



City of
Peterborough

To: Members of the General Committee

**From: Richard Freymond
Commissioner of Corporate and Legislative Services**

Meeting Date: July 5, 2021

**Subject: Report CLSFS21-017
March 31, 2021 Financial Update Report (Unaudited)**

Purpose

A report to recommend the March 31, 2021 unaudited Quarterly Financial Update Report be received.

Recommendations

That Council approve the recommendations outlined in Report CLSFS21-017 dated July 5, 2021, of the Commissioner of Corporate and Legislative Services, as follows:

- a) That the March 31, 2021 Quarterly Financial Update Report (unaudited) attached as Appendix A to Report CLSFS21-017, dated July 5, 2021, be received;
- b) That a by-law be passed authorizing the Mayor and Clerk to sign Green Municipal Fund - Community Efficiency Financing program transfer payment agreement and any subsequent agreements or amendments between the Federation of Canadian Municipalities and the City of Peterborough pertaining to the Home Energy Efficiency Program;
- c) That by-laws be passed authorizing the Mayor and Clerk to sign the National Disaster Mitigation Program transfer payment agreement and any subsequent agreements or amendments between Her Majesty the Queen in Right of Ontario as represented by the Minister of Municipal Affairs and Housing and the City of Peterborough pertaining to the Detailed Design of Curtis Creek Channel Improvements project and Storm Sewer and Riverine Flood Model and Mapping Study; and

- d) That the National Disaster Mitigation Program grant amount of \$225,000 be added to the Curtis Creek Watershed Improvements budget (2019 Budget Ref # 5-5.06) and \$400,000 be added to the Sanitary Sewer Master Plan budget (2016 Budget Ref # 5-6.01) to reflect the grant amounts.

Budget and Financial Implications

There are no budget or financial implications associated with Recommendations (a), (b) and (c).

Recommendation d) increases the project budgets by the value of the National Disaster Mitigation Program (NDMP) grants, which total \$625,000. The grant amount must be added to the project budget whereas the municipal share of the funding was sourced from prior Council approved budgets as detailed in Chart 3.

Background

This report presents the financial update as of March 31, 2021 and addresses any budget transfers that have been made up to the date of this report.

Appendix A to this report provides both a summary and supporting details of expenditures and revenues for the Operating Budget and a summary of expenditures and revenues for the Capital Budget. The format of the March Quarterly Financial Update is consistent with the presentation adopted in the 2021 Budget.

Operating Budget

Schedule 1 of Appendix A is the Summary of Net Operating Revenue and Expenses as of March 31, 2021 and Schedule 2 provides more details of Departmental Operating Expenses.

The year-to-date figures are based on a modified accrual basis where expenses and revenues are reported on a cash basis and then some adjusting items have been made.

As expenditures and revenues are not necessarily incurred or received evenly throughout the year, many of the March 31 percentage variance figures are over or under the 25% figure that would otherwise be expected.

Schedule 1 – Summary of Net Operating Revenue and Expenditures

Lines 1 to 8 of Schedule 1 provide a highly summarized list of the Corporation's 2021 revenues that are not directly related to departmental expenses. Explanations of the more significant variances are:

Taxation Revenues

The Tax Levy revenues at 53.2% of budget as shown on Schedule 1 reflects the 2021 interim tax billing. The final tax billing occurred late in the month of June.

Supplementary Taxes

The Municipal Property Assessment Corporation has indicated that there will be monthly supplementary assessment rolls issued starting in May through to November. Staff expects to issue supplementary tax billings in the months of July, October, and November.

Schedule 2 - Summary of the Departmental Net Operating Expenses

2021 Insurance Premiums

On December 16, 2020 the Administrative Staff Committee approved Report CLSFS20-072 Insurance Program for 2021 which saw an overall 31% increase in insurance premiums for 2021, resulting in a total premium of \$1,658,411. The 2021 budget includes \$1,537,400 for insurance premium costs and results in a budget shortfall of \$121,011 which will be drawn from the City's 2021 General Contingency. Although the increase is considered substantial, staff are aware of many municipalities experiencing even higher increases than the City of Peterborough. This significant increase is primarily a result of hardened conditions in the worldwide insurance market, and as such a price correction is taking place.

For 2021, the most challenging areas of renewal were the excess liability, auto, and property policies. With respect to excess liability, insurers are paying close attention to the size of municipal insurance fleets and the types of vehicles with transit buses driving the bulk of the premium increase. The same concern applies to the auto policy where transit vehicle premiums are increasing by approximately \$2,000 per unit. With respect to the property policy the insurers focused in on the size of the City's property portfolio and the City's flood risk. With over \$400 million on the property schedule compared to an average municipality that has roughly \$250 million, the City has a significantly larger portfolio. Of significant concern to the panel of underwriters was the City's flood risk. Initially the underwriters were not willing to cover this risk, however, through discussion on the Flood Reduction Master Plan, capital projects completed to date and other flood mitigation measures, the City's broker, BFL CANADA Risk and Insurance Services, Inc., was able to secure terms with a \$75 million limit of loss.

