

То:	Members of the General Committee
From:	Patricia Lester Commissioner of Corporate and Legislative Services
Meeting Date:	December 3, 2018
Subject:	Report CLSFS18-044 September 30, 2018 Financial Update Report (Unaudited) With Year End Projections for December 31, 2018

## Purpose

A report to provide a financial update on the Operating Budget and Capital Works in Progress.

## Recommendation

That Council approve the recommendation outlined in Report CLSFS18-044 dated December 3, 2018, of the Commissioner of Corporate and Legislative Services, as follows:

That the September 30, 2018 Financial Update Report of the Operating Budget and Capital Works in Progress be received.

# **Budget and Financial Implications**

There is no budget or financial implications to receiving the report.

## Background

### Introduction

Schedules 1 and 2 of Appendix A, attached to this report, present a financial update with preliminary year-end estimates of the Operating Revenues and Expenditures to December 31, 2018.

Schedule 3 of Appendix A provides an update on Capital Works in Progress as of September 30, 2018.

Appendix B provides supplementary information in a graphical form that compares 2018 with the previous year. Where appropriate, budget levels have been included. The supplementary information reflects some of the key business drivers in the areas of Building and Waste Management.

Chart 1 provides a summary of key financial highlights that, by their nature, are subject to a certain amount of budget risk. The items are difficult to budget in that they are subject to influences beyond staff control. Column 7 of the chart shows the potential net impact that any excess or shortfall, in revenues may have on the City's 2018 Operating Budget.

	2018 Budget	YTD Actual	YTD %	Projected Actual	Projected Year End	Estimated Net
Description					Variance	City Impact
Col 1	Col 2	Col 3	Col 4	Col 5	Col 6	Col 7
Supplementary Taxes Revenue	1,100,000	723,150	65.7%	1,634,000	534,000	534,000
Investment Income	2,334,000	1,729,306	74.1%	2,360,500	26,500	26,500
Provincial Offences Revenue (1)	2,350,000	1,753,280	74.6%	2,136,000	(214,000)	(64,420
Transit Revenue	5,687,710	3,145,208	55.3%	5,687,700	(10)	(10
Recycling Revenue	1,226,500	693,688	56.6%	825,000	(401,500)	(401,500
Landfill Tipping Fees Revenue (1)	2,945,318	2,472,289	83.9%	2,850,000	(95,318)	(161,520
Building Fee Revenue	1,575,000	1,651,996	104.9%	1,800,000	225,000	-
Tax Remissions	1,140,550	(618,908)	-54.3%	1,315,550	(175,000)	(175,000
General Contingency Provision	257,653	183,648	71.3%	257,653	-	-
Net Positive (Negative) Impact					(100,328)	(241,950
Note:						
<ol> <li>The Estimated Net City Impact program activity.</li> </ol>	includes ass	umptions relate	ed to expens	ses associated	l with the	

## **Operating Budget**

Chart 1

Schedule 1 of Appendix A is the Summary of Operating Revenues and Expenditures along with Schedule 2, which provides more detail of Departmental Operating Expenses and includes projections to December 31, 2018.

The schedule shows a very preliminary overall surplus of \$0.1 million. The 2019 Draft Operating Budget has been prepared assuming a 2018 surplus of \$100,000 coming forward as revenue into 2019. If the surplus is greater than \$100,000, typically allocations to Unfunded Liabilities or the Capital Levy Reserve to finance future capital works would be made based on Council's approved motions during the 2018 budget process.

### Schedule 1 – Summary of Net Operating Revenue and Expenditures

### Supplementary Tax

All supplementary billings have been received and, based upon revenues billed, it is anticipated that the 2018 actual will be approximately \$1,634,000 exceeding the \$1,100,000 budget by approximately \$534,000.

### **Investment Income**

The investment income of \$2.3 million (line reference # 6) will slightly exceed the budget by approximately \$26,500.

