Ambulance Service Review Final Report

Peterborough County/City

Peterborough County/City
Emergency Medical Services

Whitestry of Health and Long Term Care Emergency Health Services Branch

Remaiary IV, 2010



Ministry of Health and Long-Term Care

Emergency Health Services Branch – ICRCG 590 Rossland Rd. E. Whitby ON L1N 9G5 Tel.: 905-665-8086 Fax: 905-665-4044

Ministère de la Santé et des Soins de longue durée

Direction des services de santé d'urgence - ICRCG 590 rue Rossland E. Whitby ON L1N 9G5 Tél.: 905-665-8086 Téléc.: 905-665-4044



March 29, 2010

Mr. Bob English Chief, Peterborough County/City EMS 310 Armour Road Peterborough, ON K9H 1Y6

Dear Mr. English:

Enclosed is the Ambulance Service Review Final Report that is the result of the follow up visit to your ambulance service conducted on February 17, 2010.

You are aware that it is necessary that your service meets the requirements of the Ambulance Service Review Certification process.

The Review found that overall, Peterborough County/City Emergency Medical Services, meets the certification criteria and the legislated requirements. Accordingly, Peterborough County/City Emergency Medical Services was issued a renewed Certificate to operate an ambulance service.

Sincerely,

Michael Bay Coordinator, Certification and Regulatory Compliance

Cc: Mr. Gary King, CAO, The County of Peterborough

Mr. Malcolm Bates, Director, Emergency Health Services Branch

Mr. Dennis Brown, Senior Manager (A), Performance & Quality Management, EHSB

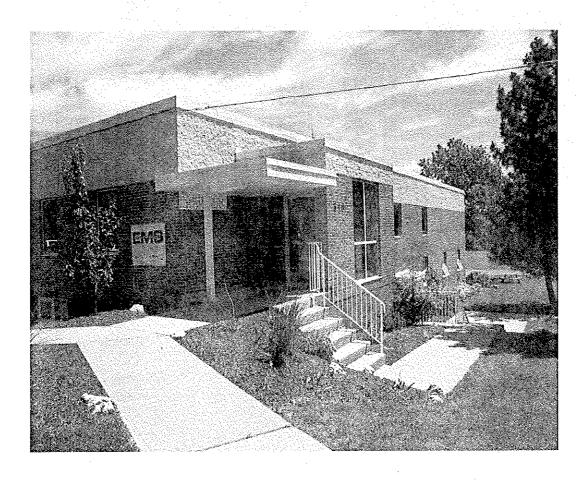
Dr. Tony Campeau, Manager (A), Land Ambulance Programs, EHSB

Mr. Blake Forsyth, Sr. Field Manager, South East Field Office, EHSB

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Executive Sunmary Part A



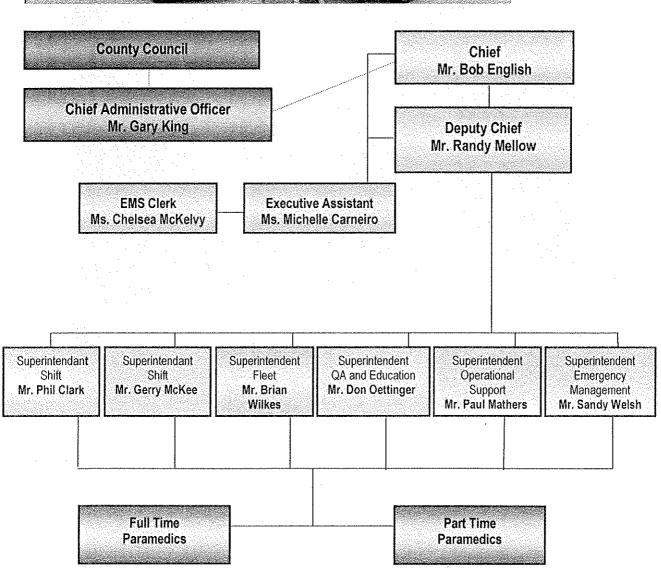
Peterborough County/City EMS Headquarters 310 Armour Road Peterborough, Ontario



Organization Chart Peterborough City/County

SUNT STORY

STATE OF THE STATE



		L	and A	Ambula	ince	Service Pro	file			
Service Municipal N	umber		729		Se	rvice Name	Pete	erborough (County/Cit	y EMS
Mailing Address	310 Armo	our Road								
Community	Peterboro				Po	stal Code	K9H 1Y6			·····
Business Phone Num	ber	705-74	13-526	33	Ex	tension	225 Facsimile 705-743		705-743-	2328
Coverage Area		1,469.	39 sq	Jare mil	es		Population Base About 138,0			138,000
CAO		Mr. Ga	ıry Kir	ıg	<u> </u>		Email	gking@cour	nty.peterbor	ough.ca
Telephone		705-74	13-030)8	Ex	tension	300			
Chief		Mr. Ro	bert E	English			Email	benglish@co	inty.peterbor	ough,on.ca
Telephone	elephone 705-743-5			33	Ex	tension	228	Cell 70	5-750-862	8
Operations Deputy	Chief	Mr. Ra	indy M	1ellow			Email	rmellow@cou	nty.peterboro	ough.on.ca
Telephone		705-74	3-526	33	Ex	tension	225	Cell 70	5-931-215	0
QA Superintendant		Mr. Do	n Oet	tinger			Email	doettinger@c	ounty.peterb	orough.on.ca
Telephone		705-74	13-526	3	Ex	tension	223	Cell 70	5-931-205	1
Number of Full-Time	e Employee	S				Number of F	art-Time	Employees		
Emergency Medical				0		Emergency N	/ledical At	tendants		0
Primary Care Paramedics				43		Primary Care	Paramed	lics		47
Advanced Care Paramedics				16		Advanced Ca	are Param	edics		14
Critical Care Parame	Critical Care Paramedics			0		Critical Care	Paramedi	CS		0
Total	Total			59		Total				61
Ambulance Service	Fleet					Last Calend	ar Year C	all Volume		
Number of Front Line	Ambulance	S		8		Code 1 &	2			347
Number of Mechanic	al Spares			5		Code 3				3449
Number of Emergeno	y Response	Units		4	1/3/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/					9991
Command Vehicle				1		Code 8				2772
Number of Administra	ation Vehicle	es		1		Other				
Total				19		Total				16,559
Staffing Hours Pre-	Fransition		20.00			Increase/De	crease fro	om Previous	S Calenda	r Year
Annual On Site Staffe		eek		65,312	2	Code 1 & 2				-57%
Annual Call Back Sta	ffed Hours /	week		8,736		Code 3 & 4				+2.7%
Calendar 2007						Response T	ime -			
Annual On Site Staffe	ed Hours / yi		1	13,880		1996 - 90th 9	% Benchm	nark Time		19:00
	Annual Call Back Staffed Hours			0		2008 - 90th F				17:47
Base Locations	l s	treet Ad	dress		T	Cor	nmunity		Posta	al Code
Address 05		0 Armou					erborough		K9l	11Y6
01	<u></u>	Concession				La	akefield		KOL	_2H0
02		31 King S			1	N	orwood		K0I	_1A0
03		0 Burlieg		et		ŀ	Apsley	KOL 1A0		_1A0
1		Ž								

	GLOSSARY OF A		The state of the s
ACRONYM	MEANING	ACRONYM	MEANING
ACP	Advanced Care Paramedic	EMCA	Emergency Medical Care Attendant
ACR	Ambulance Call Report	EMS	Emergency Medical Service(s)
AC&RC	Ambulance Certification & Regulatory Compliance	ER	Emergency Room
ACS	Ambulance Communications Service	ERV	Emergency Response Vehicle
ADDAS	Ambulance Data Direct Access System	ESU	Emergency Support Unit
ACO	Ambulance Communications Officer	GCS	Glasgow Coma Scale
AEMCA	Advanced Emergency Medical Care Assistant	GPS	Global Positioning System
ALS	Advanced Life Support	LAISC	Land Ambulance Implementation Steering Committee
ASCDS	Ambulance Service Communicable Disease Standards	LASCS	Land Ambulance Service Certification Standards
ASDS	Ambulance Service Documentation Standards	MOHLTC	Ministry of Health and Long- Term Care
ASPC &TS	Ambulance Service Patient Care and Transportation Standards	MTO	Ministry of Transportation
ASR	Ambulance Service Review	OASIS	Ontario Ambulance Service Information System
AVL	Automatic Vehicle Locator	02	Oxygen
BLS	Basic Life Support	OPLA & ERVS	Ontario Provincial Land Ambulance & Emergency Response Vehicle Standard
CACC	Central Ambulance Communications Centre	P&P	Policy and Procedure
CCP	Critical Care Paramedic	PCP	Primary Care Paramedic
CME	Continuing Medical Education	PESFOAS	Provincial Equipment Standards For Ontario Ambulance Services
co	Communications Officer	P&OAU	Policy and Operational Assessment Unit
CPR	Cardiopulmonary Resuscitation	RFO	Regional Field Office EHSB
CTAS	Canadian Triage & Acuity Scale	RTC	Regional Training Co-ordinator
DSSAB	District Social Services Administration Board	SR	Symptom Relief
EHSB	Emergency Health Services Branch	UTM	Upper Tier Municipality
EMA	Emergency Medical Attendant	VIN	Vehicle Identification Number

The Ambulance Act (the Act) stipulates that no person shall operate an ambulance service unless the person holds a certificate issued by the certifying authority. The Act further stipulates that a person shall be issued a certificate by the certifying authority only if the person has successfully completed the certification process prescribed by the regulations.

This Service has been in operation since November 6, 2000. The certificate for Peterborough County/City EMS expires on May 31, 2010. As required, and in order to renew their certificate, Peterborough County/City EMS participated in an ambulance service review by the Ambulance Service Review Team on June 23-25, 2009.

The purpose of the Ambulance Service Review is to ensure Peterborough County/City EMS operates in a manner consistent with the *Land Ambulance Certification Standards* and in compliance with the legislation.

Peterborough County/City EMS operates from four stations, including headquarters and provides primary and advanced care paramedic patient care.

The Service responded to approximately 16,559 calls in 2008. The Service has eight front line ambulances, five mechanical spares and four emergency response vehicles. The Service provides ambulance service to the residents of the County and the City of Peterborough.

Headquarters is located at 310 Armour Road. Peterborough County/City EMS is dispatched by the Lindsay CACC and has operational dealings with the Central East Base Hospital.

In general, the site review found that Peterborough County/City EMS has substantively met the requirements of the *Land Ambulance Certification Standards*. This draft report is the result of the Review Team findings and contains legislated mandatory recommendations and quality assurance or best practice recommendations to assist the Service Provider to ensure the provision of high quality delivery of service to the community.

The Service is to be commended for making staff available to the review team to respond to any recommendations or areas of non-compliance. The Review Team would like to thank Peterborough County/City EMS staff for their assistance throughout the review.

The Review found that on this occasion Peterborough County/City EMS meets the requirements of the Land Ambulance Certification Standards.

In view of accommodating the requirements for the administration of an Ambulance Service, it is recommended that a renewed certificate be issued to Peterborough County/City EMS for a further three years.

Review Findings and Recommendations

Recommendations in **BLUE** signify the subject matter is a legislated requirement and must be accommodated by the ambulance service provider.

Recommendations in MAROON signify the subject matter is a quality assurance best practice that indicates a Service Provider has the measures in place to move toward achieving full compliance with a legislated requirement and is provided to recognize the Service Provider's attempt to be compliant and to ensure optimal delivery of service to the community.

Peterborough County/City EMS is to be commended for its efforts in the following areas:

- Well organized employee files.
- Clean well stocked vehicles.
- Thorough Stretcher and Oxygen preventative maintenance programs.
- Thorough preparation for Ambulance Service Review.

The following areas require attention so that Peterborough County/City EMS may make further improvements to ensure delivery of quality ambulance service:

_	Love	٦I ۸	f C	anice.

• Employee Qualifications

Staffing

Documentation

Training

Service Review Program

Patient Care

Vehicles

Patient Care Equipment

Policy and Procedure

Operations

• Liaison/Communication

(see recommendations); (see recommendations 1); (see recommendations 2, 3); (see recommendations 4, 5, 6); (no recommendations); (no recommendations); (see recommendation 7); (see recommendation 8); (no recommendations); (no recommendations);

(no recommendations).

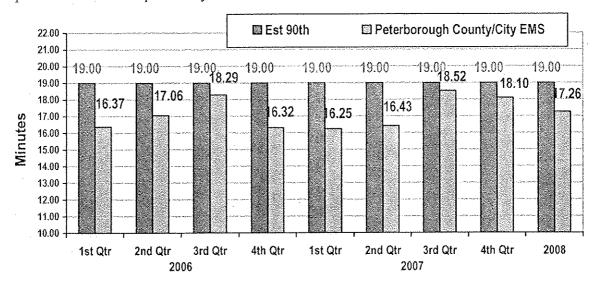
Level and Type of Service

The Service Provider had the current certificate to operate an ambulance service posted in a conspicuous place. (Certificate 729, expiry May 21, 2010)

The Service Provider produced a report to demonstrate the Service meets the service response time commitment. There was documentation demonstrating the Service Provider investigates those instances, where the service response time commitment is not met. There was documentation of a service response time commitment.

Service Response Time

The 1996 90th percentile response time standard for Peterborough County/City EMS is nineteen minutes, zero seconds. The Service was achieving seventeen minutes, twenty six seconds from January 1, 2008 through December 31st, 2008. Peterborough County/City EMS response times for the 2006 and 2007 calendar years is delineated quarterly and illustrated in the graph below. The benchmark response time standard for Peterborough County/City EMS is populated in blue. The Service's quarterly response times are populated in red and depict a continued decrease of response times in 2008. Peterborough County/City EMS is commended for reducing their response times over the previous year.



There was documentation of a service reaction time commitment. Staff met the service's reaction time commitments. The Service Provider investigates instances when the service reaction time had not been met.

Service Reaction Time

The Service reaction time commitment (T2-T3) is two minutes (2 Min.) on **code four** calls. A review of call responses for the Peterborough County/City EMS via the ADDAS data base from January 1st 00:00:01 to April 30 11:59:59, 2009 demonstrates the Service Provider met their reaction time commitment 21.3 percent of the time for emergency type calls.

The Service Provider's average response times for the 5.9 percent of calls identified exceeding the 2:00 (minute) reaction time commitment is noted to be less than three minutes. Only 32 calls exceeded a five minute response time. The Service is commended for their reaction time performance and the impact the chute time bears upon the Provider's response performance.

The table below delineates calls identified for the same period of 2009 (T2-T3) in one minute intervals for code four calls. Being conscious of the environment, a complete listing of service chute times for the period stated may be found within the electronic CD report attached as **Appendix H** in the reverse cover sleeve.

Call Respon	se - Chute Time 2:00 (01/0	1/2009 To 30/04/2009 11:59:59)
CACC ID	Service ID	Calls < 2 Min Chute Time
934	729	3016
	Call Response Times	(minutes)
<1 1-2	2-3 3-4	4-5 > 5
1987 1030	185 53	16 32 Of 3303 calls

On Scene Time

A review of 2258 code four/three return calls for the same period of 2009 prior to the Review, via the ADDAS data base, demonstrates the average crew on scene time was 13 minutes, 49 seconds (13:49). This time is considered to be within ALS/BLS standards for priority four type patient calls and the Service is commended for this performance.

The table below delineates on scene call times for priority calls by five minute increments. The average time is then expressed in minutes and seconds. A complete listing of service on scene times for the period is attached in detail as **Appendix H** within the electronic report.

