



City of  
**Peterborough**

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**To:** **Members of the General Committee**

**From:** **Patricia Lester, Commissioner of Corporate and Legislative Services**

**Meeting Date:** **May 28, 2018**

**Subject:** **Report CLSFS18-022  
March 31, 2018 Financial Report (Unaudited)**

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## **Purpose**

A report to recommend the March 31, 2018 unaudited Quarterly Report be received.

## **Recommendations**

That Council approve the recommendations outlined in Report CLSFS18-022 dated May 28, 2018, of the Commissioner of Corporate and Legislative Services, as follows:

- a) That the March 31, 2018 Quarterly Financial Report (unaudited) attached as Appendix A to Report CLSFS18-022, dated May 28, 2018, be received; and
- b) That a permanent Permit Coordinator in the Building Division be hired at a salary of \$47,908 plus \$13,893 in benefits for a total annualized cost of \$61,801, to be funded from Building Permit fees.
- c) That the project budget for Upgrade and Replace Playground Equipment Project (2016 Capital Budget Ref# 5-8.03) be increased by \$50,000 as a result of the Enabling Accessibility Fund grant received.

## **Budget and Financial Implications**

There is no budget or financial implications to receiving the report.

The new Permit Coordinator role in the Building Division will add one additional full time equivalent to the Building Division staffing complement. The annualized cost of the position is \$61,801. In 2018 the impact would be half, or \$30,900 given the position will not be filled until early July. The position will be funded from Building Permit Fees and have no net tax levy impact.

## **Background**

This report presents the financial update as of March 31, 2018 and addresses any budget transfers that have been made up to the date of this report.

Appendix A to this report provides both a summary and supporting details of expenditures and revenues for the Operating Budget and a summary of expenditures and revenues for the Capital Budget. The format of the March Quarterly Financial Update is consistent with the presentation adopted in the 2018 Budget.

## **Operating Budget**

Schedule 1 of Appendix A is the Summary of Net Operating Revenue and Expenses as of March 31, 2018 and Schedule 2 provides more details of Departmental Operating Expenses.

The year-to-date figures are based on a modified accrual basis where expenses and revenues are reported on a cash basis and then some adjusting items have been made.

As expenditures and revenues are not necessarily incurred or received evenly throughout a year, many of the March 31 percentage variance figures are over or under the 25% figure that would otherwise be expected.

## **Schedule 1 – Summary of Net Operating Revenue and Expenditures**

Lines 1 to 8 of Schedule 1 provide a highly summarized list of the Corporation's 2018 revenues that are not directly related to departmental expenses. Explanations of the more significant variances are:

### **Taxation Revenues**

The Tax Levy revenues at 48.3% of budget as shown on Schedule 1 reflects the 2018 interim tax billing, the final tax billing will occur late in the month of June.

## **Supplementary Taxes**

The Municipal Property Assessment Corporation has indicated that there will be monthly supplementary assessment rolls issued starting in May through to November. Staff expects to issue monthly supplementary tax billings in the months of July through November.

## **Schedule 2 - Summary of the Departmental Net Operating Expenses**

Additional Children's Services and Homelessness funding has been authorized under delegated authority of Section 10.1.3 of the City's Purchasing By-law 14-127.

Staff have committed to informing Council through subsequent quarterly financial updates of any such additional 100% funding received. The City has been allocated the following 100% Provincial funds that were not included in the 2018 budget:

### **Children's Services**

The 2018 Child Care Allocation from the Ministry of Education included some additional funds that were not included in the 2018 budget.

#### **a) Wage Enhancement Administration**

\$70,933 was included in the 2018 allocation. This money will be used to help cover the costs of administering the Wage Enhancement Program for local child care agencies and the Children's Services Division as per Ministry guidelines.

#### **b) Fee Stabilization Support**

Fee Stabilization is new in 2018 and \$100,750 was allocated to the City. This money will be given to licensed child care centres and licensed home child care agencies for staff earning less than \$14 per hour as of December 31, 2017 to increase wages and stabilize child care fees. Funds must be used for this purpose only. Any unspent funds will be recovered by the Ministry.

### **Home For Good**

In September 2017, the Province announced that Peterborough was successful in obtaining Home For Good (HFG) initiative funding. This funding is to help alleviate youth and chronic homelessness in the City and County of Peterborough. \$270,320 was the allocation for 2017-2018, and \$983,236 for 2018-2019. With the late announcement of the funding, the HFG program was not included in the 2018 budget.

The City used \$68,464 of the 2017-2018 allocation in 2017. The 2018 budget has been set to be \$909,283.

**Building Division – New Permanent Permit Coordinator Position**

The Building Division requires additional human resources to aid with the increased workload due to the volume of permit applications. An increase in the number of high complexity, multi-unit residential permit applications being received over the last two years by the Building Division has resulted in more time consuming, complex plans review activities and inspection procedures. In 2015, the number of single unit dwellings built was equal to the number of multi-unit building residential units built. A higher number of multi-units began in 2016 with 165 multi-units versus 156 single units which surged in 2017 to 375 multi-units versus 130 single units. This same trend appears to be in place for 2018 based on the pipeline of projects for construction.