### Schedule 2 - Summary of the Departmental Net Operating Expenses

### Transfers from Contingency

The contingency budget is used to provide a funding source for unforeseen items that may arise during the year subsequent to budget approval, such as outside legal fees, salary wage reclassifications and employee contract settlements, and amendments to, or the creation of, operating and capital budget provisions either within staff's delegated authority or by specific resolution of Council.

Some of the draws on contingency are made by actually reducing the contingency budget and increasing other budgets as required, while others are direct charges to the contingency budget.

Chart 2 summarizes the contingency budget activity since the June Financial Update Report. If all potential charges are realized, the contingency budget will be exhausted at year-end.

#### Chart 2 2018 Contingency Analysis Projected for December 31, 2018

Ref	Description	Amount Transfer (from) to	Balance
1	2018 Contingency Budget as previously reported on the June 30, 2018 quarterly report		\$229,136
2	Transfers Approved since June 30, 2018		
3	None		
4	Transfers Recommended through this Financial Upda	te Report	
5	None		
6	Adjusted 2018 Contingency Budget at September 30		\$229,136
7	Less – Direct Net Charges to September 30	(\$183,648)	

Ref	Description	Amount Transfer (from) to	Balance
8	Less – Direct Net subsequent to September 30 and potential charges	(\$7,550)	\$37,938
9	Other Year-end transfers and accruals <sup>(1)</sup> (projected)		\$37,938
10	Balance Available		\$0

Note

(1) The projected balance of Contingency yet to be expended is based upon yearend transfers as determined by Council during the 2018 budget process and potential liabilities which are yet to be recorded in the City's books.

### Schedule 3 - Summary of Capital Works in Progress

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and includes projects approved in the 2018 Capital Budget as well as projects previously approved that are still ongoing. The schedule is as of September 30, 2018.

# Transfers Made under Delegated Authority of Section 10.1.1 or 10.1.2 or Budget Creation under Section 10.1.3 of the City's Purchasing By-law 14-127

Certain budget transfers have been made under delegated authority as set out in Part 10.1.1 -10.1.3 of the City's Purchasing By-law 14-127 which states the following:

"Other than when Section 10.1.2 applies, the Chief Administrative Officer, or the City Treasurer, is authorized to transfer approved budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report.

During the period of an election year, when the actions of the outgoing Council have become restricted in accordance with Section 275 of the **Municipal Act 2001**, as amended, or when there are no meetings of the outgoing Council held after nomination day during which budget transfers can be authorized by Council, the Chief Administrative Officer, in consultation with the Director of Corporate Services, is authorized to transfer approved budgets, including any uncommitted General Contingency, or the Capital Levy Reserve, and to pre-commit future year(s)' budget(s). All such budget transfers or budget pre-commitments will be reported in the December 31 Quarterly Financial Report.

The Chief Administrative Officer or the Treasurer is authorized to create a budget where 100% funding has become available, subsequent to the annual budget approval, for a specific good or service, and where no new full time staff are required. All such budget creation will be reported in the Quarterly Financial Report."

Ref	Approval Date	By-Law 14-127 Ref	Approved By	Description
1	August 20, 2018	10.1.3 10.1.1	Treasurer	Marina – Pump / Pump-Out Repairs A \$12,000 capital budget was established for the Marina – Pump/Pump-Out Repairs project from a transfer from the Marina Reserve.
2	October 23, 2018	10.1.3 10.1.1	CAO	Assisted Listening Device Kits A \$51,630 capital budget was established for the Assisted Listening Device Kits. It was partially funded through an \$18,071 transfer from the Capital Levy Reserve with the remaining balance funded by a \$33,559 federal grant.
3	October 22, 2018	10.1.3 10.1.1	CAO	Meade Creek Floodplain Mapping A \$35,000 capital budget was established through a transfer from the Flood Reduction Master Plan Sewer Surcharge Reserve to partner with ORCA to complete the Meade Creek Floodplain Mapping project.
4	October 22, 2018	10.1.3 10.1.1	CAO	<b>Curtis Creek Floodplain Mapping</b> A \$35,000 capital budget was established through a transfer from the Flood Reduction Master Plan Sewer Surcharge Reserve to partner with ORCA to complete the Curtis Creek Floodplain Mapping project.
5	October 26, 2018	10.1.2 10.1.1	CAO	<b>City Hall Facility Renovation</b> A \$75,000 capital budget was established and funded through a transfer from the LED Retrofit Project (2018 Capital Budget Project Ref# 3- 1.02) to examine future City Hall department renovation needs.

