



City of
Peterborough

To: **Members of the Peterborough Regional Liaison Committee**

From: **Richard Freymond**
Commissioner of Corporate and Legislative Services

Meeting Date: **October 14, 2021**

Subject: **Report CLSFSPRLC21-002**
POA, Social Services and Peterborough County-City Waste Management Facility Draft 2022 Budgets

Purpose

A report to present the Draft 2022 POA, Social Services and County-City Waste Management Facility Budgets, and to recommend that the Peterborough Regional Liaison Committee receive the presentations, endorse the budgets and recommend to City and County Councils that the budgets are to be reflected in their respective Draft 2022 Municipal Budget documents.

Recommendations

That the Peterborough Regional Liaison Committee approve the recommendations outlined in Report CLSFSPRLC21-002, dated October 14, 2021, of the Commissioner of Corporate and Legislative Services, as follows:

- a) That the Peterborough Regional Liaison Committee receive the presentations from City of Peterborough staff regarding the draft 2022 POA, Social Services and County-City Waste Management Facility Budgets, and
- b) That the Peterborough Regional Liaison Committee endorse the draft 2022 POA, Social Services and County-City Waste Management Facility Budgets, as set out in Appendix A to Report CLSFSPRLC21-002 and recommend to City and County Councils that the budgets be reflected in their respective draft 2022 Municipal Budget documents.

Budget and Financial Implications

The following chart summarizes the net tax levy impacts for the City and County.

| Description | 2021 Net Funding Requirement | 2022 Net Funding Requirement | \$ Change | % Change |
|---|------------------------------|------------------------------|----------------|-------------|
| Col 1 | Col 2 | Col 3 | Col 4 | Col 5 |
| County | | | | |
| POA (Net Revenues) | -383,983 | -234,468 | 149,515 | 38.9% |
| Social Assistance | 833,244 | 845,563 | 12,319 | 1.5% |
| Children's Services | 768,347 | 784,378 | 16,031 | 2.1% |
| Housing & Homelessness | 6,053,717 | 6,187,787 | 134,070 | 2.2% |
| Community Development Program | 188,935 | 195,862 | 6,927 | 3.7% |
| Waste Management Facility net shareable costs | 144,783 | 278,450 | 133,667 | 92.3% |
| Total County Operating | 7,605,043 | 8,057,572 | 452,529 | 6.0% |
| Capital | | | | |
| Housing Repair Costs | 0 | 0 | 0 | 0.0% |
| Waste Management Facility | 2,120,000 | 2,237,500 | 117,500 | 5.5% |
| Total County Capital | 2,120,000 | 2,237,500 | 117,500 | 5.5% |
| Total County | 9,725,043 | 10,295,072 | 570,029 | 5.9% |
| City | | | | |
| POA (Net Revenues) | -312,901 | -187,997 | 124,904 | 39.9% |
| Social Assistance | 4,293,261 | 4,341,548 | 48,287 | 1.1% |
| Children's Services | 1,633,087 | 1,592,524 | -40,563 | -2.5% |
| Housing & Homelessness | 5,456,801 | 5,740,061 | 283,260 | 5.2% |
| Community Development Program | 448,148 | 350,401 | -97,747 | -21.8% |
| Waste Management Facility net shareable costs | 144,714 | 151,550 | 6,836 | 4.7% |
| Total City Operating | 11,663,110 | 11,988,087 | 324,977 | 2.8% |
| Capital | | | | |
| Housing Repair Costs | 0 | 0 | 0 | 0.0% |
| Waste Management Facility | 2,120,000 | 2,237,500 | 117,500 | 5.5% |
| Total City Capital | 2,120,000 | 2,237,500 | 117,500 | 5.5% |
| Total City | 13,783,110 | 14,225,587 | 442,477 | 3.2% |

Background

The draft 2022 budgets for the POA, Social Assistance, Children's Services, Housing and Homelessness, Community Development Program and County-City Waste Management Facility are attached as Appendix A.

The overall Operating and Capital Budgets for the County increased by \$570,098 or 5.9% while the City is experiencing an increase of \$219,477 or 1.6%.

POA and Social Services

The County/City share of the prior year's weighted assessment is 55.5%/44.5% (2021 – 55.1%/44.9%). The Operating and Capital Budgets for POA and Social Services for the County increased by \$318,862 or 4.27% while the City is experiencing an increase of \$318,141 or 2.76%. This is being driven by several factors:

Provincial Offences Office:

- The number of charges filed have not yet rebounded to pre-COVID numbers.
- We have implemented remote technology for running certain court proceedings. Judicial availability continues to be a challenge to re-opening Court at pre-pandemic levels. It is unclear at this time when Court will reopen for in person proceedings.
- Job losses due to COVID-19 continue to have a negative impact on the collection of fines.

Social Assistance

- In January 2021 Social Services started delivering Life Stabilization as part of a Provincial prototype. In February 2021 a Centralized Intake process was introduced for Social Assistance applications in the City and County. Both these early prototypes are part of a broader Social Assistance Recovery and Renewal strategy by the Province to introduce a modernized, person-centered Social Assistance system in Ontario.
- Funding for OW Administration budget continues to be capped at 2018 actuals which represents 4 municipal budget cycles.
- Caseloads have declined over the past 18 months. This is believed to be driven by the availability of financial supports such as Canadian Emergency Response Benefit (CERB). It is not currently known what the impacts of the pandemic will be on future unemployment rates. Caseload projection is set at 3,300 for 2022, up from a 2021 budget of 3,000.

Children's Services:

- Provincial funding of allowable administration expenditures will be changing on January 1, 2022. The result is that allowable administrative expenses are capped at 5%.
- With a couple of closures of programs in the City and expansion in licensed childcare spaces in the County, the cost share will shift to 67% City, 33% County in 2022 from 68% City, 32% County in 2021.

Housing and Homelessness

- Continued financial pressures related to the shelter system, the need for overflow services and COVID-19 social distancing requirements impacted the 2022 budget. For 2022 there is no impact to the County due to the CMSM agreement.
- The City/County cost shares for Housing changed from 44.9%/55.1% in 2021 to 44.5%/55.5% in 2022 which means that there is a 2.2% increase in the County funding amounting to \$134,070 for 2022.

Community Development Program

- Funding for the Community Development Program and Homemakers is shared on a 50/50 City/County basis with funding for Community Care Peterborough funded 100% by the City.
- Funding for the One Roof program has traditionally been funded 100% by the City.