While the construction cost per unit of multi-unit buildings are 30% lower than single unit construction costs, the permit cost per unit is significantly greater for multi-unit buildings given the complexity and time required for plans review and inspection. While permit numbers and construction values have been consistent for the most part, permit revenue has grown significantly, particularly in 2017 where revenue exceeded budget forecasts by more than 50%. This factor reflects the increased work encountered with multi-unit construction and supports the proposed position, as well as Inspection resource proposals in the 2019 Budget. Under the Province's Places to Grow intensification targets this trend is expected to continue over the next several decades and hence the need for the requested position.

The new permanent Permit Coordinator position would be a hybrid administrative/technical position to track permit applications, route them to proper technical staff given their specific requirements and to facilitate immediate communication between technical staff and Building Division clients. The position would be a unionized role within CUPE 126 at a Job Class 6 with 2018 annualized salary of \$47,908 and benefits of \$13,893 totaling \$61,801. Given this position would not be hired until early July, the 2018 financial impact would be half of the annualized amount or \$30,900 funded from Building Permit Fees.

The position was identified as 'Below the Line' in the 2018 Operating Budget (2018 Highlights Book page 242). The position is part of a revised customer service delivery strategy of the Division and with the volume of permits being received has become a staff priority.

## Contingency

Chart 1 summarizes the changes that were made to the Contingency Budget during the 2018 Budget process and activity in the Contingency budget during the period of January 1 – March 31, 2018.

**Chart 1**  
**Transfers to/from 2018 Contingency**  
**As of March 31, 2018**

Ref	Description	Amount Transfer (from) to	Balance
1	<b>2018 Contingency Available</b>		<b>\$929,399</b>
2	<b>Transfers Approved as part of the 2018 Budget Process</b>		
3	Municipal Property Assessment Corporation	\$357	
4	Peterborough County / City Paramedics	(\$37,222)	(\$36,865)
5	Various wage reclassifications	(\$85,664)	
6	<b>2018 Contingency Available – March 31</b>		<b>806,870</b>
7	<b>Transfers Recommended through this Financial Update Report</b>	none	
8	<b>Direct Charges</b>		
9	Direct charges to Contingency as at March 31, 2018	(\$27,404)	
10	Direct charges to Contingency subsequent to March 31, 2018	(\$41,050)	
11	<b>Other Potential Commitments</b>		(205,500)
12	<b>Balance Available</b>		<b>\$532,916</b>

### **Schedule 3 - Summary of Capital Works in Progress**

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and provides a high level overview. The Summary reflects all capital works including projects approved in the 2018 Capital Budget as well as projects previously approved but are still ongoing.

#### **Park Upgrades - Enabling Accessibility Fund**

The Government of Canada has approved \$50,000 in funding through the Enabling Accessibility Fund for the application submitted in July 2017 for City of Peterborough Park Upgrades. The project includes nine playground surfaces to be upgraded from sand to engineered wood fiber, 702 m of new asphalt walkways and 36 new benches.

The parks to be upgraded are:

1. Wedgewood Park, 1535 Fairmount Boulevard
2. Stewart Park, 216 Stewart Street
3. Knights of Columbus Park, 5 Park Street North
4. Golfview Heights Park, 921 Whitefield
5. Union Park, 616 Union Street
6. University Heights Park, 135 Hetherington Drive
7. Applewood Park, 18 ½ Applewood Court
8. Simcoe and Bethune Park, 262 Simcoe Street and 280 Simcoe Street
9. Sherbrooke Park, 555 Sherbrooke Street

The total project budget is \$250,228.80, of which \$50,000 is grant funded. The remaining \$200,228.80 will be funded from the surplus balance of the Upgrade and Replace Playground Equipment Project (2016 Capital Budget Ref# 5-8.03).

#### **Transfers Made under Delegated Authority of Section 10.1.1 or 10.1.2 of the City's Purchasing By-law 14-127**

Certain budget transfers have been made under delegated authority as set out in Part 10.1.1 of the City's Purchasing By-law 14-127 which states the following:

"Other than when Section 10.1.2 applies, the Chief Administrative Officer, or the Director of Corporate Services/Treasurer, is authorized to transfer approved budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report."