### Chart 4 Transfers Made or Budgets Created under Delegated Authority

Submitted by,

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Attachments:

Appendix A:

Schedule 1 Summary of Operating Revenues and Expenditures

Schedule 2 Summary of the Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B: Supplemental Information

# Schedule 1 City of Peterborough Summary of Net Operating Revenue and Expenditures As at September 30, 2018 (Unaudited)

REF C1	Description C2	2018 Net Budget C3	% of Total Budget C4	Projected Actuals C5	Variance Budget vs. Projected C6	Projected Actuals as a % of Budget C7
1	NET REVENUES					
2	Tax Levy	128,271,739	90.1%	128,389,016	117,277	100.1%
3	Supplementary Taxes	1,100,000	0.8%	1,634,000	534,000	148.5%
4	Payments In Lieu	3,346,923	2.4%	3,466,673	119,750	103.6%
5	COPHI Dividends	5,667,000	4.0%	5,667,000		100.0%
6	Investment Income	2,334,000	1.6%	2,360,500	26,500	101.1%
7	Casino Gaming revenues	1,500,000	1.1%	1,500,000		100.0%
8	Other Revenues	211,000	0.2%	205,180	-5,820	97.2%
9	-	142,430,662	100%	143,222,370	791,708	100.6%
10	NET EXPENDITURES (Schedule 2)					
11	City Council	566,147	0.4%	523,220	42,927	92.4%
12	Chief Administrative Officer (including Fire Services)	17,167,011	12.1%	17,044,636	122,375	99.3%
13	Corporate Services	7,914,864	5.6%	7,874,798	40,066	99.5%
14	Legal Services	211,169	0.2%	143,458	67,711	67.9%
15	Utility Services	25,489,358	17.9%	25,679,144	-189,786	100.7%
16	Community Services	16,502,027	11.6%	16,264,320	237,707	98.6%
17	Planning and Development	10,020,357	7.0%	9,892,679	127,678	98.7%
18	Financial Services - Other	29,503,338	20.7%	30,871,567	-1,368,229	104.6%
19	Transfers to Organizations for Provision of Services	35,056,391	24.6%	34,813,461	242,930	99.3%
20	-	142,430,662	100%	143,107,283	-676,621	100.5%
21	PROJECTED SURPLUS	<u> </u>		115,087	115,087	

