



City of
Peterborough

To: **Members of the General Committee**

From: **Sandra Clancy**
Chief Administrative Officer

Richard Freymond
Commissioner of Corporate and Legislative Services

Meeting Date: **July 19, 2021**

Subject: **Report CLSFS21-028**
COVID-19 Response and Financial Impact – Update #5 for the
City of Peterborough

Purpose

A report to provide the fifth update on the City's response and financial impact of the COVID-19 pandemic.

Recommendation

That Council approve the recommendation outlined in Report CLSFS21-028 dated July 19, 2021, of the Chief Administrative Officer and the Commissioner of Corporate and Legislative Services, as follows:

That the COVID-19 Financial Impact – Update for the City of Peterborough, outlined in Report CLSFS21-028, dated July 19, 2021 of the Chief Administrative Officer and Commissioner of Corporate and Legislative Services, be received for information.

Budget and Financial Implications

There continue to be substantial financial impacts for the City related to the COVID-19 pandemic in 2021. Appendix A reflects the estimated financial impacts for the period of January 1 to June 30, 2021 based on actual results and pandemic restrictions in place as of mid-May. The analysis identifies estimates of \$7.5M lost revenue, \$4.5M direct costs, \$3.0M cost savings and \$5.4M program specific funding related to Transit and Social Services and the Art Gallery for a net financial impact of \$3.7M. Lost Casino funding has been deducted from the net financial impacts of COVID as those funds were budgeted to be transferred to reserve for Capital Projects and therefore do not need to be recovered in this year to fund the City's operations. After excluding Lost Casino Funds, the total operating impact of COVID is \$3.0M for the first half of 2021.

Appendix B reflects the estimated financial impacts at December 31, 2020. These amounts are preliminary as all year-end adjustments, analysis and reconciliations have not been fully completed. The analysis identifies estimates of \$14.9M lost revenue, \$5.6M direct costs, \$3.3M cost savings and \$6.9M program specific Provincial funding related to Transit and Social Services for a net financial impact of \$10.4M. After excluding Lost Casino Funds, the preliminary estimated financial impact of COVID for 2020 is \$7.6M.

Chart 1 provides a summary of the total financial impacts for 2020 and 2021 and identifies potential funding sources which include:

1. Year-end results from Operations – surpluses in program areas not impacted by COVID-19 will be first applied to any pandemic related deficits before any other funding sources; and
2. Reserves – Not to be paid back - Various uncommitted reserves for which their purpose is specific and can be related to certain COVID-19 pandemic expenditures being incurred. For the amounts listed, staff would not recommend that the funds be paid back to the reserves and as such would be a permanent reduction in the Reserve balances until such time that the amounts are replenished; and
3. Provincial Grant - Safe Restart General Operating Grant, not program specific.

Recommendations seeking Council approval of the reserve transfers identified in this COVID Update Report, will be included as part of the Final December 31, 2020 Financial Update Report.

The \$3.48M of lost Casino Revenue, which is not eligible for funding from the Province through the Safe Restart Programs, will be recouped over time through the City's share of gaming revenues received as the Casino returns to more normal operations. The City received \$234,107 in gaming revenues in 2020 and \$92,742 in the first quarter of 2021.

Chart 1**COVID-19 Financial Impact Analysis****Forecasted Estimates for the Period Ending June 30, 2021**

