# Highlights of the Operational Review of Peterborough's Homelessness & Re-Housing System

Preventing & ending chronic homelessness

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# OrgCode Consulting, Inc.

 North American leaders in homeless system transformations, leadership development in homeless services and technical assistance.

- A band of merry misfits that disrupts the status quo to be catalysts for better outcomes.
- Thought leaders in ending homelessness, we advance ideas, create and share resources and offer training.

## **Purpose of Operation Review**

- The provincial goal of ending chronic homelessness by 2025 will continue to demand transformation, performance management and operational oversight
- City of Peterborough as the Service Manager has done an admirable job in fostering alignment to evidence informed practices, including participation as a Built for Zero community
- Implementation of recommended activities will enhance Peterborough's ability to meet their obligations to the Province and the residents of the City and County

# Review included people with lived experience and all homeless and rehousing projects.

#### It explored...

- Service Orientation
  - Housing First, Trauma Informed Care, Harm Reduction, + Housing Focused
- Service Delivery Excellence
  - Evidence Informed Professional Practice,
     System Coordination, etc.
- Achievement of Performance Benchmarks
  - Outcomes, Impacts, Inflows & Outflows,
     Housing Locations, etc.

#### **Decreasing the Inflow...**

### **ENSURING HOMELESSNESS IS RARE**



#### **Prevention & Diversion**

- Homelessness prevention tools and activities must be standardized and evidence informed
- Evidence of a diversion practice at the front door of shelter was scarce for the shelters serving single adults but more apparent for families and youth
- Shift from front door access points to centralized intake may be needed if consistent processes can not be achieved
- Efforts to increase the supply of affordable and appropriate housing options must be amplified

#### **Increasing the Outflow...**

# ENSURING HOMELESSNESS IS BRIEF AND NON-RECURRING



## **Emergency Shelters**

- Peterborough currently invests more shelter funding per resident than any of its sister Service Management areas.
- Single adults tend to shelter hop with no/limited opportunities to end their homelessness
- Peterborough shelters are still in the early stages of becoming housing focused shelters
- With the available investment, all shelter workers must maintain a housing focus
- Housing navigation resources would improve rapid exits out of shelter

## **Re-Housing Resources**

- Current Housing First projects are delivering permanent supportive housing supports to high acuity population via scattered sites
- Program staff are working to increase client to staff ratio
- Youth re-housing projects are not well-resourced to serve high acuity population
- Rapid re-housing projects are required to support moderate acuity populations to reduce by-name list
- Housing Help Centre is not well-resourced to case manage moderate-need population of people experiencing chronic homelessness

# The Disconnect between Homelessness & Housing Sectors

- The only solution to homelessness is Housing!
- Currently, individuals experiencing homelessness have extremely limited access to Rent-Geared-tolncome, community and affordable housing options...regardless of eligibility and vulnerability
- Specialized housing location services are needed
- Peterborough is encouraged to optimize and aligns its housing resources locally with its plan to end homelessness

# **Ensuring Success in the Future**



# **Questions?**



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