# Schedule 2 City of Peterborough Departmental Operating Expenses As at September 30, 2018 (Unaudited)

			Budget		Year End Projections						
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net Requirement	\$ Variance	% of Net Budge		
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10		
1	City Council										
2	Mayors Office and Council	566,147		566,147	523,220		523,220	42,927	92.40%		
									02110		
3	Chief Administrative Officer										
4	Office of the Chief Administrative Officer	501,266	-	501,266	501,266		501,266	-	100.00%		
5	Fire Services	16,925,182	(708,456)	16,216,726	16,892,190	(715,410)	16,176,780	39,946	99.80%		
6	Emergency and Risk Management	480,019	(31,000)	449,019	402,290	(35,700)	366,590	82,429	81.609		
		17,906,467	(739,456)	17,167,011	17,795,746	(751,110)	17,044,636	122,375	99.30%		
7	Corporate Services										
8	City Clerk - Administration	1,086,180	(341,790)	744,390	1,076,649	(374,180)	702,469	41,921	94.40%		
9	Election Expense	526,606	(526,605)	1	526,606	(526,606)	-	1	0.00%		
10	Financial Services	2,958,268	(351,361)	2,606,907	2,949,596	(340,220)	2,609,376	(2,469)			
11	City Buildings and Police Station Properties	1,231,950		1,231,950	1,187,345	(000.05.0)	1,187,345	44,605	96.40%		
12	Rental Properties	781,303	(856,785)	(75,482)	853,264	(882,854)	(29,590)	(45,892)			
13 14	Human Resources Corporate Information Services	1,104,689	(80.760)	1,104,689 2,170,863	1,102,749	(61.120)	1,102,749	1,940	99.80%		
14	Facilities and Planning Initiatives	2,251,632 131,546	(80,769)	131,546	2,231,993 131,586	(61,130)	2,170,863 131,586	(40)	100.009		
15	r achines and Flamming initiatives	151,540		131,340	131,300		131,300	(40)	100.00%		
16		10,072,174	(2,157,310)	7,914,864	10,059,788	(2,184,990)	7,874,798	40,066	99.50%		
17	Legal Services										
18	Office of the City Solicitor	730,381	(35,525)	694,856	604,033	(41,310)	562,723	132,133	81.00%		
19	Provincial Offences	1,282,539	(1,766,226)	(483,687)	1,214,538	(1,633,803)	(419,265)	(64,422)	86.70%		
20		2,012,920	(1,801,751)	211,169	1,818,571	(1,675,113)	143,458	67,711	67.90%		
21	UTILITY SERVICES										
22	Administration	631,233	(349,133)	282,100	629,830	(349,133)	280,697	1,403	99.50%		
23	Engineering	1,570,607	(1,570,608)	(1)	1,385,154	(1,385,155)	(1)	-	100.00%		
24	Infrastructure Planning	1,105,332	(1,055,342)	49,990	947,134	(897,144)	49,990	-	100.00%		
25	Street Light Maintenance	1,538,416	-	1,538,416	1,475,490	-	1,475,490	62,926	95.90%		
26	Public Works	12,246,567	(1,579,330)	10,667,237	11,707,290	(1,161,180)	10,546,110	121,127	98.90%		
27	Parking Traffic Operations/Transportation Planning	2,069,837	(2,420,498)	(350,661)	2,014,126	(2,448,200)	(434,075) 2,020,238	83,414	123.80%		
28 29		2,339,345	(91,465)	2,247,880	2,020,238 15,506,134	(7 447 642)		227,642	89.90%		
23 30	Public Transit Operations Environmental Protection	15,287,637 14,991,376	(7,527,823) (14,908,771)	7,759,814 82,605	15,279,109	(7,447,642) (15,192,560)	8,058,492 86,549	(298,678) (3,944)			
31	Waste Management	8,739,496	(5,527,518)	3,211,978	8,618,722	(5,023,069)	3,595,653	(383,675)			
32		60,519,846	(35,030,488)	25,489,358	59,583,227	(33,904,083)	25,679,144	(189,786)	100.70%		
33	COMMUNITY SERVICES										
34	Community Services Administration	640,908	-	640,908	677,841	(1,120)	676,721	(35,813)	105 000		
35	Recreation	4,409,243	(3,324,092)	1,085,151	4,098,742	(3,187,217)	911,525	173,626			
36	Market Hall, Marina & Beavermead	375,486	(375,487)	(1)	451,839	(432,435)	19,405	(19,406)	•		
37	Arts, Culture and Heritage Administration	1,964,051	(54,577)	1,909,474	1,859,338	(68,512)	1,790,826	118,648			
38	Museum	882,510	(220,583)	661,927	871,686	(225,750)	645,936	15,991	93.609		
39	Library	2,878,646		2,878,646	2,878,646		2,878,646	-	100.009		
40	Art Gallery of Peterborough	571,691		571,691	571,691		571,691	-	100.009		
41	Arenas	6,519,923	(4,366,257)	2,153,666	6,611,685	(4,442,680)	2,169,005	(15,339)			
						(8,357,713)	9,663,755	237,707	97.60%		

