



City of
Peterborough

To: Members of the General Committee

**From: Richard Freymond
Commissioner of Corporate and Legislative Services**

Meeting Date: January 20, 2020

**Subject: Report CLSFS20-011
Preliminary December 31, 2019 Financial Update Report**

Purpose

A report to recommend the preliminary December 31, 2019 unaudited Quarterly Financial Report be received and that a new Reserve be created.

Recommendations

That Council approve the recommendations outlined in Report CLSFS20-011 dated January 20, 2020, of the Commissioner of Corporate and Legislative Services, as follows:

- a) That the preliminary December 31, 2019 Financial Update Report of the Operating Budget and Capital Works in Progress be received;
- b) That Recommendation (b) of Report IPSIM19-021 – Harper Park Subwatershed Management Study Budget, which approved a transfer of \$287,500 from the 2012 Capital Budget Project #5-3.04 Rye Street Drainage Improvements and Resurfacing be reconsidered;
- c) That a transfer of \$287,500 from the Stormwater Quality Implementation Project (2016 Capital Budget Project #5-7.03) to the Harper Park Subwatershed Management Study Project be approved; and
- d) That a LED Streetlight Debt Servicing Reserve be established and funded through a \$570,648 transfer from the 2019 Street Lighting operating budget.

Budget and Financial Implications

There are no budget or financial implications to receiving the report.

The reconsidered budget transfer noted in recommendation b) pertaining to the 2012 Capital Budget Project #5-3.04 Rye Street Drainage Improvements and Resurfacing project will result in an uncommitted balance of \$505,000. The \$287,500 budget transfer from the Stormwater Quality Implementation Project (2016 Capital Budget Project #5-7.03) as noted in recommendation c) will result in an uncommitted budget of \$111,231. The resulting budget for the Harper Park Subwatershed Management Study will be \$400,000, unchanged from recommendation a) of Report IPSIM19-021.

The 2019 Operating Budget assumed that debt would be issued to finance the LED Street Lighting replacement program. It is now anticipated that debt will be issued in 2020. Recommendation d) will set aside the monies in Reserve to pay for future debt principle and interest costs.

Background

Introduction

In the absence of a September Financial Update Report, Schedules 1 and 2 of Appendix A, attached to this report presents a preliminary financial update as of December 31, 2019 and addresses any budget transfers that have been made since the June Financial Update Report. A second, more comprehensive December financial update report will be prepared once all the 2019 financial transactions have taken place and all the year-end transfers have been completed.

Schedule 3 of Appendix A provides a preliminary update on Capital Works in Progress as of December 31, 2019.

Appendix B provides supplementary information in a graphical form that compares 2019 with the previous year. Where appropriate, budget levels have been included. The supplementary information reflects some of the key business drivers in the areas of Building and Waste Management.

Chart 1 provides a summary of key financial highlights that, by their nature, are subject to a certain amount of budget risk. The items are difficult to budget in that they are subject to influences beyond staff control. Column 5 of the chart shows the potential net impact that any excess or shortfall in revenues may have on the City's 2019 Operating Budget.

Chart 1**Summary of Certain Key Financial Highlights**

Description	2019 Budget	Projected Actual	Projected Year End Variance	Estimated Net City Impact
Col 1	Col 2	Col 3	Col 4	Col 5
Supplementary Taxes Revenue	983,000	1,154,000	171,000	171,000
Investment Income	2,500,000	2,500,000	-	-
Provincial Offences Revenue ⁽¹⁾	2,350,000	2,050,000	(300,000)	27,380
Transit Revenue	5,870,800	5,730,000	(140,800)	(140,800)
Recycling Revenue	861,000	840,000	(21,000)	(21,000)
Landfill Tipping Fees Revenue ⁽¹⁾	3,497,666	3,497,666	-	(98,890)
Building Fee Revenue	1,700,000	1,700,000	-	-
Tax Remissions	1,100,000	1,220,000	(120,000)	(120,000)
General Contingency Provision	380,674	380,674	-	-
Net Positive (Negative) Impact			(410,800)	(182,310)

Note:

1) The Estimated Net City Impact includes assumptions related to expenses associated with the program activity.