	On S	cene Time	(01/01/2009 To	5 30/04/2009 1	1:59:59)
✓ 5 min	5 - 10	10 - 15	15 - 20	> 20 min	
			Call Numbers		
98	480	857	513	288	Of 2258 Calls
		A	erage on Scene	Time	
Avg	Avg	Avg	Avg	Avg	Average
4.3	21.3	38.0	22.7	12.8	13:49 min/sec

Hospital Time

A review of 2175 code four/three return calls for the same period of 2009 prior to the Review, via the ADDAS data base, demonstrates an average crew at hospital time, post call, is identified as 33 minutes and 20 seconds (33:20).

	Hospital Time		(01/	01/2009 To 30/0	04/2009 11:59:59)	
		Но	spital Times (mi	nutes)		98.9
< 20:00	20:00-25:00	25:00-30:00	30:00-35:00	> 35:00	Of 2175 calls	
601	295	278	235	766	UI 21/3 calls	
		CONTRACTOR CONTRACTOR		SAN ON COUNTY OF THE SAN OF THE CASE OF	and the contract of the special particles and the contract of	-

A complete listing of Service Hospital Time / post call for the same period of 2009 is itemized in detail and attached as **Appendix H** within the electronic report only.

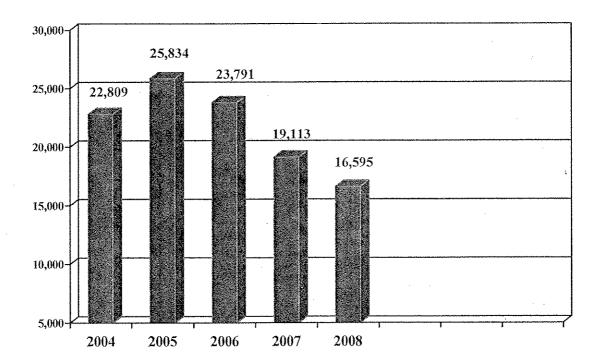
Annual Call Volume

Peterborough County/City EMS call volume for priority calls has decreased by about 27 percent over the past 5 years. Additionally, call volume for low priority calls has decreased by about 74 percent in the same period. The table below illustrates the annualized increase or decrease of call activity respecting low priority and codes 3 and 4 type calls combined respectively since 2004.

Year	Code 1 & 2	Increase/ Decrease	Code 3 & 4	Code – 8	Totals	Increase Decrease
2004	1,422	****	13,734	7,653	22,809	******
2005	1,326	∢ 96	14,502	10,006	25,834	>3,025
2006	926	∢ 400	12,967	9,898	23,791	₹2,043
2007	816	∢ 110	13,099	5,198	19,113	₹4,678
2008	370	<446	13,453	2,772	16,595	≪2,518

The graph below demonstrates the above call comparator table in graph format by calendar year and by total Service call volume.

Ambulance Service Call Volumes



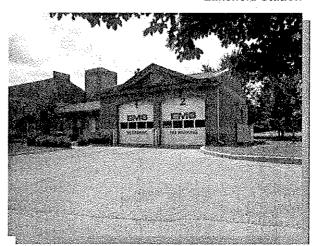
Station Call Response

Lakefield Station

For the period January 1, 2009 to June 23, 2009, the Lakefield (01) Station responded to a total of 790 requests for service.

Lakefield (01) Station responded to about 12.5% of the Service call volume for this period of 2009.

About 45.2% of the calls from the Lakefield (01) Station were for code four responses



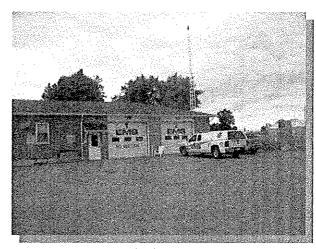
	Call	Respo	inse La	kefield	(01) Static	on (1/1/2009	To 23/0	6/2009 13:00:00)
Code	1		2		3	4		8	Total
	C)	0		137	35	7	296	790
		Call Pe	rcentage	s of Sei	rvice's Total	Calls Jan.	01 to Ju	ne 23, 2009	
	C)	0		2.2	5.6	3	4.7	Of 6344 calls
19,509,055100000000000000000000000000000	driyariyi dayin	4472340	segicisti inc		er Baltura Nasa	984881010030000	1484 3.003	Selection of Albertain entre	

Norwood Station

For the period January 1, 2009 to June 23, 2009, the Norwood (03) Station responded to a total of 719 requests for service.

Norwood (03) Station responded to about 11.3% of the Service call volume for this period of 2009.

About 41.5% of the calls from the Norwood (03) Station were for code four responses



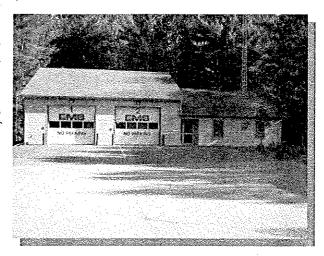
Code	1	2		3	4		T-4-1
1 4 4 5 5 6 6 1 5 7 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6			CORP. TO PERMIT			0	Total
	3			147	298	270	719
	Call Pe	ercentages of	Service'	s Total C	alls Jan. 01 to J	une 23, 2009	
	0.05	0.02		2.3	4.7	4.3	Of 6344 calls

Apsley Station

For the period January 1, 2009 to June 23, 2009, the Apsley (04) Station responded to a total of 706 requests for service.

Apsley (04) Station responded to about 11.1% of the Service call volume for this period of 2009.

About 39% of the calls from the Apsley (04) Station were for code four responses



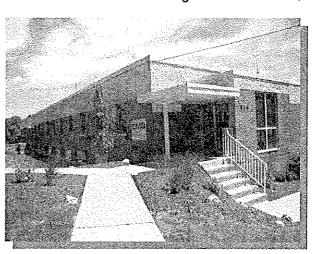
	Call Res	ponse Apsley	(04) Station (1.	/1/2009 To 23/06/2009 13:00:00)	
Code		2	3	4 8	Total
	3	5	97	275 326	706
	Call Pe	rcentages of Se	ervice's Total C	alls Jan. 01 to June 23, 2009	
	0.05	0.08	1.5	4.3 5.1	Of 6344 calls

Peterborough Station and GHQ

For the period January 1, 2009 to June 23, 2009, the Peterborough (05) Station responded to a total of 4,129 requests for service.

Peterborough (05) Station responded to about 65.1% of the Service call volume for this period of 2009.

About 66.2% of the calls from the Peterborough (05) Station were for code four responses.



	Call Respons	se Peterborou	gh (05) Station	n (1/1/2009 To 2	3/06/2009 13:00:	00)
Code	1	2	3	4	8	Total
	30	26	1,120	2,733	220	4,129
	Call Pe	rcentages of Se	rvice's Total C	alls Jan. 01 to J	une 23, 2009	
	0.5	0.4	17.7	43.0	3.5	Of 6344 calls

Service Provider Commitment

The Se	rvice Commitment Documentation Included	Υ	N
1.	The number of ERVs available.	Ø	П
2.	Number of PCP units available as per staffing pattern.	Ø	Ш
3.	Number of ACP units available as per staffing pattern.	Ø	П
4.	Number of part-time, and full-time employees.	Ø	

The Base Hospital had been notified of the service commitment. The communication services had also been notified of the service commitment and deployment plan. The Service Provider demonstrated a commitment to patient care quality.

Employee Qualifications

Peterborough County/City EMS maintains a mechanism to help ensure each employee record includes documentation that demonstrated each employee met the minimum employment standards according to legislation. A personnel record is maintained for each employed paramedic that includes evidence of qualification as described in Part III of the regulation.

It included a driver's licence check, CPR certification, current immunization, free from communicable disease, and a criminal records check.

Service Human Resources

The Service Provider has provided their base line employee record information to the P&OAU as per the agreement. Peterborough County/City EMS employs a total of one hundred and sixteen paramedics.

The tables below, delineate Service paramedics by full time/part time, male/female and then by age. The tables do not include service staff listed within supervisory or management positions.

	Α	mbulan	ice Serv	/ice	- Care	Provid	ler I	Personn	el Sumi	nar	y – Full	Time)
EMAs		PC	Ps		AC	Ps		CC	Ps		Vol.		Total
M F		M	F		М	F		M	F		M	F	IUlai
		26	4		10	3			2		•		43

		Α	mbul	ance	Sen	/ice	- Card	Provid	ler	Perso	nnel Sum	mar	y – Par	t Tin	16	
EM	As			PCPs			A(CPs -			CCPs		Vo			+ 1
M	F		M		F		M	F	1 v 2 v 1 v 1 v 2 v 2 v 2 v 2 v 2 v 2 v	M	F		M	F		Total
	30.00		41	:: 30.83 4	19		12	1						(0.45)		73
					:								21,44		40 S	
						NO.				śkarc)		Gra	nd Tota	al	<u>)</u> , (-)	116

A	V	ol.	EI	VIA	P()P		A(CP .	C	CP		Total
Age	М	F	М	F	M			M	F	М	F		iotai
19-24			•	•	3	3				•	•		6
25-30			- 1	•	16	8		•	2	•			26
31-36					13	- 5		6	2	•	20		26
37-42	*	-	.		11	3	14 de 2 14 (3)	10	•	•	•	1	24
43-48	\\.\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	10.	• 14 4 1 5		5	2		2	•		. •		9
49-54					9	2	300 S	1		Yer y V s			12
55-60	3.4		., v.(.• . _)	(()	8	•		2			•		10
61-66	100 A 300	1.42.55		•	2	•		1	•	•	38 (M.S)		3
67-72													
Totals		.	•		67	23		22	4	•	*		116

During the Review, fifty five employee files were audited. Thirty eight files related to primary care and seventeen related to advanced care paramedics. Peterborough County/City EMS employs twenty six paramedics reported to be advanced care paramedics. All sixteen ACP files audited contained the required ACP certificate.

P	assed Provincial E	Exam	Equivalency	Certificate	on File
ACP#	Y	N	Equivalency	Y	
75012	☑	Ē		Ø	2004/00780
93024	Ø	<u>a</u>		Ø	2004/00242
94944	☑	8		Ø	2005-00850
94385	Ø				2003/0311
79984	Ø	G			2005/00852
25919	☑	8			2005/01113
46457	☑	g		Ø	2002-0080
50335	✓			Ø	2005-00900
59066	☑	8			2002-0081
83369	Ø			Ø	2005-00847
37002	Ø			✓	2002-0109
72020	✓			\square	2004-00778
60156	团团				2008-01764
72592	Ø			Ø	2005-00848
11536	Ø	3			2005-01158
49947	Ø				2003-0282

The table below provides a summary of audit findings for the fifty five files audited.

	HRI Audit Omission Summary
2 of 55	Missing Chicken Pox / Varicella.

A complete listing of required documentary evidence **not** found within Peterborough County/City EMS employee files is itemized in detail and attached as **Appendix A** on page 55. Peterborough County/City EMS is commended for this HR documentary finding.

Review of the Policy and Operational Assessment Unit's maintained human resources inventory database reflects a total number of care provider employees consistent with Service records.

Human Resources Inventory	Υ	N
The Service has reported all part-time care providers to the P&OAU.	V	
The Service has reported all full-time care providers to the P&OAU.	Ø	
The Service has reported all care provider hires to the P&OAU.	Ø	П
The Service has reported all care provider terminations to the P&OAU.	Ø	П
The Service employs similar numbers of care providers as reflected by the Ministry maintained human resources inventory.	Ø	П

Influenza Reporting

The Service received Influenza Immunization status of each employee no later than directed by EHSB each year. The Service Provider reported to the Field Office, the Influenza Immunization status of each employee no later than directed by EHSB each year.

Recruitment Policy

There was a recruitment policy ensuring only qualified individuals were considered for employment. There was documentation demonstrating job descriptions are in place for paramedics. The job description defined the roles and responsibilities for each paramedic.

Job descriptions indicated paramedics are to follow Base Hospital policies and procedures. Job description changes are communicated to and signed off by staff.

There was complete documentation demonstrating each type of paramedic is qualified. There was complete documentation demonstrating each type of paramedic is authorized by a medical director to perform the controlled acts set out in O. Reg. 257/00 Part III s.8.

The Service Provider had documentation demonstrating enrolment of applicable staff in an upgrading program offered by an Ontario College leading to qualification as an Advanced EMCA as required.

There was documentation demonstrating the Service Provider has identified a person who is designated to implement Section B, (Communicable Disease Management), ASPCTS for the Service.

Recommendation: 1

The Service Provider must ensure each EMA and Paramedic is immunized against each of the diseases set out in Table I - Part A, OR provides documentation indicating such immunization is medically contraindicated, there is laboratory proof of immunity, or there is medically documented history of prior disease (Physician or laboratory documentation for Measles and Hepatitis B, personal history for Chicken Pox).

Service Provider Response

All files are compliant with the exception of 2 employee files having insufficient proof of immunity to chicken pox/Varicella. These documents have now been requested and will be compliant within 30 days.

Inspector's Findings

Employee #	Missing File Information	Inspector's Findings
86905	Chicken Pox / Varicella,	☑ Documentation on file.
10514	Chicken Pox / Varicella.	☑ Documentation on file.

The Service Provider continues to work towards full compliance in this legislated area.

Staffing

Each ERV responding to a request for service is staffed with at least one person qualified as an EMA qualified under the regulation. Each ambulance responding for a request for service is staffed with at least one PCP and one EMA qualified as per the Regulation.

Each ambulance designated by the Service as an ACP ambulance is staffed with at least one ACP and one PCP when responding to a request for service or while transporting a patient. The Service had sufficient staff at each level of qualification to meet the Service's written deployment plan. Crews were professional and were dedicated to patient care.

Ambulance Service Identification Cards

Part III of the Operational Certification Criteria of the Land Ambulance Certification Standards stipulates the following:

- (g.1) Each emergency medical attendant and paramedic employed by the applicant/operator in his or her ambulance service is assigned a unique identification number issued by the Director.
- (g.2) The unique identification number referenced in clause (g.1) shall appear on a photo identification card that conforms to Schedule 1 of this standard, and the photo identification card shall be on the person of the emergency medical attendant or paramedic while on-duty.

The Service Provider notified EHSB of each instance of employee hiring and separation as per agreement in a timely manner. Documentation indicated that ID card applications were forwarded to the EHSB's Policy and Operational Assessment Unit for each new care provider employee. Applications reflected that sections A, B and C were fully completed with some minor exceptions.

The following table illustrates the recent Service history for ID card applications to the EHSB's Policy and Operational Assessment Unit.

EHSB Notification I	Dates – Part A	Quality of ID Card Application Completion					
11 Paramedics Hired	2008/05/02	1 - No Dates For S2/D2					
•	-	2 - Expired CPR Dates					
1 Paramedic Hired	2008/05/07	OK					
2 Paramedics Hired	2008/05/20	OK					
4 Paramedics Hired	2008/09/29	OK					

Newly hired paramedics commence patient care activities only after receipt of their service specific identification number and card. There were no occasions when a newly hired paramedic logged onto the ARIS environment with either a fictitious number or a number assigned to another person.

On each occasion a paramedic was released from employment, the Service Provider recovered the paramedic's service specific identification card and returned it to the P&OAU. The Service Provider notified the EHSB of each instance of employee hiring and separation. However, the date of separation was **not** always indicated as shown in **Table B** and **D**. There was documentation demonstrating ID cards are returned to the P&OAU upon termination of employment. The Service notified the EHSB's Policy and Operational Assessment Unit in each instance an identification card is lost. Staff carried the service specific Ministry identification card exhibiting the EHS unique identification number on their person while on duty.

Review of the Ministry maintained human resource inventory for the one year period prior to the Peterborough County/City EMS ambulance service review reflected the following information.