**Chart 2**  
**Transfers Made under Delegated Authority**

<b>Ref</b>	<b>Approval Date</b>	<b>By-Law 14-127 Ref</b>	<b>Approver</b>	<b>Description</b>
1	January 2, 2018	10.1.1	Director of Corporate Services	<p><b>Market Hall Exterior Facade Repairs (2018 Capital Budget Ref 3-1.01 Item 4)</b></p> <p>The Director of Corporate Services has approved a transfer from the surplus balance of the Fire Station #3 Generator Upgrade Project to provide sufficient funds for the project.</p>
2	January 17, 2018	10.1.3 10.1.1	Director of Corporate Services	<p><b>Peterborough Memorial Center – Header Trench Temporary Shoring Project</b></p> <p>A \$50,000 capital budget was established for the Peterborough Memorial Center – Header Trench project from a transfer from the Improvements to Morrow Park Project (2018 Capital Budget Ref#6-8.01), as approved by the Director of Corporate Services.</p>
3	January 30, 2018	10.1.1	Director of Corporate Services	<p><b>Rotary Greenway Trail Lighting (Report USTR14-002, dated April 7, 2015)</b></p> <p>An additional \$30,000 was required to provide adequate lighting on the bridge section of the project, which the Director of Corporate Services approved as a transfer from the Capital Levy Reserve.</p>
4	March 30, 2018	10.1.1	Director of Corporate Services	<p><b>Village 19 Development</b></p> <p>The City had approved a project to reimburse a developer for relocating and/or up-sizing a City storm Sewer in the Village 19 Development. The development proceeded, however the request for reimbursement was not received. In the interim, the project was closed and the funds were transferred to the Capital Levy Reserve. The Director of Corporate Services approved a transfer of \$35,000 from the Reserve to fulfill the terms of the Site Plan Agreement.</p>

Submitted by,

Prepared by,

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Attachments:

Appendix A

Schedule 1 Summary of Operating Revenues and Expenditures

Schedule 2 Summary of the Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B

Supplemental Information



**Schedule 1**  
**City of Peterborough**  
**Summary of Net Operating Revenue and Expenditures**  
**As at March 31, 2018 (Unaudited)**

REF C1	Description C2	2018 Net Budget C3	% of Total Budget C4	Actual Net To Date C5	Budget Remaining C6	Actuals To Date as a % of Budget C7
1	<b><u>NET REVENUES</u></b>					
2	Tax Levy	128,271,739	90.1%	61,896,324	66,375,415	48.3%
3	Supplementary Taxes	1,100,000	0.8%		1,100,000	
4	Payments In Lieu	3,346,923	2.4%	1,447,021	1,899,902	43.2%
5	COPHI Dividends	5,667,000	4.0%	1,417,250	4,249,750	25.0%
6	Investment Income	2,334,000	1.6%	546,589	1,787,411	23.4%
7	Casino Gaming revenues	1,500,000	1.1%		1,500,000	
8	Other Revenues	211,000	0.2%	124	210,876	0.1%
9		<b>142,430,662</b>	<b>100%</b>	<b>65,307,308</b>	<b>77,123,354</b>	<b>45.9%</b>
10	<b><u>NET EXPENDITURES (Schedule 2)</u></b>					
11	City Council	566,147	0.4%	158,994	407,153	28.1%
12	Chief Administrative Officer (including Fire Services)	17,042,472	12.0%	3,771,045	13,271,427	22.1%
13	Corporate Services	7,946,934	5.6%	1,443,940	6,502,994	18.2%
14	Legal Services	269,113	0.2%	14,719	254,394	5.5%
15	Utility Services	25,855,746	18.2%	7,126,576	18,729,170	27.6%
16	Community Services	16,498,332	11.6%	3,777,378	12,720,954	22.9%
17	Planning and Development	9,785,502	6.9%	2,255,613	7,529,889	23.1%
18	Financial Services - Other	29,432,555	20.7%	13,952,835	15,479,720	47.4%
19	Transfers to Organizations for Provision of Services	35,033,861	24.6%	8,118,185	26,915,676	23.2%
20		<b>142,430,662</b>	<b>100%</b>	<b>40,619,285</b>	<b>101,811,377</b>	<b>28.5%</b>