Operating Budget

Schedule 1 of Appendix A is the Summary of Operating Revenues and Expenditures along with Schedule 2, which provides more detail of Departmental Operating Expenses and includes projections to December 31, 2019.

The schedule shows a very preliminary overall surplus of \$169,429. The 2020 Draft Operating Budget has been prepared assuming a 2019 surplus of \$100,000 coming forward as revenue into 2020. If the surplus is greater than \$100,000, typically allocations to Unfunded Liabilities or the Capital Levy Reserve to finance future capital works would be made based on Council's approved motions during the 2020 budget process.

Schedule 1 – Summary of Net Operating Revenue and Expenditures**Supplementary Tax**

All supplementary billings have been received and, based upon revenues billed, it is anticipated that the 2019 actual will be approximately \$1,154,000, exceeding the \$983,000 budget by approximately \$171,000.

Schedule 2 - Summary of the Departmental Net Operating Expenses

Social Services Funding

Additional Children's Services funding has been accepted under delegated authority of Section 9.1.3 of the City's Purchasing By-law 18-084.

Staff have committed to informing Council of any such additional 100% funding through subsequent quarterly financial updates. The 2019 Child Care Allocation from the Ministry of Education included some additional 100% Provincial funds that were not included in the 2019 budget. The Community-Based EarlyON Child and Family Centre Capital Program (CBEP) was set up to support local EarlyON centres to be used for capital projects, first-time equipping expenses incurred to meet building code standards or supplies to support the delivery and daily operation of programs including minor capital renovations and maintenance costs. A total of \$75,107 was received by the City and must be spent by March 31, 2020.

Street Lighting Debt Reserve

The LED streetlighting program will be financed through a debt issue that will be serviced utilizing the energy cost savings resulting from the program. The debt supporting the LED Streetlighting program was not issued in 2019, although energy cost savings were realized. It is recommended that a LED Streetlight Debt Servicing Reserve be established and funded through a \$570,648 transfer from the 2019 Street Lighting operating budget. The reserve could then be utilized for the initial payments of debt servicing.

Transfers from Contingency

The contingency budget is used to provide a funding source for unforeseen items that may arise during the year subsequent to budget approval, such as outside legal fees, salary wage reclassifications and employee contract settlements, and amendments to, or the creation of, operating and capital budget provisions either within staff's delegated authority or by specific resolution of Council.

Some of the draws on contingency are made by reducing the contingency budget and increasing other budgets as required, while others are direct charges to the contingency budget.

Chart 2 summarizes the projected contingency budget activity in 2019. If all potential charges are realized, the contingency budget will be exhausted at year-end.

Chart 2
2019 Contingency Analysis
Projected for December 31, 2019

Ref	Description	Amount Transfer (from) to	Balance
1	2019 Approved Contingency		\$807,457
2	Contingency budget transfers made to date	(\$426,783)	\$380,674
3	Transfers Recommended through this Financial Update Report	none	
4	Direct charges to Contingency as at December 30, 2019	(\$185,211)	
5	Other Potential Commitments	(\$195,463)	
6	Balance Available, at year end		\$0

Note

- (1) The projected balance of Contingency yet to be expended is based upon year-end transfers as determined by Council during the 2019 budget process and potential liabilities which are yet to be recorded in the City's books.

Harper Park Subwatershed Management Study Budget Transfer

Council approved Recommendation (b) of Report IPSIM19-021 – Harper Park Subwatershed Management Study Budget Transfer dated September 3, 2019, which approved the transfer of \$287,500 from the 2012 Capital Budget Project #5-3.04 Rye Street Drainage Improvements and Resurfacing project. The recommendation is being amended to instead approve a transfer of \$287,500 from the Stormwater Quality Implementation project (2016 Capital Budget Project #5-7.03).

Schedule 3 - Summary of Capital Works in Progress

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and includes projects approved in the 2019 Capital Budget as well as projects previously approved that are still ongoing. The schedule presents preliminary actuals as of December 31, 2019.

Budget Creation and Transfers made under Delegated Authority of Sections 9.1.1 or 9.1.3 of the City's Procurement By-law 18-084

Certain budget creations or transfers have been made under delegated authority as set out in Sections 9.1.1 and 9.1.3 of the City's Procurement By-law 18-084 which state the following:

- 9.1.1 Other than when Section 9.1.2 applies, the Chief Administrative Officer or the Treasurer are authorized to transfer Approved Budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net

required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report.