	EHSB Notification D	ates – Part B				
New Hire	S	Released From Employment				
11 Paramedics Hired	2008/05/02	4 Paramedics	?????			
1 Paramedic Hired	2008/05/07	1 Paramedic	?????			
2 Paramedics Hired	2008/05/20	1 Paramedic	2008/08/21			
4 Paramedics Hired	2008/09/29	1 Paramedic	?????			
		1 Paramedic	Deceased			
		1 Paramedic	?????			
		2 Paramedics	?????			
		1 Paramedic	?????			
		1 Paramedic	?????			
		2 Paramedics	?????			
		1 Paramedic	2009/06/30			

	ldent	ification Card Sta	tus – Part C	
	ID#	Hiring Date (from table B)	ID Card Application Receipt Date	ID Card Transmittal Date
11 Paramedics Hired	16081	2008/04/18	2008/05/02	2008/05/06
	15445	2008/04/18	2008/05/02	2008/05/06
	15010	2008/04/18	2008/05/02	2008/05/06
	16160	2008/04/18	2008/05/02	2008/05/06
	15779	2008/04/18	2008/05/02	2008/05/06
	16493	2008/04/18	2008/05/02	2008/05/06
	26569	2008/04/18	2008/05/02	2008/05/06
	16055	2008/04/18	2008/05/02	2008/05/06
	15162	2008/04/21	2008/05/02	2008/05/07
	16494	2008/04/18	2008/05/02	2008/05/07
	16495	2008/04/18	2008/05/02	2008/05/07
1 Paramedic Hired	15161	2008/04/28	2008/05/07	2008/05/13

Identification Card Status – Part C									
	ID#	Hiring Date (from table B)	ID Card Application Receipt Date	ID Card Transmittal Date					
2 Paramedics Hired	15731	2008/04/24	2008/05/20	2008/05/28					
	15517	2008/04/24	2008/05/20	2008/05/28					
4 Paramedics Hired	16994	2008/08/14	2008/09/29	2008/10/01					
	15450	2008/08/08	2008/09/29	2008/10/01					
	15884	2008/08/11	2008/09/29	2008/10/01					
	15794	2008/08/11	2009/09/29	2008/10/01					

		Identification Ca	rd Status – Part	D		
	ID#	Release Date	EHSB Notified	ID Card Returned	Y	N
4 Paramedics	11331	?????	2008/02/27	2008/05/14	Ø	Ò
	28157	?????	2008/02/27	2008/05/14	Ø	
	14220	?????	2008/02/27	2008/05/14	☑	
	20082	?????	2008/02/27	2008/05/14	Ø	Ū
1 Paramedic	15731	?????	2008/07/15	2008/07/16	Ø	
1 Paramedic	34664	2008/08/21	2008/08/25	2008/08/28	Ø	
1 Paramedic	53835	?????	2008/08/10	2008/09/12	図	
1 Paramedic	54143	Deceased	2008/08/10	**	(2)	(X)
1 Paramedic	15343	?????	2008/11/10	2008/11/27	Ø	
2 Paramedics	14014	?????	2009/01/19	2009/01/23	Ø	
	11712	?????	2009/01/19	2009/01/23	Ø	
1 Paramedic	15884	?????	2009/04/16	2009/04/17	Ø	
1 Paramedic	16994	?????	2009/04/23	2009/04/24	Ø	
2 Paramedics	15450	?????	2009/04/24	2008/04/24	☑	
	15010	?????	2009/04/24	2009/04/24	Ø	
1 Paramedic	72859	2009/06/30	2006/06/29	2009/06/30		

Ambulance Service Deployment Plan

The Service deployment plan was received by the South East Field Office of EHSB on April 7, 2009. It was incorporated into the Lindsay CACC Policy and Procedure operational manuals on April 7, 2009. The following table was supplied by Peterborough County/City EMS is a staffing/deployment plan for the Service.

Peterborough County/City EMS Deployment Plan				
Station	Vehicles	Staffing	Shift	Hours / Coverage
Peterborough 05	1	1 crew	0600-1800, 1800-0600	24/7
Peterborough 05	1	1 crew	0630-1830, 1830-0630	24/7
Peterborough 05	1	1 crew	0700-1900, 1900-0700	24/7
Peterborough 05	1	1 crew	0600-1800	12/7
Lakefield 01	1	1 crew	0630-1830, 1830-0630	24/7
Apsley 02	1	1 crew	0800-2000, 2000-0800	24/7
Norwood 03	1	1 crew	0630-1830, 1830-0630	24/7
Peterborough 05		Sh	nift Superintendent	24/7

Recommendation: 2

The Service Provider should ensure sections A, B and C of each identification card application submitted to EHSB are fully completed.

Service Provider Response

Identification Card application procedures have been reviewed. Effective immediately, all future applications will be fully completed.

Inspector's Findings

The Service Provider acknowledges this "best practice" recommendation. All applications for identification cards are completed and verified for accuracy and completeness first by administration staff and then by two managerial personnel in an attempt to ensure compliance. The Service Provider is committed to compliance with this best practice recommendation.

Recommendation: 3

The Service Provider should notify EHSB of the date of separation for each instance of employee separation.

Service Provider Response

Upon termination of employment, the practice of Peterborough EMS is to first notify EHSB's P&OAU of the separation by email, followed by a return of the ID card(s) as soon as possible. Confirmation that the card was received by EHSB is requested. It was assumed that the initial email notification would indicate the separation date. Effective immediately, the date of separation will be clearly medicated.

Inspector's Findings

During the follow up visit, the Service Provider was reminded that when notification respecting employee release from employment is made to EHSB, it is necessary to include the date of release and or termination, not just the date of notification as depicted within **Table B** and **D**. The Service Provider is committed to ensure all future notifications will include such notification. The Service Provider is committed to compliance in this area.

Documentation

There was documentation indicating the Service Provider cross referenced the ADDAS data to ensure all ambulance call reports were completed and on file. The Service Provider identified the number of outstanding ambulance call reports and ensured such reports were completed.

There was documentation demonstrating the Service Provider audited ACRs. The Service Provider audited each paramedic's ACRs to determine if patient care provided was appropriate and consistent with ALS/BLS standards. There was documentation demonstrating the Service Provider made recommendations to staff after auditing ambulance call reports for appropriateness and consistency with ALS/BLS standards.

There was documentation demonstrating the Service Provider worked with the Base Hospital to audit ambulance call reports. Audits of Base Hospital and the Service Provider were compared for discrepancies. Discrepancies were investigated.

Ambulance call reports were kept on file for a period of not less than five years. Completed ambulance call reports were secured from unauthorized access and were distributed according to the *Ambulance Act, Regulations* and the *Ambulance Service Documentation Standards*.

Ambulance Call Report Audit

Reviewers audited three hundred and five ambulance call reports. Two hundred seventy seven were patient carried calls; twenty eight were non patient carried calls. A random sample of ACRs was reviewed for priority codes and Canadian Triage Acuity Scale levels.

Ambulance call reports were **not** always completed according to the *Ambulance Service Documentation Standards*. Current Ambulance Call Report Completion Manuals were available in all bases electronically or via manual. A comprehensive ambulance call report audit table is attached as **Appendix B** on page **55**.

Patient Carried Calls

Mandatory fields were **not** always completed accurately on patient carried calls. Their electronic forms were legible and easy to read. The following fields were identified as being problematic.

	Patient Carried C	mission Summa	ıry
4 of 277	No Abdomen.	9 of 277	No Allergies.
5 of 277	No Back/Pelvis.	5 of 277	No Chest.
2 of 277	No Chief Complaint.	6 of 277	No City/Town.
9 of 277	No Result.	175 of 277	No Destination Kilometres.
3 of 277	No Dispatch Problem Code.	3 of 277	No Extremities.
13 of 277	No Fluid Balance.	2 of 277	No General Appearance.
22 of 277	No Vitals x 2 minimum	9 of 277	No Incident History
4 of 277	No Mailing Address.	23 of 277	No Medications.
175 of 277	No Pick up Kilometres.	11 of 277	No Pickup Location Code.
203 of 277	No Postal Code.	3 of 277	No Province.
8 of 277	No Relevant Past History.	3 of 277	No Remarks/Orders.
2 of 277	No Secondary Problem.	175 of 277	No Start Kilometres.
4 of 277	No Head/Neck.	14 of 277	No Medicine or Procedure.

Non Patient Carried Calls

Mandatory fields were **not** always completed accurately on non-patient carried calls. They were electronic forms and were legible and easy to read. The following mandatory fields were noted as problematic.

	Non Patient Carried Calls Omission Summary					
2 of 27	No Trauma injury site/type.	5 of 27	No Cancelled Reason.			
9 of 27	No Witness Signature.	3 of 27	No Crew Member Signature 1.			
2 of 27	No Date.	13 of 27	No Decision Maker Name.			
12 of 27	No Destination kilometres.	5 of 27	No Patient Address.			

Non Patient Carried Calls Omission Summary					
7 of 27	No Patient Sequence Number.	3 of 27	No Patient/Substitute decision maker Name.		
8 of 27	No Patients.	15 of 27	No Pick up kilometres.		
2 of 27	No Pickup location Code.	15 of 27	No Postal Code.		
2 of 27	No Primary Problem.	3 of 27	No Relationship to Patient.		
2 of 27	No Crew Member Number.	2 of 27	No Time.		
3 of 27	No Vitals.	2 of 27	No Times.		

Patient Refusal Calls

Electronic patient refusal ACRs were legible and easy to read. The following mandatory fields were noted as problematic.

Patient Refusal Omission Summary						
5 of 22	Missing Patient Address.	3 of 22	Missing Date.			
3 of 22	Missing Time.	3 of 22	Missing Crew Member Sig. 1.			
3 of 22	Missing Relationship to Patient.	9 of 22	Missing Witness Signature.			
5 of 22	5 of 22 Missing Patient/Substitute decision maker Name.					
9 of 22	Missing All required areas of 'Refusal Of Service' completed.					

Ambulance Call Report Patient Care Audit Findings

Of the three hundred five ambulance call reports audited, the following thirteen or 4.26 % percent, based upon documentation only, suggest patient care was **not** provided in accordance with the *Basic Life Support Patient Care Standards*.

Call No.	Patient Issue	Audit Findings
003450172	88 y/o female c/o upper abdominal /chest pain. Previous Ml. Hx of nitro use.	Asa given, 12 lead shows st elevation. No nitro given, with no explanation given.
003443462	50 y/o male being transferred for cardiac cath.	Pt transported code 4 CTAS? No vitals documented. Standard = vitals q-5 min for high acuity transfer. Minimum of 2 sets. Total time with pt = 130 mins.
003448538	?? y/o female being transferred for cardiac care.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 280 minutes.
003449552	24 day old female transported for eye appointment.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 120 minutes.
003449554	24 day old return transfer.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 130 minutes.
003450491	43 y/o male overdose.	Transported code 3 CTAS 3 (should be 2). Only one set of vitals. Min standard = vitals q 5 min on high acuity with min of 2 sets. Total time with patient = 26 mins.
003451687	6 wk old transfer for eye appointment.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 140 minutes.
003451688	6 wk old female return transfer.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 138 minutes.

Emergency Health Services Branch - Ministry of Health and Long-Term Care

Call No.	Patient Issue	Audit Findings
003452606	55 y/o with psych problems being transferred.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = ?? minutes.
003453030	79 y/o male transferred back from USA.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 70 minutes.
003454103	81 y/o CA pt going to hospital for palliative care.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 22 minutes.
003460189	55 y/o female return transfer.	Transported for coronary care on a CTAS 4. No vitals documented. Minimum standard = vitals q 10 min on low acuity call to min of 2 sets. Total time with pt = 195 minutes.

Incident Reports

Completed incident reports were transmitted to the EHSB Field Office according to legislation. The Service Provider audited incident reports for completeness and accuracy. Completed incident reports were kept on file for a period of not less than five years and were secured from unauthorized access.

Ambulance call reports were reviewed to determine if an incident report was to have been completed. Documentation reflected incident reports were not always completed when required, as per the ASDS. Fifteen ACRs audited were noted to require an incident report. Thirteen incident reports were found completed and on file.

Two or 13.3% of ACRs audited requiring an incident report were **not** completed. The incident report table below identifies the ambulance call report by call number as **not** having an incident report completed. The call issue is identified followed by the requirements for completion of an incident report under the *Ambulance Service Documentation Standards*.

Call Number	ACR Findings	Incident Report Completion Criteria
729003453893	Cardiac arrest left on scene. ALS management	Local policy when pronounced patients are
	and received cease resuscitation order from	left on scene.
	Doctor. Left for coroner.	
729003454083	Query suicide attempt, slashed wrist,	Actual or potential criminal event.
	unresponsive, hypotensive in motel room.	

Recommendation: 4

The Service Provider must ensure that ambulance call reports are completed according to the Land Ambulance Documentation Standards.

Service Provider Response

Peterborough EMS utilizes an E-ACR. The audit process includes both peer type auditing and user defined compliance rules within the electronic ACR software. The deficiencies identified have been considered and audit processes have been adjusted to monitor for compliance.

Inspector's Findings

The Service Provider utilizes E-ACR. Programming adjustments have been made in an attempt to ensure compliance to the *Ambulance Service Documentation Standards*. The program is designed so the call can not be closed until all required fields have been completed.

An ACR audit was conducted during the follow-up inspection with Peterborough County/City Emergency Medical Services. A random sample of fourteen ACRs was reviewed for priority codes and Canadian Triage Acuity Scale (CTAS) levels. Ambulance call reports generally were completed according to the *Ambulance Service Documentation Standards*.

Call #	Attendant	Driver	Return Code	Patient Issue	Inspector's Findings
4396996	17627	15773	72	assault	Completed to standard IR attached.
3498340	26569	60372	3	Struck in face by fist	Completed to standard IR attached.
3509817	60156	58598	3	Psychiatric/Belabour	Completed to standard IR attached.
3502369	15297	16779	73	VSA Code 5	Completed to standard IR attached.
3502651	58598	17102	72	"I'm cold"	Completed to standard IR attached.
349875	15469	17627	73	VSA Code 5	Completed to standard IR attached.
3499211	17597	17627	72	Lift assist	Completed to standard sig. obtained.
3473834	50874	16160	72	Anxiety	Completed to standard sig. obtained.
3473881	50874	16160	72	Confusion	Completed to standard sig. obtained.
3481076	14488	17505	72	Confusion/Aggression	Completed to standard sig. obtained.
3503213	74362	10860	4	Chest Pain	Completed to standard.
3508457	14416	25919	4	Chest Pain	Completed to standard.
3504880	16494	16495	4	↓ LOA/SOB	Completed to standard.
3508402	38670	41409	4	Fall on ice hitting head	Completed to standard.

The Service Provider is working diligently towards compliance with this legislated area.

Recommendation: 5

The Service Provider must ensure that incident reports will be completed when:

- 1) A complaint relating to the operator's service is received by the operator or on the operator's behalf, or
- 2) An investigation is carried out by the operator or under the operator's authority relating to the operator's service, or
- 3) There is an unusual occurrence, including:
 - An unusual response or service delays.
 - A delay in accessing a patient
 - An excessive amount of time on scene
 - After completing a code 5 or code 6 call (after assessing any patient who meets the requirements for a "Do Not Resuscitate Policy" or who meets the criteria of being "Obviously Dead")
 - A scene or situation that represents a suspected or actual criminal circumstance or event
 - Equipment deficiencies (malfunctions, or failures) that had an affect on patient care or a patient's outcome
 - Any circumstance that resulted in harm to a patient, ambulance crew member, or any other person in the care of or being transported in an ambulance or emergency response vehicle

• Any circumstance which resulted in a risk to, or endangerment of the safety of a patient, ambulance crew member, or any other person being transported in an ambulance or emergency response vehicle.

Service Provider Response

As a component of Peterborough EMS's ACR audit process, ACRs are examined for the need for an incident report to be completed as per the standard listed above. The deficiencies identified by this service review have been considered and the audit process has been reviewed to ensure increased future compliance. User defined compliance rules for the electronic ACR are also being examined to assist in identifying and prompting the user.

Inspector's Findings

The Service Provider utilizes E-ACR. Programming adjustments have been made in an attempt to ensure compliance to the *Ambulance Service Documentation Standards* respecting ACR and Incident Report completion. The program is designed so the call can not be closed until all required fields have been completed. The Service Provider is committed to compliance in this legislated area.