**Schedule 2**  
**City of Peterborough**  
**Departmental Operating Expenses**  
As at March 31, 2018 (Unaudited)

Ref	Service, program, transfers	Budget			Actuals			Variance	
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
1	<b>City Council</b>								
2	Mayors Office and Council	566,147		566,147	158,994	-	158,994	407,153	28.10%
3	<b>Chief Administrative Officer</b>								
4	Office of the Chief Administrative Officer	484,583	-	484,583	107,994	-	107,994	376,589	22.30%
5	Fire Services	16,817,326	(708,456)	16,108,870	3,741,613	(174,785)	3,566,828	12,542,042	22.10%
6	Emergency and Risk Management	480,019	(31,000)	449,019	96,223	-	96,223	352,796	21.40%
		<b>17,781,928</b>	<b>(739,456)</b>	<b>17,042,472</b>	<b>3,945,830</b>	<b>(174,785)</b>	<b>3,771,045</b>	<b>13,271,427</b>	<b>22.10%</b>
7	<b>Corporate Services</b>								
8	City Clerk - Administration	1,091,036	(341,790)	749,246	212,534	(62,992)	149,542	599,704	20.00%
9	Election Expense	526,606	(526,605)	1	94,540	(94,540)	-	1	0.00%
10	Financial Services	3,070,608	(362,561)	2,708,047	639,482	(112,789)	526,693	2,181,354	19.40%
11	City Buildings and Police Station Properties	1,166,358		1,166,358	243,207	-	243,207	923,151	20.90%
12	Rental Properties	761,299	(856,785)	(95,486)	201,896	(223,161)	(21,265)	(74,221)	22.30%
13	Human Resources	1,116,359	-	1,116,359	229,968	-	229,968	886,391	20.60%
14	Corporate Information Services	2,251,632	(80,769)	2,170,863	294,923	(9,210)	285,713	1,885,150	13.20%
15	Facilities and Planning Initiatives	131,546		131,546	30,082	-	30,082	101,464	22.90%
16		<b>10,115,444</b>	<b>(2,168,510)</b>	<b>7,946,934</b>	<b>1,946,632</b>	<b>(502,692)</b>	<b>1,443,940</b>	<b>6,502,994</b>	<b>18.20%</b>
17	<b>Legal Services</b>								
18	Office of the City Solicitor	792,009	(35,525)	756,484	149,241	(5,240)	144,001	612,483	19.00%
19	Provincial Offences	1,278,855	(1,766,226)	(487,371)	233,245	(362,527)	(129,282)	(358,089)	26.50%
20		<b>2,070,864</b>	<b>(1,801,751)</b>	<b>269,113</b>	<b>382,486</b>	<b>(367,767)</b>	<b>14,719</b>	<b>254,394</b>	<b>5.50%</b>
21	<b>UTILITY SERVICES</b>								
22	Administration	858,511	(568,095)	290,416	173,974	(25,002)	148,972	141,444	51.30%
23	Engineering	1,492,942	(1,492,942)	-	278,706	(49,660)	229,046	(229,046)	0.00%
24	Infrastructure Planning	1,079,615	(928,831)	150,784	219,825	(208,499)	11,326	139,458	7.50%
25	Street Light Maintenance	1,538,416	-	1,538,416	319,498	-	319,498	1,218,918	20.80%
26	Public Works	12,234,420	(1,579,080)	10,655,340	3,586,758	(153,490)	3,433,268	7,222,072	32.20%
27	Parking	1,964,131	(2,420,498)	(456,367)	446,781	(720,592)	(273,811)	(182,556)	60.00%
28	Traffic Operations/Transportation Planning	2,222,122	(3,000)	2,219,122	322,664	(9,353)	313,311	1,905,811	14.10%
29	Public Transit Operations	15,158,043	(7,448,855)	7,709,188	3,882,508	(1,232,042)	2,650,466	5,058,722	34.40%
30	Environmental Protection	14,984,783	(14,399,363)	585,420	3,108,114	(3,387,604)	(279,490)	864,910	-47.70%
31	Waste Management	8,470,945	(5,307,518)	3,163,427	1,220,339	(646,349)	573,990	2,589,437	18.10%
32		<b>60,003,928</b>	<b>(34,148,182)</b>	<b>25,855,746</b>	<b>13,559,167</b>	<b>(6,432,591)</b>	<b>7,126,576</b>	<b>18,729,170</b>	<b>27.60%</b>
33	<b>COMMUNITY SERVICES</b>								
34	Community Services Administration	570,375	-	570,375	176,782	(21)	176,761	393,614	31.00%
35	Recreation	4,414,027	(3,324,092)	1,089,935	1,028,611	(484,230)	544,381	545,554	49.90%
36	Market Hall, Marina & Beavermead	375,486	(375,487)	(1)	38,960	(4,407)	34,553	(34,554)	-3455300.00%
37	Arts, Culture and Heritage Administration	1,974,692	(54,577)	1,920,115	1,287,738	(62,406)	1,225,332	694,783	63.80%
38	Museum	877,793	(220,583)	657,210	195,853	(34,014)	161,839	495,371	24.60%
39	Library	2,878,646		2,878,646	758,294	-	758,294	2,120,352	26.30%
40	Art Gallery of Peterborough	567,761		567,761	151,521	-	151,521	416,240	26.70%
41	Arenas	6,506,596	(4,366,257)	2,140,339	1,677,572	(1,259,150)	418,422	1,721,917	19.50%
42		<b>18,165,376</b>	<b>(8,340,996)</b>	<b>9,824,380</b>	<b>5,315,331</b>	<b>(1,844,228)</b>	<b>3,471,103</b>	<b>6,353,277</b>	<b>35.30%</b>