Peterborough County-City Waste Management Facility

The County/City agreement of the Peterborough County-City Waste Management Facility (PCCWMF) shares operating and capital costs 50/50. The Operating and Capital draft Budgets for PCCWMF were presented to the PRLC in Report IPSESPRLC21-002 at the June 10, 2021 PRLC meeting. The shareable Operating and Capital Budgets for PCCWMF for the County and City increased by \$251,236 or 11.1% each, made up of \$133,736 operating and \$117,500 capital. Including City-Only costs and revenues, the City's Operating and Capital Budget change for the year is \$124,336 or 5.5%.

The increases in the budget are being driven by several factors:

Operating Budget:

- Budgeted revenues are up by almost 34%. The majority of this increase is a result of the January 1, 2021 increases to tipping fees. There are no fee increases proposed for 2022, and the increased fees do not appear to have reduced waste receipts or increased illegal dumping. However, staff will continue

to review revenues, expenses (including contracts and service agreements), markets, and the resulting budget implications with recommendations for fees and future budgets to be reported early in 2022.

- Expenses have also increased based on various service agreements.

Capital Budget:

- The PCCWMF is subject to capital work to fulfill the design capacity, and future operations. The increase in capital work for 2022 will include the Cell 4 tender and construction, the expansion of the landfill gas collection system, and Public drop-off concrete and bin rehabilitation.

Waste Diversion Update:

The following update is provided in response to a question at the June 10, 2021 PRLC meeting regarding City Waste Diversion opportunities. The City is initiating a Waste Management Master Plan (WMMP) update including a review of opportunities such as textiles diversion, clear bag garbage, Source Separated Organics, and other Municipally proven diversion programs. The City with the current programs has a 53% diversion rate and is targeting an 80% diversion through the WMMP implementation. For reference the County of Peterborough with their current programs has a 52% diversion rate and is targeting a 60% diversion rate through their current WMMP update and organics review.

Submitted by,

Richard Freymond
Commissioner of Corporate and Legislative Services

Contact Name

Yvette Peplinskie
Manager of Financial Services
Phone: 705-742-7777, Ext. 1862
Toll Free: 1-855-738-3755, Ext. 1862
Fax: 705-876-4607
E-mail: ypeplinskie@peterborough.ca

Attachments:

Appendix A Draft 2022 Budgets for:

- POA
- Social Services
- Children's Services
- Housing & Homelessness
- Community Development Program
- County-City Waste Management Facility

Department: Corporate and Legislative Services

Activity Name: Provincial Offences Office

Division: Provincial Offences Office

Budget Account #: 10310

Statement of Purpose:

The Provincial Offences Act (POA) Office is responsible for administration, courtroom support and municipal prosecution of the Provincial Offences Act offences as well as municipal bylaws within the City and County of Peterborough. The POA office ensures compliance with the Act, the Memorandum of Understanding with the Ministry of the Attorney General and the Inter-municipal Service Agreement.

Highlights:

The number of charges issued is the primary driver of the POA Court system, however, the Court has no influence on the number of charges filed by enforcement agencies. The number of charges fluctuates and the composition of the dollar value of the charges impacts the revenue generated. POA revenues are only realized by the payment of fines.

Closures due to COVID continue to have a significant impact on the number of charges filed, trial schedule and our ability to collect on outstanding fines.

Staff will continue to pursue collection initiatives with the goal of increasing fine revenue.

Net revenues are divided between the City and County of Peterborough based on the prior year's relative weighted assessment. The County's share for 2022 is 55.5%; the City's share is 44.5%.

Performance Data:

Defaulted Fines - Definition: Any fine where the defendant has failed to pay the amount imposed upon conviction by the due date. A fine is considered defaulted when it remains unpaid 15 days past

the due date.

Once in default, the City will start collection activity that may include Final Notices, orders to suspend driver's licenses and plate denials, addition of defaulted fines to tax rolls and legal proceedings.

*** Active collection of fines resumed by Order of the Chief Justice of Ontario effective January 26, 2021 after being on hold since March 16, 2020.

| | | | |
|-----------------|-------------|-----------|---------------|
| Defaulted Fines | 2019 | 2020 | 2021 Forecast |
| Collected | \$1,267,363 | \$940,837 | \$960,000 |

| Charges Filed | 2019 | 2020 | 2021 (Forecast) |
|-------------------------|--------|--------|--------------------|
| Federal Part 1 & Part 3 | 162 | 152 | 150 |
| Part 1 Tickets | 14,425 | 12,798 | 13,500 |
| Parking | 6,889 | 2,057 | 4,000 |
| Part 3 Informations | 1,340 | 1,046 | 1,200 |
| Totals | 22,816 | 16,053 | 18,850 |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--------------------------------|------------------|-------------------------|------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| POA Office | | | | | |
| Expenditures | | | | | |
| Provincial Offences Act Office | 1,473,116 | 1,365,815 | 1,447,536 | -1.7% | -25,581 |
| | 1,473,116 | 1,365,815 | 1,447,536 | -1.7% | -25,581 |
| Revenues | | | | | |
| Provincial Offences Act Office | 1,786,017 | 1,147,037 | 1,635,532 | -8.4% | -150,485 |
| | 1,786,017 | 1,147,037 | 1,635,532 | -8.4% | -150,485 |
| Net Requirements | | | | | |
| Provincial Offences Act Office | -312,901 | 218,778 | -187,997 | 39.9% | 124,904 |
| | -312,901 | 218,778 | -187,997 | -39.9% | 124,904 |

2022 - Note: The \$1,635,632 Budgeted Revenues for POA is comprised of Gross Budgeted POA Revenues (\$1,870,000) less the County's share of POA Net Revenues (\$234,468)

Department: Community Services

Activity Name:

Social Assistance

Division: Social Service

Budget Account #: 10585, 10590, 10600, 10610, 10595, 10605, 10615, 10640, 10645, 10650

Statement of Purpose:

To provide for personnel and other client program costs to deliver Financial Assistance and Life Stabilization activities. Eligible residents receive help with costs of food, shelter, dental, vision care and Life Stabilization supports.

Highlights:

In 2019, the Province announced that Peterborough would be part of one of three prototype regions for the Employment Services Transformation across the Province. Beginning January 1, 2021 the focus of Ontario Works (OW) is now life stabilization supports to clients to enhance their readiness for employment referrals. A restructuring of the Social Services Division occurred in late 2020 to better serve clients under the new model and to function with a 22% reduction in the provincial OW Administration funding.

Since 2018, the OW Administration provincial funding has been frozen at 2018 actual which means that despite the elimination of staff positions and reduction in Employment Benefits to clients, the City cost shares have gradually increased. The City of Peterborough received additional Admin funding for 2 FTE to do intensive case management with youth. This funding expires March 31st, 2022.