- 9.1.3 The Chief Administrative Officer or the Treasurer are authorized to create a budget where 100% funding has become available, subsequent to the annual budget approval, for a specific Deliverable, and where no new full-time staff are required. All such budget creation will be reported in the Quarterly Financial Report.

Chart 3
Transfers Made under Delegated Authority

Ref	Approval Date	By-Law 18-084 Ref	Approver	Description
1	September 23, 2019	9.1.1 9.1.3	Treasurer	Energy Monitoring - City Hall A \$20,000 budget was established and fully funded by the Sustainability Reserve to conduct a Level 1 Operational Efficiency & Energy Management Consulting Services Initial Stage Monitoring analysis for City Hall.
2	September 23, 2019	9.1.1 9.1.3	Treasurer	Energy Monitoring – Evinrude Centre A \$20,000 budget was established and fully funded by the Sustainability Reserve to conduct a Level 1 Operational Efficiency & Energy Management Consulting Services Initial Stage Monitoring analysis for the Evinrude Centre.
4	October 28, 2019	9.1.1	Treasurer	Commercial and General Aviation Lot Preparation The Treasurer approved a \$19,300 transfer from the Capital Levy Reserve to the Commercial and General Aviation Lot Preparation Project (2018 Capital Project 5-5.04) to fund a budget shortfall for the transportation of fill to the site.
5	November 4, 2019	9.1.1 9.1.3	Treasurer	210 Wolfe Street Accessibility Upgrades A \$114,000 budget was established and partially funded by the Enabling Accessibility Fund (\$74,100) and a transfer of \$39,900 from the Facilities Management Reserve to complete accessibility improvements to the

Ref	Approval Date	By-Law 18-084 Ref	Approver	Description
				main entrance, customer service area, stairs and add ground floor accessible offices and a public access kiosk at the Community Services Building.
6	November 12, 2019	9.1.1	CAO	Meade Creek Floodplain Mapping The CAO approved a \$4,001 transfer from the Flood Reduction Master Plan Reserve to the Meade Creek Floodplain Mapping Project to fund a budget shortfall for work performed by ORCA.
7	December 9, 2019	9.1.1	Treasurer	City Hall – Replace Transformer The Treasurer approved a \$11,202 transfer from the Facilities Management Reserve to the City Hall – Replace Transformer Capital Project (2017 Capital Project 5-5.04) to fund a budget shortfall.

Submitted by,

Richard Freymond
Commissioner of Corporate and Legislative Services

Contact Name:

Yvette Peplinskie
Manager of Financial Services
Phone: 705-742-7777 Ext. 1862
Toll Free: 1-855-738-3755
Fax: 705-876-4607
E-mail: ypeplinskie@peterborough.ca

Attachments:

Appendix A
Schedule 1 Summary of Operating Revenues and Expenditures
Schedule 2 Summary of the Departmental Operating Expenses
Schedule 3 Capital Works in Progress by Function

Appendix B
Supplemental Information

Appendix A

Schedule 1 City of Peterborough Summary of Net Operating Revenue and Expenditures Projected Actuals to December 31, 2019

REF C1	Description C2	Net Budget C3	% of Total Budget C4	Projected Actuals C5	Variance Budget vs. Projected C6	Projected Actuals as a % of Budget C7
1	<u>NET REVENUES</u>					
2	Tax Levy	133,259,043	88.8%	133,574,741	315,698	100.2%
3	Supplementary Taxes	983,000	0.7%	1,154,333	171,333	117.4%
4	Payments In Lieu	3,255,577	2.2%	3,599,337	343,760	110.6%
5	COPHI Dividends	5,784,000	3.9%	5,784,000		100.0%
6	Investment Income	2,500,000	1.7%	2,500,000		100.0%
7	Casino Gaming revenues	4,000,000	2.7%	3,200,000	-800,000	80.0%
8	Other Revenues	271,000	0.2%	296,886	25,886	109.6%
9		150,052,620	100%	150,109,296	56,676	100.0%
10	<u>NET EXPENDITURES (Schedule 2)</u>					
11	City Council	663,681	0.4%	640,475	23,206	96.5%
12	Chief Administrative Officer	18,504,985	12.3%	18,262,009	242,976	98.7%
13	Corporate and Legislative Services	7,986,954	5.3%	8,006,087	-19,133	100.2%
14	Infrastructure and Planning Services	32,467,973	21.6%	32,783,827	-315,854	101.0%
15	Community Services	21,553,028	14.4%	21,635,438	-82,410	100.4%
16	Financial Services - Other	32,812,571	21.9%	32,795,627	16,944	99.9%
17	Transfers to Organizations for Provision of Services	36,063,428	24.0%	35,759,728	303,700	99.2%
18		150,052,620	100%	149,883,191	169,429	99.9%