# Schedule 2 City of Peterborough Departmental Operating Expenses As at September 30, 2018 (Unaudited)

			Budget			Yea	r End Projection	IS	
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net Requirement	\$ Variance	% of Net Budget
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
43	Social Services Division								
44	Ontario Works Administration	11,985,783	(8,218,899)	3,766,884	11,975,107	(8,017,471)	3,957,636	(190,752)	105.10%
45	Ontario Works Benefits	34,456,363	(33,710,459)	745,904	33,142,337	(32,502,620)	639,717	106,187	85.80%
46	Community Partnerships and Family Services	15,999,511	(14,423,112)	1,576,399	15,928,233	(14,416,602)	1,511,631	64,768	95.90%
47	Other Social Services	5,580,294	(5,068,916)	511,378	5,498,635	(5,007,054)	491,581	19,797	96.10%
48		68,021,951	(61,421,386)	6,600,565	66,544,312	(59,943,747)	6,600,565	(0)	) 100.00%
49	Total Community Services	86,264,409	(69,762,382)	16,502,027	84,565,780	(68,301,460)	16,264,320	237,707	98.60%
50	PLANNING & DEVELOPMENT SERVICE	ES							
51	Planning	1,715,751	(178,800)	1,536,951	1,753,550	(96,660)	1,656,890	(119,939)	107.80%
52	Geomatics	772,241	(77,297)	694,944	734,923		734,923	(39,979)	105.80%
53	Housing	16,462,695	(11,563,891)	4,898,804	15,135,861	(10,307,123)	4,828,738	70,066	98.60%
54	Airport	3,116,694	(685,260)	2,431,434	3,021,828	(800,030)	2,221,798	209,636	91.40%
55	Building	2,224,472	(1,766,248)	458,224	2,367,620	(1,917,290)	450,330	7,894	98.30%
56		24,291,853	(14,271,496)	10,020,357	23,013,782	(13,121,103)	9,892,679	127,678	98.70%
57	FINANCIAL SERVICES - OTHER								
58	Tax-supported debt servicing charges	11,772,246		11,772,246	11,772,246		11,772,246	-	100.00%
59	Capital Levy	9,337,380		9,337,380	9,337,380		9,337,380	-	100.00%
60	Transfers to/from Reserves	5,800,000	(2,727,400)	3,072,600	7,075,000	(2,727,400)	4,347,600	(1,275,000)	141.50%
61	Property Taxation Costs	3,140,193		3,140,193	3,286,680		3,286,680	(146,487)	104.70%
62	Other Expenditures	1,923,266		1,923,266	1,870,008		1,870,008	53,258	97.20%
63	Contingency	257,653	-	257,653	257,653		257,653	-	100.00%
64		32,230,738	(2,727,400)	29,503,338	33,598,967	(2,727,400)	30,871,567	(1,368,229)	) 104.60%
65	Transfers to Organizations for Provision	on of Services							
66	Police Services	28,608,771	(3,630,992)	24,977,779	28,999,522	(4,264,673)	24,734,849	242,930	99.00%
67	Ptbo County/City Paramedics Service	4,814,583	(19,674)	4,794,909	4,814,583	(19,674)	4,794,909	-	100.00%
68	Otonabee Region Conservation Authority	752,946		752,946	752,946		752,946	-	100.00%
69	Peterborough Public Health	1,228,486		1,228,486	1,228,486		1,228,486	-	100.00%
70	Ptbo & Kawarthas Economic Development	970,470		970,470	970,470		970,470	-	100.00%
71	Fairhaven Debt and Operating Support	1,795,741		1,795,741	1,795,741		1,795,741	-	100.00%
72	Peterborough Humane Society	365,194		365,194	365,194		365,194	-	100.00%
73	Downtown Business Improvement Area	150,000		150,000	150,000		150,000	-	100.00%
74	Primary Healthcare Services	20,866		20,866	20,866		20,866	-	100.00%
75		38,707,057	(3,650,666)	35,056,391	39,097,808	(4,284,347)	34,813,461	242,930	99.30%
76	Total expenditures	272,571,611	(130,140,949)	142,430,662	270,056,889	(126,949,606)	143,107,283	(676,621)	) 100.50%