Social Services

Social Services has received several new funding streams in the Q1 period that were not already accounted for in the 2021 budget, as detailed in Chart 1.

Chart 1
Social Services
Unbudgeted 100% Provincial Funding for COVID Initiatives and Other Projects
Received in 2021

Ref	Funding	Funding Source	Amount	To be Spent By	Purpose
1	SSRF (Social Services Relief Funds)Phase 3	Ministry of Municipal Affairs and Housing	\$ 1,905,369	Mar 1-Dec 31, 2021	Support homelessness COVID initiatives including but not limited to temporary shelters, isolation shelter, food, transportation for clients in isolation shelter, food bank support, PPE, extra cleaning, etc
2	Funding for Isolation Shelter	LHIN	\$ 535,000	Mar.31, 2021 - extended into Apr 2021 and onwards	Cover the cost of the isolation shelter rent and other isolation costs Jan-Dec 2021. Originally was only until March 31 but LHIN extended the remaining funds into April and onwards. Other costs include security, food, transportation to and from
3	Funding for Isolation Shelter	LHIN	\$ 400,000	Mar.31, 2021 - extended into Apr 2021 and onwards	Held for safety precautions to keep the homeless shelters COVID-19 free.
4	Employment Project for Youth with Disabilities Project 1	Ministry of Children, Community and Social Services	\$ 125,000	Jan 1 2021-Mar31 2022	100% Provincial funding for 1 FTE Employment Project for Youth with Disabilities caseworker, salaries and benefits, to participate in the Youth Project
5	Employment Project for Youth with Disabilities Project 2	Ministry of Children, Community and Social Services	\$ 125,000	Jan 1 2021-Mar31 2022	100% Provincial funding for 1 FTE Employment Project for Youth with Disabilities caseworker, salaries and benefits, to participate in the Youth Project
6	Reinvestment Funding for Children's Services	Ministry of Education	\$ 526,239	Mar.31, 2021	To support local Child Care and EarlyON programs to ensure safe, sufficient child care is available to support gradual return to work of parents. Funds to be used for PPE, enhanced cleaning, additional staffing to meet health and safety requirements, support for short term vacancies and minor capital to meet Ministry's reopening guidance or local public health requirements
7	Emergency Child Care	Ministry of Education	\$ 189,262	January 2021	To cover the costs of emergency child care during the school closure period during January lockdown for school age children - January 2021
8	Children's Services One-time Transition Funding	Ministry of Education	\$ 385,406	Dec.31, 2021 and beyond	To offset the 50/50 admin cost share requirement and support child care programs as well as other increased operating costs related to COVID-19 that may arise for child care programs and services
9	Mental Health and Addictions	Ministry of Municipal Affairs and Housing	\$ 100,000	Mar.31, 2021	One time 100% provincial funding to help address the pandemic needs of vulnerable people living with mental health and/or addictions issues

Contingency

Chart 2 summarizes the changes that were made to the Contingency Budget during the 2021 Budget process and activity in the Contingency budget during the period of January 1 – March 31, 2021.

Chart 2
Transfers to/from 2021 Contingency
As of March 31, 2021

Ref	Description	Amount Transfer (from) to	Balance
1	2021 Approved Contingency		\$340,675
2	Transfers Approved as part of the 2021 Budget Process		
3	Municipal Property Assessment Corporation	\$8,945	
4	Insurance premium costs	(\$121,011)	
5	Transfers Approved through delegated Authority		
6	Advertising budget creation	(\$20,000)	
7	2021 Contingency Available – March 31		208,609
8	Transfers Recommended through this Financial Update Report	\$0	\$0
9	Direct Charges		
10	Direct charges to Contingency as at March 31, 2021	\$0	
11	Direct charges or recoveries to Contingency subsequent to March 31, 2021	(\$13,803)	
12	Other Potential Commitments	\$0	
13	Balance Available		\$194,806

Schedule 3 - Summary of Capital Works in Progress

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and provides a high-level overview. The Summary reflects all capital works including projects approved in the 2021 Capital Budget as well as projects previously approved but are still ongoing.