COVID-19 Financial Impacts Analysis	2020	2021 to June 30	Total
Lost Revenues	\$ 14,866,315	\$ 7,538,233	\$ 22,404,548
Direct Costs	\$ 5,622,031	\$ 4,543,329	\$ 10,165,360
Cost Savings	-\$ 3,259,000	-\$ 2,979,241	-\$ 6,238,241
Provincial Funding Received (Program Specific)	-\$ 6,876,376	-\$ 5,369,668	-\$ 12,246,044
Total Net Financial COVID Impacts	\$ 10,352,970	\$ 3,732,653	\$ 14,085,623
Excluding:			
Lost Casino Revenues	-\$ 2,750,000	-\$ 727,258	-\$ 3,477,258
Total Operating Costs/Losses to be Funded	\$ 7,602,970	\$ 3,005,395	\$ 10,608,365
Potential Funding Sources:			
1. Operations			
Capital Levy Reserve - contribution from 2019 YE	\$ 1,500,000		\$ 1,500,000
75% of Police Surplus - 2019	\$ 372,327		\$ 372,327
Surpluses in Other Areas - 2020 - not known at this time	\$ -		\$ -
Surpluses in Other Areas - 2021 - not known at this time		\$ -	\$ -
	\$ 1,872,327	\$ -	\$ 1,872,327
2. Reserves - Not to be paid back			
Future Assessment Loss Reserve	\$ 197,343	\$ -	\$ 197,343
Social Services Reserve	\$ -	\$ 123,733	\$ 123,733
Social Housing Reserve	\$ -	\$ -	\$ -
Sewer Surcharge - WWTP	\$ 257,600	\$ 50,000	\$ 307,600
Waste Management Reserve - Recycling	\$ 500,000	-\$ 50,000	\$ 450,000
EDP Reserve - IT	\$ 226,000	\$ 4,805	\$ 230,805
Public Works Equipment Res	\$ 126,200	\$ 100,977	\$ 227,177
	\$ 1,307,143	\$ 229,515	\$ 1,536,658
3. Grants			
Provincial Grants - Safe Restart General Operating	\$ 4,423,500	\$ 1,995,427	\$ 6,418,927
	\$ 4,423,500	\$ 1,995,427	\$ 6,418,927
Total Potential Funding Sources	\$ 7,602,970	\$ 2,224,942	\$ 9,827,912
To be Funded from Unidentified Sources	\$ -	\$ 780,453	\$ 780,453

The amounts in Chart 1 are estimates and continue to be refined by staff.

The full 2020 provincial Safe Restart Funding of \$4,423,500 will be utilized to cover COVID related general operating pressures in 2020. In addition, the 2021 provincial grant of \$1,995,427 exhausts the full allocation that has been provided to the City to cover 2021 COVID pressures. The projected January – June 2021 shortfall of \$780,453 remains to be funded from unidentified sources.

Although no further funding has been announced by the province, the City is hopeful that additional funding will be made available to cover these and future COVID related shortfalls anticipated in the second half of 2021.

Background

This staff Report is the fifth in a series of COVID-19 Pandemic Response and Financial Update Reports. The previous 4 report references are as follows:

- 1) CLSFS20-026 - May 11, 2020
- 2) CLSFS20-037 - July 13, 2020
- 3) CLSFS20-051 - September 14, 2020
- 4) CLSFS21-004 – February 8, 2021

The Report continues the reporting accountability required through Part 8 of the Procurement By-law 18-084.

COVID Related Grants

The City has received numerous provincial and federal grants to support residents and to alleviate municipal operating pressures resulting from the pandemic. The funding can be broken down into four areas:

- Social Services
- Public Transit
- General Operating
- Miscellaneous

Chart 2 summarizes these funding sources followed by additional details by program.

Chart 2 - COVID Funding Summary

Ref	COVID Related Grant	Previously Reported Available Funding for Apr 1/20-Mar 31/21	Anticipated Funding to be used	Newly announced Funding
	Social Services			
1	Social Services Relief Fund (SSRF)Phase 1-3 Homelessness	\$3,810,341	All	\$1,905,369
2	SSRF - COVID Mental Health and Addictions Funding	\$100,000	All	none
3	Federal Safe Restart Funding – Children’s Services	\$1,401,339	All	none
4	Central East LHIN (Homelessness)	\$935,000	\$535,000	none
5	Emergency Child Care for Front Line Workers		All	\$623,675
6	Children’s Services One-time Transition Funding	\$385,406	unknown	none
7	Children’s Services Reinvestment Funding		All	526,239
	Transit			
8	Safe Restart Agreement (SRA) - Transit	\$10,746,792	\$3,540,657	\$3,487,386
9	Municipal Transit Cleaning Fund (MTEC)	\$77,481	All	\$0
	General Operating			
10	SRA – General Operating	\$5,309,500	\$4,250,366 estimate	Surplus can be used in 2021
11	2021 COVID Recovery Funding for Municipalities			\$1,109,427
	Miscellaneous			
12	Heritage COVID Relief Fund (Museum)	\$97,330	All	\$0
13	Fire Safety Grant			\$24,500

Social Services:

Social Services has been supported by the Social Services Relief Fund (SSRF), the Federal Safe Restart Funding (SRF) and some flow through funding directly provided to Social Services clientele.