Schedule 2
City of Peterborough
Departmental Operating Expenses
Projected Actuals to December 31, 2019

Ref	Service, program, transfers	Budget			Year End Projections				
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net Requirement	\$ Variance	% of Net Budget
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
1	City Council								
2	Mayors Office and Council	663,681	-	663,681	640,475	-	640,475	23,206	96.50%
		663,681	-	663,681	640,475	-	640,475	23,206	96.50%
3	Chief Administrative Officer								
4	Office of the Chief Administrative Officer	531,540	-	531,540	528,990		528,990	2,550	99.50%
5	Communication Services	952,301	(82,427)	869,874	948,075	(122,250)	825,825	44,049	94.90%
6	Fire Services	17,327,212	(682,956)	16,644,256	17,257,620	(755,140)	16,502,480	141,776	99.10%
7	Emergency and Risk Management	489,915	(30,600)	459,315	440,760	(36,046)	404,714	54,601	88.10%
		19,300,968	(795,983)	18,504,985	19,175,445	(913,436)	18,262,009	242,976	98.70%
8	Corporate and Legislative Services								
9	City Clerk	1,063,728	(335,290)	728,438	1,095,339	(379,930)	715,409	13,030	98.20%
10	Financial Services	2,289,160	(239,750)	2,049,410	2,285,814	(253,000)	2,032,814	16,596	99.20%
11	Facilities Management	2,294,931	(1,187,449)	1,107,482	2,245,822	(1,186,774)	1,059,048	48,434	95.60%
12	Facilities and Planning Initiatives	137,245		137,245	137,395		137,395	(150)	100.10%
13	Human Resources	1,139,204	-	1,139,204	1,034,658		1,034,658	104,546	90.80%
14	Information Technology	2,708,656	(83,479)	2,625,177	2,886,647	(93,670)	2,792,977	(167,800)	106.40%
15	Legal Services	2,047,978	(1,847,980)	199,998	1,789,833	(1,556,046)	233,787	(33,789)	116.90%
16		11,680,902	(3,693,948)	7,986,954	11,475,507	(3,469,420)	8,006,087	(19,133)	100.20%
17	Infrastructure and Planning Services								
18	Office of IPS Commissioner	406,796	(134,301)	272,495	334,480	(134,301)	200,179	72,316	73.50%
19	Planning	1,902,939	(178,500)	1,724,439	2,081,892	(230,020)	1,851,872	(127,433)	107.40%
20	Building Services	2,413,303	(1,946,845)	466,458	2,293,080	(1,810,370)	482,710	(16,252)	103.50%
21	Airport	3,312,752	(890,510)	2,422,242	3,062,555	(755,580)	2,306,975	115,267	95.20%
22	Infrastructure Management	2,121,419	(1,329,812)	791,607	1,980,328	(1,132,046)	848,282	(56,675)	107.20%
23	Engineering, Construction and Public Works	14,564,432	(3,326,992)	11,237,440	14,015,595	(2,486,345)	11,529,250	(291,810)	102.60%
24	Transportation	20,928,864	(10,529,388)	10,399,476	21,067,793	(10,520,880)	10,546,913	(147,437)	101.40%
25	Environmental Services	26,619,184	(21,465,368)	5,153,816	25,865,623	(20,847,977)	5,017,646	136,170	97.40%
26		72,269,689	(39,801,716)	32,467,973	70,701,346	(37,917,519)	32,783,827	(315,854)	101.00%
27	Community Services								
28	Community Services Administration	1,916,283	(47,930)	1,868,353	1,806,026	(35,950)	1,770,076	98,277	94.70%
29	Arts, Culture and Heritage	5,115,246	(312,592)	4,802,654	5,078,542	(318,269)	4,760,273	42,381	99.10%
30	Arenas	6,285,191	(3,981,022)	2,304,169	6,543,310	(3,752,610)	2,790,700	(486,531)	121.10%
31	Recreation	4,689,302	(3,711,590)	977,712	4,508,420	(3,626,229)	882,191	95,521	90.20%
32	Social Services	85,197,103	(73,596,963)	11,600,140	88,702,304	(77,270,107)	11,432,197	167,943	98.60%
33		103,203,125	(81,650,097)	21,553,028	106,638,603	(85,003,165)	21,635,438	(82,410)	100.40%