“To Honour and Respect” (2021-2024)

The Peterborough Museum & Archives was successful securing \$153,817 in a partner project funding from the Museum Assistance Program (MAP) Indigenous Heritage Component, Department of Canadian Heritage. “To Honour and Respect: Gifts from Michi Saagiig Women to the Prince of Wales, 1860” brings significant and otherwise inaccessible Mississauga Anishinaabe heritage from the United Kingdom Royal Collection Trust to the Peterborough Museum & Archives, situated on traditional Mississauga territory. The loan will include 13 birch bark containers given to the Prince of Wales at Rice Lake (now Hiawatha First Nation) during his 1860 Canadian tour. The Museum, as a Category A institution approved for international loans, will be the host

venue for the containers over a 9-month loan period, during the centenary of the Williams Treaty (2023). The Museum will provide support for the associated exhibition, workshops and study sessions. It is anticipated that “To Honour and Respect” will build relationships between the Mississauga communities, the Museum, and the Royal Collection Trust, and will inform the ongoing and future care and interpretation of Indigenous heritage. The total project budget is \$230,433, with no financial commitment from the City. The remaining funding will be generated through grants led by partner organizations in-kind contributions and earned revenue.

Green Municipal Fund – Community Efficiency Financing program

As detailed in Report IPSIM20-028, the Federation of Canadian Municipalities offered municipalities the opportunity to access funding to improve residential energy-use through home renovations. The City was successful in its application for the first stage of the program which offers funding of up to 80% of eligible costs to a maximum of \$175,000 towards designing a Home Energy Efficiency Program (HEEP). With this funding through the Green Municipal Fund - Community Efficiency Financing program, a home retrofit incentive program can be designed that meets the local community needs. The first requirement is passing a by-law to authorize the Mayor and Clerk to sign the agreement to allow the flow of Green Municipal Funds.

National Disaster Mitigation Program Funding

The Government of Canada established the National Disaster Mitigation Program to support projects that contribute to the reduction of the impacts of natural disasters on Canadians. Through prior intakes the City secured four grants from this program, all facilitating flood reduction projects in the Curtis Creek watershed. The federal government extended the program for a sixth and final intake allowing the City to submit two separate funding applications in November 2020. Both applications were successful in receiving the funding listed below in Chart 3.

Chart 3
Successful Grants through NDMP Intake 6

Ref	Project	2017 Budget Reference	Total Budget	NDMP Grant
1	Detailed Design of Curtis Creek Channel Improvements	2019 Budget Ref # 5-5.06	\$450,000	\$225,000
2	Storm Sewer and Riverine Flood Model and Mapping Study	2016 Budget Ref # 5-6.01	\$800,000	\$400,000

Detailed Design of Curtis Creek Channel Improvements

The project entails the detailed design of the Curtis Creek channel widening, bank erosion stabilization and regrading resulting in increased capacity, reduced bank erosion and improved hydraulics. The work is recommended through the Curtis Creek Flood Reduction Master Plan, directly linked to the previously approved NDMP funded

projects (various culvert replacements along the creek) and will complete the watercourse improvements to further mitigate the flood damage within the Curtis Creek watershed and East City area. The project will convert a conceptual design completed previously and focus on detailed design and tender document preparation. The deliverable from the result of this funding will be a shovel-ready tender document. The completed tender documents will allow the City to move forward with the capital project at a later date as budgets allow or as additional funding opportunities for capital works are contemplated.

Storm Sewer and Riverine Flood Model and Mapping Study

The purpose of the Storm Sewer and Riverine Flood Model and Mapping Study is to develop a City-wide storm sewer and urban overland flow model for the purpose of assessing the existing level of service and system performance, modeling climate change scenarios including vulnerability assessments and adaptation strategies and identifying areas most at risk during a range of flood scenarios. The model will be comprehensive, encompassing the entire storm sewer (minor) system, stormwater management facilities, overland flow (major) systems and riverine systems. The intention is to have a major/minor storm drainage model that can be integrated with the sanitary sewer model for an all-systems hydrologic and hydraulic model.

This project will produce Flood Risk Mapping using both 1D and 2D modeling methods and include a combination of static maps and a GIS database of mapping layers. The hydrologic and hydraulic modeling proposed for this project will include all features of the stormwater system. This can include stormwater ponds, weirs, dams, diversions and other forms of natural and man-made features. Where deemed appropriate and in the interest of public safety, these storage features may be removed from the model to delineate the most likely flood scenario for a given storm event.

Both projects must be completed by March 31, 2022. The City must sign two transfer payment agreements showing they agree to abide by the terms and conditions which include periodic reporting. The first requirement is passing two by-laws to authorize the Mayor and Clerk to sign the agreements to allow the flow of National Disaster Mitigation Program funds.