Social Service Relief Fund (SSRF)

Reference Reports CSSS21-001 and CSSS21-002 both dated January 18, 2021.

The SSRF was announced in April 2020 to provide immediate assistance to communities in response to the COVID-19 crisis. The City of Peterborough, as Service Manager for the City and County of Peterborough, received \$1,101,100 in Phase 1 funding, which was allocated to the emergency response to homelessness in the COVID-19 environment, by providing emergency shelter in the Peterborough Sport and Wellness Centre, Isolation Shelters in motels for people who are waiting for COVID-19 test results, food service, delivery, security, and transportation of individuals to and from the Isolation Shelter. The full amount of the SSRF-Phase 1 allocation was spent in 2020.

In August 2020 SSRF Phase 2 was announced, with an additional commitment of \$1,924,741. This phase is intended to provide a rapid response to create longer-term solutions for vulnerable people who are at risk of or experiencing homelessness. Phase 2 provides both operating funding and funding under a capital stream to support development of new rental housing at the Mount and 137 Rubidge Street and the development of the Overflow Shelter at 210 Wolfe Street. In December 2020 the province announced an additional \$784,500 SSRF Phase 2 Holdback Funding to support these capital projects. Use of the capital component of the SSRF Phase 2 funding is detailed in Report CSSS21-001 and Report CSSS21-002, both dated January 18, 2021. Approximately \$30,000 of the Phase 2 allocation will be spent in 2020.

Phase 3 SSRF funding was announced in the amount of \$1,905,369 to be used for homelessness and housing operating COVID-19 related expenses for the period April through December 2021.

In January 2021 a further \$100,000 in one-time funding for the 2020/21 period was announced to be used to support the needs of vulnerable people living with mental health and/or addictions issues in our local area.

Federal Safe Restart Funding (SRF)

In August 2020 \$1,401,339 Federal Safe Restart Funding (SRF) was provided to the City to ensure a safe, sufficient and adequate supply of childcare was available to support the gradual return to work of parents as the economy reopened in September 2020. The funding was provided to childcare agencies and the EarlyON program to facilitate compliance with the Ministry's reopening operational guidelines. In addition, face coverings and other personal protective equipment (PPE), enhanced cleaning, additional

staff to meet health and safety requirements, support for short term vacancies Support to short term vacancies and minor capital projects. Of the City's allocation, \$1,317,326 was spent in 2020. The remainder will be issued between January and March 2021. The City is not aware of additional SRF to support the 2021/22 period.

Central East Local Health Integration Network (LHIN)

In January 2021, \$935,000 from the Central East LHIN through the Community Mental Health Program is being provided to the City on a one-time basis for Mental Health and Addictions funding for 2020/21 to support emergency COVID-19 related supports. Up to \$535,000 of these funds will be used for isolation shelter costs. The remaining \$400,000 is to be used for costs of an outbreak in the shelter system or other related costs as approved by the LHIN.

Reinvestment Funding for Children's Services

In winter 2021, the province issued to CMSM's reinvestment funding to support local Child Care and EarlyON programs to ensure safe, sufficient childcare is available to support gradual return to work of parents. Funds were to be used for PPE, enhanced cleaning, additional staffing to meet health and safety requirements, support for short term vacancies and minor capital to meet Ministry's reopening guidance or local public health requirements. All of the funds were issued in March 2021.

One-Time Transitional Grant for Children's Services

In the 2021 contract, due to the pandemic, the Ministry included a one-time amount of funds to offset the move to the 50/50 cost administrative cost share requirement that came into effect January 1, 2021. The funds can be used to help offset the cost share and/or to support childcare programs as well as other increased operating costs related to COVID-19 that may arise for childcare programs and services. Any unused funds can be carried forward into future years and used for the same purposes. It is unknown at this time what these funds will be used for and when.