**Schedule 2**  
**City of Peterborough**  
**Departmental Operating Expenses**  
As at March 31, 2018 (Unaudited)

Ref	Service, program, transfers	Budget			Actuals			Variance	
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
43	<b>Social Services Division</b>								
44	Ontario Works Administration	11,977,945	(8,218,899)	3,759,046	2,727,283	(2,727,283)	-	3,759,046	0.00%
45	Ontario Works Benefits	34,445,722	(33,710,459)	735,263	8,247,498	(8,104,698)	142,800	592,463	19.40%
46	Community Partnerships and Family Services	15,991,378	(14,423,112)	1,568,266	3,292,421	(3,131,059)	161,362	1,406,904	10.30%
47	Other Social Services	4,891,606	(4,280,229)	611,377	1,306,400	(1,304,287)	2,113	609,264	0.30%
48		<b>67,306,651</b>	<b>(60,632,699)</b>	<b>6,673,952</b>	<b>15,573,602</b>	<b>(15,267,327)</b>	<b>306,275</b>	<b>6,367,677</b>	<b>4.60%</b>
49	<b>Total Community Services</b>	<b>85,472,027</b>	<b>(68,973,695)</b>	<b>16,498,332</b>	<b>20,888,933</b>	<b>(17,111,555)</b>	<b>3,777,378</b>	<b>12,720,954</b>	<b>22.90%</b>
50	<b>PLANNING &amp; DEVELOPMENT SERVICES</b>								
51	Planning	1,580,896	(178,800)	1,402,096	335,447	(26,463)	308,984	1,093,112	22.00%
52	Geomatics	772,241	(77,297)	694,944	253,595	-	253,595	441,349	36.50%
53	Housing	16,412,695	(11,613,891)	4,798,804	3,629,666	(2,509,130)	1,120,536	3,678,268	23.40%
54	Airport	3,116,694	(685,260)	2,431,434	619,549	(155,942)	463,607	1,967,827	19.10%
55	Building	2,157,000	(1,698,776)	458,224	624,061	(515,170)	108,891	349,333	23.80%
56		<b>24,039,526</b>	<b>(14,254,024)</b>	<b>9,785,502</b>	<b>5,462,318</b>	<b>(3,206,705)</b>	<b>2,255,613</b>	<b>7,529,889</b>	<b>23.10%</b>
57	<b>FINANCIAL SERVICES - OTHER</b>								
58	Tax-supported debt servicing charges	11,772,246		11,772,246	3,157,289	-	3,157,289	8,614,957	26.80%
59	Capital Levy	9,337,380		9,337,380	9,337,380	-	9,337,380	-	100.00%
60	Transfers to/from Reserves	5,800,000	(2,727,400)	3,072,600	921,750	(702,400)	219,350	2,853,250	7.10%
61	Property Taxation Costs	3,140,193		3,140,193	867,150	-	867,150	2,273,043	27.60%
62	Other Expenditures	1,303,266		1,303,266	344,262	-	344,262	959,004	26.40%
63	Contingency	806,870	-	806,870	27,404	-	27,404	779,466	3.40%
64		<b>32,159,955</b>	<b>(2,727,400)</b>	<b>29,432,555</b>	<b>14,655,235</b>	<b>(702,400)</b>	<b>13,952,835</b>	<b>15,479,720</b>	<b>47.40%</b>
65	<b>Transfers to Organizations for Provision of Services</b>								
66	Police Services	28,608,771	(3,630,992)	24,977,779	6,620,203	(1,110,666)	5,509,537	19,468,242	22.10%
67	Ptbo County/City Paramedics Service	4,814,583	(19,674)	4,794,909	782,404	-	782,404	4,012,505	16.30%
68	Otonabee Region Conservation Authority	752,946		752,946	734,446	-	734,446	18,500	97.50%
69	County City Health Unit	1,205,956		1,205,956	301,489	-	301,489	904,467	25.00%
70	Ptbo & Kawarthas Economic Development	970,470		970,470	242,619	-	242,619	727,851	25.00%
71	Fairhaven Debt and Operating Support	1,795,741		1,795,741	448,937	-	448,937	1,346,804	25.00%
72	Peterborough Humane Society	365,194		365,194	93,536	-	93,536	271,658	25.60%
73	Downtown Business Improvement Area	150,000		150,000	-	-	-	150,000	0.00%
74	Primary Healthcare Services	20,866		20,866	5,217	-	5,217	15,649	25.00%
75		<b>38,684,527</b>	<b>(3,650,666)</b>	<b>35,033,861</b>	<b>9,228,851</b>	<b>(1,110,666)</b>	<b>8,118,185</b>	<b>26,915,676</b>	<b>23.20%</b>
76	<b>Total expenditures</b>	<b>270,894,346</b>	<b>(128,463,684)</b>	<b>142,430,662</b>	<b>70,228,446</b>	<b>(29,609,161)</b>	<b>40,619,285</b>	<b>101,811,377</b>	<b>28.50%</b>

# Schedule 3

## City of Peterborough

### Capital Works in Progress by Function

As at March 31, 2018 (Unaudited)