Budget Creation and Transfers made under Delegated Authority of Sections 9.1.1 or 9.1.3 of the City's Purchasing By-law 18-084

Certain budget creations or transfers have been made under delegated authority as set out in Sections 9.1.1 and 9.1.3 of the City's Purchasing By-law 18-084 which state the following:

- 9.1.1 Other than when Section 9.1.2 applies, the Chief Administrative Officer or the Treasurer are authorized to transfer Approved Budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report.

9.1.3 The Chief Administrative Officer or the Treasurer are authorized to create a budget where 100% funding has become available, subsequent to the annual budget approval, for a specific Deliverable, and where no new full-time staff are required. All such budget creation will be reported in the Quarterly Financial Report.

Chart 2
Transfers Made under Delegated Authority

Ref	Approval Date	By-Law 14-127 Ref	Approver	Description
1	January 5, 2021	9.1.1	Treasurer	Museum Archival Care The Treasurer approved a transfer of \$10,000 from the Museum Accession Reserve to the Museum Operating Budget to improve public access to and the care of the archival collections including corporate records.
2	February 10, 2021	9.1.1 9.1.3	CAO	Advertising Budget The CAO approved the creation of an Advertising budget of \$20,000 from a transfer from General Contingency. This will be for various advertising campaigns during 2021 such as the 2022 Budget Roadshow and consultation, reminders about key City projects such as Outdoor Rinks and Canal protocols.
3	February 26, 2021	9.1.1 9.1.3	Treasurer	Foundation Structural Repairs- 249 Simcoe Street During a recent flooring replacement project, it was uncovered that there were serious foundation structural issues undermining the foundation. Immediate repairs were required to maintain the structural integrity of the building. The Treasurer approved the creation of a \$35,000 capital budget funded by a transfer from the Facilities Maintenance Reserve.

4	March 19, 2021	9.1.1	CAO	<p>Airport Terminal Generator The CAO approved a transfer of \$45,122.00 from the Capital Levy Reserve to the Airport Terminal Generator project (2021 Budget Ref #2-1.02). to cover the cost of change orders for a privacy fence around the generator and a new natural gas meter station.</p>
5	April 9, 2021	9.1.1	CAO	<p>Accessible Documents Project The CAO approved a transfer of \$39,632.70 surplus funds from the Accessibility Standards project (2014 Budget Ref# 3-3.01) to the Accessible Documents project (2021 Budget Ref #2-1.02). to further efforts to meet legislative compliance.</p>
6	May 11, 2021	9.1.1	Treasurer	<p>Material Recycling Facility Renovation The Treasurer approved a transfer of \$20,725.66 from the 2021 Waste Management Operations to fund the deficit within the Material Recycling Facility Renovation capital project. Although the total budget was sufficient, the County share decreased and therefore additional City funding was required. Sufficient funding exists in the 2021 Operations as two MRF upgrades budgeted in 2021 have been deferred.</p>

Submitted by,

Richard Freymond
Commissioner of Corporate and Legislative Services

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Attachments:

Appendix A

Schedule 1 Summary of Operating Revenues and Expenditures

Schedule 2 Summary of the Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B

Supplemental Information

Schedule 1
City of Peterborough
Summary of Net Operating Revenue and Expenditures
As at March 31, 2021 (Unaudited)

REF C1	Description C2	Net Budget C3	% of Total Budget C4	Actual Net To Date C5	Budget Remaining C6	Actuals To Date as a % of Budget C7
1	<u>NET REVENUES</u>					
2	Tax Levy	142,919,987	90.3%	76,057,158	66,862,829	53.2%
3	Supplementary Taxes	950,000	0.6%		950,000	
4	Payments In Lieu	4,039,029	2.6%	1,303,885	2,735,144	32.3%
5	COPHI Dividends	6,708,000	4.2%	1,677,000	5,031,000	25.0%
6	Investment Income	1,800,000	1.1%	493,894	1,306,106	27.4%
7	Casino Gaming revenues	1,640,000	1.0%	92,742	1,547,258	5.7%
8	Other Revenues	171,000	0.1%	3,026	167,974	1.8%
9		158,228,016	100%	79,627,705	78,600,311	50.3%
10	<u>NET EXPENDITURES (Schedule 2)</u>					
11	City Council	682,502	0.4%	147,937	534,565	21.7%
12	Chief Administrative Officer	18,890,880	11.9%	4,261,343	14,629,537	22.6%
13	Corporate and Legislative Services	9,048,349	5.7%	2,621,645	6,426,704	29.0%
14	Infrastructure and Planning Services	36,974,770	23.4%	13,531,137	23,443,633	36.6%
15	Community Services	22,007,531	13.9%	6,482,277	15,525,254	29.5%
16	Financial Services - Other	32,704,722	20.7%	15,945,885	16,758,837	48.8%
17	Transfers to Organizations for Provision of Services	37,919,262	24.0%	7,930,446	29,988,816	20.9%
18		158,228,016	100%	50,920,670	107,307,346	32.2%