Recommendation: 6

Management of the ambulance service must ensure that each employee who is required to provide patient care, will provide patient care in accordance with the standards set out in the Basic Life Support Patient Care Standards and where applicable, the Advanced Life Support Patient Care Standards.

Service Provider Response

Peterborough EMS has in place an extensive quality assurance program which focuses on ALS and BLS patient care standards. This program includes processes such as documentation audits, ride-outs, skills inventories, performance evaluations and remediation. The deficiencies noted in this service review have been considered and emphasis placed on the areas identified. Future deficiencies will be remediated appropriately.

Inspector's Findings

The Service Provider is noted to have an extensive QA Program and a dedicated human resource to ensure Service Quality Assurance. The audit findings of ACRs within the draft report, based upon documentation only, suggesting patient care was not provided in accordance with the *Basic Life Support Patient Care Standards* is noted to be well below that of the Provincial average and the Service Provider is commended for this performance.

The Service Provider is reminded it is responsible and accountable for the patient care rendered and that all such patient care meets the *Basic Life Support Patient Care Standards*. The Service continues to monitor and review ACRs for quality of patient care in order to avoid a recurrence of such findings. This will remain an ongoing monitoring matter for all staff and for supervisory personnel performing quality assurance activities. The Service Provider is committed to compliance with this legislated recommendation.

Training

There was documentation demonstrating staff were given advance notice of up coming MOHLTC training programs. There was documentation demonstrating a process for new and returning staff, (after an absence of 90 days or more) to confirm competence in patient care and the use of communication and service equipment.

Staff Absent More Then 90 Days			Participated in Patient Care, Communication and Equipment Orientation Programs		
Employee	Υ	N	Y	N	
94385	☑			- 🔯	
11536	Ø		Ø		
32914	7				

There was documentation demonstrating the Service Provider has a process to ensure paramedic skills are maintained. Staff successfully completed training on new, updated and additional equipment.

There was documentation indicating a remedial training program was in place for staff who demonstrated deficiencies in the use of patient care equipment. Identified staff successfully completed remedial training.

Staff Absent More Then	90 Days	■ 中央の表現を含めています。 ● 中央のようできる。	are Equipment Evaluation, entation Program
Employee Y	N	Υ	N
16160 🗹			

The Service Provider worked with the Base Hospital to ensure staff regularly demonstrates proficiency in patient care skills. All paramedics had required valid Base Hospital delegation for controlled acts in their employee file. The Service Provider worked with the Base Hospital to ensure staff regularly demonstrates proficiency in performing controlled acts. The Service Provider worked with Base Hospital to identify employees whose authorization to perform controlled acts had been revoked or suspended.

There was documentation demonstrating each employee has successfully completed all MOHLTC training programs. There was documentation that each employee had successfully completed Base Hospital CME requirements in accordance with the base Hospital Agreement. Each Base Hospital CME training course is kept on file. The Service Provider worked with Base Hospital to schedule staff for CME courses. All staff were proficient using communication equipment.

Current user guides i.e. training bulletins, videotapes and mandatory learning materials were accessible to staff. There was an electronic medium accessible for staff review of training materials.

Service Review Program

The objective of our audit is to assess if Peterborough County/City EMS has procedures in place to ensure that:

- > The delivery of ambulance service, including compliance with applicable legislation and policies, are being met, and
- > Performance in delivering ambulance service are properly measured and reported.

In April 2007, Peterborough County/City EMS received the benefit of an Ambulance Service Review. On that occasion the service was reported to have <u>met</u> the requirements of the *Land Ambulance Certification Standards*. Of the fifteen recommendations made as a result of the Review conducted in April 2007, six are also recommendations as a result of the 2009 Review. All of the six duplicate recommendations are mandatory legislative requirements. The following list, groups the six duplicate recommendations into five key areas still requiring compliance:

- 1. Employee Qualifications Immunization (mandatory)
- 2. Documentation ACR Completion (mandatory)
- 3. Documentation Incident Report Completion (mandatory)
- 4. Patient Care (mandatory)
- 5. Patient Care Equipment (mandatory)
- 6. Vehicles Compliance (mandatory)

Quality Assurance

The Service Provider had a Quality Assurance program in place. The Service Provider had a dedicated human resource responsible for the quality assurance program. The Service Provider's Quality Assurance program included ambulance call report audits, Service form completion audits, incident report audits, Base Hospital Certification and the maintenance of qualifications for continued employment of all service staff. The Service Provider participated in quality assurance activities with other agencies. The Service Provider responded to recommendations made by these programs.

Service Review Comparator

In April 2007, Peterborough County/City EMS received benefit of an Ambulance Service Review. There were fifteen recommendations resulting from the review findings. Nine were of a legislated nature, while six were of a quality assurance – best practice nature.

By comparison, the number of recommendations resulting from the 2009 Review realized a forty seven percent decrease from the findings of the 2007 site visit. The Service Provider is to be commended for this noted performance improvement. The table below provides the Service Provider a comparison of the 2007 and 2009 review findings and then compares the 2009 service review to the provincial average respecting each review area.

Recommendation Comparator					
Audit Area	2007 Review Recommendations	2009 Review Recommendations	Provincial Average Recommendations		
Level and Type of Service		0	1.17		
Employee Qualifications	3		3.25		
Staffing	1	2	2.15		
Documentation	4	3	3.96		
ACR Omission Percentile	49.55 %	86.88 %	84.14 %		
Patient Care Issues	4.4%	4.26%	9.22 %		
Incident Report Compliance	95.6%	99.0%	75.80 %		
Training	0	0	1.60 - 6.6 - 6.4 - 6.5		
Service Review Program	0	0	.15		
Patient Care	0	0	1.88		
Vehicles	3	1	2.56		
Patient Care Equipment	0		3.6		
Policy and Procedure	1	0	.96		
Operations	0	0	- 44 14 15 15 15 15 15 15		
Liaison/Communication	1	0	.84		
Legislated	9	6 - 6	11,45		
Best Practice	Ģ	2	11.09		
Totals	15	8 - 1 - 1 - 1 - 1	22.54		

The Service Provider demonstrated compliance with Ambulance Service Review Program requirements.

Patient Care

The Base Hospital Policies and Protocols were accessible to staff. There was documentation demonstrating the Service Provider evaluates each paramedic's patient care annually. There was documentation reflecting new staff members had undergone an evaluation of their patient care skills. There was documentation demonstrating that staff returning from absences of ninety days or more had their competence in the provision of patient care skills evaluated. There was documentation demonstrating paramedic patient care deficiencies are acted on promptly.

Employees had received an annual aggregate evaluation demonstrating his or her compliance with the Patient Care Standards. Evaluation results were communicated to staff.

The Service Provider audited ambulance call reports to ensure patient care was consistent with the Patient Care Standards.

The Service had a remedial training program for employees who demonstrated deficiencies in patient care identified during an ambulance call report audit. Staff successfully completed remedial training. There was documentation demonstrating the use of patient care equipment is audited ensuring compliance with Base Hospital protocols and Patient Care Standards.

Paramedic Ride Outs

Paramedic reviewers completed three ride-outs, as observers. All three calls were priority 3 returns. All patient care observed during ride outs met the *BLS/ALS Patient Care Standards*. Patient care was described as professional, courteous, well managed, and compassionate. Patient care ride-out tables are attached as **Appendix C** on page 77.

	Paramedic Ride Out Summary							
100%	Primary Assessment to Standard.	100%	Patient History to Standard.					
100%	Two sets Vitals taken.	n/a	Medication Interventions to Standard.					
100%	Cardiac Monitor/Defib to Standard.	100%	Patient care provided to Standard.					
100%	Secondary Assessment to Standard.	100%	Patient movement to Standard.					
100%	Transport Decision appropriate.	100%	Post call duties completed.					

Hygiene Practices

The paramedics washed their hands as soon after a call as was practical, according to the Ambulance Service Patient Care and Transportation Standards. Paramedics used an alcohol-based hand cleaner when unable to wash their hands after a call. Paramedics followed all other elements of ASPCTS and Communicable Disease Management. There was documentation indicating the Service Provider monitors and enforces Communicable Disease Management. Paper towels and liquid soap were used instead of bar soap and towels at all ambulance stations.

C.A.C.C./ACS Direction for Patient Transport

Paramedics ensured patients are transported to a facility as directed by the CACC. Documentation indicated there is clear direction to paramedic staff regarding transport of a patient as directed by the CACC. Documentation indicated there was clear direction to paramedic staff regarding transport of a patient when not directed to a destination by the CACC.

Vehicle Restraints

Paramedics' ensured passengers and patients were restrained in an ambulance or ERV during transport. Stretcher patients were secured to the stretcher during transport. Staff and passengers were seat belts during the provision of ambulance service while the ambulance and ERVs are in motion. The stretcher was secured in the vehicle for all patient transports. Patient care and accessory equipment and supplies were always secured in the vehicles.

Patient and Equipment Security (as per ride out observations)								
Call No.	Patients We During Ti		Call No.	Equipment Was Always Secured During Patient Transport				
	Υ	N		Υ	N			
003469957	Ø		003469957		回			
003469943	Ø		003469943					
003469973	✓		003469973	✓	<u> </u>			

Vehicles

The Service Provider had a letter signed by the Director, EHSB, from each vehicle manufacturer or conversion vendor, certifying each vehicle used in the provision of ambulance service met the standards. There was documentation confirming certification of ERVs (self certification or manufacturer's certification). Not all vehicles met the standard upon the Review Team visit.

There was documentation of additions or conversions meeting the manufacturer's specification. There was documentation indicating the Service Provider used only vehicle identification numbers assigned by the Director, EHSB. Each vehicle had its identification displayed on the front and rear of the vehicle.

	Vehicle Number Cross Reference Table							
Vehicle#	Vehicle Number (VIN)	Vehicle#	Vehicle Number (VIN)					
4803	1FDWE35F63HB93234	4227	1FDWE35P06DA76463					
4507	1FDWE35P18DA34841	4500	1FDWE35P18DB28272					
4226	1FDWE35P26DA76464	4282	1FDWE35P46DA76465					
4513	1FDWE35P48DB36344	4223	1FDWE35P56HB05996					
4512	1FDWE35P68DB36345	4287	1FDWE35P76HB05997					
4508	1FDWE35P78DA34844	4506	1FDWE35P88DB36346					
4224	1FDWE35PX5HA35331	4357	1FMDU7322ZB63497					
4356	1FMFU16529LA01326	4376	1FMZU73W35ZA14056					
4385	1GCEK19049E103589	4286	1HDWE35PO5HB36216					
4321	3FCMF53G6LJA01856							

Emergency Response Units - Compliance Summary									
Vehicle ID# (VIN)	Chassis	GVWR	ERV	Certified By	Compliant			Issue	
FCINCIC IDIF (VIIV)	Year	(kg)	Type	Certified Dy	Y	N	NA	Ref#	
1FMDU7322ZB63497	2002	3000	ERU	Rowlands	Ø				
1FMFU16529LA01326	2009	0	ESU	Operator	☑				
1FMZU73W35ZA14056	2005	. 0	ERU	Rowlands	Ø				
1GCEK19049E103589	2009	0	ERU			[8]		1	

Emergency Vehicle Compliance Summary									
Vehicle ID# (VIN)	e ID# (VIN) Chassis Amb Vear Type		# of Main Cot Positions	New/ Remount/ Refurbish	Letter of Cert. #	Compliant Y N NA		osanistas.	Issue Ref#
1FDWE35F63HB93234	2003	Van	0	New		Ø		· · · · · · · · · · · · · · · · · · ·	
1FDWE35P06DA76463	2004	Cut	2	New	04-301(R2)	团			
1FDWE35P18DA34841	2008	Cut	. 1	New	08-404	Ø			
1FDWE35P18DB28272	2008	Cut	1	New	08-404	Ø			
1FDWE35P26DA76464	2004	Cut	2	New	04-301(R)	Ø			
1FDWE35P46DA76465	2006	Cut	2	New	04-301(R)	Ø			
1FDWE35P48DB36344	2008	Cut	1	New	08-404	Ø	.		
1FDWE35P56HB05996	2006	Cut	2	New	04-301(R)	Ø			
1FDWE35P68DB36345	2008	Cut	1	New	08-404	Ø			•
1FDWE35P76HB05997	2006	Cut	2	New	04-301(R)	Ø			
1FDWE35P78DA34844	2008	Cut	1	New	08-404			NA	
1FDWE35P88DB36346	2008	Cut	1	New	08-404	V			
1FDWE35PX5HA35331	2004	Cut	. 2	New	04-301	Ø			
1HDWE35PO5HB36216	2005	Cut	2	New .	04-301	Ø	T		
3FCMF53G6LJA01856	1992		0	Refurbish	N/A			NA	

	Non Compliance Table
Issue Ref. #	Vehicle issue requiring corrective action for compliance.
1	Lacking supporting documentation respecting vehicle Certification.

There is documentation of additions or conversions meet the manufacturer's specification excepting one ERU.

Vehicle Mechanical Condition

Ambulances, emergency response vehicles and emergency support units were maintained in a safe mechanical condition and proper working order.

There was documentation demonstrating staff checked each vehicle at least once per day or shift. The checklist allowed paramedics to comment regarding vehicle deficiencies or safety concerns.

Staff completed a checklist verifying that the general safety features of each vehicle were functional. Deficiencies were responded to in a timely manner. Safety concerns raised by staff were resolved. Repairs or replacement items were completed in a timely manner.

Vehicle Storage

There was a policy indicating the requirements for a scheduled deep cleaning program. There was documentation demonstrating all vehicles follow the deep clean program. Ambulances, emergency response vehicles, and emergency support units were maintained in a clean and sanitary condition. Vehicles were stored to prevent contamination, damage or hazard. Vehicles were always protected from extremes of heat, cold and moisture. Vehicles were always stored in an environment that protects vehicle equipment and patient care supplies. Facilities were accessible to clean the vehicles. Supplies were accessible to clean the vehicles. There was required storage space available for supplies.

Vehicle Working Order

Maintenance or repair records were kept for the life of the vehicle. Vehicle identification was recorded on vehicle repair and maintenance records. The Service Preventative Maintenance was performed according to the Service Provider's schedule with some minor exceptions. The Service Provider's preventative maintenance program was based on 6000 kilometres between services. The average service interval was 4549 kilometres.

	Ambulance Vehicle Preventative Maintenance Table								
MOHLTC Vehicle Number	Most Recent Service	First Previous Service	Interval	Second Previous Service	Second Interval	Safety Certificate Date			
4223	168004	161611	6393	157294	4317	28-04-2009			
4224	214529	208312	6217	203111	5201	20-03-2009			
4226	0135564	0129723	5841	123769	5954	14-06-2008			
4227	231250	222180	9070	218012	4168	15-05-2009			
4282	118614	112811	5803	107725	5086	23-05-2009			
4286	197930	194310	3620	188835	5475	25-07-2008			
4287	230541	224065	6476	221562	2503	24-04-2009			

	Ambulance Vehicle Preventative Maintenance Table								
MOHLTC Vehicle Number	Most Recent Service	First Previous Service	Interval	Second Previous Service	Second Interval	Safety Certificate Date			
4321	55020	54537	483	54093	444	27-03-2009			
4356	5884	57	5827	0	57	24-10-2008			
4357	249612	245457	4155	240800	4657	27-03-2009			
4376	75234	68800	6434	63592	5208	01-04-2009			
4385	20253	13100	7153	6316	6784	17-10-2008			
4411	276514	269534	6980	266840	2694	07-07-2008			
4412	303220	296633	6587	290678	5955	31-03-2009			
4500	64159	56871	7288	49438	7433	03-07-2008			
4506	731	. 0	731	0	0	04-06-2009			
4507	60410	53780	6630	46928	6852	03-06-2008			
4508	49888	43078	6810	35518	7560	03-06-2008			
4512	85	0	85	0	0	05-06-2009			
4513	75	0	75	0	0	20-05-2009			
4803	337941	334536	3405	329873	4663	21-08-2008			

There was documentation demonstrating each vehicle had a minimum annual safety check as per related legislation. Each vehicle audited had an up-to-date Ministry of Transport annual sticker affixed to the vehicle as per related legislation.

