province increased the COCHI allocation by \$543,872 and slightly reduced the expected OPHI allocation by \$19,575. There is no impact to the City or County funding.

Children's Services

There are a number of changes to funding in the first quarter of 2023 for Children's Services Programs, all 100% provincial funding.

- a) Canada Wide Early Learning Child Care (CWELCC) the 2023 budget was estimated to be \$15,235,482. The actual allocation from the province was \$14,844,324. There will be no financial implications to the City as programs will be scoped to ensure spending within the allocation. All agencies in the City and County of Peterborough that opted in to CWELCC will be supported with this allocation;
- b) Early Learning Child Care (ELCC) in 2023 there was an additional investment of \$68,203. These funds will be used for priorities under the ELCC agreement including fee subsidies for children aged 0-12, increased access to licensed childcare, capital retrofit projects or to reduce fees and increase affordability:
- c) EarlyON In 2023, there was an additional investment of \$55,731. Staff will determine the best way to support the EarlyON providers with this additional funding.

Ontario Works

The Ministry of Children, Community and Social Services has approved some additional 50/50 funding for one-time expenditures at Social Services. \$117,500 has been provided for Data Architect Services to review and analyze the Division's data infrastructure, Trauma and grief training and supports for frontline staff, and DEI training and supports for other social issues to better prepare staff in delivering life stabilization services to clients.

The City has \$323,533 of 100% municipal funds budgeted in 2023 that can be used to leverage this additional one-time funding and cover the 50% required from the Municipality. No additional municipal funding is needed.

Contingency

Chart 2 summarizes the changes that were made to the Contingency Budget during the 2023 Budget process and activity in the Contingency budget during the period of January 1 – March 31, 2023.

Chart 2
Transfers to/from 2023 Contingency
As of March 31, 2023

Ref	Description	Amount Transfer (from) to	Balance
1	2023 Approved Contingency		\$505,250
2	Transfers Approved as part of the 2023 Bu	dget Process	
3	Peterborough Paramedics (\$50,006) Peterborough Health Unit (\$184,252) Ontario Regional Conservation Authority \$2,164 Municipal Property Assessment Corporation \$24,429	(\$207,654)	
4	Transfers Approved through Council		
5	Building Services Staffing – Report IPSBD23-001	(\$118,340)	
6	Transfers Approved through delegated Authority	\$0	
7	2023 Contingency Available - March 31		\$179,256

Ref	Description	Amount Transfer (from) to	Balance
8	Transfers Recommended through this Financial Update Report	\$0	
9	Direct Charges		
10	Direct charges to Contingency as at March 31, 2023	\$0	
11	Direct charges or recoveries to Contingency subsequent to March 31, 2023	(\$13,719)	
12	Other Potential Commitments	(\$155,000)	
13	Balance Available		\$10,537

Schedule 3 - Summary of Capital Works in Progress

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and provides a high-level overview. The Summary reflects all capital works including projects approved in the 2023 Capital Budget as well as projects previously approved but are still ongoing.

Next Generation 9-1-1

As reported to Council through Report CLSFS23-015, dated February 6, 2023, the City applied for Next Generation 9-1-1 (NG9-1-1) funding separately for both the Peterborough Fire Services and Peterborough Police Services Public Safety Answering Points (PSAPs). On March 6, 2023, the City was notified that \$1,100,000 and \$600,000, respectively, was granted to the City for Peterborough Fire Services and Peterborough Police Services PSAPs. Although separate funding has been received, the City, Peterborough Police Services and Peterborough Fire Services are working together to acquire a NG 9-1-1 solution. As noted in Chart 3, Ref 1, through delegated authority, the NG9-1-1 capital budget (2023 Capital Budget Ref # 3-3.02)) was increased by the combined \$1.7M grant. A second intake is anticipated to commence in the summer of 2023.

Source Separated Organics Program

The Administrative Staff Committee Report IPSES23-006 awarded RFP-31-22 for the supply and delivery of household collection carts, kitchen catchers, kitting and home delivery. Upon further analysis, a budget transfer of \$1,039,231.87 should have been approved prior to the award of the RFP. It is recommended the funds be transferred from the Capital Levy Reserve to the Source Separated Organics Program (2023 Capital Budget Ref # 5-21-01), as outlined in Recommendation c).

Plan-Build Peterborough

The Chief Administrative Officer, pursuant to the delegated authority set out in Section 2(k) of the CAO By-law numbered 22-070, approved, as part of Report IPSBD23-002, the Plan-Build Peterborough Pilot Project and the one-year contract FTE Permit Coordinator position. The financial impact of a one-year Permit Technician FTE Contract position is approximately \$66,966, including benefits. It is proposed that cost to November 1 2023 (67%) would be funded by the Provincial Streamlining Funding for improved permit issuance timelines. The remaining 33% (\$22,098) would be funded by the approved Amanda Portal Project (Permit Issuance Function) Capital Budget.

Police Services 2022 Surplus

The Police Service ended the 2022 year with a surplus of \$318.76. In a letter dated June 6, 2023, (Appendix D) to members of Council, the Chair of the Police Services Board requested that the Board be permitted to retain the full surplus amount.

As part of the 2022 Budget process, Council, through Report CLSFS21-038 2022 Draft Budget dated November 22, 2021, approved recommendation cc) which reads as follows:

That any unused Police Services Budget at the end of 2022 be transferred to the Police Special Projects Reserve, subject to the overall year-end position and approval by City Council and that, if the actual 2022 Police Services costs exceed the 2022 Budget, funds may be drawn from the Police Special Projects Reserve. (Page 192)

Staff recommend that the full surplus be transferred to the Reserve effective December 31, 2022.

Budget Creation and Transfers made under Delegated Authority of Sections 9.1.1 or 9.1.3 of the City's Purchasing By-law 22-070

Certain budget creations or transfers have been made under delegated authority as set out in Sections 9.1.1 and 9.1.3 of the City's Purchasing By-law 22-070 which state the following:

- 9.1.1 Other than when Section 9.1.2 applies, the Chief Administrative Officer or the Treasurer are authorized to transfer Approved Budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report.
- 9.1.3 The Chief Administrative Officer or the Treasurer are authorized to create a budget where 100% funding has become available, subsequent to the annual budget approval, for a specific Deliverable, and where no new full-time staff are required. All such budget creation will be reported in the Quarterly Financial Report.