Provincial Flow through funding

The City administered the province's temporary COVID discretionary benefit whereby clientele were provided an additional discretionary benefit, fully funded by the province to cover client costs related to the pandemic, including PPE and cleaning supplies in 2020, \$781,259 of this benefit was provided to City and County clients.

The City administered the province's pandemic pay wage subsidy which flowed \$217,626 to specific agencies including Brock Mission to allow for a higher wage for some front-line workers.

The City also administered the extra funding for the Emergency Child Care programs in both 2020 and 2021. This was no budget impact for the City as the funds were flowed to

the day cares. The Province will fund 100% of the additional costs through an application process.

Public Transit

Public Transit operations have been supported by two funding sources – the Safe Restart Agreement – Public Transit and the Municipal Transit Enhanced Cleaning Fund.

Municipal Transit Enhanced Cleaning (MTEC) Fund

In June 2020 the province allocated \$77,481 for enhanced cleaning of the public transit system to help reduce the transmission of COVID-19. The full amount of this funding was utilized in 2020.

Safe Restart Agreement (SRA) – Public Transit

The province's Safe Restart Agreement (SRA) – Public Transit is delivering funding in three phases. The City received \$3,578,682 to support COVID-19 municipal transit pressures for Phase 1, incurred from April 1, 2020 to September 30, 2020. Allocations include a base amount of \$40,000 per recipient plus an amount based on 2018 ridership. Municipalities must place any funds not used for Phase 1 in reserve to support potential COVID-19 transit pressures incurred up to March 31, 2021. The province will only provide funding for net municipal expenditures (i.e., net COVID-related pressures above budgeted 2020 expenditures). The SRA funding is not to replace the budgeted subsidy that the municipality provides to transit operations. The City of Peterborough's net municipal transit expenditures April 1, 2020 to September 30, 2020 did not exceed the Phase 1 allocation. A claim for \$1,633,830 was submitted, leaving a balance of \$1,944,852 for future claims. The October 1, 2020 to March 31, 2021 claim was \$1,906,828, leaving \$38,024 unused Phase 1 funding which will be reimbursed to the province.

In December 2020, the province announced the City's SRA-Public Transit Phase 2 allocation of up to \$4,485,505 in transit funding for the October 1, 2020 to March 31, 2021 period. An additional \$2,682,605 in funding is available to offset additional pressures based on ridership. In total the City is eligible for up to \$7,168,110 in Phase 2 funding. Because the City did not require the full Phase 1 funding for COVID related shortfalls incurred prior to March 31, 2021, none of the Phase 2 funding is required.

On March 3, 2021, Phase 3 funding of \$3,487,389 was announced. This funding for COVID-19 related financial impacts and costs related to transit initiatives can also include fare and service integration, on-demand micro-transit, and transformation of transit structures/governance, between April 1 and December 31, 2021. Municipal funding allocations under the program continue to be based on a formula of transit ridership, plus a base amount of \$40,000 applied to each total program. It is anticipated that this funding will be sufficient to meet Peterborough Transit's 2021 COVID related losses.

General Operating

On July 27, 2020, as part of the federal-provincial Safe Restart Agreement (SRA), the Ontario government announced that it would provide funding to address municipal operating pressures and local needs related to the pandemic. This funding would be allocated in two phases: 50% allocated in Phase 1 for all municipalities, and 50% allocated in Phase 2 for municipalities that require additional funding. Phase 1 funding has been allocated on a per household share. The City of Peterborough received a payment of \$4,423,500 to support COVID-19 operating costs and pressures. On December 16, 2020, the province announced an additional allocation of \$886,000 funding to support the City's COVID related operating pressures.

If the amount of the funding exceeds the municipality's 2020 COVID-19 operating costs and pressures, the province's expectation is that the municipality will place the excess funding into reserves to be accessed to support COVID-19 operating costs and pressures that continue to occur in 2021.

On March 4, 2021 the province advised the City that a further \$1,109,427 will be provided through the 2021 COVID-19 Recovery Funding for Municipalities program in order to support the City's COVID-19 operating costs and pressures. The level of funding is based on the proportion of COVID-19 cases in the Peterborough Public Health Unit during the period of January 1, 2021 to February 18, 2021.

As previously reported, the province expects municipalities to do their part by continuing to find efficiencies in their operating services and using existing reserves and reserve funds that have been specifically put aside for such unforeseen circumstances.