Vehicle Number MTO Safety Inspection Sticker						
Vehicle No.	Vehicle Identification Number	MTO Annual Safety Inspection Sticker				
4357	IFMDU73W222B63497	☑ located as per legislation				
4376	IFMZU73W35ZA14056	☑ located as per legislation				
4500	1FDWE35P18DB28072	☑ located as per legislation				
4506	1FWDE35P88DB36346	☑ located as per legislation				

Ambulance Vehicle Audit

The Service operated eight front line ambulances, five mechanical spares, four emergency response units and one command vehicle. Four ambulance vehicles were inspected. All patient care equipment provided for use met the *Provincial Equipment Standards for Ontario Ambulance Services*. Ambulances were stocked for the most part with the required number and type of patient care equipment as well as with the required number of supplies. ERVs were stocked with the required number and type of patient care equipment. ERVs were stocked with the required number of supplies. The Service must note the equipment and supply deficiencies noted in the summary table below and within the audit table attached as **Appendix D** on page 79.

	Vehicle Equipment Omission Summary								
2 of 4	Patient Carrying Equipment.	2 of 4	First Response Kit.						
2 of 4	Trauma Bag.	2 of 4	First Aid Supplies.						
2 of 4	Patient Care Equipment in Vehicle.	2 of 4	Suction Equipment.						
2 of 4	Miscellaneous.	2 of 4	Obstetrical Kit.						
2 of 4	Linen.	1 of 4	Cardiac Monitor/Defibrillator.						
1 of 4	Advanced Airway Kit.	1 of 4	Drugs. 1 of 4 ALS Backup Kit.						

The Service Provider had access to spare vehicles to maintain service. Documentation indicated a replacement vehicle was available when and if required. There was documentation demonstrating the Service Provider provides the CACC access to radios and communication equipment upon request. The Service Provider ensured communication equipment remains operational at all times.

The Service Provider worked co-operatively with the CACC to ensure communication equipment repairs are completed.

Recommendation: 7

The Service Provider must ensure only ambulances and emergency response vehicles complying with the applicable version at time of manufacture of the Ontario Provincial Ambulance and Emergency Response Vehicle Standards will be used.

Service Provider Response

This recommendation was made in error. (See attached email correspondence from Cord Hooper, Team Leader). All Peterborough EMS vehicles are fully compliant and certified.

Inspector's Findings

1	Emergen	cy Respo	nse Uni	ts - Compliance Summar	y	
Valiate ID# (VIN)	Chassis	GVWR	ERV	Certified Compliant	Issue	■ PACCED AT 12 T. P. PACCE CO. CO. CO. CO. CO.
Vehicle ID# (VIN)	Year	(kg)	Type	By Y N NA	Ref#	Findings
1GCEK19049E103589	2009	0	ERU	Ø	1.1	Working towards

During the initial service review, the Service Provider was of the belief that the vehicle in question was compliant. In the circumstance there was insufficient documentation on file to demonstrate the above noted vehicle met certification.

The Service Provider is noted to be working with the Supervisor, Client Services EHSB to bring about all required documentation to demonstrate vehicle certification.

During the follow up visit, there was further supporting documentation on file. However, further time is still required to obtain some missing documentation. The Service Provider continues working diligently with EHSB towards compliance in this legislated area.

Peterborough Ambulance 4506



Peterborough Command 1

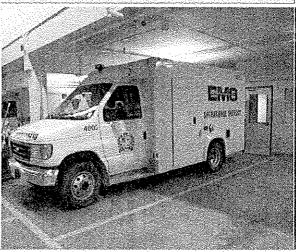
Peterborough County/City EMS



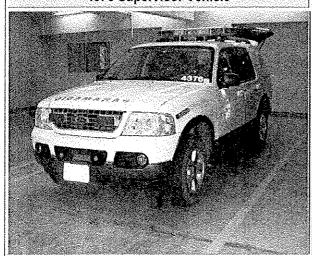
Peterborough Operational Support



4376 Supervisor Vehicle



Peterborough 4357





Patient Care Equipment

There was a policy regarding the cleaning and sanitization of patient care equipment. The cleaning and sanitization policy was monitored and enforced. There was documentation reflecting a scheduled, comprehensive patient care and accessory equipment cleaning program was in place. Patient care and accessory equipment was maintained in working order. The check list allowed paramedies to comment regarding equipment deficiencies, missing stock or items needing repair or replacement. The completed checklists were reviewed for deficiencies, missing stock or items needing repair or replacement.

There was documentation demonstrating patient care equipment repairs had been completed. Repair receipts were kept on file for the life of piece of equipment.

Patient Care and Accessory Equipment

Patient care and accessory equipment was clean and sanitary. Patient care equipment was stored in a manner consistent with manufacturers' direction and is free of contamination. Identified deficiencies/concerns were responded to in a timely manner. Patient care and accessory equipment in need of repair was identified and removed from service.

Staff cleaned the patient care and accessory equipment prior to re-use. Staff cleaned the patient care compartment after an ambulance call. There were cleaning supplies accessible to staff to allow them to clean the patient care compartment. There was a restocking policy. Vehicles were stocked as soon as possible after a call. The equipment used to re-stock was clean. The vehicle was re-stocked with supplies, according to the equipment standard. There were additional patient care supplies accessible to staff. Additional patient care equipment was available to staff.

	Expired Equipment and	d or Supplies Identified	Item / Issue
Vehicle No.	Y	N	Audit Findings
4500		×	No issues
4506		×	No issues
4226			No issues
4376		⊠	No issues

The preventative maintenance program included all patient care devices requiring regular inspection or calibration e.g. oxygen delivery systems, suction equipment, defibrillator. The preventive maintenance program for all patient care devices met the manufacturer's specification.

Medications

There was documentation indicating expired devices and patient care materials were identified and removed from use. Staff followed service policy regarding disposal of expired medications. Medications were stored in a manner consistent with manufacturer's requirements. Medications were secured from unauthorized access. Controlled medications were secured according to Service policy. The Service Provider had a policy regarding the disposal of biomedical sharps. The Service Provider ensured the safe disposal of biomedical sharps in an appropriate sharps container.

	Vehicle and	l Equipment Sec	urity (as per ri	ide out observations)
Vehicle No.	Medications	Were Always ured	Vehicle No.	Vehicles Were Alw Paramedics Were	ays Locked While
	Υ	N		Υ	N
4500	Ø		4500	Ø	
4226	Ø	Ū	4226	✓	

There were an adequate number of replacement oxygen cylinders accessible to staff with the exception of the Apsley station which had no spare D cylinders. There was a quantity of supplies and equipment on hand to maintain the level of ambulance service for one week. The preventive maintenance program was followed. Based on data available from the Service files, the Service does maintain all oxygen and suction equipment as per the manufacturer's specifications. Service oxygen testing equipment had been calibrated according to the manufacturer's specifications. A history of scheduled oxygen equipment testing is attached as **Appendix E** on page 80.

Stretcher Maintenance

Service stretcher maintenance files were found to be complete. The preventative maintenance program included patient carrying equipment. The service conveyance equipment followed the manufacturer's maintenance schedule. The preventative maintenance schedule was based on the call volume. Statistics supplied by the service put it at the medium duty, (26-200) calls per month per unit, requiring inspections every three months. Service records indicate they are consistently meeting this requirement. Stretcher maintenance findings are attached as **Appendix** F on page 83.

Recommendation: 8

The Service Provider must ensure that each vehicle used as an ambulance shall contain as a minimum the accessory and patient care equipment set out in the "Provincial Equipment Standards for Ontario Ambulance Services".

Service Provider Response

Peterborough EMS utilizes a stringent system of vehicle and equipment checks to ensure compliance with the Provincial Equipment Standards is maintained. In consideration of the deficiencies noted, a system of "spot checks" has been initiated and an additional periodic vehicle audit has been designed and implemented. These measures should prove to ensure ongoing compliance.

Inspector's Findings

The Service Provider has a comprehensive audit process whereby all staff complete a pre shift vehicle check encompassing all patient care equipment as well as adjunct equipment within the vehicle. The check is then submitted to management post shift for assessment. Further, resulting from the review findings, the Service Provider has implemented random spot checks of vehicles as part of their QA Process to ensure all vehicles are equipped and stocked according to the *Provincial Equipment Standards for Ontario Ambulance Services*. The Service Provider is committed to compliance with this legislated area.

Policy and Procedure

There was a policy and procedure document. A copy of the service's policies and procedures were accessible to staff. There was documentation demonstrating policies and procedures were communicated to staff. Policies and procedures were reviewed and updated annually. New and updated policies and procedures were communicated to staff.

The S	Service Provider Has Policies Covering the Following Areas	Υ	N
1,	Stating only qualified candidates are considered for employment.	Ø	
2.	To monitor participation of staff attending class to acquire their AEMCA.	Ø	<u> </u>
3.	Prohibiting individuals without a class F licence from driving an ambulance in the provision	Ø	
	of ambulance service.		
4.	Regarding rest periods between hours worked.	図	<u>D</u>
5.	Requiring staff to carry the Ministry issued photo identification card with the Service's service number on their person while at work.	Ø	ij
6.	Regarding re-stocking of equipment and supplies.	Ø	<u> </u>
7.	Stating patients will be transported to a facility directed by CACC/ACS.	Ø	
8.	Stating patients will be transported to the nearest medical facility that provides the type of care required when there is no direction given by CACC/ACS.	Ø	Û
9.	Regarding cleaning and disinfection of the vehicles.	Ø	
10.	Regarding cleaning and disinfection of patient care equipment.	Ø	
11.	Requiring all patient care, accessory equipment, and supplies to be secured during the provision of ambulance service.	☑	
12.	Prohibiting any person from smoking any cigar, cigarette, tobacco or other substance while in an ambulance service vehicle.	☑	Ø
13.	Prohibiting staff from reporting to work under the influence of liquor or drugs.	Ø	
14.	Prohibiting staff from consuming liquor or drugs while at work.	☑	П
15.	Prohibiting staff from responding to calls under the influence of drugs or liquor.	Ø	<u> </u>
16.	Requiring staff, passengers and every patient to wear seat belts and be restrained while ambulance and ERVs are in motion.	Ø	Î
17.	Requiring every patient transported on a stretcher to be secured to the stretcher.	Ø	
18.	Requiring the stretcher to be secured within the vehicle.	Ø	Ō
19.	Requiring every incubator to be secured within the vehicle.	Ø	П
20.	Requiring every infant to be secured within the incubator.	図	Ü
21	Regarding transport of a person's remains in an ambulance or ERV.	Ø	П
22.	Outlining when staff can transport a legally or obviously dead person.	Ø	П
23.	Outlining the care and treatment of VSA patients.	团	囯
24.	Defining what is meant by "a public place".	Ø	Ü
25.	Regarding the use of an ERV.	Ø	
26.	Stating ambulances and ERVs are to be used only for the provision of ambulance service.	Ø	<u>o</u>
27.	Regarding the direction, use and supervision of students.	図	
28.	Regarding activities of observers on ambulances or ERVs.	Ø	ū
29.	That only students of nursing, mid-wife, respiratory therapy, medicine, psychology or paramedic programs provide first aid or emergency medical care to a patient under the	Ø	П
00	direction of a paramedic.	EXI	100
30.	That students are to be free from communicable diseases.	<u> </u>	
31.	That students are to be immunized.		

The	Service Provider Has Policies Covering the Following Areas	Υ	N
32.	Staff will immediately notify CACC/ACS of an accident involving an ambulance or ERV.	Ø	
33.	Staff will ensure police are notified in the case of accident involving an ambulance or ERV.	Ø	
34.	Requiring the reporting of any collision.	図	
35.	Outlining the safe driving expectations of staff.	Ø	
36.	Regarding the use of speed during provision of ambulance service.	Ø	П
37.	Regarding when and how vehicle monitoring devices are to be used.	Ø	П
38.	Requiring staff to accept ambulance calls as assigned by the CACC/ACS.	Ø	П
39.	Staff are to advise CACC/ACS of each vehicle's availability when requested.	Ø	П
40.	Requiring movements of ambulances and ERVs be reported immediately to the CACC/ACS.	Ø	П
41.	Requiring staff to comply with every direction and instruction issued by an ACO with respect to the assignment of calls to ambulances and ERVs.	Ø	П
42.	Requiring staff to use the vehicle number as the radio call number.	Ø	П
43.	Requiring the operator and staff to place a "Not in Service" sign in the front and rear of the vehicle when it is not available for ambulance service.	Ø	П
44.	Regarding the use of the exhaust fan in the vehicle storage area.	✓	口
45.	Directing the disposal of biomedical sharps.	Ø	
46.	Directing the storage and disposal of hazardous materials.	✓	
47.	Directing the use of disposable equipment and supplies.	V	П
48.	Directing staff to lock vehicles to ensure vehicle security.	V	П
49.	Regarding the storage and security of medications.	V	
50.	Regarding the storage and security of controlled medications.	Ø	П
51.	Regarding the disposal of expired controlled medications (where applicable).	Ø	
52.	Regarding the disposal of bio-medical waste.	☑	D
53.	Regarding hygiene.	V	
54.	Regarding the sharing and disclosure of Personal Health Information.	Ø	П
55.	Regarding the use of photographic devices while on duty.	V	
56.	Directing staff in the release of confidential information to allied agencies.	☑	П
57.	Directing staff in the release of confidential information to the public.	V	П
58.	Regarding the decommissioning of emergency vehicles.	V	П

There was documentation demonstrating policies relating to drugs, alcohol and tobacco are complied with. Requirements for students/observers were monitored and enforced.

Collision Reporting

There was a Service policy that required staff to immediately notify CACC and police when an ambulance or ERV is involved in a collision. Staff completed collision reports as per legislation. There was documentation demonstrating the Service Provider audits completed collision reports for completeness and accuracy. There was documentation demonstrating the Service Provider ensured the continuity of operations.

Sharing and Disclosure of Personal Information

The Service Provider had a policy outlining the legislative parameters of sharing and disclosure of patient's personal health information.

Operations

Insurance Coverage

The Service Provider regularly reviewed the insurance coverage to ensure it remained current and valid. There was documentation of insurance coverage at least equal to that outlined in the legislation. The insurance policy includes and covers:

- Each ambulance, ERV and ESU.
- The Service Provider and every driver.
- An amount equal to at least \$5,000,000, in respect of any one incident.
- Liability for loss of or damage to, resulting from bodily injury to or the death of any passenger carried, getting into or alighting from the ambulance or ERV.
- Liability for loss of or damage to, the property of a passenger carried in an ambulance or ERV.
- Liability while the ambulance is used for carrying passengers for compensation or hire.

(0):\(0)

The Service Provider and staff accepted ambulance calls as assigned by the CACC. The Service Provider and staff followed the direction of the Communications Officer. Each ambulance or emergency response vehicle's availability and location was communicated to the CACC. There was documentation demonstrating the Service Provider notified the CACC whenever an ambulance/ERV was moved. There was documentation demonstrating the Service provider notified the CACC whenever an ambulance or ERV was removed from service. There was documentation demonstrating the Service Provider notified the CACC whenever an ambulance or ERV was returned to service.

Liaison/Communication

Patient Care & Service Delivery Complaints

There was documentation indicating the Service Provider investigates patient care and service delivery complaints. There was documentation demonstrating the Service Provider responds to these complaints. Recommendations were made to staff to prevent incident recurrences.