Chart 3 Transfers Made under Delegated Authority

Ref	Approval Date	By-Law 22-070 Ref	Approver	Description
1	March 16, 2023	9.1.3	Treasurer	Next Generation 9-1-1 The Next Generation 9-1-1 (NG9-1-1) information technology project budget (2023 capital budget (Ref # 3-3.02)) was increased by \$1,700,000 to reflect the provincial Next Generation 9-1-1 grant allocation
2	March 28, 2023	9.1.1	Treasurer	North-east Jackson DMAF Application Support The Treasurer approved a transfer of \$38,700 surplus funds from the 105 B-110 Watercourse Plans Project to the North-east Jackson Watershed Improvements Project (2023 Budget Ref #5-6.05), required to fund the Disaster Mitigation Adaptation Fund application support program.
3	March 28, 2023	9.1.1	Treasurer	Byersville DMAF Application Support The Treasurer approved a transfer of \$38,700 surplus funds from the 105 B-110 Watercourse Plans Project to the Byersville Watershed Improvements Project (2012 Budget Ref #5-6.05), required to fund the Disaster Mitigation Adaptation Fund application support program.
4	April 5, 2023	9.1.1	Treasurer	Temporary Traffic Signals The Treasurer approved a transfer of \$46,070 from the Traffic Signal Reserve to the Traffic Signal Infrastructure Improvements project (2023 Budget Ref #5-18.04) to fund temporary traffic signals at Armour Road and Nassau Mills Road to deal with Trent University congestion issues.

5	May 16, 2023	9.1.1	Treasurer	Kinsman Arena Solar Agreement The Treasurer approved a transfer of \$13,152.94 to the Climate Change Reserve from the Capital Levy Reserve, representing the City's 2022 share of the Solar Agreement for the Kinsmen Arena which was credited to the Capital Levy Reserve as part of the 2022 year-end process.
6	May 19, 2023	9.1.1	Treasurer	Affordable Housing Renovations The Treasurer approved a transfer of \$25,455.28 from the Capital Levy Reserve to the Renovate 808 Sherbrooke St and 953 Clonsilla Ave project budget (Report CLSFM21-002) to accommodate additional costs required.

Submitted by,

Richard Freymond Commissioner of Corporate and Legislative Services

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Attachments:

Appendix A

Schedule 1 Summary of Operating Revenues and Expenditures

Schedule 2 Summary of Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B - Supplemental Information

Appendix C - Police Services Board Letter

Schedule 1 City of Peterborough Summary of Net Operating Revenue and Expenditures As at March 31, 2023 (Unaudited)

REF C1	Description C2	Net Budget C3	% of Total Budget C4	Actual Net To Date C5	Budget Remaining C6	Actuals To Date as a % of Budget C7
1	NET REVENUES					
2	Tax Levy	154,800,133	89.4%	80,432,808	74,367,325	52.0%
3	Supplementary Taxes	1,300,000	0.8%		1,300,000	
4	Payments In Lieu	4,243,400	2.5%	1,379,760	2,863,640	32.5%
5	COPHI Dividends	5,208,000	3.0%	3,154,750	2,053,250	60.6%
6	Investment Income	4,230,565	2.4%	766,607	3,463,958	18.1%
7	Casino Gaming revenues	3,000,000	1.7%	716,378	2,283,622	23.9%
8	Other Revenues	472,000	0.3%	18,889	453,111	4.0%
9		173,254,098	100%	86,469,192	86,784,906	49.9%
10	NET EXPENDITURES (Schedule 2)					
11	City Council	814,982	0.5%	194,157	620,825	23.8%
12	Chief Administrative Officer	20,529,308	11.9%	4,738,945	15,790,363	23.1%
13	Corporate and Legislative Services	10,410,778	6.0%	2,425,040	7,985,738	23.3%
14	Infrastructure and Planning Services	39,739,462	22.9%	11,266,910	28,472,552	28.4%
15	Community Services	22,907,674	13.2%	4,589,375	18,318,299	20.0%
16	Financial Services - Other	37,801,254	21.8%	8,956,883	28,844,371	23.7%
17	Transfers to Organizations for Provision of Services	41,050,640	23.7%	10,971,525	30,079,115	26.7%
18		173,254,098	100%	43,142,835	130,111,263	24.9%

Schedule 2 **City of Peterborough** Departmental Operating Expenses As at March 31, 2023 (Unaudited)