In February 2021 the Province announced a Social Assistance Recovery and Renewal Plan that impacts the way Social Assistance (OW and Ontario Disability Support Program (ODSP)) will be delivered both locally and at the Provincial level. Municipalities will action plan and collaborate with a range of community partners to provide Life Stabilization and discretionary benefits. The Province will provide financial supports, financial

controls, and back end supports that can be centralized. Municipal work will be completed with a person-centered lens, connecting supports and navigating broader supports such as child care, housing, housing stability funds, physical, mental health and addictions supports.

The 2020 OW actual caseload average was 3285, and the 2021 budgeted average caseload is 3701. Due to the COVID-19 pandemic and the impact of the Canadian Emergency Response Benefit (CERB) and other financial supports being extended late into 2021, the caseload has decreased (average caseload for the first six months of 2021 is 2846). The 2022 average caseload has been set at 3300 as it is expected that people will move back to OW once CERB ends.

The Province funds Mandatory Benefits at 100% while OW discretionary benefits is capped at \$10 per combined OW and ODSP cases per month.

Following up on the KPMG recommendations, staff continue to examine options to prioritize health needs within discretionary funding.

Performance Data:

* This chart includes City and County figures.

| Social Assistance Statistics | 2019 | 2020 | 2021 (Forecast) |
|-------------------------------------|-------------|-------------|------------------------|
| OW Caseload | 3,427 | 3,285 | 3,000 |
| Gross OW Monthly Cost per Case | \$734.33 | \$711.83 | \$718.85 |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| Social Assistance | | | | | |
| Expenditures | | | | | |
| Personnel | 7,195,133 | 7,195,133 | 7,364,181 | 2.3% | 169,048 |
| Contractual | 35,250,104 | 27,294,334 | 31,249,021 | -11.4% | -4,001,083 |
| Materials, Supplies | 105,667 | 105,667 | 98,100 | -7.2% | -7,567 |
| Repairs, Maintenance | 10,000 | 10,000 | 10,000 | 0.0% | 0 |
| Fees | 19,327 | 19,327 | 25,138 | 30.1% | 5,812 |
| Inter-departmental Charges | 1,259,987 | 1,056,554 | 1,119,067 | -11.2% | -140,920 |
| New Equipment | 79,400 | 79,400 | 62,420 | -21.4% | -16,980 |
| Rentals | 766,006 | 766,006 | 803,115 | 4.8% | 37,109 |
| Travelling, Training | 207,200 | 207,200 | 218,774 | 5.6% | 11,574 |
| Recoveries | -82,000 | -82,000 | -25,000 | -69.5% | 57,000 |
| | 44,810,823 | 36,651,621 | 40,924,816 | -8.7% | -3,886,007 |
| Revenues | | | | | |
| Ontario grants | 39,510,818 | 31,351,616 | 35,391,472 | -10.4% | -4,119,346 |
| County and Other Municipal grants & fees | 833,244 | 833,244 | 845,563 | 1.5% | 12,319 |
| Fees, Service Charges, Donations | 173,500 | 173,500 | 203,500 | 17.3% | 30,000 |
| Contribution from Reserve | 0 | 0 | 142,733 | 0.0% | 142,733 |
| | 40,517,562 | 32,358,360 | 36,583,268 | -9.7% | -3,934,294 |
| Net Requirement | 4,293,261 | 4,293,261 | 4,341,548 | 1.1% | 48,287 |
| | | | | | |

Department: Community Services

Activity Name: Children's Services

Division: Social Services

Budget Account #: 10540, 10545, 10550, 10555, 10560, 10565, 10570, 10575

Statement of Purpose:

To provide for personnel and other support costs to deliver Children's Services for the early years and childcare programs. Fee subsidy to eligible families, operating grants to licensed child care and EarlyON service providers, and Special Needs Resources result in quality care for children and allows families to attend to their employment, parenting and training needs.

Highlights:

In 2022, there will be an overall increase in licensed childcare spaces in the City and the County, resulting from the expansion of spaces in licensed childcare programs in the County. This growth will shift the cost share to 67% City, 33% County in 2022 from 68% City, 32% County in 2021.

In 2019, the Ministry of Education announced several key funding changes to be phased in over the next three years. In 2020, municipalities were asked to cost share the operating portion of Expansion Plan funding at a rate of 80/20 provincial/municipal. In 2021, all Children's Services administrative funding is cost shared at a rate of 50/50 with municipalities. Previously most administration funding was at 100% provincially funded. In 2022, the threshold for allowable Children's Services administration funding will be reduced from 10% to 5%. Any administration cost over the threshold amount will be 100% municipal.

In 2022, the Municipal Child Care programs will increase the per diem fees by 2% to help offset increase in costs.

In 2021, the municipality received \$1,262,727 in EarlyON Child and Family Centre services funding. This program is 100% provincially

funded. It is anticipated that in 2022 this funding will remain the same with no changes to the municipal cost share requirements.

Performance Data/Work Program:

| Children's Services | 2019 | 2020 | 2021 (Forecast) |
|---|-------|-------|--------------------|
| Children Served - Fee Subsidy | 1,830 | 1,316 | 1,400 |
| Licensed Child Care Spaces | 3,494 | 3,953 | 3,968 |
| Children Served - Special Needs Resourcing | 397 | 326 | 345 |
| Children Served - EarlyOn Child & Family Centres | 2,160 | 1,400 | 1,197 |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| Children's Services | | | | | |
| Expenditures | | | | | |
| Personnel | 2,554,530 | 2,475,210 | 2,606,021 | 2.0% | 51,491 |
| Contractual | 14,996,615 | 15,002,531 | 14,402,773 | -4.0% | -593,842 |
| Materials, Supplies | 90,063 | 88,063 | 93,893 | 4.3% | 3,830 |
| Repairs, Maintenance | 9,908 | 9,908 | 10,348 | 4.4% | 440 |
| Fees | 42,608 | 42,608 | 55,539 | 30.3% | 12,931 |
| Inter-departmental Charges | 799,200 | 799,200 | 817,137 | 2.2% | 17,937 |
| New Equipment | 2,820 | 2,820 | 2,200 | -22.0% | -620 |
| Rentals | 143,199 | 121,999 | 137,248 | -4.2% | -5,951 |
| Travelling, Training | 26,562 | 26,162 | 26,273 | -1.1% | -289 |
| | 18,665,505 | 18,568,501 | 18,151,431 | -2.8% | -514,074 |
| Revenues | | | | | |
| Ontario grants | 14,387,379 | 14,427,027 | 13,799,217 | -4.1% | -588,162 |
| County and Other Municipal grants & fees | 768,347 | 778,244 | 784,378 | 2.1% | 16,031 |
| Fees, Service Charges, Donations | 1,876,692 | 1,709,286 | 1,975,312 | 5.3% | 98,620 |
| | 17,032,418 | 16,914,557 | 16,558,907 | -2.8% | -473,511 |
| Net Requirement | 1,633,087 | 1,653,944 | 1,592,524 | -2.5% | -40,563 |
| | | | | | |