	Patient Care & Service D	elivery	Compl	aints			
Call No.	Nature of Complaint	Inves	stigated		vice onded	1000 bearing (1000)	nendations lade
		Υ	N	Υ	N	S Y S	N
Feb 25/2009	Response time delay	Ø		Ø			

Base Hospital

There was a written and current performance agreement between the Service Provider and Base Hospital. The agreement states the Base Hospital will provide medical direction and training to all paramedics, monitor quality of patient care given by those paramedics and will delegate controlled medical acts to paramedics.

There was documentation demonstrating the Service Provider worked with Base Hospital to review and investigate calls.

CACC/ACS Contact

There was documentation indicating the Service Provider notified CACC of changes to current staffing patterns. The Service Provider provided a deployment plan to the Field Office suitable for implementation by the CACC. There was documentation demonstrating the Service Provider consults with the CACC before implementing or revising policies or procedures that may affect the dispatching/deployment of ambulance or ERVs.

Ser	vice Provider Interaction With Communication Service		
Last Meeting Date	Meetings Are Held to Discuss Matters Involving:	Υ	N
June 18/09	→ C.A.C.C. Advisory	Ø	
May 27/09	→ Base Hospital Meeting	✓	ũ

There was documentation demonstrating the Service Provider reported communication equipment failures to the CACC.

Facilities/Accommodations (for awareness only)

Facilities/Accommodations	γ	N
There was a working emergency lighting system in each station.	Ø	
All garage doors opened and closed without difficulty.		
Each door was equipped with a manual release mechanism.	Ø	
Each door opened manually.		
There were fire extinguishers accessible throughout each vehicle storage area.		
Fire extinguishers in the vehicles were tagged and inspected, as per legislation.		\boxtimes

A complete station audit table is attached as Appendix G on page 85.

Related Health and Safety (for awareness only)

Related Health and Safety	I Y I	N
There was a working exhaust fan located within each garage area.	Ø	Ö
Each station was equipped with a carbon monoxide detector installed in crew quarters.		
Oxygen cylinders were stored safely in each base.		
Sharps containers were secured in each vehicle.		
There was an eyewash station available to staff in each chemical decanting area.		
Disposable single-use equipment and supplies were discarded after a single use.	Ø	

Survey Summaries Part B

S	Survey Receipt Table			Y	N
Field Office Survey				Ø	
CACC/ACS Survey				Ø	
Base Hospital Survey	-			☑	
Emergency Room Sta	f Survey			☑	
Service Provider Surve				Ø	
Paramedic Survey	Surveys Distributed	55	Surveys	Received	14



				-
•				

ladio Single Singley

	Survey Results	Υ	N
1.	Working relationship between Field Office and Service Provider is positive and professional.	\square	
2.	The Field Office has been provided with a copy of the Service Provider's deployment plan.	V	
3.	The Field Office is given the opportunity to provide input relative to Service related issues.	☑	
4.	Incident reports are completed and forwarded to the Field Office as required.	V	
5.	The Service Provider has sufficient staff to maintain their staffing pattern.		
6.	The Service Provider follows the implemented staffing pattern.	Ø	
7.	The Field Office is advised upon changes to the Service Provider's deployment / staffing plan.	$\overline{\mathbf{V}}$	
8.	The Service Provider has experienced staffing inconsistencies as a result of not being able to maintain the deployment / staffing plan.		×
9.	The Field Office is familiar with the Service Provider's organization chart.	Ø	
10.	The Field Office has ability to contact Service Management after hours, weekends and stats.		
11.	Do you feel the Service Provider has adequate / effective communication mechanisms in place with:		
	Allied Agencies;	V	
	Paramedics and other emergency providers;	Ø	
	Receiving hospitals;	V	
	Associate base hospitals; and	Ø	
	The Field Office.	Ø	
12.	The Field Office is aware of special programs provided by this Service: i.e. Bike Medic, Tactical Team, and Rescue Teams.		X
13.	The Field Office is aware that all vehicles utilized by the Service Provider are compliant with the "Ontario Land Ambutance and Emergency Response Vehicle Standard".	Ø	
14.	The Service Provider uses only radio call identifiers assigned by the Field Office.	Ø	
15.	The Field Office assigned radio call identifiers to this Service for ERVs use.	☑	
16.	The Service Provider utilizes equipment in addition to that required in the most current version of the "Provincial Equipment Standards for Ambulance Services"		×
18.	The Field Office is familiar with the 90th percentile response time for this Service. (a) 1996 standard 1900 (b) last fiscal year 1748		
19.	Please provide the service staffing hours of this Service Pre-Transition: (a) On Site Staffed Hours/wk 65312 annualy (b) Annual Call Back Staffed Hours/wk 8736 annualy		
20.	The Service Provider assists in identifying community pre-hospital patient care needs.	Ø	
21.	Community pre-hospital patient care needs and analysis findings are reported to the Field Office for consideration by the Service Provider.	☑	
22.	Community pre-hospital patient care needs and analysis findings are considered by the Service Provider for service improvement.	Ø	
23.	There are areas where you believe that improvements could be made to the provision of pre-hospital care by this Service Provider.		×

Comments: This service and its management team excel at running an efficient and compliant paramedic service. They are forthright, open and consultative with us in almost all aspects of their work. We share an excellent working relationship with this service and its management team, as well as the Administrative personnel at the County o Peterborough. We are pleased to continue to work together, in the true sense of the word, with the Peterborough County/City Emergency Medical Services.

Lindsay Central Ambulance Communication Centre - pre visit Survay.

(V. 53) (V. 43)	. Survey Results	ΙÝ	N
1.	Do you share the dispatching of this Service with another CACC?		X
2,	How many calls has your centre dispatched for this ambulance service within the last complete 12- month period? Please identify the period of time: M / Y to M / Y Code 1 & 2 347 Code 3 3448 Code 4 9988 Code 8 2772		
3.	Are you aware of the service commitment levels of this Service? (i.e. number of PCP & ACP vehicles etc. the Service states are available)	Ø	
4.	Are you aware of any time when the service commitment was not met?	Ø	
5.	Has the Service Provider subject of this Review provided a Deployment Plan to the CACC?	Ø	
5a.	If yes, when was the deployment plan accepted into your policy and procedure operational manual for implementation. Date: <u>April 7, 2009</u>		
6.	Are you made aware of changes to the deployment plan prior to Service implementation?	Ø	
7.	Are you made aware of the level of patient care provided by individual paramedics? (ACP vs. PCP)	\square	
8.	Are there occasions when a paramedic employed by this Service tried to log onto the ARIS environment without a valid MOHLTC ID number?		X
9.	Are you aware of any occurrences within the last six months when on-site staff did not react within 2 minutes (time 2 –time 3) of being dispatched on a code 3, code 4 or code 8 call?		×
10.	Do you know the reaction time requirement for off-site staff for this Service?	Na	
11.	Are you aware of occurrences when offsite staff did not react within the mandated time frame after being dispatched on code 3, code 4 or code 8 calls?	Na	
12.	Are you aware of occurrences within the last 12 months when ambulance staff refused to provide service or follow directions of the communications service?		X
13.	Does the Service Provider regularly meet with CACC to discuss service delivery and operational issues?	Ø	
14.	Have you and the Service Provider developed mechanisms to handle:		
	(a) Client/public complaints relating to the Service?		
78.43	(b) Internal personnel complaints/issues?	Ø	
15.	Have you lodged complaints with the Service Provider in the last 24 months?	Ø	
	(a) If yes, was your complaint investigated in a timely manner?	Ø	
	(b) Did you receive a reply to your complaint?	Ø	
	(c) What was the timeframe between lodging of your complaint and the service's reply?	114 477. 14 1274	
16.	Does this Service Provider work co-operatively with CACC in scheduling and completing repairs and/or maintenance on radio equipment?		
17.	In the last 24 months, have you notified the Service Provider of any concerns regarding its activities, performance or policies?	☒	
18.	Does this Service Provider ensure that management / supervisors are readily available to dispatch staff when and if the need should arise?	Ø	
19.	Does the Service Provider have a disaster and/or contingency plan?	Ø	
	(a) If yes, did the Service Provider work co-operatively with CACC in the development, implementation or review of the contingency or disaster plan?	☑	
	(b) Has the Service Provider participated in a disaster exercise involving your CACC within the last 24 months?		X
	(c) If yes, was there a joint documented exercise debriefing?		\boxtimes

	(d) Are you aware of revisions, resultant from the exercise, to the contingency or disaster plan that were shared with the CACC?		×
20.	Has this Service Provider shared their policies and procedures with regard to CACC relevant issues with you in a timely manner?		×
21.	Have any ambulance staff, including paramedics from this Service observed activities in CACC in the last 24 months?		×
22.	Have any communications officers participated in geographical orientation ride-outs with ambulance crews from this service?		×
23.	Does the Service Provider routinely consult with CACC before implementing or revising policies or procedures that may affect the dispatching or deployment of ambulances?	☑	
24.	Does the Service Provider involve CACC in any of it's quality assurance activities?	☑	
25.	Does the Service Provider notify CACC in a timely manner whenever there is a need or reason to modify its staffing pattern? (i.e. up-staff, down-staff, PCP staffing vs. ACP)	Ø	
26.	Does the Service Provider work co-operatively with CACC when requested to change or modify it's staffing pattern? (i.e. up-staff for house fire, etc.)	Ø	
27.	Are there times when the normal staffing of the ambulance service is not adequate to address the volume of calls?		X
28.	In the last 24 months, has this Service Provider asked CACC to participate in any call reviews and/or investigations?	Ø	
29.	To your knowledge, are the Service Provider's staff familiar with the CACC policy and procedure?	Ø	
30.	Do the Service Provider's staff consistently follow approved radio procedures by using required radio terminology, etc.?	Ø	,

Comments – This service has developed a good relationship with the CACC. Service duty officers are always available to discuss service delivery issues and other problem that arise.

Bestellognial Proglam

	Survey Results	Y	N
1.	Is there a current, valid, written and signed agreement in place between your Base Hospital and the Service Provider clearly outlining the responsibilities and expectations of each party to the agreement?	☑	
2.	Are you familiar with the level and type of service (i.e. number of ACP and PCP vehicles) provided by this service?	Ø	
3.	Are ambulance service supervisory staff readily available to Base Hospital when and if needed?	Ø	
4.	Are there open & effective lines of communication between Base Hospital and: (a) The Service Provider and (b) Paramedics?	Ø	
5.	Does the Service routinely provide Base Hospital with personnel changes?	V	
6.	If so, how many of the following types of ACRs have been reviewed in the last complete 12-month period? If identify the time frame (month/year - month/year)	Please	
7.	Do you provide the Service with periodic, statistical reports on ACR audits?		
7a.	If so, how many reports have you prepared for the service in the last 24 months? Please describe the nature report(s) in the comments area.	re of t	he
8.	Does the Service perform their own ACR chart audits on: (a) ALS calls?	CZI.	
			<u> </u>
-	(b) BLS calls?	团	
	(c) Does the Service Provider compare their auditing process with that of Base Hospital to ensure the results are comparable and accurate?	团	
	(d) Does the Service Provider work co-operatively with Base Hospital to investigate and resolve any discrepancies between the two auditing processes?	Ø	
9.	Has Base Hospital had to discuss significant, patient care related issues with this Service within the last 30 months?	Ø	
9a.	If so, did this Service Provider work co-operatively with Base Hospital in the investigation and resolution of the issue?	Ø	
10.	Has your auditing process revealed that paramedics within this service breech Base Hospital policy and procedure?	Ø	
10a.	If so, please describe separately the nature of the breech(s) and the process used by Base Hospital to rescissues in the comments area.	lves s	uch
11.	Does Base Hospital routinely perform ride-outs in this service?		X
	(a) If so, does the Service work co-operatively with Base Hospital in scheduling ride-outs?		Na
	(b) Have the ride-outs revealed any significant patient care breeches? If so, please describe the nature of those breeches on a separate piece of paper.		Na
	(c) Please identify the number of ride-outs in the past year with this service.		Na
	(d) Does Base Hospital provide a written report to the Service Provider respecting the ride-outs?		Na
12.	Does Base Hospital perform other types of quality assurance with this service?	Ø	
13.	Does your Base Hospital have any programs currently being field evaluated by this Service?	Ø	
14.	Have all paramedics with this service completed all Base Hospital programs (i.e. symptom relief and defibrillation courses)?	Ø	
	(a) Does the Service Provider work co-operatively with Base Hospital in scheduling staff for these programs?	☑	
	(b) Does the Service Provider assist to ensure staff attend and successfully complete these programs?	☑	
	(c) Are you aware of circumstances where new employees to the ambulance service commenced patient care duties prior to successful Base Hospital certification in either symptom relief and defibrillation?		X

15.	Does the Base Hospital certify each paramedic for scheduled acts for which they may be authorized under the Act?	Ø	
17.	Does the Service Provider work co-operatively with Base Hospital to ensure staff requiring remedial training receive such training?	V	
18.	Does your Base Hospital provide CME and or related sessions to staff of this ambulance service?		
19.	If staff of this ambulance service attends CME sessions, how would you rate their overall attendance? Very good X Good Average Below Average Poor B		
20.	How many Base Hospital utilization Committee meetings have been held in the past 24 months?10		
21.	Has the Base Hospital and the Service Provider developed mechanisms to handle /discuss patient care complaints?	Ø	
22.	Has Base Hospital filed complaints with the Service Provider this past calendar year?	☑	
94(G) 93	(a) If so, were you satisfied the matter was thoroughly investigated?	V	
	(b) Did you receive a written response from the Service Provider?	Ø	
	(c) Did the Service Provider respond in a timely manner?	V	
	(d) Did the Service Provider work co-operatively with Base Hospital during the investigation and resolution of this complaint?	Ø	
23.	Does the Service Provider routinely request Base Hospital to participate in call reviews and/or investigations?	Ø	
24.	Does it appear that the Service Provider's staff understand Base Hospital policies and procedures?	V	
25.	Does Base Hospital provide equipment to the Service Provider?		×
26.	To your knowledge does the Service Provider and paramedics adhere to the policy respecting the disposal of drugs and or medications?To your knowledge does the Service Provider and paramedics	図	
27.	Does the Base Hospital participate in the disposal of drugs and or medications?		\boxtimes
28.	Please attach the Base Hospital's policy respecting the disposal of drugs and or medications.	na	
29.	To your knowledge, does the Service Provider and paramedics adhere to the policy respecting the disposal of drugs / medications?To your knowledge does the Service Provider and paramedics adhere	Ø	
30.	Does the Service Provider track controlled substances as per Base Hospital policy?	na	

Comments This service is diligent in tracking system and paramedic compliance to medical directives and policies and provides a strong open culture of communication with this program.