Ref								Variance		
C1	Service, program, transfers	Expenditures Revenues		Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent	
• •	C2	СЗ	C4	C5	C6	C7	C8	С9	C10	
	City Council									
1 2	City Council Mayors Office and Council	818,657	(3,675)	814,982	195,076	(919)	194,157	620,825	23.80%	
		818,657	(3,675)	814,982	195,076	(919)	194,157	620,825	23.80%	
3	Chief Administrative Officer									
4	Office of the Chief Administrative Officer	600,381	(18,240)	582,141	136,225	(4,560)	131.665	450,476	22.60%	
5	Communication Services	998,807	(254,250)	744,557	250,114	(335,119)	(85,005)	829,562	-11.40%	
6	Fire Services	19,735,063	(1,034,582)	18,700,481	4,821,334	(260,217)	4,561,117	14,139,364	24.40%	
7	Emergency and Risk Management	532,729	(30,600)	502,129	131,168	-	131,168	370,961	26.10%	
		21,866,980	(1,337,672)	20,529,308	5,338,841	(599,896)	4,738,945	15,790,363	23.10%	
8	Corporate and Legislative Services									
9	City Clerk	1,292,638	(406,383)	886,255	287,461	(107,142)	180,319	705,936	20.30%	
10	Financial Services	3,081,531	(760,400)	2,321,131	2,495,887	(1,989,364)	506,523	1,814,608	21.80%	
11	Facilities Management	2,752,284	(1,369,866)	1,382,418	684,664	(292,108)	392,556	989,862	28.40%	
12	Facilities and Planning Initiatives	168,884	-	168,884	99,843	-	99,843	69,041	59.10%	
13	Human Resources	1,532,904	(298,496)	1,234,408	350,970	(74,781)	276,189	958,219	22.40%	
14	Information Technology	5,968,008	(2,240,294)	3,727,714	1,564,963	(527,180)	1,037,784	2,689,930	27.80%	
15	Legal Services	2,716,408	(2,026,440)	689,968	631,933	(700,107)	(68,174)	758,142	-9.90%	
16		17,512,657	(7,101,879)	10,410,778	6,115,721	(3,690,681)	2,425,040	7,985,738	23.30%	
17	Infrastructure and Planning Services									
18	Office of IPS Commissioner	314,031	(135,803)	178,228	79,754	(33,951)	45,803	132,425	25.70%	
19	Planning	2,714,712	(1,380,473)	1,334,239	510,968	(142,970)	367,998	966,241	27.60%	
20	Building Services	3,506,311	(2,522,947)	983,364	833,971	(632,455)	201,516	781,848	20.50%	
21	Airport	3,399,181	(1,122,589)	2,276,592	848,262	(133,261)	715,001	1,561,591	31.40%	
22	Infrastructure Managment	3,142,084	(1,524,616)	1,617,468	727,848	(219,614)	508,234	1,109,234	31.40%	
23	Engineering, Construction and Public Works	30,705,656	(17,924,922)	12,780,734	6,691,971	(3,272,728)	3,419,243	9,361,491	26.80%	
24 25	Transportation Environmental Services	30,294,738	(17,307,614)	12,987,124	6,850,314	(2,771,873)	4,078,441	8,908,683	31.40% 25.50%	
25	Environmental Services	34,847,441	(27,265,728)	7,581,713	8,951,277	(7,020,604)	1,930,673	5,651,040	25.50%	
26		108,924,154	(69,184,692)	39,739,462	25,494,365	(14,227,456)	11,266,909	28,472,553	28.40%	
27	Community Services									
28	Community Services Administration	2,717,784	(570,940)	2,146,844	596,042	(105,175)	490,867	1,655,977	22.90%	
29	Arts, Culture and Heritage	5,693,668	(329,464)	5,364,204	1,360,567	(72,513)	1,288,054	4,076,150	24.00%	
30	Arenas	6,355,491	(4,177,424)	2,178,067	1,815,039	(1,303,208)	511,831	1,666,236	23.50%	
31	Recreation	5,680,635	(4,467,481)	1,213,154	1,146,669	(718,075)	428,594	784,560	35.30%	
32	Social Services	100,094,816	(88,089,411)	12,005,405	23,545,753	(21,675,724)	1,870,029	10,135,376	15.60%	
33		120,542,394	(97,634,720)	22,907,674	28,464,070	(23,874,695)	4,589,375	18,318,299	20.00%	

Schedule 2 **City of Peterborough** Departmental Operating Expenses As at March 31, 2023 (Unaudited)

			Budget			Actuals		Varia	nce
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	СЗ	C4	C5	C6	C7	C8	С9	C10
34	Financial Services - Other Financial								
35	Tax-supported debt servicing charges	15,366,732		15,366,732	2,203,178	-	2,203,178	13,163,554	14.30%
36	Capital Levy	9,176,780		9,176,780	2,294,195	-	2,294,195	6,882,585	25.00%
37	Transfers to/from Reserves	11,268,065	(2,600,000)	8,668,065	3,208,518	(10,000)	3,198,518	5,469,547	36.90%
38	Property Taxation Costs	3,021,901		3,021,901	1,023,785	-	1,023,785	1,998,116	33.90%
39	Other Expenditures	1,388,520		1,388,520	237,207	-	237,207	1,151,313	17.10%
40	Contingency	179,256	-	179,256	-	-	-	179,256	0.00%
41		40,401,254	(2,600,000)	37,801,254	8,966,883	(10,000)	8,956,883	28,844,371	23.70%
42	Transfers to Organizations for Provision of Services								
43	Police Services	32,330,342	(3,227,399)	29,102,943	8,633,078	(636,562)	7,996,516	21,106,427	27.50%
44	Ptbo County/City Paramedics Service	6,192,663	(75,000)	6,117,663	1,548,166	(18,750)	1,529,416	4,588,247	25.00%
45	Fairhaven Debt and Operating Support	1,600,000		1,600,000	400,000	-	400,000	1,200,000	25.00%
46	Peterborough Public Health	1,541,352		1,541,352	385,338	-	385,338	1,156,014	25.00%
47	Ptbo & Kawarthas Economic Development	1,081,332		1,081,332	270,333	-	270,333	810,999	25.00%
48	Otonabee Region Conservation Authority	830,795		830,795	203,074	-	203,074	627,721	24.40%
49	Peterborough Humane Society	454,825		454,825	115,881	-	115,881	338,944	25.50%
50	Downtown Business Improvement Area	177,500		177,500	34,910	-	34,910	142,590	19.70%
51	Greater Peterborough Innovation Cluster	144,230		144,230	36,058	-	36,058	108,172	25.00%
52		44,353,039	(3,302,399)	41,050,640	11,626,838	(655,312)	10,971,526	30,079,114	26.70%
53	Total expenditures	354,419,135	(181,165,037)	173,254,098	86,201,794	(43,058,959)	43,142,835	130,111,263	24.90%