Department: Community Services

Activity Name: Housing and Homelessness

Division: Social Services

Budget Account #: 10625, 10630, 10650 to 10735

Statement of Purpose:

The City of Peterborough is the Service Manager for Housing and Homelessness Services. The Social Services Division is responsible for administering, funding, and providing policy direction and overseeing standards for approximately 2,000 social housing units, 1,569 of which are Rent Geared to Income (RGI). Social Housing projects are owned and managed by 16 non-profit organizations and Peterborough Housing Corporation. Housing and Homelessness services are also responsible to plan, administer, and fund housing options across the continuum of housing needs, from shelters, transitional and supportive housing to RGI and affordable rental units. The 2020 review of the Housing and Homelessness Plan commits to ending chronic homelessness by 2025. Two key initiatives are required to meet this goal: creating more units dedicated to people experiencing homelessness and creating a response to homelessness that is housing-focused and supports people to obtain and retain housing.

Highlights:

Housing Services provides ongoing subsidy for social housing providers, ensuring compliance through program and policy support, including operational reviews and providing support for asset management. The social housing portfolio has an assessed value of more than \$150 million.

Funding for affordable housing development and housing renovation are provided through the Ontario Priorities Housing Initiative and the Canada-Ontario Community Housing Initiative. The City also has a federal-provincial funding allocation in 2022 for portable housing benefits through the Canada Ontario Housing Benefit.

Homelessness Services has contracts with local partners to provide supports and services in a community-wide homelessness system response. This system continues to experience financial and service pressures related to increasing numbers of individuals and families experiencing homelessness, and social distancing expectations. Provincial Homelessness funding has not been confirmed beyond March 31, 2023. COVID-19 related funding that has funded isolation shelters has not been confirmed past December 31, 2021. All shelters and the overflow shelter currently operating out of Wolfe St. have operated at reduced capacity during COVID-19.

Performance Data/Work Program:

| Housing & Homelessness | 2019 | 2020 | 2021 (Forecast) |
|---|-------------|-------------|----------------------------|
| # of Issuances of Housing Stability Fund | 2,844 | 2,097 | 2,035 |
| Shelter Days of Care Including Overflow | 34,919 | 24,116 | 22,000 |
| Rent Geared to Income Housing Wait List | 1,339 | 1,527 | 1,757 |
| Average Monthly Rent - 2 Bedroom Unit | \$1,077 | \$1,104 | \$1,191 |
| Purpose Built Rental Housing Vacancy Rate | 1.2% | 1.0% | 2.6% |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| Housing and Homelessness | | | | | |
| Expenditures | | | | | |
| Personnel | 797,658 | 797,658 | 823,742 | 3.3% | 26,084 |
| Contractual | 19,735,909 | 22,775,260 | 22,228,384 | 12.6% | 2,492,475 |
| Materials, Supplies | 14,500 | 14,500 | 19,100 | 31.7% | 4,600 |
| Fees | 3,000 | 3,000 | 3,000 | 0.0% | 0 |
| Other Transfers | 0 | 540,000 | 0 | 0.0% | 0 |
| Inter-departmental Charges | 867,498 | 867,498 | 557,529 | -35.7% | -309,969 |
| Rentals | 41,908 | 41,908 | 43,095 | 2.8% | 1,187 |
| Travelling, Training | 17,850 | 17,850 | 15,950 | -10.6% | -1,900 |
| Contributions to Reserves | 225,000 | 225,000 | 225,000 | 0.0% | 0 |
| Recoveries | -375,000 | -375,000 | -520,000 | 38.7% | -145,000 |
| | 21,328,323 | 24,907,675 | 23,395,800 | 9.7% | 2,067,477 |
| Revenues | | | | | |
| Ontario grants | 9,034,628 | 12,793,178 | 10,279,481 | 13.8% | 1,244,853 |
| County and Other Municipal grants & fees | 6,053,716 | 6,053,717 | 6,187,787 | 2.2% | 134,071 |
| Contribution from Reserve | 783,178 | 533,178 | 1,188,471 | 51.7% | 405,293 |
| | 15,871,522 | 19,380,073 | 17,655,739 | 11.2% | 1,784,217 |
| Net Requirement | 5,456,801 | 5,527,602 | 5,740,061 | 5.2% | 283,260 |
| | | | | | |

City of Peterborough
Other Capital Budget Summary
 2022-2031 & Subsequent Years

| Project Description | Ref | Project Total | Approved Pre-2022 | 2022 | | | | | | | 2023 | | 2024 | | 2025 & After | |
|---------------------------------------|--------|---------------|-------------------|-------------|-------|----------|----------|---------|-----|-------|---------|-------|---------|-------|--------------|---------|
| | | | | Total Costs | Rev | Net Cost | Cap Levy | Dev Chg | Deb | Other | Total | Net | Total | Net | Total | Net |
| Community Services Social Services | | | | | | | | | | | | | | | | |
| Incentives For Affordable Housing | 6-7.01 | 11,986.0 | 8,257.0 | 1,208.0 | 868.0 | 340.0 | | 108.7 | | 231.3 | 1,243.0 | 340.0 | 1,278.0 | 340.0 | | |
| Housing - Capital Repairs | 6-7.02 | 5,525.0 | 975.0 | | | | | | | | 150.0 | 67.4 | 150.0 | 67.4 | 4,250.0 | 1,912.5 |
| Building Condition Assessments (BCA) | 6-7.03 | 1,475.0 | 475.0 | | | | | | | | | | | | 1,000.0 | 450.0 |
| Total | | 18,986.0 | 9,707.0 | 1,208.0 | 868.0 | 340.0 | | 108.7 | | 231.3 | 1,393.0 | 407.4 | 1,428.0 | 407.4 | 5,250.0 | 2,362.5 |

2022 - 2031 Capital Budget Justification
Other Capital Assets

CAP Form 1 (Other)

Department: Community Services

Budget Reference #: 6-7.01

Division: Social Housing - Social Services

Project Name & Description

Incentives for Affordable Housing

Commitments Made

In September of 2011, Council adopted the Affordable Housing Community Improvement Plan (Report PLHD11-062). This initiative provided the City with the authority to grant financial incentives in support of Affordable Housing according to guidelines developed for a number of qualified programs.