Paraborough Regional Hospital Emergency Room Interview

	Survey Results	Υ	Ñ
1.	Are you familiar with the name of the Ambulance Service Provider being reviewed?	Ø	
2.	If the need or cause arises does your facility have 24 hour access to ambulance supervisory staff (manager and/or designate)?	Ø	
3.	Do you, or other staff of your hospital, participate on committees with staff of this ambulance service?	Ø	
4.	If yes, which committees?	Ø	
5.	In the last 24 months, have you, or anyone else within your facility to your knowledge, reported any paramedic to the Ambulance Service Provider for questionable conduct or poor patient care?	Ø	
6.	If yes, did the ambulance service provider respond to you in a timely manner?	Ø	
7.	Did the ambulance service provider work co-operatively with your facility in the investigation and resolution of the complaint?	Ø	
8.	Does your facility have any type of regularly scheduled communication with:		
9.	This Ambulance Service Provider?	☑	
10.	Paramedics from this service?		X
11.	Has staff of your emergency room ever been formally oriented to the policies and procedures that paramedics must follow (i.e. symptom relief, defibrillation, and/or any other ALS intervention)?	☑	
12.	If yes, are emergency department staff advised when changes are made to those policies and procedures that paramedics must follow?		X
13.	In the last 24 months, have you or any other staff within your emergency room been asked to assist in any type of paramedic quality assurance program?		×
14.	Regarding this ambulance service, do paramedics usually perform these ACP/PCP requirements:		
15.	Give verbal reports to nursing staff and/or the physicians during the transfer of care that include each of the	followii	ng?
16.	i) History of current condition	Ø	
17.	ii) Vital signs	Ø	
18.	iii) Treatment prior to arrival		
19.	iv) Treatments given/provided		
20. 21.	v) Response to treatment Give accurate verbal reports about the patient's condition and treatment?		
	· · · · · · · · · · · · · · · · · · ·	IV.	1700
22.	Leave the patient copy of the Ambulance Call Report with the patient and/or emergency room staff within 24 hrs of call event?		X
23.	Complete the ACR legibly and accurately?	Ø	
24.	Patch or update through to the emergency room concerning those patients who are seriously ill or injured?	Ø	
25.	Provide radio or patch update information that is accurate and pertinent to patient condition?	Ø	
26.	Provide manual ventilation to those patients requiring it?	\square	
27.	Provide oxygen to those patients requiring it (chest pain, SOB)?	Ø	
28.	Immobilize patients whose mechanism of injury indicates spinal injury?	Ø	
29.	Do you have any concerns respecting the treatment provided to trauma patients?		
30.	Position patients according to patient care condition?	☑	
31.	Do paramedics use the CTAS scale according to patient condition according to patches or updates?	Ø	
32.	Do you have any concerns respecting the Medication interventions provided to patients?		
33.	Do you have any concerns respecting the Cardiac Monitoring/Defibrilation provided to patients?		
34.	How would you rate this Service's patient care? Excellent 🔲 Very Good 🖾 Good 🖾 Average 🗓 Poor 🗀	j	·

Comments: We consider them part of the family and an integral part of the healthcare team.

Reiemado Suareja

A total of 14 surveys were returned from Peterborough County/City EMS staff.

- 13 respondents were aware of a job description.
- 13 respondents were aware of the requirement to provide their employer with copies of renewable certificates; Drivers Licence, CPR, etc.
- 3 respondents reported they received feedback from the service management, regarding their incident report documentation.
- 6 respondents reported they did not receive feedback from service management concerning ACR or patient care documentation.
- 3 respondents reported receiving Base Hospital feedback about patient care documentation.
- 12 respondents stated there was a policy regarding vehicle weekly deep cleans.
- 14 respondents reported there was a policy and procedure manual. Eleven respondents reported they were not familiar with its contents.
- 9 respondents were aware of a disaster plan.
- 2 respondents reported they had received training on the implementation of this plan.
- 1 respondent reported having participated in a disaster planning exercise.

Please indicate areas you believe the ambulance service functions exceptionally well.

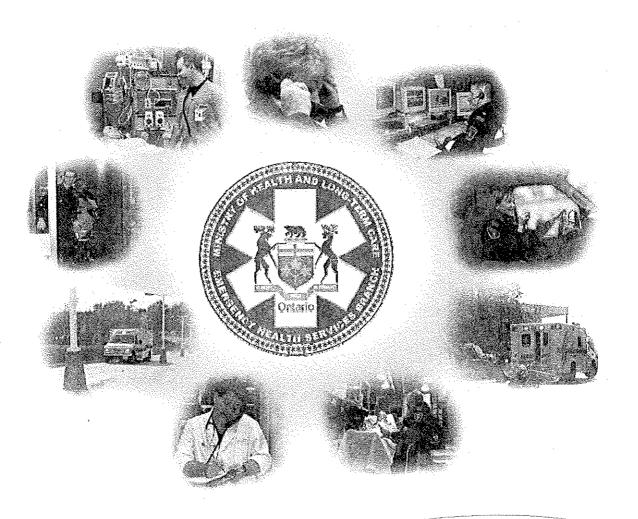
- Overall a good service. Management is doing a much better job than a few years ago.
- The service does not function exceptionally well in any area at all. It just functions adequately. The three departmental supervisors only want to do what the title on their office door says and nothing more. However, shift supervisors have shown they can be relied upon by the crews.
- Vehicle maintenance and repair. Supply quality and availability. Base maintenance and cleaning. Management access/approachability.
- Staff routinely show up for shifts. That is a good thing isn't it? The problem doesn't seem to ever be the worker bees. Usually management shoots first, which is a sign of weakness and incompetence.
- Cleanliness, equipment availability communication with management, (employee updates)
- Obtain funding from county 2 new day truck-2 new supervisor vehicles ? New part-timers. Dress uniforms for supervisors.
- Good medics overall with patient care. Communications, with management staff and medics have improved greatly in recent times.

Please provide any other comments (or suggestions for improvement), that you feel will assist the review team in the evaluation of this Service.

Review new employee orientation procedures regarding code 4 driving practices. Most new
employees at PTBO EMS do not know how to proceed code 4 through busy city streets and
blocked intersections, eg...forcing stopped cars into an intersection rather then proceeding
into oncoming lanes bypassing all cars stopped at a red light.

- New employees have been seen performing some rather dangerous maneuvers on city streets. Of course most code 4s crews are sent to, are not code 4s at all.
- I routinely hear second hand about issues that are being communicated to employees via email. At 48 years of age I had not used a computer until electronic ACR documentation became mandatory. I still have no idea how to access email.
- More courses for management so they can improve their skills more personable. The petty stuff just makes for a poisoned work place.
- Electronic (computer) ACR implementation poorly initiated (few hours training for those unused to computers) with harsh disciplinary threats of action for errors on electronic ACRs completion (unsure if management understood difficulties with implementing such a program leads to employee/management hostility which overrides previously mentioned good things the service has done)
- Ensure supplies/medication that expires are inventoried and replaced as needed.
- Surprise inspection. Night ride outs as well as day. With my complaints, as a service we are much better than 3-5 years ago and still getting better.
- This service needs 24 hour 7 day a week supervisors, not on-call in evenings.

Appendices Part C





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Appendix/A HR/Audibelde

Employee #	Missing File Information
8690	Chicken Pox / Varicella.
10514	Chicken Pox / Varicella.

Appendix B. Patient Carried Calls Gode 4 / 3

Call Number	Documentation Issue	Driver#	Attendant #
729003454914	Postal Code.	15287	32914
729003453939	Postal Code.	14085	11536
729003454506	Postal Code.	11570	11122
	Medications.		•
	 Vitals x 2 minimum,/ and as call indicated. 		
729003454395	Postal Code.	12175	13297
729003454322	Pickup Location Code.	99237	81642
	Postal Code.		
	Fluid Balance.		
729003453961	Postal Code.	61573	10860
729003454083	Postal Code.	11526	25919
729003454025	Postal Code.	12903	12903
729003453877	Postal Code.	1490	10327
927003453940	 Vitals x 2 minimum,/ and as call indicated. 	26569	60372
729003453882	Postal Code.	11526	25919
927003460528	Postal Code.	10083	10083
927003458135	Fluid Balance.	39255	21210
927003458395	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003452862	Start Kilometres.	94385	88925
	Postal Code,	1	
	Pick up Kilometres.		
	 Destination Kilometres. 		
729003462528	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003462749	Start Kilometres.	99237	15517
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003462689	Start Kilometres.	59066	12903
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		<u></u>

Call Number	Documentation Issue	Driver#	Attendant #
729003450943	Postal Code.	15287	99237
	Initials (on ALS skills).		
729003451020	Start Kilometres.	88925	94385
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003447102	Start Kilometres.	15299	15299
	Postal Code.		
	Pick up Kilometres.		.14
	Destination Kilometres.		
	Medicine or Procedure.	·	•
729003447684	Start Kilometres.	72020	52006
	Pick up Kilometres.		
	Destination Kilometres.		
	• Times.		
729003448579	Start Kilometres.	10327	19490
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003457549	Start Kilometres.	88925	14488
	Pick up Kilometres.		
	Destination Kilometres.		
	 Vitals x 2 minimum,/ and as call indicated. 		
729003445052	Postal Code.	10083	15162
729003444902	Start Kilometres.	38670	41409
	Postal Code.		
	Pick up Kilometres.		A STATE OF THE STA
1.	Destination Kilometres.		•
	 Vitals x 2 minimum,/ and as call indicated. 		
729003449622	Start Kilometres.	40496	79984
	Medications.	10.100	70001
	Pick up Kilometres.		
	Destination Kilometres.		
729003445953	Start Kilometres.	49947	16055
	Postal Code.		10000
	Pick up Kilometres.		
	Destination Kilometres.		
729003451732	Start Kilometres.	12243	10225
2000	Postal Code.	12270	IOLLO
	Pick up Kilometres.		
	Destination Kilometres.		
729003450104	Postal Code.	81642	99237
729003450495	Start Kilometres.	26569	72859
1 20003430433	Pick up Kilometres.	20003	14000
	Destination Kilometres.		
729003453871	Postal Code.	15884	45547
			15517
729003452822	Postal Code.	41975	41196

Call Number	Documentation Issue	Driver#	Attendant #
729003453744	Postal Code.	13297	15276
729003463155	Postal Code.	98932	16495
729003463196	Postal Code.	16494	11122
729003457899	Postal Code.	72020	52006
729003457047	Postal Code.	46457	15297
729003456250	Start Kilometres.	93024	15269
	Pick up Kilometres.		
	Destination Kilometres.		
729003456145	Postal Code.	10225	12243
	Fluid Balance.		
729003455965	Start Kilometres.	15269	13297
	Pick up Kilometres.		
	Destination Kilometres.		
729003455875	Postal Code.	15469	15276
729003455792	Start Kilometres	12496	19490
	Pick up Kilometres.		
	Destination Kilometres.		
729003455588	Postal Code.	10860	61573
729003455601	Start Kilometres.	11536	14085
	Postal Code.		
	 Pick up Kilometres. 		
	Destination Kilometres.		
729003455242	Start Kilometres.	16160	16493
	 Pick up Kilometres. 		
	Destination Kilometres.		
729003461884	Start Kilometres.	42266	16494
	Postal Code.		-
	Pick up Kilometres.		
	Destination Kilometres.		
729003461788	 Start Kilometres. 	11536	14085
	Pick up Kilometres.	E-144	
	Destination Kilometres.		
729003453639	Start Kilometres.	10726	94944
	 Dispatch Problem Code. 		
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres		
729003453632	Start Kilometres.	10499	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.	1.2	
729003453497	Start Kilometres.	42266	13261
	Pick up Kilometres.		
	Destination Kilometres.		4 2 2 2 2
003448011	Postal Code.	10083	13906

Call Number	Documentation Issue	Driver#	Attendant#
729003453344	Start Kilometres.	32914	11536
	Pick up Kilometres.		
	Destination Kilometres.		
729003452917	Mailing Address.	99237	81462
	City/Town.	-	
	Province.		
	Postal Code.		
72900,3452747	Start Kilometres.	11526	25919
,	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003452555	Start Kilometres.	11536	14085
	Postal Code.	, , , , ,	
	Pick up Kilometres.		
	Destination Kilometres.		
729003453884	Start Kilometres.	11536	14085
	Postal Code.	'	
	Pick up Kilometres.		
	Destination Kilometres.		
727003449690	Start Kilometres.	16493	16495
. 2	• City/Town.	10-700	10400
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
727003449793	Start Kilometres.	42266	41409
	Postal Code.	12.00	41400
	Pick up Kilometres.		
	Destination Kilometres.		
729003448347	Start Kilometres.	12243	42266
, 20000170071	Postal Code.	12.270	72200
	Pick up Kilometres.		
	Destination Kilometres.		
729003448497	Start Kilometres.	10083	13261
16700770731	Pickup Location Code.	10000	13201
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.	-	
729003447565	Start Kilometres.	12243	42266
1 23003441 303	Warning Systems.	12243	42200
	Varning Systems. Pickup Location Code.		
	Postal Code.		14 14
	Pick up Kilometres. Destination Kilometres		
003447470	Destination Kilometres. Postal Code.	10000	00022
003447179		10083	98932
003447196	Postal Code Postal Code	10083	98932
003447552	Postal Code.	14085	16160

Call Number	Documentation Issue	Driver #	Attendant #
729003448328	Start Kilometres.	42266	12243
	 Remarks/Orders. 		
	 Pick up Kilometres. 		• •
	Destination Kilometres.		
729003452236	 Start Kilometres. 	10225	12243
	 Pick up Kilometres. 		
	Destination Kilometres.		
729003451719	Start Kilometres.	11570	11122
	Postal Code.		
	Pick up Kilometres.		
5 5 5 6 6 6	Destination Kilometres.		
003446265	Start Kilometres.	59066	12903
	Postal Code.		
	Pick up Kilometres.		•
	Destination Kilometres.		
003446225	Start Kilometres.	38670	41409
	Postal Code.		
	Pick up Kilometres.	**************************************	
	Destination Kilometres.		
003446500	Start Kilometres.	86492	49947
	Postal Code.	·	
	Pick up Kilometres.		
	Destination Kilometres.		
003446590	Start Kilometres.	16493	79984
	Pick up Kilometres.		E
	Destination Kilometres.		
003446762	Postal Code.	61573	10860
003446892	Start Kilometres.	15469	32914
	Chief Complaint.		•
	Pick up Kilometres.		
	Destination Kilometres.		
003446880	Start Kilometres.	15779	59066
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003446980	Start Kilometres.	14085	11536
	Postal Code.		****
	Pick up Kilometres.		
	Destination Kilometres.		
003447175	Start Kilometres.	15161	88925
	Postal Code.		1
	Pick up Kilometres.		
	Destination Kilometres.		
729003450172	Start Kilometres.	16494	13297
	Pick up Kilometres.		1
	Destination Kilometres.		1.

Call Number	Documentation Issue	Driver #	Attendant#
003447330	Start Kilometres.	98932	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447448	Start Kilometres.	15469	32914
	Postal Code.		•
	Pick up Kilometres.		•
	Destination Kilometres.		
003447580	Start Kilometres.	15162	38670
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447684	Start Kilometres.	72020	52006
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447618	Start Kilometres.	12903	59066
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447793	Start Kilometres.	60372	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		*
003447795	Start Kilometres.	11570	11122
	Postal Code.		1 - 1
	Pick up Kilometres.		
	Destination Kilometres.		•
003447933	Start Kilometres.	10726	94944
	Postal Code.		4.4
	Pick up Kilometres.		•
	Destination Kilometres.		
003448152	Start Kilometres.	13906	86492
	Postal Code.	1000	00.02
	Pick up Kilometres.		
	Destination Kilometres.		
003448393	Start Kilometres.	11526	25919
	Postal Code.		20010
	Pick up Kilometres.		
	Destination Kilometres.		
003448444	Start Kilometres.	12903	59066
	Postal Code.	12000	05000
	Pick up Kilometres.		
	Destination Kilometres.		
003449840	Postal Code.	15276	16160
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	,	** ***********************************
003446795	Postal Code.	15297	60156

Call Number	Documentation Issue	Driver #	Attendant #
003448579	Start Kilometres.	10327	19490
	Postal Code.		1
	Pick up Kilometres,		
	Destination Kilometres.		
003448706	Start Kilometres.	94385	88925
	Postal Code.		
	Pick up Kilometres.	ļ	
	Destination Kilometres.		
003448759	• Start Kilometres.	15161	15287
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003448798	Start Kilometres.	11122	11570
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003448842	Start Kilometres.	94385	88925
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003449054	Start Kilometres.	38670	41409
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003449089	Start Kilometres.	13261	42266
000770000	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003449331	Start Kilometres.	12903	59066
000475001	Postal Code.		
	• Fluid Balance.		
	Pick up Kilometres.		
	Destination Kilometres.		
003449393	Start Kilometres.	14488	10083
003443333	Postal Code.	11100	
	Medications.		
	Pick up Kilometres.		
	Destination Kilometres.		
720002450405	Start Kilometres.	98932	10083
729003450405	Start Miornetres.     Postal Code.	0000E	10000
	Pick up Kilometres     Destination Kilometres		1
700000480440	Destination Kilometres.      Start Kilometres.      The Control of the Contr	13297	15229
729003450119	Start Kilometres.  Readel Code	13451	15225
	Postal Code.      Distance Vilameters		
	Pick up Kilometres.  De Kilometres.		
	Destination Kilometres.		