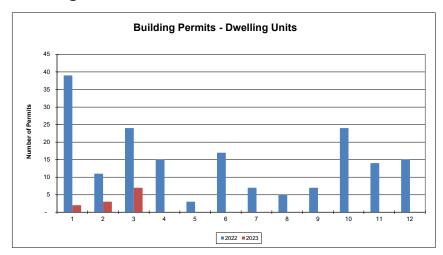
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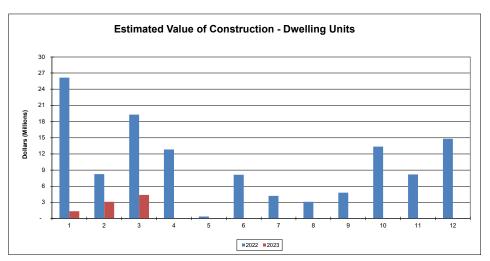
				^	3 at march of	, 2020 (Onladdited	•,					
Project Description C1	Number of Active Projects C2	Total Project Budgets C3	Actual Project Expenditures to Date	Contribution To Reserves	Commitments	Gross Expenditures Paid & Committed To Date C4	Gross Expenditures Compared to Budget (Over) Under C5	Gross Expenditures As a % To Budget C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	02	00					00		0,	30		0.10
Chief Administrative Officer							1					
Fire Services	4	19,132,620	2,744,647	-	2,131,903	4,876,550	14,256,071	25.00%	-	4,876,549	25.50%	14,256,071
Emergency Management	0	-	-	-		-	-	-	-	-	0.00%	
Total	4	19,132,620	2,744,647	-	2,131,903	4,876,550	14,256,071	25.00%	-	4,876,549	25.50%	14,256,071
Corporate and Legislative Services						<u> </u>				<u> </u>		
Facilities Management	35	17,361,008	5,567,325	-	1,840,808	7,408,133	9,952,873	43.00%	(895,480)	6,512,654	37.50%	10,848,354
Facilities and Planning Initiatives	8	8,711,598	7,240,149	-	347,635	7,587,784	1,123,814	87.00%	(6,741)	7,581,043	87.00%	1,130,555
Information Technology	13	8,070,716	3,244,670	572,321	728,175	4,545,166	3,525,553	56.00%	(612,906)	3,932,259	48.70%	4,138,457
Other	16	17,060,071	13,102,711	1	180,158	13,282,870	3,777,201	78.00%	(948,578)	12,334,291	72.30%	4,725,779
Total	72	51,203,393	29,154,855	572,322	3,096,776	32,823,953	18,379,441	64.00%	(2,463,705)	30,360,247	59.30%	20,843,145
Infrastructure and Planning Services								T	T		T	
Planning	21	27,617,718	20,431,084	2,571,593	222,834	23,225,510	4,392,206	84.00%	(3,123,690)	20,101,821	72.80%	,,
Growth Areas	9	4,450,000	94,754	-	-	94,754	4,355,246	2.00%	-	94,754	2.10%	
Industrial Parks	3	14,221,068	9,917,655	-	2,351,604	12,269,259	1,951,809	86.00%	(311,760)	11,957,499	84.10%	
Building	1	203,520	131,768	-	-	131,768	71,752		-	131,768	64.70%	71,752
Airport	23	12,520,292	4,867,288	2,169	88,765	4,958,222	7,562,069	40.00%	(5,169)	4,953,054	39.60%	7,567,239
Flood Reduction Master Plan Projects	28	116,646,094	92,324,808	172,700	9,230,535	101,728,043	14,918,051	87.00%	(5,299,867)	96,428,176	82.70%	
Geomatics/Mapping	6	3,194,918	1,905,960	-	129,682	2,035,642	1,159,276	64.00%	-	2,035,643	63.70%	1,159,276
Infrastructure and Planning Services - Administration	10	10,014,825	8,123,584	-	794,378	8,917,961	1,096,865	89.00%	(4,578,290)	4,339,670	43.30%	
Arterial	19	90,168,808	60,373,440	403,139	8,862,117	69,638,696	20,530,112	77.00%	(1,355,288)	68,283,407	75.70%	21,885,401
Collector & Local	10	46,034,257	26,930,418	-	7,732,736	34,663,154	11,371,102	75.00%	(62,033)	34,601,122	75.20%	
Bridges	9	9,634,106	3,763,157	-	327,530	4,090,687	5,543,418	42.00%	(619,975)		36.00%	
Sidewalks	9	5,943,498	3,330,461	750,752	122,014	4,203,227	1,740,272	71.00%	(938,092)		54.90%	2,678,364
Sanitary Sewers	12	18,621,498	9,358,124	941,000	383,535	10,682,659	7,938,839	57.00%	(78,417)		56.90%	
Storm Sewers	5	9,448,727	5,444,082	-	1,373,591	6,817,673	2,631,053	72.00%	(15,000)	6,802,674	72.00%	2,646,053
Public Works	10	22,511,950	12,318,585	454,620	3,643,776	16,416,981	6,094,970	73.00%	(358,858)	16,058,124	71.30%	6,453,826
Transit	13	32,963,830	13,044,722	317,546	836,791 271,865	14,199,059 3,510,451	18,764,772	43.00% 83.00%	(352,156)	13,846,902 3,510,452	42.00% 82.60%	
Parking Traffic	19	4,249,064	3,238,587 4,420,969	200,000	1,066,482		738,612	52.00%	(124 046)		50.60%	738,612
	19	11,183,525		300,000		5,787,451	5,396,075		(124,916)			
Transportation Planning Environmental Services	-	350,000	370,536	-	15,703	386,239	(36,239)	110.00%	-	386,239	110.40%	(36,239)
	16 5	40,363,741 49,921,500	7,525,540 17,076,816	-	4,365,736 6,325,814	11,891,276 23,402,629	28,472,464 26,518,871	29.00% 47.00%	(21,653)	11,867,444 23,380,977	29.40% 46.80%	28,496,297
Waste Management	ט	49,921,500	17,070,816	-	0,325,814	23,402,629	20,018,871	47.00%	(21,053)	23,300,977	40.80%	20,040,023