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
<b>Chief Administrative Officer</b>									
Fire Services	6	1,314,075	706,398	607,678	54.00%	(26,038)	680,360	51.80%	633,715
Emergency Management	0	-	-	-	#DIV/0!	-	-	0.00%	-
<b>Total</b>	<b>6</b>	<b>1,314,075</b>	<b>706,398</b>	<b>607,678</b>	<b>54.00%</b>	<b>(26,038)</b>	<b>680,360</b>	<b>51.80%</b>	<b>633,715</b>
<b>Corporate Services</b>									
Information Services	10	3,904,018	1,140,674	2,763,345	29.00%	100,000	1,240,674	31.80%	2,663,345
Property	36	13,198,716	9,776,786	3,421,930	74.00%	(1,717)	9,775,069	74.10%	3,423,647
Other	20	11,791,063	9,875,019	1,916,043	84.00%	(10,341)	9,864,680	83.70%	1,926,383
<b>Total</b>	<b>66</b>	<b>28,893,797</b>	<b>20,792,480</b>	<b>8,101,318</b>	<b>72.00%</b>	<b>87,942</b>	<b>20,880,423</b>	<b>72.30%</b>	<b>8,013,375</b>
<b>Police</b>									
	<b>2</b>	692,423	145,782	546,641	21.00%	-	145,782	21.10%	546,641

# Schedule 3

## City of Peterborough

### Capital Works in Progress by Function

As at March 31, 2018 (Unaudited)

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
<b>Utility Services</b>									
Public Works	11	30,140,350	17,013,617	13,126,734	56.00%	(890,386)	16,123,231	53.50%	14,017,119
Arterial	20	61,852,854	45,101,104	16,751,750	73.00%	1,080,226	46,181,329	74.70%	15,671,525
Collector & Local	8	16,071,540	6,856,140	9,215,400	43.00%	-	6,856,140	42.70%	9,215,400
Bridges	8	4,147,000	561,480	3,585,520	14.00%	-	561,480	13.50%	3,585,520
Sidewalks	8	4,448,478	1,947,948	2,500,530	44.00%	841,499	2,789,447	62.70%	1,659,031
Sanitary Sewers	9	10,375,000	4,439,695	5,935,304	43.00%	-	4,439,696	42.80%	5,935,304
Storm Sewers	3	3,028,872	1,624,435	1,404,437	54.00%	(0)	1,624,435	53.60%	1,404,437
Environmental Protection Services	12	18,150,903	11,280,168	6,870,733	62.00%	-	11,280,170	62.10%	6,870,733
Environment Waste Management	8	18,343,500	7,696,999	10,646,500	42.00%	3,000	7,700,000	42.00%	10,643,500
Transit	12	9,627,580	5,997,138	3,630,442	62.00%	(61,392)	5,935,746	61.70%	3,691,834
Parking	3	238,385	33,940	204,445	14.00%	(6,668)	27,272	11.40%	211,113
Traffic	13	2,871,277	790,684	2,080,593	28.00%	0	790,685	27.50%	2,080,592
Demand Management	4	2,636,329	2,285,825	350,505	87.00%	(0)	2,285,824	86.70%	350,505
Utility Services - Administration	5	6,075,000	5,181,819	893,181	85.00%	-	5,181,820	85.30%	893,181
Flood Reduction Master Plan Projects	23	70,445,237	27,748,199	42,697,038	39.00%	(60,791)	27,687,408	39.30%	42,757,829
<b>Total</b>	<b>147</b>	<b>258,452,305</b>	<b>138,559,193</b>	<b>119,893,112</b>	<b>54.00%</b>	<b>905,488</b>	<b>139,464,683</b>	<b>54.00%</b>	<b>118,987,623</b>

# Schedule 3

## City of Peterborough

### Capital Works in Progress by Function

As at March 31, 2018 (Unaudited)

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
<b>Community Services</b>									
Recreation	16	3,013,660	3,937,807	(924,147)	131.00%	(1,091,907)	2,845,901	94.40%	167,759
Culture & Heritage	3	230,000	143,697	86,302	62.00%	-	143,698	62.50%	86,302
Museum	1	30,000	30,000	-	100.00%	-	30,000	100.00%	-
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	0	-	-	-		-	-	0.00%	-
Arenas	14	25,859,906	3,741,257	22,118,650	14.00%	13,711,299	17,452,555	67.50%	8,407,351
Memorial Centre	3	449,018	406,650	42,368	91.00%	(22,164)	384,486	85.60%	64,532
Marina	1	10,000	6,226	3,774	62.00%	-	6,226	62.30%	3,774
Facilities and Special Projects	5	1,026,060	926,586	99,474	90.00%	(178,417)	748,169	72.90%	277,891
Administration	9	2,673,762	1,815,455	858,307	68.00%	(55,636)	1,759,820	65.80%	913,942
<b>Total</b>	<b>52</b>	<b>33,292,406</b>	<b>11,007,677</b>	<b>22,284,728</b>	<b>33.00%</b>	<b>12,363,175</b>	<b>23,370,855</b>	<b>70.20%</b>	<b>9,921,551</b>