In July 2020, Council approved the Review of the 10-year Housing and Homelessness Plan, including target to achieve 2,680 new affordable housing units, 580 supportive housing units as well as 796 affordable home-ownership units by 2029.

Incentives provided under the Community Improvement Plan for Affordable Housing are combined with funding and financing programs from senior levels of government to help meet these targets.

Effects on Future Operating Budgets

Project Detail, Justification & Reference Map

This capital project continues the Peterborough tradition of stimulating the production of affordable housing through a program of financial incentives.

The order of magnitude of annual cost of the investment in affordable housing is \$1,208,000. Of this total, it is estimated that the contribution from Development Charges will account for \$108,700. Other funding sources include an annual draw of \$150,000 from the Municipal Partnership Fund from the Housing Service's operating budget, approximately \$100,000 through tax relief and development charge exemption programs.

Other Capital Assets
Ten Year Capital Budget Estimates
2022-2031 & Subsequent Years
(\$000)

| | | Project Total | Approved Pre-2022 | Requested | | | | | 2027 to 2031 | 2032 to 2046 |
|-------------------------------------|-----------------------------------|------------------|----------------------|-----------|---------|---------|------|------|-----------------|-----------------|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | | |
| Department | Community Services | | | | | | | | | |
| Division | Social Housing - Social Services | | | | | | | | | |
| Project Description | Incentives For Affordable Housing | | | | | | | | | |
| Project # | 6-7.01 | | | | | | | | | |
| Expenditures | | | | | | | | | | |
| Contractual Services | | 11,986.0 | 8,257.0 | 1,208.0 | 1,243.0 | 1,278.0 | | | | |
| Total Direct Revenue | | 11,986.0 | 8,257.0 | 1,208.0 | 1,243.0 | 1,278.0 | | | | |
| Direct Revenue | | | | | | | | | | |
| Miscellaneous | | 295.0 | 295.0 | | | | | | | |
| Other Recoveries | | 3,056.0 | 1,772.0 | 393.0 | 428.0 | 463.0 | | | | |
| Transfer from Operations | | 5,035.0 | 3,610.0 | 475.0 | 475.0 | 475.0 | | | | |
| Total Direct Revenue | | 8,386.0 | 5,677.0 | 868.0 | 903.0 | 938.0 | | | | |
| Net Requirements | | 3,600.0 | 2,580.0 | 340.0 | 340.0 | 340.0 | | | | |
| To Be Financed From: | | | | | | | | | | |
| Development Charges | | | | | | | | | | |
| DC - Afford. Housing | | 993.6 | 658.0 | 108.7 | 111.9 | 115.0 | | | | |
| Total Development Charges | | 993.6 | 658.0 | 108.7 | 111.9 | 115.0 | | | | |
| Reserves | | | | | | | | | | |
| Casino Gaming Reserve | | 200.0 | 200.0 | | | | | | | |
| Soc Services - General Assistance R | | 100.0 | 100.0 | | | | | | | |
| Housing Reserve | | 100.0 | | 100.0 | | | | | | |
| Housing - DOOR Funding Reserve | | 100.0 | 100.0 | | | | | | | |
| Affordable Housing Partnership Rese | | 1,406.4 | 1,022.0 | 131.3 | 128.1 | 125.0 | | | | |
| Total Reserves | | 1,906.4 | 1,422.0 | 231.3 | 128.1 | 125.0 | | | | |
| Capital Levy | | 700.0 | 500.0 | | 100.0 | 100.0 | | | | |

2022 - 2031 Capital Budget Justification
Other Capital Assets

CAP Form 1 (Other)

Department: Community Services

Budget Reference #: 6-7.02

Division: Social Housing - Social Services

Project Name & Description

Housing - Capital Repairs

Commitments Made

None.

Effects on Future Operating Budgets

This investment in upgrading and maintaining the existing aging portfolio will help provide safe reliable housing, reduce operating costs, reduce waiting lists, and enable the City to maintain the portfolio to meet the Province's required service level standard.

Project Detail, Justification & Reference Map

The \$150,000 per year is to be utilized to assist social housing providers with necessary capital repairs and upgrades that are considered a priority, and beyond the ability of the housing provider to fund by themselves. This funding is required to access cost-matched funding from the federal and provincial governments, under the Canada-Ontario Community Housing Initiative (COCHI). These projects are prioritized based on capital asset management data, updated through Building Condition Audits. This capital reserve will be funded from City and County contributions based on the weighted assessment sharing ratios and allowed to accumulate until required.

Municipal investment is key where there is a disconnect between social housing repair needs, including unexpected or emergency repairs, and available funding programs from higher levels of government. This capital project provides a funding stream for such circumstances. Under the National Housing Strategy, the federal government has allocated capital funds for social housing provider regeneration through COCHI. Housing Services assists providers to pursue available funds to supplement/replace municipal investment.

Appendix A

Questica #: 13880

Other Capital Assets
Ten Year Capital Budget Estimates
 2022-2031 & Subsequent Years
 (\$000)

| | | Project Total | Approved Pre-2022 | Requested | | | | | 2027 to 2031 | 2032 to 2046 | | | | | | |
|-------------------------|----------------------------------|------------------|----------------------|-----------|------|------|------|-------|-----------------|-----------------|-------|-------|-------|-------|-------|---------|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | | | | | | | | |
| Department | Community Services | | | | | | | | | | | | | | | |
| Division | Social Housing - Social Services | | | | | | | | | | | | | | | |
| Project Description | Housing - Capital Repairs | | | | | | | | | | | | | | | |
| Project # | 6-7.02 | | | | | | | | | | | | | | | |
| Expenditures | | | | | | | | | | | | | | | | |
| Contractual Services | 5,525.0 | 975.0 | | | | | | | | | 150.0 | 150.0 | 175.0 | 175.0 | 925.0 | 2,975.0 |
| Total Direct Revenue | 5,525.0 | 975.0 | | | | | | | | | 150.0 | 150.0 | 175.0 | 175.0 | 925.0 | 2,975.0 |
| Direct Revenue | | | | | | | | | | | | | | | | |
| Other Mun-grants & fees | 3,030.9 | 528.1 | | | | | | | | | 82.7 | 82.7 | 96.3 | 96.3 | 508.8 | 1,636.3 |
| Total Direct Revenue | 3,030.9 | 528.1 | | | | | | | | | 82.7 | 82.7 | 96.3 | 96.3 | 508.8 | 1,636.3 |
| Net Requirements | 2,494.2 | 447.0 | | 67.4 | 67.4 | 78.8 | 78.8 | 416.3 | 1,338.8 | | | | | | | |
| To Be Financed From: | | | | | | | | | | | | | | | | |
| Reserves | | | | | | | | | | | | | | | | |
| Housing Reserve | 114.1 | 114.1 | | | | | | | | | | | | | | |
| Total Reserves | 114.1 | 114.1 | | | | | | | | | | | | | | |
| Capital Levy | 2,380.1 | 332.9 | | 67.4 | 67.4 | 78.8 | 78.8 | 416.3 | 1,338.8 | | | | | | | |

2022 - 2031 Capital Budget Justification
Other Capital Assets

CAP Form 1 (Other)

Department: Community Services

Budget Reference #: 6-7.03

Division: Social Housing - Social Services

Project Name & Description

Building Condition Assessments (BCA)

Commitments Made

None.