Schedule 2
City of Peterborough
Departmental Operating Expenses
 Projected Actuals to December 31, 2019

Ref	Service, program, transfers	Budget			Year End Projections				
		Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net Requirement	\$ Variance	% of Net Budget
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
34	Financial Services - Other Financial								
35	Tax-supported debt servicing charges	11,769,235		11,769,235	11,769,235		11,769,235	-	100.00%
36	Capital Levy	9,535,480		9,535,480	9,535,480		9,535,480	-	100.00%
37	Transfers to/from Reserves	9,490,000	(2,500,000)	6,990,000	9,490,000	(2,500,000)	6,990,000	-	100.00%
38	Property Taxation Costs	2,935,895		2,935,895	2,936,406		2,936,406	(511)	100.00%
39	Other Expenditures	1,201,287		1,201,287	1,183,832		1,183,832	17,455	98.50%
40	Contingency	380,674	-	380,674	380,674		380,674	-	100.00%
41		35,312,571	(2,500,000)	32,812,571	35,295,627	(2,500,000)	32,795,627	16,944	99.90%
42	Transfers to Organizations for Provision of Services								
43	Police Services	29,401,763	(3,725,052)	25,676,711	29,604,741	(4,231,730)	25,373,011	303,700	98.80%
44	Ptbo County/City Paramedics Service	5,370,226	(545,678)	4,824,548	5,370,226	(545,678)	4,824,548	-	100.00%
45	Fairhaven Debt and Operating Support	1,795,741		1,795,741	1,795,741		1,795,741	-	100.00%
46	Peterborough Public Health	1,330,450		1,330,450	1,330,450		1,330,450	-	100.00%
47	Ptbo & Kawarthas Economic Development	989,880		989,880	989,880		989,880	-	100.00%
48	Otonabee Region Conservation Authority	770,038		770,038	770,038		770,038	-	100.00%
49	Peterborough Humane Society	365,194		365,194	365,194		365,194	-	100.00%
50	Downtown Business Improvement Area	150,000		150,000	150,000		150,000	-	100.00%
51	Primary Healthcare Services	20,866		20,866	20,866		20,866	-	100.00%
52	Greater Peterborough Innovation Cluster	140,000		140,000	140,000		140,000	-	100.00%
53		40,334,158	(4,270,730)	36,063,428	40,537,136	(4,777,408)	35,759,728	303,700	99.20%
54	Total expenditures	282,765,094	(132,712,474)	150,052,620	284,464,139	(134,580,947)	149,883,191	169,429	99.90%

Schedule 3
City of Peterborough
Capital Works in Progress by Function
 Projected Actuals to December 31, 2019

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Chief Administrative Officer									
Fire Services	8	1,427,975	1,089,633	338,343	76.00%	(13,839)	1,075,794	75.30%	352,182
Emergency Management	0	-	-	-	#DIV/0!	-	-	0.00%	-
Total	8	1,427,975	1,089,633	338,343	76.00%	(13,839)	1,075,794	75.30%	352,182
Corporate and Legislative Services									
Facilities Management	47	16,455,393	14,206,022	2,249,373	86.00%	277,440	14,483,460	88.00%	1,971,933
Facilities and Planning Initiatives	8	7,178,329	6,566,903	611,426	91.00%	(0)	6,566,903	91.50%	611,426
Information Technology	15	5,453,047	2,418,345	3,034,702	44.00%	146,408	2,564,754	47.00%	2,888,294
Other	22	17,453,338	13,915,348	3,537,990	80.00%	(160,912)	13,754,437	78.80%	3,698,901
Total	92	46,540,107	37,106,618	9,433,491	80.00%	262,936	37,369,554	80.30%	9,170,554