# Schedule 3

## City of Peterborough

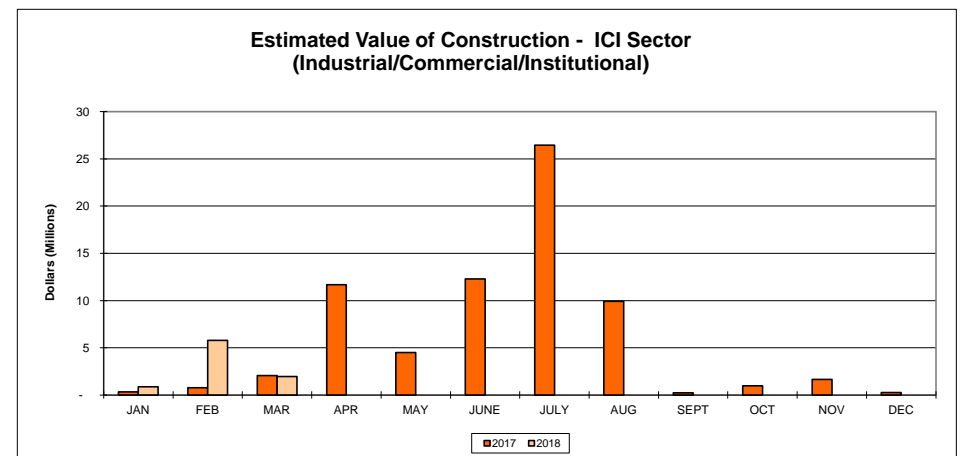
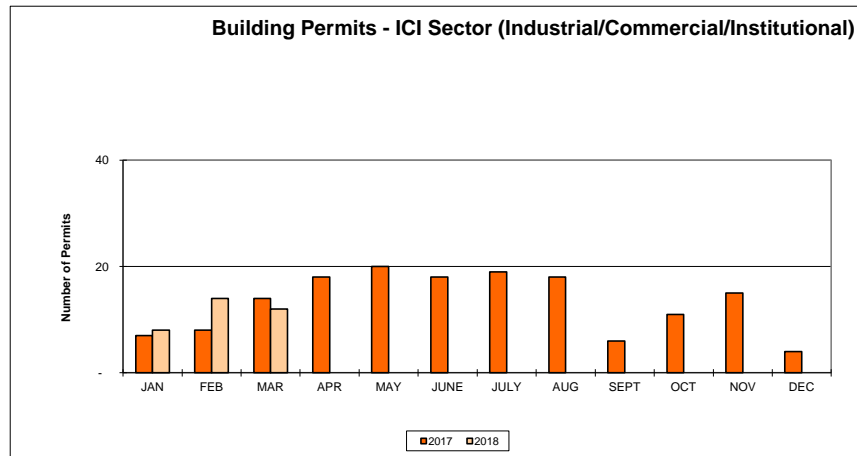
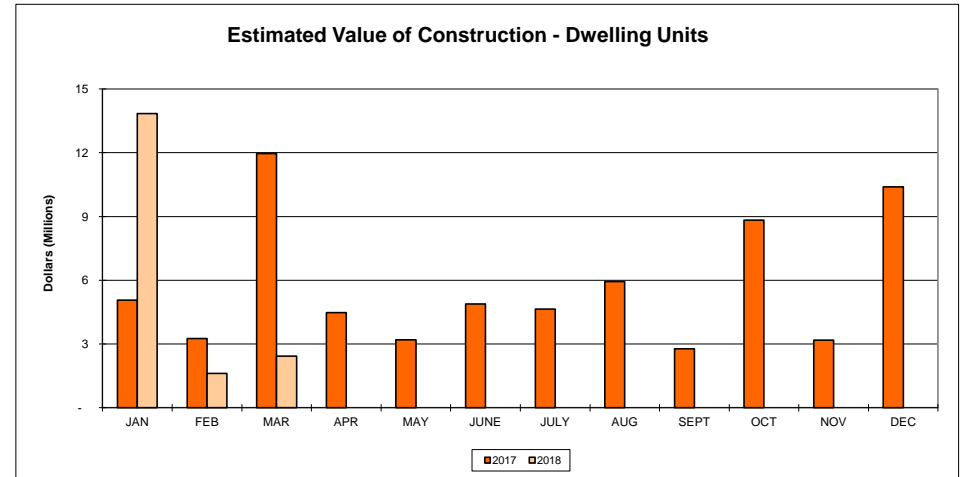
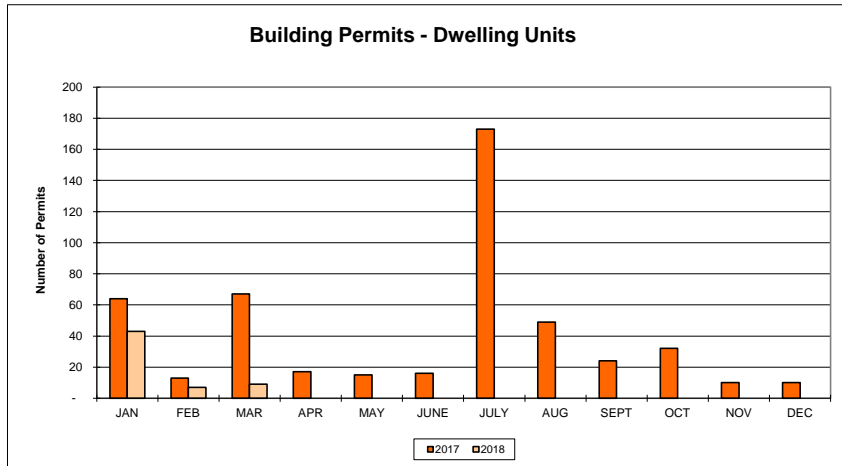
### Capital Works in Progress by Function