Effects on Future Operating Budgets

Asset management in the social housing portfolio can be a key driver of operating costs - strategic asset management reduces budget pressures that arise when maintenance is deferred or overlooked.

Housing Services formulates strategies about required repairs based on expert opinion, prioritized needs, and where necessary, stages funding to ensure capital needs are addressed.

Up to date BCAs are necessary for proactive property management decisions, as well as bulk Requests for Tenders that, when managed by City staff, have historically provided significant savings in operating costs.

Project Detail, Justification & Reference Map

Portfolio wide Building Condition Assessments (BCAs) will:

- Update existing assessments of the social housing portfolio in the City and County of Peterborough.
- Identify and target capital repair needs for another 25 to 30-year time period.
- Provide the foundation for a strategic asset management plan for both the City and the housing providers through the introduction of an interactive database.

A BCAs should be undertaken every three to five years by qualified professionals. The last BCAs were completed in 2020-21. Strategic asset management depends on current information and responsive information management for reporting and monitoring.

BCAs, in conjunction with the City's asset management strategy, will significantly improve monitoring of social housing providers' capital reserves, as well as identify capital repair needs and provide capacity to pay.

Appendix A

Questica #: 14881

Other Capital Assets
Ten Year Capital Budget Estimates
 2022-2031 & Subsequent Years
 (\$000)

| | | Project Total | Approved Pre-2022 | Requested | | | | | 2027 to 2031 | 2032 to 2046 | | | | | | |
|-------------------------|--------------------------------------|------------------|----------------------|-----------|------|-------|------|-------|-----------------|-----------------|--|--|-------|--|-------|-------|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | | | | | | | | |
| Department | Community Services | | | | | | | | | | | | | | | |
| Division | Social Housing - Social Services | | | | | | | | | | | | | | | |
| Project Description | Building Condition Assessments (BCA) | | | | | | | | | | | | | | | |
| Project # | 6-7.03 | | | | | | | | | | | | | | | |
| Expenditures | | | | | | | | | | | | | | | | |
| Contractual Services | 1,475.0 | 475.0 | | | | | | | | | | | 250.0 | | 250.0 | 500.0 |
| Total Direct Revenue | 1,475.0 | 475.0 | | | | | | | | | | | 250.0 | | 250.0 | 500.0 |
| Direct Revenue | | | | | | | | | | | | | | | | |
| Other Mun-grants & fees | 610.4 | 60.4 | | | | | | | | | | | 137.5 | | 137.5 | 275.0 |
| Recoveries | 112.5 | 112.5 | | | | | | | | | | | | | | |
| Total Direct Revenue | 722.9 | 172.9 | | | | 137.5 | | 137.5 | 275.0 | | | | | | | |
| Net Requirements | 752.1 | 302.1 | | | | 112.5 | | 112.5 | 225.0 | | | | | | | |
| To Be Financed From: | | | | | | | | | | | | | | | | |
| Reserves | | | | | | | | | | | | | | | | |
| Housing Reserve | 302.1 | 302.1 | | | | | | | | | | | | | | |
| Total Reserves | 302.1 | 302.1 | | | | | | | | | | | | | | |
| Capital Levy | 450.0 | | | | | 112.5 | | 112.5 | 225.0 | | | | | | | |

Department: Community Services**Activity Name: Community Development Program****Division: Administration and Grants****Budget Account #: 10635****Statement of Purpose:**

The Community Development Program (CDP) will continue to improve the well-being of residents in the City and County through the delivery of projects, information, referrals, and support to enhance social development and fill service gaps. CDP transitioned to Community Services, from Social Services, in 2021.

Highlights:

Implementation of the Age-friendly Plan will continue in 2022 using innovative ways to engage, educate, and inform older adults and topic and issues that are important to their health and wellbeing.

Development of the Community Safety and Wellbeing Plan should conclude in 2021 with strategies for implementation being determined in 2022 through inter-departmental and community collaboration.

The bulk of developing the Diversity, Equity, and Inclusion (DEI) Action Plan will take place in 2022. Hiring of the DEI Officer on a 2-year contract began in 2021 with funds being drawn from CDP Reserves to cover the cost.

The Homemakers program assists low-income seniors and others with housekeeping services to allow them to remain in their homes if possible. This program is an 80/20 cost share between the Province/City and County.

Funding support is being provided to the United Way (\$14,500), Ontario 211 (\$22,138) and Kawartha Food Share food security programs (\$21,542) on a 50/50 City/County cost share. Funding to Community Care Peterborough (\$21,973) is paid 100% by the City.

This funding is reviewed on an annual basis.

Performance Data/Work Program:

| Community Development Program | 2019 | 2020 | 2021 (Forecast) |
|---|-------------|-------------|------------------------|
| Individuals Assisted at County Drop-Ins | 518 | 207 | - |
| Senior Events Participants | 858 | 95 | 1,540 |
| Homemaker Clients | 97 | 95 | 85 |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--|----------------|-------------------------|------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| Community Development Program | | | | | |
| Expenditures | | | | | |
| Personnel | 319,987 | 319,986 | 348,630 | 9.0% | 28,643 |
| Contractual | 418,255 | 192,255 | 446,159 | 6.7% | 27,904 |
| Materials, Supplies | 1,000 | 1,000 | 1,000 | 0.0% | 0 |
| Fees | 5,340 | 5,340 | 0 | -100.0% | -5,340 |
| Travelling, Training | 4,181 | 4,181 | 8,669 | 107.3% | 4,488 |
| Recoveries | -10,000 | -10,000 | 0 | -100.0% | 10,000 |
| | 738,763 | 512,762 | 804,458 | 8.9% | 65,695 |
| Revenues | | | | | |
| Ontario grants | 0 | 10,000 | 13,375 | 0.0% | 13,375 |
| County and Other Municipal grants & fees | 188,935 | 188,935 | 195,862 | 3.7% | 6,927 |
| Contribution from Reserve | 101,680 | 101,680 | 244,820 | 140.8% | 143,140 |
| | 290,615 | 300,615 | 454,057 | 56.2% | 163,442 |
| Net Requirement | 448,148 | 212,147 | 350,401 | -21.8% | -97,747 |
| | | | | | |

Department: Infrastructure and Planning Services

Activity Name: Waste Management

Division: Environmental Services - Waste Management

Budget Account #: 10975 to 11015

Statement of Purpose:

Waste Management includes the collection, processing and disposal programs/services for garbage, recyclables, green waste, large articles, hazardous waste and electronic waste within the Environmental Services Division. The Division manages the Peterborough County/City Waste Management Facility the Material Recycling Facility, the Household Hazardous Waste Depot and the Harper Road Composting Facility. Capital development is funded by contributing to the Waste Management Reserve Fund.