The City will be expected to report back to the province with details on the 2020 COVID-19 operating costs and pressures, the City's overall 2020 financial position, and the use of the provincial funds once the 2020 year-end financial audit has been completed.

Miscellaneous

Through the Museum Assistance Program – Heritage COVID Emergency Support Fund, the Peterborough Museum and Archives received \$97,330 to offset its 2020 revenue losses and operating pressures.

The Fire Service received a \$24,500 grant to increase training opportunities and establish a virtual inspection program.

Investment in Canada Infrastructure Program (ICIP) - COVID Resilience Stream

The City was successful in receiving the COVID-19 Resilience Infrastructure Stream Funding of \$1,054,190 for Peterborough Sports and Wellness Centre (PSWC) Rehabilitation Project. Council directed the scope of this project to be reduced to the only the replacement of the Dectron Unit and staff were directed to resubmit an application

through the funding program. The federal government is currently evaluating the resubmission and the City is awaiting the results.

Vaccine Rollout and Assistance to Peterborough Public Health

Vaccine roll-out began locally in early March. The City has supported the campaign in a variety of ways including planning, logistics, facilities, human resources and Public Inquiry operations.

Planning: Emergency Management worked closely with Peterborough Public Health (PPH) and co-chaired planning for Mass Immunization Clinics (MIC) in the City and County. In early March, the City participated in a Ministry of Health Pilot Project, along with PPH, to test the provincial vaccine booking tool. Seven staff participated in the pilot over a period of four days utilizing the City's Public Inquiry system.

Logistics: Vaccination clinics require a variety of resources to operate effectively. The City has provided resources from the Evacuation Centre supplies to support clinic operations including portable radios, signage, cots, wheelchairs, hearing assistive devices, and privacy screens. Public Works staff assisted with transportation of PPH supplies to establish clinics and also provide vaccine delivery to the MIC.

Facilities: The Evinrude Multi-Purpose Room served as the primary MIC from March 18-May 30. Clinics initially operated a few days per week during daytime hours, up to half capacity of 432 doses administered per day. Once vaccine supply stabilized, operations ramped up to seven days per week at 864 doses per day. On June 2nd, the clinic transitioned to the Evinrude Leon's pad to expand clinic capacity to 1296 doses daily. In mid-June, Primary Care began operating evening clinics at the Evinrude a few days per week. Total doses administered vary by date. In addition to the Evinrude MIC, PRHC is also supporting the vaccination campaign by serving as a community vaccination clinic administering approximately 800 doses per day. The City Hall parking lot will serve as the location of a pop-up vaccination clinic on July 6, 7 and 8th for people who are marginalized. Housing Division and Emergency Management staff will work with PPH and other community partners to support clinic operations.

It is anticipated that the Peterborough County-City Paramedics will continue COVID testing at the Northcrest site until Sunday, August 22, 2021, upon which time they will move to the Assessment Centre (portable) at PRHC, commencing Monday, August 23.

Human Resources: The Arenas Division staff were integral in setting up the clinics in both the MPR and Leon's pad locations by ensuring all necessary supplies such as tables, chairs, internet, extra power supplies and storage areas were ready to go. The staff continue to provide daily support to PPH including processes to open and close the clinic, facility cleaning, and troubleshooting issues. A dozen staff from the Recreation Division and Library have been redeployed to support clinic operations a few shifts per week. In addition, approximately 30 City staff and 15 County / lower tier municipal staff were engaged to support Public Inquiry operations.

Public Inquiry: The City launched the Public Inquiry system on March 15th to serve as the vaccine booking telephone line for the City and County of Peterborough. Originally all vaccine appointments were to be booked through the Provincial online or telephone booking line, but in early March the Province advised that an interim measure would be necessary due to capacity concerns. The Public Inquiry line was staffed Monday-Friday between 9 AM and 4 PM with up to 15 call takers and two Supervisors. Demand for this service was great, with call volumes being especially high as new age cohorts became eligible for vaccine. Due to vaccine scarcity in March and April, there were six days when there were no available appointments in the booking system, and staffing numbers were adjusted accordingly. On those days, staff maintained a presence to help alleviate concerns and facilitate the vaccine booking process for specialized groups. On May 3rd, the telephone booking line was transitioned to the Provincial booking line, as capacity was no longer an issue. The transition occurred at a time when residents in the younger age cohorts were using the online booking tool and call volume locally was levelling off.