Schedule 2
City of Peterborough
Departmental Operating Expenses
As at March 31, 2021 (Unaudited)

Ref	Service, program, transfers	Budget			Actuals			Variance	
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
1	City Council								
2	Mayors Office and Council	682,502	-	682,502	147,937	-	147,937	534,565	21.70%
		682,502	-	682,502	147,937	-	147,937	534,565	21.70%
3	Chief Administrative Officer								
4	Office of the Chief Administrative Officer	591,857	(17,705)	574,152	165,677	(4,425)	161,252	412,900	28.10%
5	Communication Services	954,156	(321,500)	632,656	229,402	(145,185)	84,217	548,439	13.30%
6	Fire Services	18,146,808	(931,704)	17,215,104	4,107,526	(189,903)	3,917,623	13,297,481	22.80%
7	Emergency and Risk Management	499,568	(30,600)	468,968	98,251	-	98,251	370,717	21.00%
		20,192,389	(1,301,509)	18,890,880	4,600,856	(339,513)	4,261,343	14,629,537	22.60%
8	Corporate and Legislative Services								
9	City Clerk	1,262,111	(535,172)	726,939	226,608	(65,638)	160,970	565,969	22.10%
10	Financial Services	2,708,016	(555,310)	2,152,706	1,395,736	(185,558)	1,210,178	942,528	56.20%
11	Facilities Management	2,429,849	(1,231,737)	1,198,112	735,124	(290,184)	444,940	753,172	37.10%
12	Facilities and Planning Initiatives	143,378	-	143,378	31,088	-	31,088	112,290	21.70%
13	Human Resources	1,432,411	(288,664)	1,143,747	342,715	(87,379)	255,336	888,411	22.30%
14	Information Technology	5,311,385	(1,951,963)	3,359,422	786,441	(470,724)	315,717	3,043,705	9.40%
15	Legal Services	2,621,795	(2,297,750)	324,045	578,084	(374,668)	203,416	120,629	62.80%
		15,908,945	(6,860,596)	9,048,349	4,095,796	(1,474,151)	2,621,645	6,426,704	29.00%
17	Infrastructure and Planning Services								
18	Office of IPS Commissioner	410,774	(134,239)	276,535	143,333	-	143,333	133,202	51.80%
19	Planning	1,795,641	(481,466)	1,314,175	364,510	(99,438)	265,072	1,049,103	20.20%
20	Building Services	2,909,770	(2,275,791)	633,979	601,332	(441,874)	159,458	474,521	25.20%
21	Airport	3,358,271	(1,077,595)	2,280,676	1,614,271	(285,015)	1,329,256	951,420	58.30%
22	Infrastructure Management	2,712,719	(1,312,637)	1,400,082	529,835	(176,856)	352,979	1,047,103	25.20%
23	Engineering, Construction and Public Works	25,692,758	(13,671,035)	12,021,723	2,937,101	(1,091,779)	1,845,322	10,176,401	15.30%
24	Transportation	27,134,323	(15,355,519)	11,778,804	5,366,193	(838,549)	4,527,644	7,251,160	38.40%
25	Environmental Services	31,333,830	(24,065,034)	7,268,796	9,519,980	(4,611,906)	4,908,074	2,360,722	67.50%
		95,348,086	(58,373,316)	36,974,770	21,076,555	(7,545,417)	13,531,138	23,443,632	36.60%
27	Community Services								
28	Community Services Administration	1,757,577	(57,930)	1,699,647	1,342,670	(11,983)	1,330,687	368,960	78.30%
29	Arts, Culture and Heritage	5,547,624	(298,653)	5,248,971	1,255,845	(71,474)	1,184,371	4,064,600	22.60%
30	Arenas	6,202,967	(4,038,350)	2,164,617	1,157,169	(197,680)	959,489	1,205,128	44.30%
31	Recreation	5,116,939	(4,053,947)	1,062,992	676,103	(141,918)	534,185	528,807	50.30%
32	Social Services	86,010,421	(74,179,117)	11,831,304	18,774,572	(16,301,027)	2,473,545	9,357,759	20.90%
		104,635,528	(82,627,997)	22,007,531	23,206,359	(16,724,082)	6,482,277	15,525,254	29.50%

Schedule 2
City of Peterborough
Departmental Operating Expenses
As at March 31, 2021 (Unaudited)