Highlights:

There are significant budget pressures due to uncertainty of commodity prices. Lower Recycling commodity capture rates due to "no bag" allowances, and lightweighting. The current composting facility at Harper Road is slated to close as of January 1, 2022, and permission to extend in support of a replacement operation are being requested from regulators. The GROW SSO (food) collection and processing project is in the design and approval phase targeting 2023 commissioning.

The Province of Ontario continues with efforts to transition recycling program and cost responsibilities to the private sector under a full (100%) extended producer responsibility (EPR) program, targeting 2024 implementation. Household Hazardous Waste stewardship transition to full industry funding (EPR) anticipated late in 2021, however no Provincial details have been released yet.

Waste Diversion, and long-term planning are underway. Emterra (recycling collection and processing contractor) is now in their second year (of seven) servicing the City. Efforts to divert other targeted materials (ie polystyrene, textiles) continue to provide

valuable data for future program expansion.

Performance Data:

City waste diversion rate (2020) was 53%. New, more challenging diversion opportunities continue to be investigated, including polystyrene, organics, reuse, bulky plastics, and textiles. The City continues to monitor Federal and Provincial initiatives targeting the reduction and elimination of use of hard to recycle plastic items.

| Waste Statistics (tonnes) | 2019 | 2020 | 2021 (Forecast) |
|--------------------------------------|-------------|-------------|----------------------------|
| Waste Used as Cover at Landfill | 20,700 | 16,956 | 17,000 |
| Landfill Recycling Diverted | 5,900 | 5,377 | 5,000 |
| Garbage Disposed at Landfill | 47,000 | 47,779 | 47,000 |
| City Blue Box Recycling (MRF) | 8,100 | 6,226 | 6,800 |
| City Green Waste/Organics | 7,900 | 6,774 | 7,000 |
| Hazardous Waste Depot | 337 | 275 | 300 |
| Electronics Recycling | 169 | 145 | 150 |

City of Peterborough

2022 Operating Budget

| Description | 2021 Approved | 2021 Preliminary Actual | 2022 Recommended | Variances 2021 - 2022 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2021 Budget % | Over (Under) 2021 Budget \$ |
| Waste Management | | | | | |
| Expenditures | | | | | |
| Personnel | 530,170 | 531,165 | 558,852 | 5.4% | 28,682 |
| Contractual | 7,990,528 | 7,869,000 | 8,120,544 | 1.6% | 130,016 |
| Materials, Supplies | 102,350 | 103,150 | 101,300 | -1.0% | -1,050 |
| Repairs, Maintenance | 134,018 | 156,700 | 156,577 | 16.8% | 22,559 |
| Fees | 612,380 | 591,650 | 736,663 | 20.3% | 124,284 |
| Inter-departmental Charges | 3,061,920 | 2,939,095 | 3,297,876 | 7.7% | 235,956 |
| New Equipment | 5,000 | 5,000 | 5,000 | 0.0% | 0 |
| Rentals | 301,000 | 341,000 | 351,000 | 16.6% | 50,000 |
| Travelling, Training | 19,300 | 12,200 | 23,200 | 20.2% | 3,900 |
| Contributions to Reserves | 887,000 | 887,000 | 937,000 | 5.6% | 50,000 |
| Transfer to Capital Fund | 20,726 | 0 | 0 | -100.0% | -20,726 |
| Recoveries | -47,400 | -10,400 | -5,000 | -89.5% | 42,400 |
| County Share | -144,783 | -129,875 | -278,450 | 92.3% | -133,668 |
| | 13,472,210 | 13,295,685 | 14,004,562 | 4.0% | 532,353 |
| Revenues | | | | | |
| Waste Water Reserve Fund | 218,000 | 218,000 | 210,000 | -3.7% | -8,000 |
| Ontario grants | 830,000 | 1,090,000 | 855,000 | 3.0% | 25,000 |
| County and Other Municipal grants & fees | 185,700 | 177,000 | 175,000 | -5.8% | -10,700 |
| Fees, Service Charges, Donations | 5,591,199 | 5,732,000 | 6,224,753 | 11.3% | 633,554 |
| | 6,824,899 | 7,217,000 | 7,464,753 | 9.4% | 639,854 |
| Net Requirement | 6,647,311 | 6,078,685 | 6,539,809 | -1.6% | -107,501 |
| | | | | | |

City of Peterborough
Tangible Capital Budget Summary
 2022-2031 & Subsequent Years

| Project Description | Ref | Project Total | Approved Pre-2022 | 2022 | | | | | | | 2023 | | 2024 | | 2025 & After | | |
|--|---------|---------------|-------------------|-------------|---------|----------|----------|---------|-----|---------|---------|---------|---------|---------|--------------|-------|--|
| | | | | Total Costs | Rev | Net Cost | Cap Levy | Dev Chg | Deb | Other | Total | Net | Total | Net | Total | Net | |
| Infrastructure and Planning Services Waste Management | | | | | | | | | | | | | | | | | |
| Peterborough Landfill Site | 5-20.01 | 25,914.5 | 15,844.5 | 4,475.0 | 2,237.5 | 2,237.5 | | | | 2,237.5 | 2,145.0 | 1,072.5 | 2,000.0 | 1,000.0 | 1,450.0 | 725.0 | |
| Peterborough Organics | 5-20.02 | 15,300.0 | 11,830.6 | 1,700.0 | | 1,700.0 | | | | 1,700.0 | 1,769.4 | 1,769.4 | | | | | |
| Total | | 41,214.5 | 27,675.1 | 6,175.0 | 2,237.5 | 3,937.5 | | | | 3,937.5 | 3,914.4 | 2,841.9 | 2,000.0 | 1,000.0 | 1,450.0 | 725.0 | |

2022 - 2031 Capital Budget Justification
Tangible Capital Assets

CAP Form 1 (TCA)

Department: Infrastructure and Planning Services

Budget Reference #: 5-20.01

Division: Waste Mgmt - Waste Management

Climate Mitigation: Yes

Project Name & Description

Peterborough County/City Waste Management Facility

Commitments Made

The City and County entered into an agreement on July 1, 2002, to jointly own and operate the Peterborough Waste Management Facility and share all costs and revenues on a 50-50 basis.