Schedule 3

City of Peterborough

Capital Works in Progress by Function

Projected Actuals to December 31, 2019

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Infrastructure and Planning Services									
Planning	25	20,837,198	11,178,465	9,658,732	54.00%	(3,817,676)	7,360,789	35.30%	13,476,409
Growth Areas	12	3,146,603	1,006,608	2,139,995	32.00%	(33,333)	973,274	30.90%	2,173,329
Industrial Parks	5	10,565,307	8,052,557	2,512,751	76.00%	(79,164)	7,973,392	75.50%	2,591,915
Building	2	130,000	21,044	108,956		-	21,044	16.20%	108,956
Airport	F17414	14,479,575	9,776,397	4,703,180	68.00%	324,581	10,100,978	69.80%	4,378,598
Flood Reduction Master Plan Projects	30	80,920,437	52,866,151	28,054,285	65.00%	(208,096)	52,658,055	65.10%	28,262,382
Geomatics/Mapping	6	1,646,000	1,049,500	596,500	64.00%	-	1,049,500	63.80%	596,500
Infrastructure and Planning Services - Administration	F19517	6,075,000	5,143,468	931,531	85.00%	(1,562)	5,141,907	84.60%	933,093
Arterial	20	76,388,886	61,537,976	14,850,911	81.00%	1,272,572	62,810,545	82.20%	13,578,341
Collector & Local	9	24,089,821	22,785,840	1,303,982	95.00%	-	22,785,839	94.60%	1,303,982
Bridges	8	4,403,152	574,815	3,828,338	13.00%	-	574,814	13.10%	3,828,338
Sidewalks	10	5,719,477	3,651,382	2,068,096	64.00%	1,496,073	5,147,454	90.00%	572,023
Sanitary Sewers	9	10,610,000	5,090,910	5,519,090	48.00%	(5,421)	5,085,489	47.90%	5,524,511
Storm Sewers	6	3,226,476	2,469,568	756,908	77.00%	(0)	2,469,568	76.50%	756,908
Public Works	14	34,210,098	31,272,844	2,937,255	91.00%	(162,760)	31,110,084	90.90%	3,100,014
Transit	15	11,950,480	10,314,599	1,635,881	86.00%	(153,480)	10,161,119	85.00%	1,789,361
Parking	5	698,385	205,466	492,919	29.00%	(6,668)	198,798	28.50%	499,587

Schedule 3
City of Peterborough
Capital Works in Progress by Function
 Projected Actuals to December 31, 2019

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Traffic	16	4,487,298	1,570,805	2,916,492	35.00%	1	1,570,807	35.00%	2,916,491
Transportation Planning	5	2,866,912	2,347,579	519,333	82.00%	(0)	2,347,579	81.90%	519,333
Environmental Services	13	11,871,987	9,034,901	2,837,085	76.00%	-	9,034,902	76.10%	2,837,085
Waste Management	10	27,889,086	8,599,163	19,289,922	31.00%	(174,000)	8,425,164	30.20%	19,463,922
Total	220	356,212,178	248,550,037	107,662,142	70.00%	(1,548,934)	247,001,101	69.30%	109,211,078