Ref	Service, program, transfers	Budget			Actuals			Variance	
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
34	Financial Services - Other Financial								
35	Tax-supported debt servicing charges	13,185,787		13,185,787	3,882,296	-	3,882,296	9,303,491	29.40%
36	Capital Levy	8,657,080		8,657,080	8,657,080	-	8,657,080	-	100.00%
37	Transfers to/from Reserves	8,920,000	(2,600,000)	6,320,000	1,567,240	(605,000)	962,240	5,357,760	15.20%
38	Property Taxation Costs	3,139,055		3,139,055	1,716,748	-	1,716,748	1,422,307	54.70%
39	Other Expenditures	1,053,180		1,053,180	607,566	-	607,566	445,614	57.70%
40	Contingency	349,620	-	349,620	119,956	-	119,956	229,664	34.30%
41		35,304,722	(2,600,000)	32,704,722	16,550,886	(605,000)	15,945,886	16,758,836	48.80%
42	Transfers to Organizations for Provision of Services								
43	Police Services	28,855,412	(2,024,351)	26,831,061	6,574,434	(1,218,224)	5,356,210	21,474,851	20.00%
44	Ptbo County/City Paramedics Service	5,333,875	-	5,333,875	888,979	-	888,979	4,444,896	16.70%
45	Fairhaven Debt and Operating Support	1,905,862		1,905,862	476,465	-	476,465	1,429,397	25.00%
46	Peterborough Public Health	1,330,450		1,330,450	321,520	-	321,520	1,008,930	24.20%
47	Ptbo & Kawarthas Economic Development	999,778		999,778	249,945	-	249,945	749,833	25.00%
48	Otonabee Region Conservation Authority	814,322		814,322	210,371	-	210,371	603,951	25.80%
49	Peterborough Humane Society	365,194		365,194	93,717	-	93,717	271,477	25.70%
50	Downtown Business Improvement Area	177,500		177,500	327,933	-	327,933	(150,433)	184.80%
51	Primary Healthcare Services	21,220		21,220	5,305	-	5,305	15,915	25.00%
52	Greater Peterborough Innovation Cluster	140,000		140,000	-	-	-	140,000	0.00%
53		39,943,613	(2,024,351)	37,919,262	9,148,669	(1,218,224)	7,930,445	29,988,817	20.90%
54	Total expenditures	312,015,785	(153,787,769)	158,228,016	78,827,058	(27,906,387)	50,920,671	107,307,345	32.20%