Effects on Future Operating Budgets

The operating budget includes a "Landfill Operations" activity that captures ongoing operating costs associated with the site and tipping fee revenues all of which are cost shared 50/50 with the County.

The waste disposal capacity and annual fill rates are based on best estimates and will be refined annually.

Project Detail, Justification & Reference Map

Cell 2 of the North Fill Area is nearing completion and will be capped in 2021

Cell 3 will continue to receive waste for approximately two more years.

Cell 4 design began in 2020

The following 2022 Capital Projects are proposed:

- Expand landfill gas collection system
- Cell 4 design tender and construction
- Disposition excess soil
- Public drop-off concrete and bin rehabilitation
- Landfill generator replacement
- Landfill truck purchase
- Leachate collection and transport system Preventative maintenance and repairs

Appendix A

Questica #: 15468

Tangible Capital Assets
Ten Year Capital Budget Estimates
 2022-2031 & Subsequent Years
 (\$000)

| | | Project Total | Approved Pre-2022 | Requested | | | | | 2027 to 2031 | 2032 to 2046 | |
|--------------------------|--------------------------------------|------------------|----------------------|-----------|---------|------|------|------|-----------------|-----------------|--|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | | | |
| Department | Infrastructure and Planning Services | | | | | | | | | | |
| Division | Waste Mgmt - Waste Management | | | | | | | | | | |
| Project Description | Peterborough Landfill Site | | | | | | | | | | |
| Project # | 5-20.01 | | | | | | | | | | |
| Expenditures | | | | | | | | | | | |
| Contractual Services | 25,914.5 | 15,844.5 | 4,475.0 | 2,145.0 | 2,000.0 | | | | 1,450.0 | | |
| Total Direct Revenue | 25,914.5 | 15,844.5 | 4,475.0 | 2,145.0 | 2,000.0 | | | | 1,450.0 | | |
| Direct Revenue | | | | | | | | | | | |
| Other Mun-grants & fees | 12,957.3 | 7,922.3 | 2,237.5 | 1,072.5 | 1,000.0 | | | | 725.0 | | |
| Total Direct Revenue | 12,957.3 | 7,922.3 | 2,237.5 | 1,072.5 | 1,000.0 | | | | 725.0 | | |
| Net Requirements | 12,957.3 | 7,922.3 | 2,237.5 | 1,072.5 | 1,000.0 | | | | 725.0 | | |
| To Be Financed From: | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Waste Management Reserve | 12,957.3 | 7,922.3 | 2,237.5 | 1,072.5 | 1,000.0 | | | | 725.0 | | |
| Total Reserves | 12,957.3 | 7,922.3 | 2,237.5 | 1,072.5 | 1,000.0 | | | | 725.0 | | |

2022 - 2031 Capital Budget Justification
Tangible Capital Assets

CAP Form 1 (TCA)

Department: Infrastructure and Planning Services

Budget Reference #: 5-20.02

Division: Waste Mgmt - Waste Management

Climate Mitigation: Yes

Project Name & Description

Source Separated Organics program implementation

Commitments Made

Despite the change in Provincial Government, the Resource Recovery and Circular Economy Act, 2016 have not been revised or rescinded. The Act will mandate resource recovery of food and organic waste through a landfill ban forcing the implementation of an Organics Program in Peterborough, by 2023. The diversion of organics from the landfill to a processing facility will extend the landfill life, and create a valuable product.

In considering report IPS 19-010, Council approved establishing a \$15.3M project budget, with a transfer of \$4M from Leaf and Yard Waste Compost Facility (2019 Capital Budget #5-21-02), a pre-commitment of Capital funding of \$1.7M 2021 and \$1,769,414 in 2022. The City has also received \$6,110,586 from the Low Carbon Economy Fund (LCEF) for the project.

Effects on Future Operating Budgets

Despite the significant capital cost and ongoing operating costs, it is expected the increased costs will be offset by increased life expectancy of the current City and County landfill, and the entire project will be supported by a Federal Government Grant.

Project Detail, Justification & Reference Map

In September 2019 the City received a Federal Grant for 40% funding to support the costs of implementing an organics program. The project is ramping up to initiate design and approvals with a 2023 program implementation target.

Accessibility Considerations

Where possible accessibility will be considered.

Appendix A

Questica #: 19-107

Tangible Capital Assets
Ten Year Capital Budget Estimates
 2022-2031 & Subsequent Years
 (\$000)

| | | Project Total | Approved Pre-2022 | Requested | | | | | 2027 to 2031 | 2032 to 2046 | |
|---------------------------------------|--------------------------------------|------------------|----------------------|----------------|----------------|------|------|------|-----------------|-----------------|--|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | | | |
| Department | Infrastructure and Planning Services | | | | | | | | | | |
| Division | Waste Mgmt - Waste Management | | | | | | | | | | |
| Project Description | Peterborough Organics | | | | | | | | | | |
| Project # | 5-20.02 | | | | | | | | | | |
| Expenditures | | | | | | | | | | | |
| Contractual Services | | 15,300.0 | 11,830.6 | 1,700.0 | 1,769.4 | | | | | | |
| Direct Revenue | | | | | | | | | | | |
| Federal Grant | | 6,110.6 | 6,110.6 | | | | | | | | |
| Total Direct Revenue | | <u>6,110.6</u> | <u>6,110.6</u> | | | | | | | | |
| Net Requirements | | <u>9,189.4</u> | <u>5,720.0</u> | <u>1,700.0</u> | <u>1,769.4</u> | | | | | | |
| To Be Financed From: | | | | | | | | | | | |
| Debentures | | | | | | | | | | | |
| Debenture - WWRF | | 3,000.0 | 3,000.0 | | | | | | | | |
| Total Debenture Financing | | <u>3,000.0</u> | <u>3,000.0</u> | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Development Charges Res | | 1,126.9 | | 1,126.9 | | | | | | | |
| Infrastructure Planning Services Capi | | 20.0 | 20.0 | | | | | | | | |
| Waste Management Reserve | | 5,042.5 | 2,700.0 | 573.1 | 1,769.4 | | | | | | |
| Total Reserves | | <u>6,189.4</u> | <u>2,720.0</u> | <u>1,700.0</u> | <u>1,769.4</u> | | | | | | |