Overall, the vaccine campaign is going well in Peterborough. As of June 18th, more than 75% of City and County residents received their first dose. Vaccine supplies and demand for appointments are expected to remain high over the summer months. It is anticipated that the Evinrude MIC will continue to operate into September.

Summary

The COVID-19 pandemic continues to have significant financial impacts on the City of Peterborough throughout 2021. Certain impacts will carry beyond the forecasted period of this report to June 30, 2021. This report provides the fifth update report for Council about forecasted estimates and funding received to date. Staff anticipate the next update to Council will be late 2021.

Submitted by,

Sandra Clancy
Chief Administrative Officer

Richard Freymond
Commissioner of Corporate and Legislative
Services

Contact Name:

Yvette Peplinskie
Manager of Financial Services
Phone: 705-742-777, Extension 1862
Toll Free: 1-855-738-3755
Fax: 705-876-4607
E-mail: yveplinskie@peterborough.ca

Attachments:

Appendix A - Financial Analysis January 2021 to June 30, 2021

Appendix B - Financial Analysis to December 31, 2020

Appendix A - Financial Analysis January 2021 to June 30, 2021

COVID-19 Financial Impacts Analysis					
Forecasted Estimates for the Period of January through June 2021					
	Estimated Lost Revenue	Estimated Direct Costs	Estimated Cost Savings	Provincial & Other Funding	Total Estimated Net Deficit (Surplus)
CAO					
Fire	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -
Corporate and Legislative Services					
Penalty on taxes receivable	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -
Financial Services Fees	\$ -	\$ -	\$ -	\$ -	\$ -
City Clerk	\$ -	\$ -	\$ -	\$ -	\$ -
Information Technology	\$ -	\$ 4,805	\$ -	\$ -	\$ 4,805
Facilities	\$ -	\$ 47,437	\$ -	\$ -	\$ 47,437
Provincial Offences Act	\$ 300,000	\$ -	\$ 28,500	\$ -	\$ 271,500
	\$ 300,000	\$ 52,242	\$ 28,500	\$ -	\$ 323,742
Infrastructure & Planning Services					
Public Works & Engineering	\$ -	\$ 100,977	\$ -	\$ -	\$ 100,977
Transit	\$ 1,963,950	\$ 606,241	\$ 899,089	\$ 1,671,102	\$ -
Parking	\$ 910,600	\$ 65,124	\$ 145,830	\$ -	\$ 829,894
Traffic	\$ -	\$ -	\$ 134,200	\$ -	\$ 134,200
Airport	\$ 11,626	\$ -	\$ -	\$ -	\$ 11,626
Waste Diversion (Recycling)	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Wastewater Treatment Plant	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,886,176	\$ 822,342	\$ 1,229,119	\$ 1,671,102	\$ 808,297
Community Services					
Social Housing	\$ -	\$ 1,905,369	\$ -	\$ 1,905,369	\$ -
Children Services	\$ -	\$ -	\$ -	\$ -	\$ -
Social Services	\$ -	\$ -	\$ -	\$ -	\$ -
Arenas	\$ 1,677,430	\$ 3,695	\$ 338,970	\$ -	\$ 1,342,155
Marina	\$ 27,794	\$ -	\$ 17,441	\$ -	\$ 10,353
Recreation/Parks	\$ 348,323	\$ -	\$ 386,068	\$ -	\$ 37,745
PSWC	\$ 1,046,135	\$ -	\$ 745,221	\$ -	\$ 300,914
Museum	\$ 66,072	\$ 8,597	\$ 38,639	\$ -	\$ 36,030
Art Gallery of Peterborough	\$ 42,793	\$ -	\$ -	\$ 42,793	\$ -
Library	\$ 50,890	\$ 128	\$ 137,458	\$ -	\$ 86,440
	\$ 3,259,437	\$ 1,917,789	\$ 1,663,797	\$ 1,948,162	\$ 1,565,267
Other					
Police	\$ 147,804	\$ 552	\$ -	\$ -	\$ 148,356
Casino Revenue	\$ 727,258	\$ -	\$ -	\$ -	\$ 727,258
Municipal Accommodation Tax	\$ 36,000	\$ -	\$ -	\$ -	\$ 36,000
	\$ 911,062	\$ 552	\$ -	\$ -	\$ 911,614
	\$ 7,356,675	\$ 2,792,925	\$ 2,921,416	\$ 3,619,264	\$ 3,608,920