Project Description	Number of Active Projects C2	Total Project Budgets C3	Gross Expenditures Paid & Committed To Date C4	Gross Expenditures Compared to Budget (Over) Under C5	Gross Expenditures As a % To Budget C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget C9	Approved Capital Budget Remaining (Unfinanced Expenditures) C10			
Chief Administrative Officer												
Fire Services	6	1,314,075	783,130	530,946	60.00%	(26,038)	757,092	57.60%	556,983			
Emergency Management	0	-	-	-	#DIV/0!	-	-	0.00%	-			
Total	6	1,314,075	783,130	530,946	60.00%	(26,038)	757,092	57.60%	556,983			
Corporate Services												
Information Services	10	3,904,018	1,805,069	2,098,948	46.00%	-	1,805,071	46.20%	2,098,948			
Property	40	13,832,097	12,921,770	910,328	93.00%	(0)	12,921,769	93.40%	910,328			
Other	21	13,875,693	11,841,292	2,034,401	85.00%	3,218	11,844,511	85.40%	2,031,182			
Total	71	31,611,808	26,568,131	5,043,677	84.00%	3,218	26,571,351	84.10%	5,040,458			
Police	2	692,423	566,492	125,931	82.00%	(22,584)	543,908	78.60%	148,515			

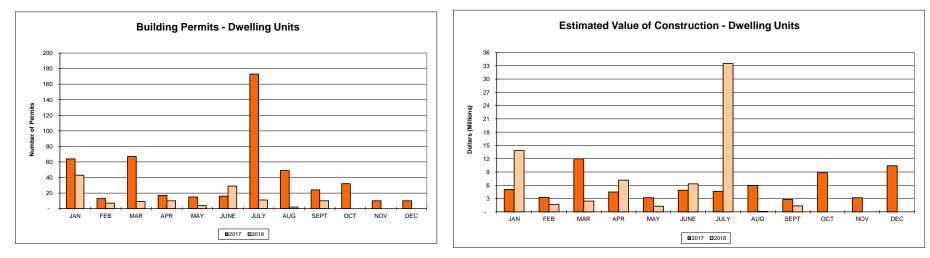
Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)				
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10				
Itility Services													
Public Works	11	31,961,268	19,441,975	12,519,293	61.00%	(87,321)	19,354,655	60.60%	12,606,613				
Arterial	20	60,918,886	46,605,824	14,313,063	77.00%	1,080,226	47,686,048	78.30%	13,232,838				
Collector & Local	9	16,071,540	10,400,764	5,670,778	65.00%	-	10,400,762	64.70%	5,670,778				
Bridges	8	4,147,000	573,504	3,573,496	14.00%	-	573,504	13.80%	3,573,496				
Sidewalks	9	4,558,478	2,060,684	2,497,796	45.00%	942,773	3,003,456	65.90%	1,555,022				
Sanitary Sewers	9	10,375,000	5,069,564	5,305,435	49.00%	-	5,069,565	48.90%	5,305,435				
Storm Sewers	4	3,053,872	1,929,195	1,124,678	63.00%	(0)	1,929,194	63.20%	1,124,678				
Environmental Protection Services	12	18,356,987	13,133,773	5,223,213	72.00%	-	13,133,774	71.50%	5,223,213				
Environment Waste Management	9	18,363,500	7,746,087	10,617,412	42.00%	3,000	7,749,088	42.20%	10,614,412				
Transit	13	9,938,780	8,584,268	1,354,513	86.00%	(61,392)	8,522,875	85.80%	1,415,905				
Parking	3	358,385	33,940	324,445	9.00%	(6,668)	27,272	7.60%	331,113				
Traffic	13	3,766,677	1,069,750	2,696,926	28.00%	0	1,069,751	28.40%	2,696,926				
Demand Management	5	2,986,329	2,305,580	680,750	77.00%	(0)	2,305,579	77.20%	680,750				
Utility Services - Administration	6	6,110,000	5,178,827	931,173	85.00%	(1,562)	5,177,266	84.70%	932,735				
Flood Reduction Master Plan Projects	27	73,605,237	33,023,072	40,582,166	45.00%	(60,791)	32,962,281	44.80%	40,642,957				
	·												
Total	158	264,571,939	157,156,807	107,415,137	59.00%	1,808,265	158,965,070	60.10%	105,606,871				