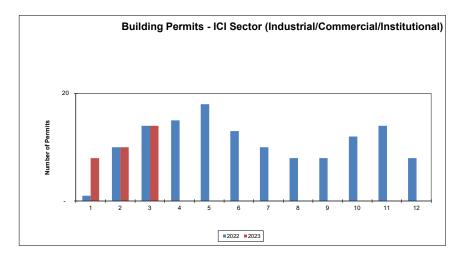
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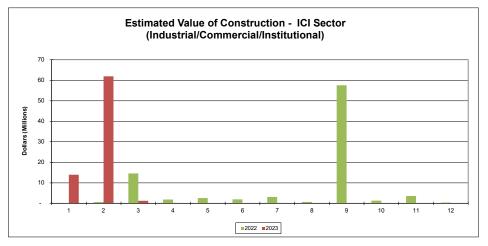
	Number of		Actual Project	Contribution To Reserves	Commitments		Gross Expenditures	Gross Expenditures As a %			Net Expenditures as a % of Budget	Approved Capital
Project Description	Active Projects	Total Project Budgets	Expenditures to Date			Gross Expenditures Paid & Committed To Date	Compared to Budget (Over) Under	To Budget	Other Revenues or Recoveries	Net Project Expenditures	-	(Unfinanced Expenditures)
Total	233	530,262,938	304,992,336	5,913,519	48,145,487	359,051,342	171,211,595	68.00%	(17,245,165)	341,782,350	64.50%	188,480,589
Community Services												
Administration	6	4,126,500	3,469,147	95,651	101,112	3,665,910	460,590	89.00%	(442,664)	3,223,246	78.10%	903,254
Arts Culture & Heritage	7	1,856,688	1,144,569	30,000	0	1,174,569	682,120	63.00%	(64,325)	1,110,243	59.80%	746,445
Museum	3	355,000	120,717	-	8,670	129,387	225,613	36.00%	(102,761)	26,626	7.50%	328,374
Library	0		-	-	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	3	160,000	111,966		600	112,566	47,434		-	112,566	70.40%	47,434
Arenas	11	46,781,235	9,546,193	85,000	6,284,600	15,915,793	30,865,442	34.00%	(41,422)	15,874,371	33.90%	30,906,864
Memorial Centre	0	-	-	-	-	-	-	0.00%	-	-	0.00%	-
Marina	1	25,000	-	-	-	-	25,000	0.00%	-	-	0.00%	25,000
Recreation	15	4,176,147	2,063,108	471	452,032	2,515,611	1,660,536	60.00%	(1,670,837)	844,774	20.20%	3,331,373
Social Services	7	16,604,540	6,411,956	-	95,464	6,507,420	10,097,120	39.19%	(576,519)	5,930,900	35.72%	10,673,640
Total	53	74,085,110	22,867,656	211,122	6,942,477	30,021,255	44,063,855	41.00%	(2,898,528)	27,122,726	36.60%	46,962,384
Police	0	-	-	-	-	-	-	0.00%	-	-	0.00%	-
Grand Total	362	674,684,061	359,759,495	6,696,963	60,316,642	426,773,100	247,910,962	63.00%	(22,607,398)	404,141,872	59.90%	270,542,189

Building

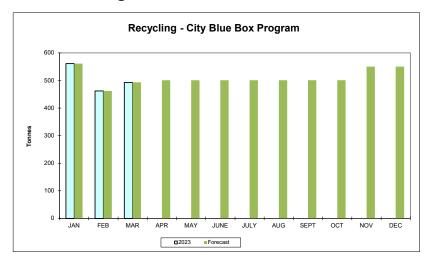


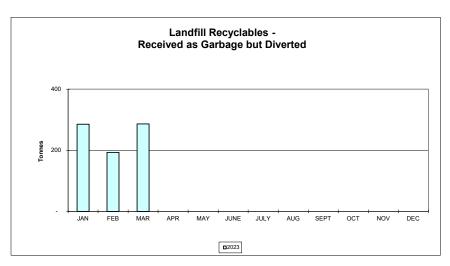


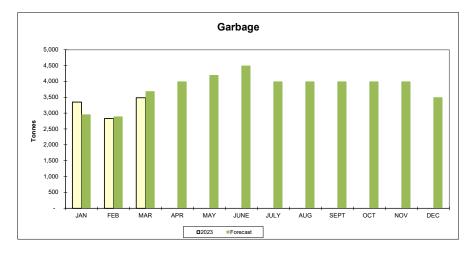




Waste Management









Mary ten Doeschate, Chair Mayor Jeff Leal Councillor Gary Baldwin, Vice-Chair

Drew Merrett Steve Girardi

June 6, 2023

City of Peterborough 500 George St. N. Peterborough, ON K9H 3R9

Attention: Members of Council

Jasbir Raina, Chief Administrative Officer

Richard Freymond, Commissioner of Corporate & Legislative Services

John Kennedy, Clerk

Members of Council, Mr. Raina, Mr. Freymond and Mr. Kennedy:

Re: Request to Transfer 2022 Surplus to Police Special Projects Reserve

The Board is pleased to inform you that the Service finished 2022 with a surplus of \$318.76. The Service's 2022 Year-End Financial Report is attached for your information.

At the Board's May 2, 2023 public meeting, it unanimously approved retaining the surplus and transferring it to the Service's Special Projects Reserve account towards necessary items and initiatives.

The Board is aware that the transfer of this surplus must be approved by Council as per the following motion:

"That any unused Police Services Budget at the end of 2022 be transferred to the Police Special Projects Reserve, subject to the overall year-end position and approval by City Council and that, if the actual 2022 Police Services costs exceed the 2022 Budget, funds may be drawn from the Police Special Projects Reserve."

2

The Board respectfully requests that the full 2022 surplus of \$318.76 be retained and transferred into the Police Special Projects Reserve Account.

Ensuring the Peterborough Police Service is provided the tools it needs to effectively continue a high level of policing to our community is the Board's main commitment. While the 2022 surplus amount is modest, any investment in our local Police Service helps build a stronger future for our community.

Should you require additional information or wish to discuss this matter further, please do not hesitate to contact me.

Sincerely,

Mary ten Doeschate, Chair

Att.: 2022 Year-End Financial Report for the Service



Peterborough Police Services Board

Public Session

TO:

Chair and Members of the Peterborough Police Services Board

FROM:

Tia Nguyen, Finance Manager

REPORT DATE:

April 14, 2023

MEETING DATE: May 2, 2023

SUBJECT:

2022 Year-End Financial Report

PURPOSE

This report is being submitted to advise the Board of the 2022 Year-End financial position of the Peterborough Police Service.

RECOMMENDATION

That the Board approve the recommendation outlined in this Report, as follows:

It is recommended that the Board receive this report and request City Council to transfer the 2022 Police Service's budgetary surplus of \$318.76 to the Police Special Projects Reserve to assist with future projects.

STRENGTH IMPACT

Not applicable

BUDGET AND FINANCIAL IMPLICATIONS

There is an operating surplus of \$318.76 for the year 2022, which represents 0.001% of the net operating budget. It is recommended this operating surplus be transferred to the Peterborough Police Service Special Projects Reserve to assist with future projects.