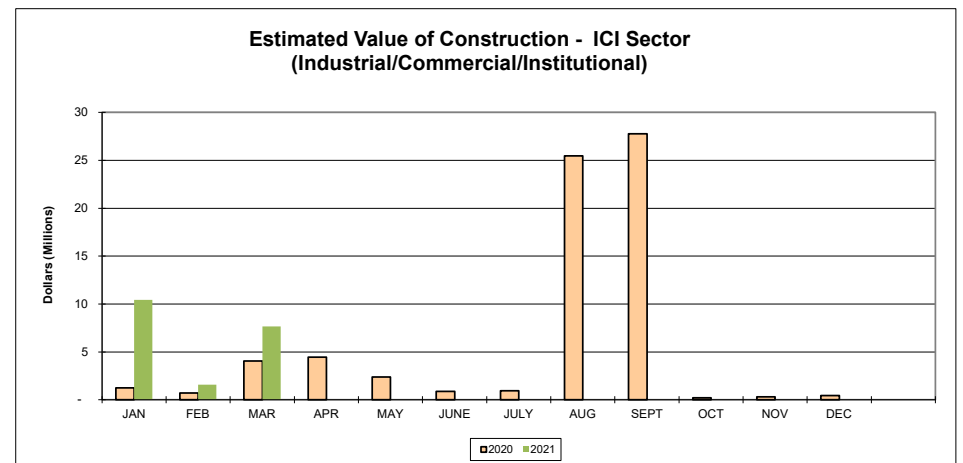
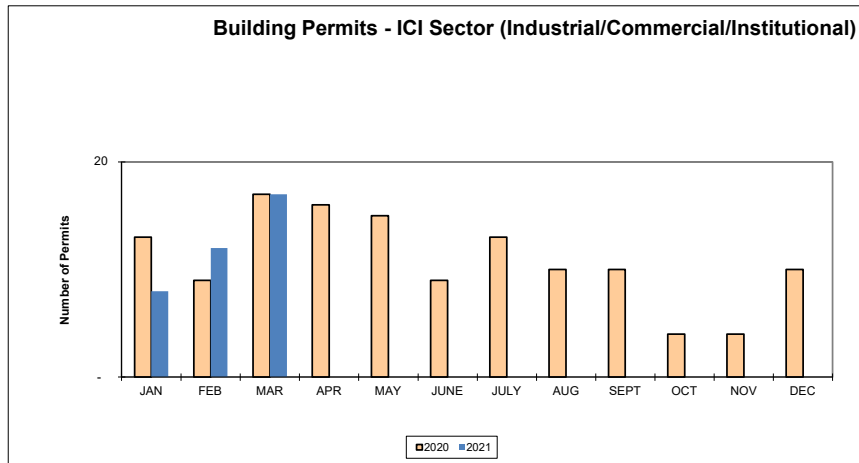
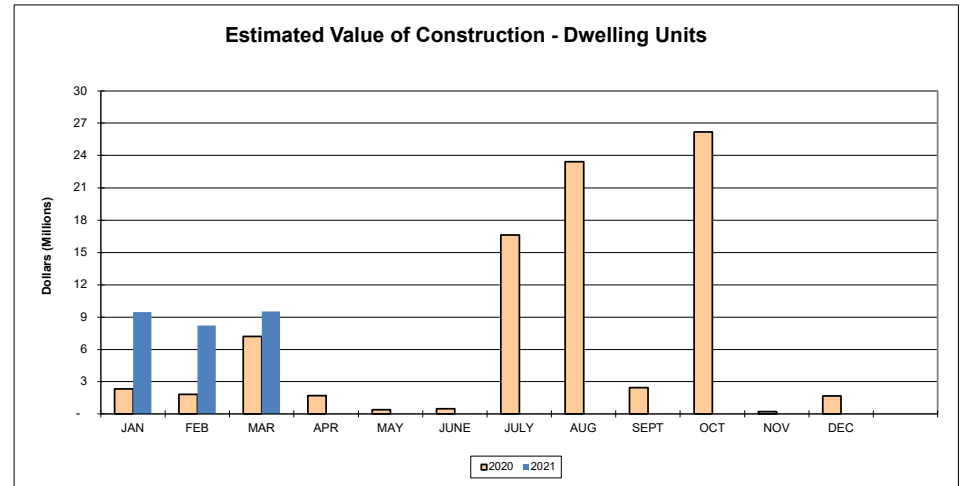
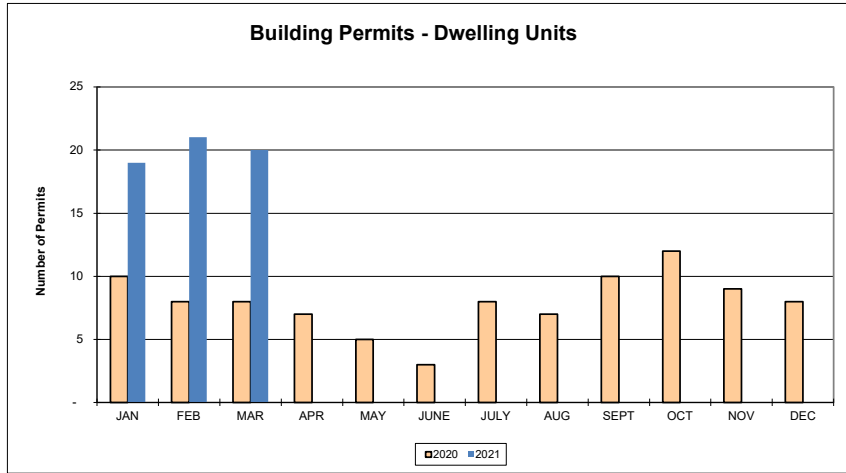
Schedule 3
City of Peterborough
Capital Works in Progress by Function
As at March 31, 2021 (Unaudited)