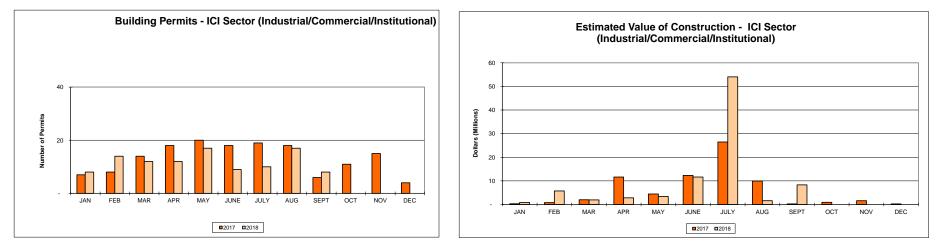
Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Community Services									
Recreation	17	3,213,660	4,207,119	(993,457)	131.00%	(1,092,032)	3,115,087	96.90%	98,574
Culture & Heritage	3	596,426	428,764	167,662	72.00%	-	428,764	71.90%	167,662
Museum	1	30,000	30,000	-	100.00%	-	30,000	100.00%	-
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	0	-	-	-		-	-	0.00%	-
Arenas	15	5,123,893	4,077,063	1,046,831	80.00%	178,959	4,256,022	83.10%	867,872
Memorial Centre	3	449,018	410,610	38,408	91.00%	(22,164)	388,446	86.50%	60,572
Marina	2	22,000	6,226	15,774	28.00%	-	6,226	28.30%	15,774
Facilities and Special Projects	5	1,026,060	918,006	108,054	89.00%	(182,350)	735,656	71.70%	290,404
Administration	10	2,623,762	1,913,499	710,263	73.00%	(57,773)	1,855,726	70.70%	768,036
					· · · · · · · · · · · · · · · · · · ·				
Total	56	13,084,819	11,991,286	1,093,535	92.00%	(1,175,361)	10,815,927	82.70%	2,268,894

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Planning & Development Services									
Planning	22	23,055,225	13,901,041	9,154,184	60.00%	(2,978,385)	10,922,655	47.40%	12,132,570
Growth Areas	12	4,771,503	2,647,114	2,124,389	55.00%	(56,225)	2,590,889	54.30%	2,180,614
Industrial Parks	5	7,245,054	2,593,685	4,651,370	36.00%	(149,440)	2,444,244	33.70%	4,800,810
Housing	2	5,518,000	1,413,000	4,105,000		-	1,413,000	25.60%	4,105,000
Airport	22	11,430,275	6,483,018	4,947,258	57.00%	(3,000)	6,480,019	56.70%	4,950,257
Land Information	5	1,246,800	640,500	606,300	51.00%	-	640,501	51.40%	606,300
Building	2	50,000	15,126	34,874		-	15,126	30.30%	34,874
								-	
Total	70	53,316,857	27,693,484	25,623,375	52.00%	(3,187,050)	24,506,434	46.00%	28,810,425
Grand Total	363	364,591,921	224,759,331	139,832,601	62.00%	(2,599,549)	222,159,782	60.90%	142,432,146

## Appendix B

## Building





## Waste Management