BACKGROUND

This is the tenth consecutive year the PPS has finished the year within budget.

Peterborough Police Service has an operating surplus of \$318.76 at December 31, 2022, mainly because of higher-than-expected revenues from the Province of Ontario Grant for program costs.

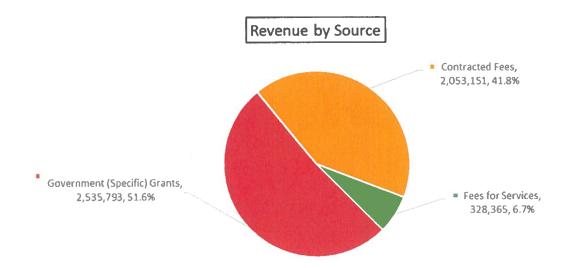
During 2022, some of the planned expenditures were deferred or modified, additional unanticipated expenditures occurred, and several revenue amounts exceeded the budget. These significant changes in the overall operations of the Service contributed to the final surplus of \$318.76 and helped save a transfer from the Police Reserve Account by \$137,000.

The table and pie chart below provide information about sources of revenue received in 2022.

Revenue Highlights

Revenue by Source	2022 Actual	2022 Plan	\$ Var.	% Var.
Government (Specific) Grants	2,535,793	2,379,191	156,602	6.6%
Contracted Fees	2,053,151	2,042,541	10,610	0.5%
Fees for Services	328,365	283,286	45,079	15.9%
Total Grants and Fees	4,917,309	4,705,018	212,291	4.5%

Total Grants and Fees for the year that ended December 31, 2022, were \$4,917,309, reflecting a favourable variance of \$212,291 due primarily to higher-than-expected provincial allocation for Court Security and Prisoner Transportation and unexpected funding for NG-911.



Federal and Provincial Fund Revenues are project specific. Grants with restricted purposes are:

- 1. Court Security and Prisoner Transportation (CSPT) Program Revenue \$1,599,631.50 (2022: \$1,490,941.93) provides partial funding for CSPT cost.
- 2. Community Safety and Policing Program Local Funding Stream Revenue (April 2022- March 2025) \$482,460.10 (2022: \$386,250).
- 3. Community Safety and Policing Program Provincial Funding Stream Revenue (April 2022 March 2025) \$450,000 (2022: \$279,351).
- 4. Reduced Impaired Driving Everywhere (R.I.D.E.) Grant Program -- \$23,099.58 funding must be used exclusively for sworn officers' overtime or paid duty assignments (April 2022 March 2023).
- 5. Ontario's Strategy to End Human Trafficking Funding (April 2022 March 2023) \$17,400 partial funding of officer's salaries related to trafficking investigations.
- 6. Provincial Strategy (2022-2025: \$51,000) -- \$12,637.32 funding to cover necessary computer equipment and training for the Child-Victim Forensic Investigator.
- 7. Criminal Intelligence Service Ontario (CISO) Initiative -- \$8,000 funding to offset a portion of equipment and specialized training.
- 8. Provincial Human Trafficking Intelligence-Led Joint Forces Strategy Program provides 75% funding for a Human Trafficking Investigator (April 2022 March 2023) -- \$122,090

- Provincial Human Trafficking Intelligence-Led Joint Forces Strategy Program provides 94% funding for a Human Trafficking Analyst (April 2022 – March 2023) -- \$95,000
- 10. Proceeds Of Crime Program Special Project (HUTs) Flow-through grant of \$85,812.36 (Year 3: 2020-2023).

One-time flow-through grants are:

- 11. Substance Use and Addiction Program (SUAP) \$614,201.92. We are partnering with Peterborough Aids Resource Network, Peterborough Drug Strategy, Four Counties Addiction, and County of Peterborough for the administration of the Collaborative Multi-Sector Response, Outreach and Support Team for People at Risk for and Experiencing Opioid Related Overdose Initiative Grant program.
- 12. Mobile Crisis Response Team (MCRT) Enhancement Grant provides one-time flow-through funding of \$101,528.78 (2022-22 to 2022-23). The Mobile Crisis Intervention (MCIT) is a collaboration between Peterborough Police Service and the Canadian Mental Health Association Haliburton, Kawartha Pineridge (CMHA-HKPR). For the reporting period ended March 31, 2022, \$24,091.97 was received. \$4,388.81 was spent. For the reporting period ended March 31, 2023, we expect to receive \$77,736.81.

It is important to note that the grants fund has no fund balance due to the fact revenues equal expenditures on an annual basis.

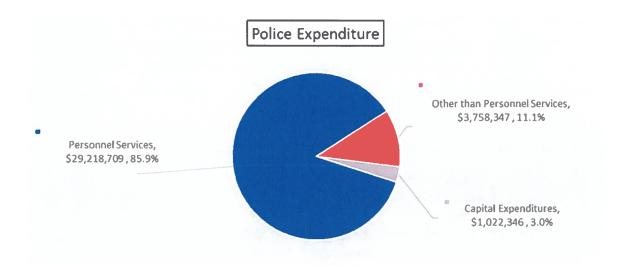
Contracted Fees with other municipalities were \$2,053,151, reflecting a favourable budget variance of \$10,610 or 0.5% primarily due to overtime charge back.

Fees and Charges totaled nearly \$328,365, derived from the following services: Taxi / Limousine fees and licenses (\$36,288), Record Checks (\$247,089), Alarm Calls (\$13,580), MVC Reports (\$1,770), Towing fees (\$22,301), Confirmation Letters (\$2,073) and FOI Requests (\$5,973), Other (\$710).

Expenditures Highlights

The table and pie chart below provide information about 2022 police operating and capital expenditure.

Expenditure	2022 Actual	2022 Plan	\$ Var.	% Var.
Personnel Services	\$29,218,709	\$29,733,972	-515,263	-1.7%
Other than Personnel Services	\$3,757,079	\$3,166,526	590,553	18.6%
Capital Expenditures	\$1,022,346	\$1,417,065	-394,719	-27.9%
Total Expenditure	32,975,788	32,900,498	75,290	0.2%



Salaries and payroll related costs are the most significant expense, representing 88.6% of total gross operating budget in 2022. Total compensation, net of funded activities, was \$29,218,709. Positive variances in full-time salaries and benefits were offset by unfavourable variances in part-time wages and overtime costs, resulting in a net favourable variance of \$515,263 or 1.7%.