Schedule 3

City of Peterborough

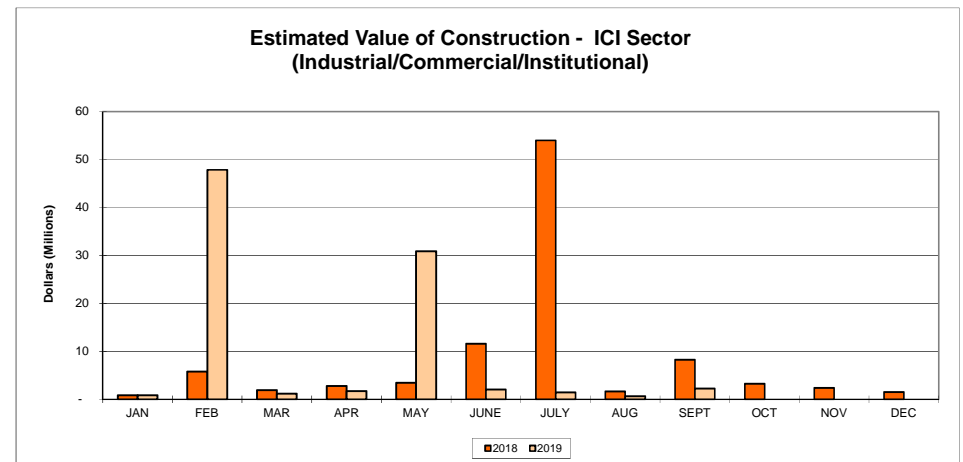
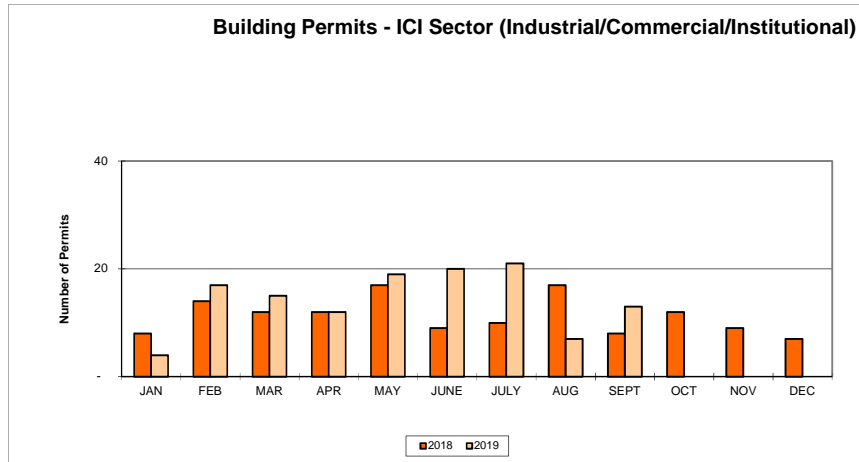
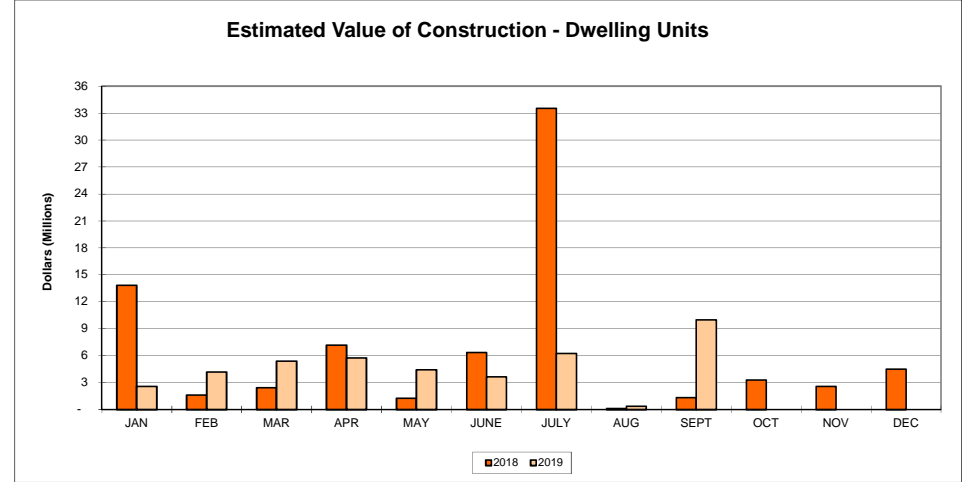
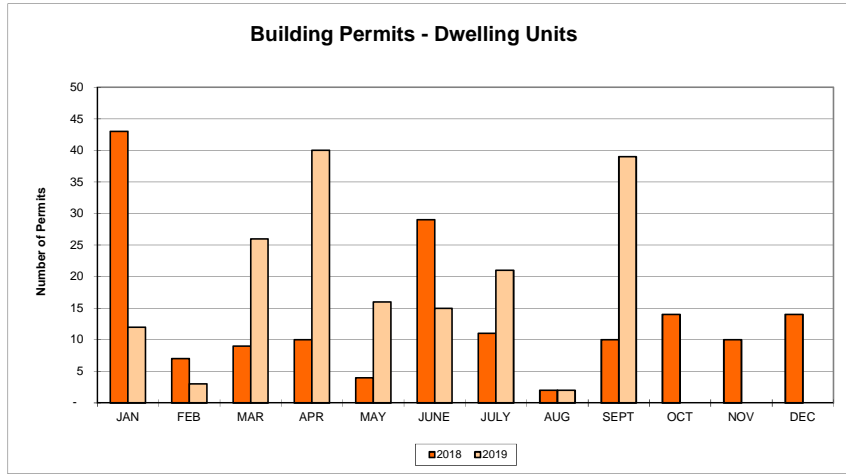
Capital Works in Progress by Function