Appendix B - Financial Analysis to December 31, 2020

COVID-19 Financial Impact Analysis						
Forecasted Estimates For the Period Ending December 31 2020						
	Estimated Lost Revenue	Estimated Direct Costs	Estimated Cost Savings	Provincial & Other Funding	Total Estimated Net Deficit (Surplus)	
CAO						
Fire	\$ 1,200	\$ 37,500	\$ -	\$ -	\$ 38,700	
	\$ 1,200	\$ 37,500	\$ -	\$ -	\$ 38,700	
Corporate and Legislative Services						
Penalty on taxes receivable	\$ 460,500	\$ -	\$ -	\$ -	\$ 460,500	
Investment Income	\$ 725,000	\$ -	\$ -	\$ -	\$ 725,000	
Financial Services Fees	\$ 137,000	\$ -	\$ -	\$ -	\$ 137,000	
City Clerk	\$ 112,500	\$ -	\$ -	\$ -	\$ 112,500	
Information Technology	\$ -	\$ 226,000	\$ -	\$ -	\$ 226,000	
Facilities	\$ -	\$ 138,000	\$ -	\$ -	\$ 138,000	
Provincial Offences Act	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000	
	\$ 2,285,000	\$ 364,000	\$ -	\$ -	\$ 2,649,000	
Infrastructure & Planning Services						
Public Works	\$ -	\$ 126,200	\$ -	\$ -	\$ 126,200	
Transit	\$ 2,853,515	\$ 489,105	\$ 912,000	\$ 2,430,620	\$ -	
Parking	\$ 991,600	\$ -	\$ -	\$ -	\$ 991,600	
Traffic	\$ -	\$ 67,700	\$ 362,000	\$ -	\$ 294,300	
Airport	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	
Waste Diversion (Recycling)	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	
Wastewater Treatment Plant	\$ 250,000	\$ 7,600	\$ -	\$ -	\$ 257,600	
Building Services	\$ 230,000	\$ -	\$ -	\$ -	\$ 230,000	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 4,855,115	\$ 690,605	\$ 1,274,000	\$ 2,430,620	\$ 1,841,100	
Community Services						
Social Housing	\$ -	\$ 1,131,100	\$ -	\$ 1,131,100	\$ -	
Children Services	\$ -	\$ 1,317,326	\$ -	\$ 1,317,326	\$ -	
Social Services	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000	\$ -	
Arenas	\$ 1,992,000	\$ 43,200	\$ 505,000	\$ -	\$ 1,530,200	
Marina	\$ 250,000	\$ -	\$ 150,000	\$ -	\$ 100,000	
Recreation/Parks	\$ 540,000	\$ -	\$ 370,000	\$ -	\$ 170,000	
PSWC	\$ 1,500,000	\$ 8,700	\$ 600,000	\$ -	\$ 908,700	
Museum	\$ 103,000	\$ 9,100	\$ -	\$ 97,330	\$ 14,770	
Art Gallery of Peterborough	\$ 100,000	\$ 6,300	\$ -	\$ -	\$ 106,300	
Library	\$ 235,000	\$ -	\$ 360,000	\$ -	\$ 125,000	
	\$ 4,720,000	\$ 4,415,726	\$ 1,985,000	\$ 4,445,756	\$ 2,704,970	
Other						
Police	\$ 105,000	\$ 114,200	\$ -	\$ -	\$ 219,200	
Casino Revenue	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 2,750,000	
Municipal Accomodation Tax	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	
	\$ 3,005,000	\$ 114,200	\$ -	\$ -	\$ 3,119,200	
	\$ 14,866,315	\$ 5,622,031	\$ 3,259,000	\$ 6,876,376	\$ 10,352,970	