Total non-personnel costs were \$3,795,509, representing \$628,983 or 19.9% higher than recommended primarily due to expenditures associated with funded programs combined with higher levels of costs and unexpected expenditures.

Significant variances of specific expense line items include:

Corporate allocation for IT services: Peterborough Technology Services fee was \$151,162 higher than planned.

Telephone, mobile phone and fibre computer line expenses increased by \$22,402 or 10% to \$244,882.

Software licenses and information services increased by \$105,819. This variance is mainly due to specialized applications for E-Crime (\$50,739), IT software licenses (\$24,000), FOI Assist (\$6,105) and higher costs.

Fleet related costs were \$202,998 or 34.3% higher than budgeted were due to a combination of rising gas prices and increases in repair services. Fuel costs were \$139,585 or 57.4% higher than provided.

Training and travel related expenses for the year were \$297,675, an increase of \$29,251 or 10.9% primarily due to legislated Basic Tactical Officers Course training for ERT members.

Over expenditure of legal services totaling \$188,921, \$58,921 over budget.

Capital Expenditures Highlights

During 2022, \$1,022,346.29 was spent on capital projects. Financing for the capital budget is funded in part by the recovery of insurance coverage (\$22,751.16).

Some of the major projects that were completed during 2022 were:

- Technology updates CCTV IP Camera System
- Police Occurrence Management System
- Police equipment
- E-Ticketing expected to be completed by April 2023
- Phone system replacement expected to be completed before May 2023
- Headquarters Renovations (three areas were identified that needed renovations)
 expected to be completed by December 2023

As of December 31, 2022, we have \$1,882,915.26 in Special Project Reserves. Actual results realized an expenditure reduction of \$394,718.71 related to capital outlay purchases delayed to the following year because of supply chain issues. These purchase commitments are expected to be completed before December 31, 2023.

Provincial funded program of \$298,422 accounts for 15.8% of the Police Reserve Account. This money is restricted for cannabis training and specialized equipment.

Board-authorized transfer to 2023 operating budget totals to \$830,000, representing 44.1% of the total reserve account.

This would leave the \$754,493.26 (40.1%) as the net of restricted funds.

Appendix C

Internally restricted (Board Designated) fund - Legal Fees Reserve Account indicates a balance of \$237,682.49.

Internally restricted (Board Designated) fund - Police Recruitment Reserve has a balance of \$13,808.20.

Internally restricted (Board Designated) fund - Police Strategic Plan Reserve Account indicates a balance of \$64,932.75.

Internally restricted fund – Sayer Memorial Heritage has a balance of \$215.84.

Internally restricted fund – Police Health Care Spending Account indicates a balance of \$91,733.98.

Internally restricted fund -- Social Contract Account indicates a balance of \$45,759.88.

SUMMARY

The 2022 Operating Budget has a surplus of \$318.76.

Upon approval of City Council, the Police Services Board is requesting that the surplus of \$318.76 be transferred to the Police Service Special Projects Reserves.

Prepared by: Tia Nguyen, Finance Manager

Reviewed by: Stuart Betts, Chief of Police

Submitted by: Stuart Betts, Chief of Police

Attachment: 2022 Statement of Operations

Peterborough Police Service 2022 Statement of Operations

Cost Elen	nents	Act. Costs	Plan Costs	Var.(Abs.)	Var.(%)
	Consolidated - City	-27,975,480.00	-27,975,480.00		
	Provincial Grant	-3,673,119.52	-2,379,191.00	-1,293,928.52	54.39
	Other Municipalitie	-2,053,150.71	-2,042,541.00	-10,609.71 710.49	0.52
	ForeignEx. Gain/Los Taxi and Limo Fees	710.49 -36,288.05	-20,000.00	-16,288.05	81.44
	Criminal Record Chk	-247,089.56	-220,000.00	-27,089.56	12.31
	Alarm Calls	-13,580.00	-11,143.00	-2,437.00	21.87
	MVC Reports	-1,770.00	-13,543.00	11,773.00	-86.93
	Towing Fees	-22,301.00	-15,000.00	-7,301.00	48.67
	Police Paid Duty	-237,035.01	,	-237,035.01	
450180	Confirmation Letter	-2,073.21	-1,100.00	-973.21	88.47
450185	FOI Request Fees	-5,973.30	-2,500.00	-3,473.30	138.93
	Other Recoveries	-5,282.23	-154,162.00	148,879.77	-96.57
	Cost Rec Tsf frm Ca	-59,301.15		-59,301.15	
	Tsf frm Police - Re	-65,766.53		-65,766.53	
	Tsf frm Police Serv	-83,000.00	-220,000.00	137,000.00	-62.27
	I/F - Police Noise	-22,957.28	-25,000.00	2,042.72	-8.17
	Salaries - Full tim	21,642,969.06	22,243,977.00	-601,007.94	-2.7
	Salaries - Part Tim Wages - Part Time	E00 44E 06	31,543.00	-31,543.00 241,191.06	-100 67.33
	Wages - Contract	599,415.06 182,882.21	358,224.00	182,882.21	07.33
	Overtime	990,674.15	502,900.00	487,774.15	96.99
	Double Time	669.42	302,300.00	669.42	30.33
	Stat Holiday Pay	23,029.47		23,029.47	
	Pay Equity Mtce.	5,622.32		5,622.32	
	Meal Allowance	1,485.01		1,485.01	
560280	WSIB Related Payrol	26,471.61	30,000.00	-3,528.39	-11.76
560285	Parental Leave TopU	37,681.02		37,681.02	
	Employee Benefit OH	6,245,759.95	6,499,828.00	-254,068.05	-3.91
	Accrued Payroll Cos	-118,015.93		-118,015.93	
	Other Remuneration	23,080.69	67,500.00	-44,419.31	-65.81
	Paid Duty Expense	188,659.58		188,659.58	
	Paid Duty Noise	22,957.28	25,000.00	-2,042.72	-8.17
	Paid Duty Ride	24,239.92	1 200 00	24,239.92	21 71
	Electricity Telephone	1,582.28 80,669.68	1,300.00 73,902.00	282.28 6,767.68	21.71 9.16
	Cellular Phone	102,100.52	92,211.00	9,889.52	10.72
	Insurance	152,567.00	152,567.00	9,009.32	10.72
	Fibre/Computer Line	62,112.16	56,367.00	5,745.16	10.19
	Radio License	4-1	11,000.00	-11,000.00	
	Desktop Hardware	13,165.48	7,500.00	5,665.48	
	Software Maintenanc	4,266.86	2,000.00	2,266.86	
568140	Postage	1,499.72	6,000.00	-4,500.28	-75
568145	Photocopies	37,324.95	49,500.00	-12,175.05	-24.6
568150	Business Cards		1,000.00	-1,000.00	-100
	Office Supplies	22,141.47	30,000.00	-7,858.53	-26.2
	Operating Supplies	80,068.71	163,750.00	-83,681.29	-51.1
	Reference Supplies	****	1,000.00	-1,000.00	-100
	Paper Supplies & En	20,211.81	13,500.00	6,711.81	49.72
	In Service	19,994.77	25,000.00	-5,005.23	
	Examination Supplie	5,381.67	3,000.00	2,381.67	
	Identification Supp	2,620.50	5,000.00	-2,379.50	
568255	Lubricants	373,135.52 9,703.79	243,254.00	129,881.52 9,703.79	
	Repairs&Maintenance	4,423.66		9,703.79 4,423.66	
	R&M - Equipment	34,996.93	32,000.00	2,996.93	
	R&M - Buildings	40,905.56	30,000.00	10,905.56	
	R&M - Automobile	55,098.50	16,000.00	39,098.50	
	R&M - Bike Patrol	7,262.93	7,000.00	262.93	
	R&M - Vehicle Clean	15,461.97		15,461.97	
		,		2,	