As at March 31, 2018 (Unaudited)

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
<b>Planning &amp; Development Services</b>									
Planning	20	20,830,925	11,113,197	9,717,728	53.00%	(2,493,303)	8,619,893	41.40%	12,211,032
Growth Areas	12	4,771,503	2,647,114	2,124,389	55.00%	(56,225)	2,590,889	54.30%	2,180,614
Industrial Parks	5	7,245,054	2,225,149	5,019,905	31.00%	(149,440)	2,075,709	28.70%	5,169,345
Housing	2	5,518,000	1,328,214	4,189,786		-	1,328,214	24.10%	4,189,786
Airport	21	11,134,959	6,330,654	4,804,306	57.00%	(3,000)	6,327,655	56.80%	4,807,305
Land Information	5	1,246,800	300,066	946,735	24.00%	-	300,065	24.10%	946,735
Building	1	50,000	-	50,000		-	-	0.00%	50,000
<b>Total</b>	<b>66</b>	<b>50,797,241</b>	<b>23,944,395</b>	<b>26,852,849</b>	<b>47.00%</b>	<b>(2,701,968)</b>	<b>21,242,425</b>	<b>41.80%</b>	<b>29,554,817</b>
<b>Grand Total</b>	<b>339</b>	<b>373,442,247</b>	<b>195,155,925</b>	<b>178,286,326</b>	<b>52.00%</b>	<b>10,628,600</b>	<b>205,784,528</b>	<b>55.10%</b>	<b>167,657,722</b>

## Appendix B

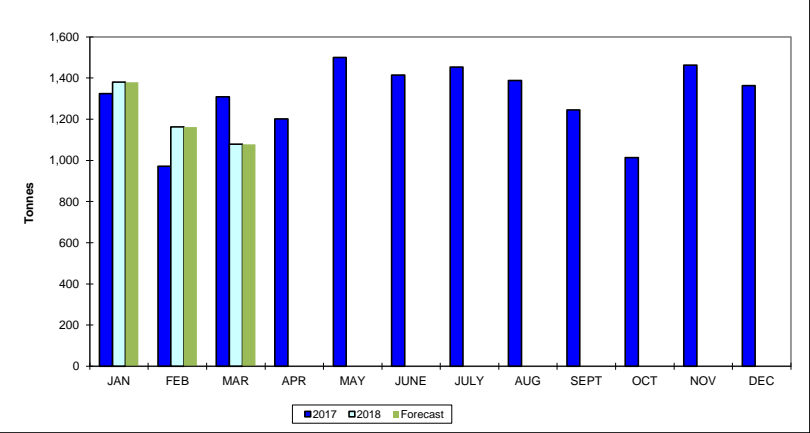
### Building



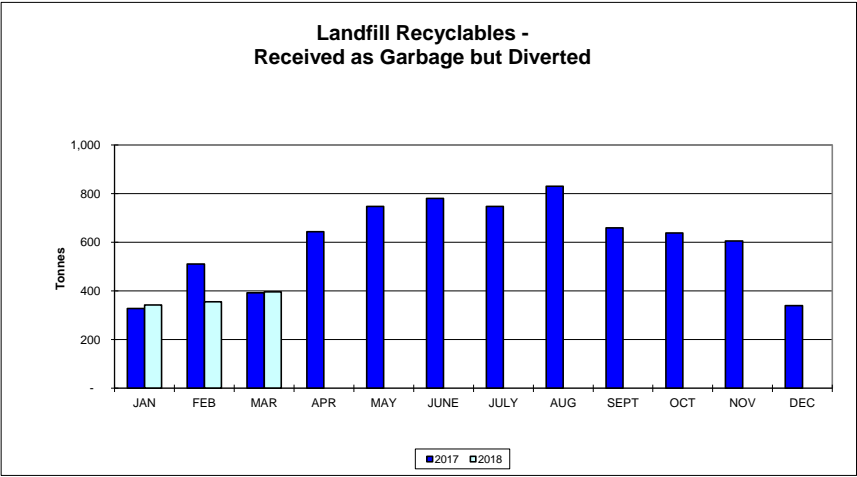


# Waste Management

Recycling - City Blue Box Program



Landfill Recyclables - Received as Garbage but Diverted



Garbage