Project Description C1	Number of Active Projects C2	Total Project Budgets C3	Gross Expenditures Paid & Committed To Date C4	Gross Expenditures Compared to Budget (Over) Under C5	Gross Expenditures As a % To Budget C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget C9	Approved Capital Budget Remaining (Unfinanced Expenditures) C10
Chief Administrative Officer									
Fire Services	4	5,297,732	982,677	4,315,055	19.00%	(1,527)	981,150	18.50%	4,316,582
Emergency Management	0	-	-	-	#DIV/0!	-	-	0.00%	-
Total	4	5,297,732	982,677	4,315,055	19.00%	(1,527)	981,150	18.50%	4,316,582
Corporate and Legislative Services									
Facilities Management	17	9,176,640	6,076,242	3,100,399	66.00%	(13,317)	6,062,924	66.10%	3,113,716
Facilities and Planning Initiatives	6	7,910,256	6,248,871	1,661,386	79.00%	(0)	6,248,870	79.00%	1,661,386
Information Technology	8	6,872,588	2,277,385	4,595,201	33.00%	(31,127)	2,246,259	32.70%	4,626,329
Other	18	17,683,514	11,100,347	6,583,167	63.00%	(90,143)	11,010,204	62.30%	6,673,310
Total	49	41,642,998	25,702,845	15,940,153	62.00%	(134,587)	25,568,257	61.40%	16,074,741
Infrastructure and Planning Services									
Planning	17	19,457,009	12,176,184	7,280,825	63.00%	(757,795)	11,418,389	58.70%	8,038,620
Growth Areas	9	4,200,000	75,710	4,124,290	2.00%	-	75,710	1.80%	4,124,290
Industrial Parks	3	15,321,077	10,843,769	4,477,309	71.00%	(311,760)	10,532,008	68.70%	4,789,069
Building	1	162,500	21,044	141,456		-	21,044	13.00%	141,456
Airport	20	15,379,575	10,060,346	5,319,230	65.00%	(38,574)	10,021,772	65.20%	5,357,804
Flood Reduction Master Plan Projects	23	97,002,337	45,252,996	51,749,344	47.00%	(611,730)	44,641,265	46.00%	52,361,073
Geomatics/Mapping	5	2,396,218	1,375,051	1,021,166	57.00%	-	1,375,052	57.40%	1,021,166
Infrastructure and Planning Services - Administration	6	1,375,000	570,269	804,731	41.00%	(3,057)	567,213	41.30%	807,788
Arterial	19	72,843,854	57,413,262	15,430,593	79.00%	(996,149)	56,417,111	77.40%	16,426,743
Collector & Local	7	34,399,559	23,380,045	11,019,513	68.00%	(433,832)	22,946,213	66.70%	11,453,346
Bridges	8	6,218,152	2,171,639	4,046,512	35.00%	-	2,171,640	34.90%	4,046,512
Sidewalks	5	4,940,550	3,122,681	1,817,869	63.00%	(484,025)	2,638,657	53.40%	2,301,893
Sanitary Sewers	9	14,000,000	4,583,696	9,416,304	33.00%	(5,421)	4,578,276	32.70%	9,421,724

Appendix A

Project Description C1	Number of Active Projects C2	Total Project Budgets C3	Gross Expenditures Paid & Committed To Date C4	Gross Expenditures Compared to Budget (Over) Under C5	Gross Expenditures As a % To Budget C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget C9	Approved Capital Budget Remaining (Unfinanced Expenditures) C10
Storm Sewers	4	5,618,976	3,424,738	2,194,238	61.00%	(0)	3,424,738	60.90%	2,194,238
Public Works	11	12,289,865	7,357,268	4,932,596	60.00%	(233,375)	7,123,894	58.00%	5,165,971
Transit	10	19,268,830	9,437,303	9,831,526	49.00%	(238,089)	9,199,214	47.70%	10,069,616
Parking	3	2,311,750	424,624	1,887,126	18.00%	-	424,624	18.40%	1,887,126
Traffic	13	5,502,785	2,274,755	3,228,029	41.00%	(211,058)	2,063,697	37.50%	3,439,088
Transportation Planning	1	350,000	292,526	57,474	84.00%	-	292,526	83.60%	57,474
Environmental Services	10	11,596,460	6,566,136	5,030,324	57.00%	-	6,548,829	56.50%	5,047,631
Waste Management	6	33,852,086	11,944,830	21,907,255	35.00%	(33,045)	11,911,786	35.20%	21,940,300
Total	190	378,486,583	212,768,872	165,717,710	56.00%	(4,357,909)	208,393,658	55.10%	170,092,928
Community Services									
Administration	6	3,350,322	2,511,499	838,823	75.00%	(311,016)	2,200,483	65.70%	1,149,839
Arts Culture & Heritage	6	1,232,585	728,454	504,132	59.00%	(46,780)	681,673	55.30%	550,912
Museum	0	-	40,000	(40,000)	#DIV/0!	-	40,000	0.00%	(40,000)
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	1	140,000	21,000	119,000		-	21,000	15.00%	119,000
Arenas	9	5,768,359	3,681,177	2,087,181	64.00%	(59,476)	3,621,701	62.80%	2,146,658
Memorial Centre	0	-	-	-	#DIV/0!	-	-	0.00%	-
Marina	0	-	-	-	#DIV/0!	-	-	0.00%	-
Recreation	9	1,792,779	1,466,207	326,572	82.00%	(1,136,982)	329,225	18.40%	1,463,554
Social Services	5	18,982,000	11,652,464	7,329,536	61.39%	(24,000)	11,628,464	61.26%	7,353,536
Total	36	31,266,045	20,100,801	11,165,244	64.00%	(1,578,255)	18,522,546	59.20%	12,743,499
Police	2	2,737,256	1,381,528	1,355,728	50.00%	(191,145)	1,190,382	43.50%	1,546,874
Grand Total	281	459,430,614	260,936,724	198,493,890	57.00%	(6,263,423)	254,655,993	55.40%	204,774,624

Building



Waste Management