Cost Eler	nents	Act. Costs	Plan Costs	Var.(Abs.)	Var.(%)
568305	R&M - Tires	19,729.33	20,000.00	-270.67	-1.35
568325	R&M - Desktop HW	1,830.19	2,000.00	-169.81	-8.49
568360	Investigations	2,380.32	1,000.00	1,380.32	138.03
	Healthcare Spending	37,161.72		37,161.72	
	Operating Equipment	61.01		61.01	
	Incidentals	64,298.25	44,000.00	20,298.25	46.13
	Food expenses	2,384.48		2,384.48	
	Materials	754,988.82		754,988.82	
	Investigative Exp.	60,130.58	48,000.00	12,130.58	25.27
	AFIS Expenses	923.48	900	23.48	2.61
	OPTIC Costs	175,655.70	170,000.00	5,655.70	3.33
	Prisoner Care	17,672.54	25,000.00	-7,327.46	-29.31
	Evidence Bags	1,583.31	4,500.00	-2,916.69	-64.82
	Batteries Paties Pasts	6,248.12	4,000.00	2,248.12	56.2
	Police Boots	17,187.56	16,500.00	687.56	4.17
568560		4,530.77	07.000.00	4,530.77	4.00
	Body Armour	27,457.39	27,000.00	457.39	1.69
	Police Belts & Hold Regalia	10,094.71	5,000.00	5,094.71	101.89
	Gloves/Mitts	10,842.07	9,000.00	1,842.07	20.47 117.32
	Alterations	4,346.32 1,959.03	2,000.00 500	2,346.32	
	Ammunition	89,993.09	87,000.00	1,459.03	
	UOF - Police Gear	17,277.18	67,000.00	2,993.09 17,277.18	
	HR Services	12,094.08	13,000.00	-905.92	
	Position Ads/Recrui	17,729.80	15,000.00	17,729.80	
	Printing	58.23	200	-141.77	-70.89
	Staff Retirements	1,303.96	3,000.00	-1,696.04	
	Employee Medicals	27,382.74	30,000.00	-2,617.26	
	Clothing and Unifor	73,956.40	131,000.00	-57,043.60	
	Clothing Allowance	30,799.14	,	30,799.14	
	Business Travel	1,037.65	1,000.00	37.65	3.77
568896	Travel - Meals	9,701.85	.,	9,701.85	
568900	Memberships/Subscri	20,255.88	23,425.00	-3,169.12	
568905	Training&Developmen	12,980.01	27,000.00	-14,019.99	-51.93
568910	Certification Train	15,133.71	42,000.00	-26,866.29	-63.97
568915	Continuing Educatio	14,290.69	15,000.00	-709.31	-4.73
568925	Seminars/Workshops	202,757.56	120,000.00	82,757.56	68.96
	Conferences/Conv.	1,523.76	15,000.00	-13,476.24	-89.84
	Contractual Service	410,676.75	291,800.00	118,876.75	40.74
	Professional Fees	65,766.53		65,766.53	
	Legal Fees	188,921.27	130,000.00	58,921.27	
	Security	1,557.93		1,557.93	
	Courier Service	5,923.73	7,000.00	-1,076.27	
	Advertising	9,762.73	7,000.00	2,762.73	
	Radio System Servic	428,182.93	410,608.00	17,574.93	
570210	9	2,228.55	1,000.00	1,228.55	
	Lease Costs	8,064.58	5,268.00	2,796.58	
	Tower Site Rental	22,608.22	23,000.00	-391.78	
	Ext. Equipment Rent	8,422.79	2,000.00	6,422.79	
	Unreconciled Diff.	0.52	7 200 00	0.52	
	COVID-19 Costs Tsf to Police Busin	2,207.57	7,200.00	-4,992.43	-69.34
	Tsf to Police - HCS	13,750.00	13,750.00		
	I/F-Garage/Admin OH	37,440.00	37,440.00 15,256.00	-15,256.00	400
	I/F-PTS Data Proc.	222 126 00	322,136.00	-13,250.00	-10
	I/F-PW Services Exp	322,136.00	137.354.00	-137 354 00	400
	I/F-PW Fleet Expens	161,469.51	137,354.00	-137,354.00 161,469.51	
Debit	MI -CAA LIGGE EXPENS	-318.76		-318.76	
DODIL		-310.70		-310.70	
* Over/U	nderabsorption	-318.76		-318.76	