Projected Actuals to December 31, 2019

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Community Services									
Administration	14	2,785,322	2,403,228	382,094	86.00%	(237,456)	2,165,772	77.80%	619,550
Arts Culture & Heritage	6	819,485	523,578	295,908	64.00%	-	523,577	63.90%	295,908
Museum	1	75,000	78,061	(3,061)	104.00%	-	78,061	104.10%	(3,061)
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	1	100,000	21,000	79,000		-	21,000	21.00%	79,000
Arenas	14	6,476,205	4,857,820	1,618,386	75.00%	284,428	5,142,247	79.40%	1,333,958
Memorial Centre	3	449,018	411,181	37,836	92.00%	(22,164)	389,018	86.60%	60,000
Marina	3	35,567	32,594	2,973	92.00%	-	32,594	91.60%	2,973
Recreation	13	3,159,575	3,714,708	(555,133)	118.00%	(924,569)	2,790,140	88.30%	369,435
Social Services	5	16,436,400	8,974,455	7,461,945	54.60%	-	8,974,455	54.60%	7,461,945
Total	60	30,336,572	21,016,625	9,319,948	69.00%	(899,760)	20,116,864	66.30%	10,219,708
Police									
Police	6	1,626,880	1,539,992	86,888	95.00%	(141,332)	1,398,660	86.00%	228,220
Grand Total	386	436,143,712	309,302,905	126,840,812	71.00%	(2,340,930)	306,961,973	70.40%	129,181,742

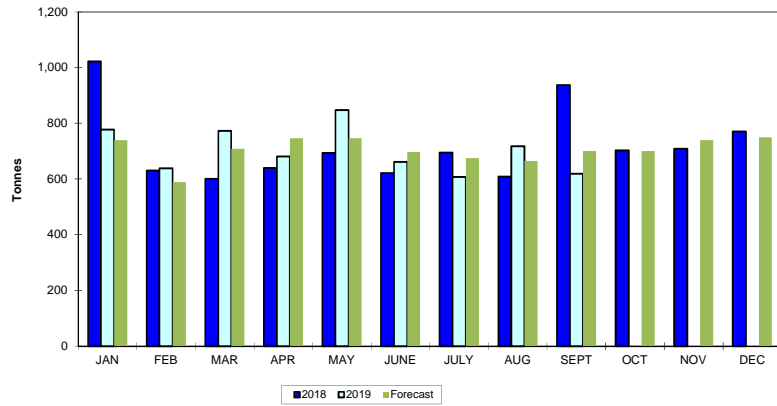
Appendix B

Building

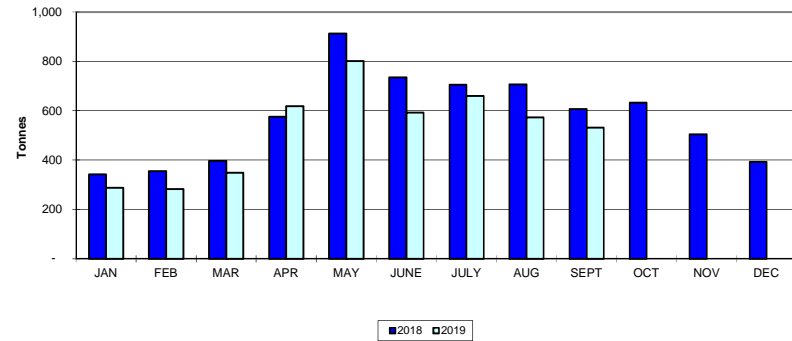


Waste Management

Recycling - City Blue Box Program



Landfill Recyclables - Received as Garbage but Diverted



Garbage