Call Number	Documentation Issue	Driver#	Attendant #
003449653	Start Kilometres.	15161	86492
	Postal Code.		
	Medications.	•	
	Pick up Kilometres.		
	Destination Kilometres.		
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	Back/Pelvis.		
	Extremities.		
003449663	Start Kilometres.	15794	15299
	Pick up Kilometres.		
	Destination Kilometres.		
003449700	Start Kilometres.	14416	16494
	Pick up Kilometres.		
	Destination Kilometres.		
000617086	Start Kilometres.	18727	16493
	Pick up Kilometres.		
	Destination Kilometres.		
003450077	Start Kilometres.	99237	81642
	Postal Code.		01012
	Pick up Kilometres.	e e	
	Destination Kilometres.		
003450378	Start Kilometres.	50335	16495
	Postal Code.	00000	10400
	Pick up Kilometres.		
	Destination Kilometres.		
003450444	Start Kilometres.	88925	94385
	Postal Code.	00010	34300
	Pick up Kilometres.		
	Destination Kilometres.		
003450491	Start Kilometres.	61753	10860
	Postal Code.	01700	10000
	Pick up Kilometres.		
	Destination Kilometres.		
	Vitals x 2 minimum,/ and as call indicated.		
003450692	Start Kilometres.	99237	81642
00070003E	Postal Code.	99231	01042
	Pick up Kilometres.		
	Destination Kilometres.		
003450858	Start Kilometres.	44075	44400
003430030		41975	41196
	Postal Code.     Pick up Kilometras		
	Pick up Kilometres.     Destination Kilometres.		
000450005	Destination Kilometres.	4555	
003450965	Start Kilometres,	10225	74362
	Pick up Kilometres.	-	
versioner av detak û	Destination Kilometres.		

Call Number	Documentation Issue	Driver#	Attendant #
003450937	Start Kilometres.	15299	15205
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003451083	Postal Code.	60156	26569
003451221	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003451437	Postal Code.	60372	26569
003451357	Start Kilometres.	11536	14085
	Postal Code.		
	Pick up Kilometres.	·	
	Destination Kilometres.		
003451503	Postal Code.	10083	98932
	Medications.		
	Allergies.		
003451696	Start Kilometres.	15974	88925
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003451677	Start Kilometres.	98932	10083
	Postal Code.		
100	Pick up Kilometres.		
	Destination Kilometres.		
003451756	Postal Code.	81642	99237
003451861	Start Kilometres.	42266	13261
	Pick up Kilometres.		
	Destination Kilometres.		
003451940	Start Kilometres.	11536	41409
****	Postal Code.	1	
	Pick up Kilometres.		
	Destination Kilometres.		
003452088	Start Kilometres.	88925	16493
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003443208	Start Kilometres.	83369	15297
	Postal Code.		
	Fluid Balance.		
	Pick up Kilometres.	·	
	Destination Kilometres.		
003443120	Start Kilometres.	59066	42266
VALVETOU	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
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003443357	Call Number	Documentation Issue	Driver #	Attendant #
Pick up Kilometres   Destination Kilometres	003443357		11122	11570
Destination Kilometres.   12243   15299				
O3443462				
Postal Code. Pick up Kilometres. Destination Kilometres. CTAS. Vitals x 2 minimum,/ and as call indicated.  Start Kilometres. Destination Kilometres.				
Pick up Kilometres.	003443462	· <b>t</b>	12243	15299
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003443556         • Start Kilometres.         15205         88925           • Postal Code.         • Pick up Kilometres.         15209         12243           • Destination Kilometres.         15299         12243           • Postal Code.         • Pick up Kilometres.         12243         15299           • Postal Code.         • Pickup Location Code.         • Pickup Location Code.         • Pickup Kilometres.           • Postal Code.         • Pick up Kilometres.         50874         15297           • Postal Code.         • Pick up Kilometres.         50874         15297           • Postal Code.         • Pick up Kilometres.         41196         11536           • Postal Code.         • Pick up Kilometres.         13261         42266           • Pick up Kilometres.         • Destination Kilometres.         13261         42266           • Pick up Kilometres.         • Destination Kilometres.         15779         16055           • Postal Code.         • Pick up Kilometres.         • Destination Kilometres.         • Destination Kilometres.           • Postal Code.         • Pick up Kilometres.         • Destination Kilometres.         • Pick up Kilometres.           • Pick up Kilometres.         • Destination Kilometres.         • Pick up Kilometres.         • Pick up Kilometres.		Pick up Kilometres.		
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003444098       • Start Kilometres.       13261       42266         • Postal Code.       • Pick up Kilometres.       15779       16055         • Postal Code.       • Pick up Kilometres.       15779       16055         • Postal Code.       • Pick up Kilometres.       11122       11570         • O03447131       • Start Kilometres.       11122       11570				, ·
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		Pick up Kilometres.     Destination Kilometres.		

Call Number	Documentation Issue	Driver#	Attendant #
003444324	Start Kilometres.	88925	94385
	Postal Code.		
	<ul> <li>Pick up Kilometres.</li> </ul>		
	Destination Kilometres.		
003444303	Start Kilometres.	99237	15287
	Postal Code.		
	Fluid Balance.		
	Pick up Kilometres.	····	
	Destination Kilometres.		
003444574	Start Kilometres.	80209	59066
	Postal Code.		
	Fluid Balance.		
	<ul> <li>Pick up Kilometres.</li> </ul>		
	Destination Kilometres.		
003444566	Mailing Address.	38381	14085
	<ul> <li>City/Town.</li> </ul>	-	
	<ul> <li>Province.</li> </ul>		
	Postal Code.		
003444644	Start Kilometres.	14085	11536
	Postal Code.		·
	<ul> <li>Pick up Kilometres.</li> </ul>		
	Destination Kilometres.		
003444832	Start Kilometres.	14085	15445
	Postal Code.		
	<ul> <li>Pick up Kilometres.</li> </ul>		
	Destination Kilometres.		
003444766	Postal Code.	96782	26569
003444876	Start Kilometres.	15517	59066
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003444893	Start Kilometres.	41409	38670
	Postal Code.		
	Pick up Kilometres.	,	
	Destination Kilometres.		
003444972	Start Kilometres.	94944	10726
	Pick up Kilometres.		
	Destination Kilometres.		
003445116	Mailing Address.	14488	10499
	• City/Town.		
	• Province.		
	Postal Code.		
003445192	• City/Town.	10083	15162
401 UPPUUV	Postal Code.		
729003449506	Postal Code.	12243	16160
123003443300	Crew Mbr. Initials.	( A.A. TO	
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Call Number	Documentation Issue	Driver#	Attendant #
003445200	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		3
003445290	Start Kilometres.	80209	10860
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003445321	Start Kilometres.	13261	42266
	Pickup Location Code.		
	Mailing Address.		
	Postal Code.		
	Pick up Kilometres.	·	
	Destination Kilometres.		
003445527	Start Kilometres.	40496	79984
	Fluid Balance.		
505555	Pick up Kilometres.		
	Destination Kilometres.		
003445532	Start Kilometres.	74362	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003445596	Start Kilometres.	16495	88925
	Postal Code.		
	Pick up Kilometres.		
	<ul> <li>Destination Kilometres.</li> </ul>		
003445726	Start Kilometres.	15276	12173
	Postal Code.		
	<ul> <li>Pick up Kilometres.</li> </ul>		
	<ul> <li>Destination Kilometres.</li> </ul>		
003445722	Start Kilometres.	15450	12782
	Pick up Kilometres.		
	Destination Kilometres.		
003445924	Start Kilometres.	12243	10225
	Pickup Location Code.		
	Postal Code.		
	Fluid Balance.		
	<ul> <li>Pick up Kilometres.</li> </ul>		٠
	Destination Kilometres.		
003445885	Start Kilometres.	10225	12243
	Pickup Location Code.		
	Postal Code.		
	• Fluid Balance.		
	Pick up Kilometres.		
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	<ul> <li>Destination Kilometres.</li> </ul>		

Call Number	Documentation Issue	Driver #	Attendant #
003446277	Start Kilometres.	38670	41409
	Postal Code.		
	Pick up Kilometres.	***	
	Destination Kilometres.		
003446285	Start Kilometres.	50874	15297
	Pick up Kilometres.	]	-
	Destination Kilometres.		
000610659	Start Kilometres.	15517	12782
	Pick up Kilometres.		
	Destination Kilometres.		
003446371	Start Kilometres.	94944	10726
	Pick up Kilometres.		
	Destination Kilometres.		
003446721	Start Kilometres.	49947	86492
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447088	Start Kilometres.	13261	42266
	Pickup Location Code.		
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
000611834	Start Kilometres.	15269	58598
	Postal Code.		
	Pick up Kilometres.		
SS CONTRACTOR	Destination Kilometres.		
003447098	Start Kilometres.	15299	14085
~ <b>`</b>	Pick up Kilometres.		
	Destination Kilometres.		
003447103	Start Kilometres.	42266	13261
<b>700</b>	Pickup Location Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447188	Start Kilometres.	15161	88925
	Postal Code.		
	Pick up Kilometres.	<b>WATER TO SERVICE</b>	
	Destination Kilometres.		
003447259	Start Kilometres.	12243	10225
VU 371 600	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447486	Start Kilometres.	15084	52006
009149600	Postal Code.	1,300	
	Pick up Kilometres.	1	
	Destination Kilometres.		

Call Number	Documentation Issue	Driver#	Attendant #
003447428	Start Kilometres.	59066	12903
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447442	Start Kilometres.	61573	37002
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447706	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447728	Start Kilometres.	42266	13261
	Postal Code.		
	Fluid Balance.		
	Pick up Kilometres.		
	Destination Kilometres.		
003447884	Start Kilometres.	15287	99237
	Postal Code.		
	Pick up Kilometres.		7
	Destination Kilometres.		
003447723	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003449699	Start Kilometres.	16493	16495
	Pickup Location Code.		
	City/Town.		
	Secondary Problem.		
	Pick up Kilometres.		
	Destination Kilometres.		

Patient Carried Calls - Code 1, 2

Call Number	Documentation Issue	Driver#	Attendant #
729003455170	Medications.	98932	10083
729003454872	Postal Code.     Medications.	41409	16055
729003454586	Postal Code.     Medications.	12173	13297
729003460189	<ul> <li>Postal Code.</li> <li>Medicine or Procedure.</li> <li>Result.</li> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>	38381	98932
729003453651	Postal Code.     Incident History (PQRST)( MOI).	12782	17072
729003451492	Postal Code.	10225	16160

Call Number	Documentation Issue	Driver#	Attendant #
927003453895	Start Kilometres.	42266	13261
	Postal Code.		
	Incident History (PQRST)( MOI).		
	Relevant Past History.		
	Medications.		
	<ul> <li>Remarks/Orders.</li> </ul>		
	Pick up Kilometres.		·
	Destination Kilometres.		
729003463235	Incident History (PQRST)( MOI).	38670	41409
7290345692	Postal Code.	10860	61573
927003453392	Start Kilometres.	15162	12903
	Postal Code.		
	Medications.		
	Pick up Kilometres.		
	Destination Kilometres.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
927003455144	Start Kilometres.	99237	81642
	Postal Code.		
	<ul> <li>Incident History (PQRST)( MOI).</li> </ul>		
	Medications.		1.
	Allergies.	***************************************	
	Pick up Kilometres.		
	Destination Kilometres.		
	Medicine or Procedure.		
	Vitals x 2 minimum,/ and as call indicated.		00000
927003454043	Postal Code.	60372	26569
	Chief Complaint.	•	
	Incident History (PQRST)( MOI).		
	Relevant Past History.		
	Medications.		
	Allergies.		
	General Appearance.		
	Head/Neck.		<u> </u>
	• Chest.		
	Back/Pelvis.		
	• Extremities.		
	Medicine or Procedure.		
	Vitals x 2 minimum,/ and as call indicated.		
	Crew Mbr. No	20500	60272
927003454115	Medications.	26569	60372
	Medicine or Procedure.	La constant de la con	
	Vitals x 2 minimum,/ and as call indicated.	00000	40000
927003454431	Start Kilometres.	98932	10083
	Postal Code.	1	
	Pick up Kilometres.		
	Destination Kilometres.		

Call Number	Documentation Issue	Driver#	Attendant #
927003454906	Start Kilometres.	61573	15276
	Postal Code.		
	<ul> <li>Pick up Kilometres.</li> </ul>		
	<ul> <li>Destination Kilometres.</li> </ul>		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>	1	
729003452753	Start Kilometres.	25919	11526
	Postal Code.		
	Pick up Kilometres.		٠
	Destination Kilometres.	-	
729003453032	Postal Code.	14416	16081
729003455459	Start Kilometres.	14085	11536
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003453184	Start Kilometres.	60156	11536
	Dispatch Problem Code.		
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003455999	Start Kilometres.	10083	98932
	Postal Code.		
	Incident History (PQRST)( MOI).		
	Relevant Past History.		
2009-04-02-2009	Medications.		
	General Appearance.		
	Pick up Kilometres.		
	Destination Kilometres.		
	Head/Neck.	1	:
	Chest.		
	Abdomen.		
	Back/Pelvis.		•
	Extremities.		
	Medicine or Procedure.		
	• Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
729003456208	Start Kilometres.	10083	26569
120000400200		1	
	Postal Code.		
	Pick up Kilometres.		
729003453443		38381	19490
729003453443 729003457699	Pick up Kilometres.     Destination Kilometres.	38381 50874	19490 15779
729003457699	<ul><li>Pick up Kilometres.</li><li>Destination Kilometres.</li><li>Postal Code.</li><li>Postal Code.</li></ul>	50874	15779
729003457699 729003457262	<ul><li>Pick up Kilometres.</li><li>Destination Kilometres.</li><li>Postal Code.</li><li>Postal Code.</li><li>Postal Code.</li></ul>	50874 10726	15779 94944
729003457699 729003457262 729003456801	<ul> <li>Pick up Kilometres.</li> <li>Destination Kilometres.</li> <li>Postal Code.</li> <li>Postal Code.</li> <li>Postal Code.</li> <li>Postal Code.</li> </ul>	50874 10726 81642	15779 94944 15161
729003457699 729003457262	<ul><li>Pick up Kilometres.</li><li>Destination Kilometres.</li><li>Postal Code.</li><li>Postal Code.</li><li>Postal Code.</li></ul>	50874 10726	15779 94944

Call Number	Documentation Issue	Driver#	Attendant #
729003447037	Start Kilometres.	52006	72020
	<ul> <li>Pickup Location Code.</li> </ul>		
	Skin (1st Assessment).		
	Pick up Kilometres.	·	
	Destination Kilometres.		
729003447355	Start Kilometres.	86492	49947
	Postal Code.		
	Pick up Kilometres.	·	
	Destination Kilometres.		
729003448191	Start Kilometres.	13906	86492
7200001.010	Postal Code.	'	
	• Remarks/Orders.	1	
	Pick up Kilometres.		
	Destination Kilometres.		
729003448084	Start Kilometres.	13297	12173
123003440004	Patient Number.		V-V-
	Patient Sequence Number.	]	
	Postal Code.	1	
	Medications.		
	Allergies.		
	Pick up Kilometres.		
	Destination Kilometres.	]	•
003453547	Start Kilometres.	15517	38670
003403047	Postal Code.	10017	
	Pick up Kilometres.		
	Destination Kilometres.		
000450754		16493	10083
003453751	• Start Kilometres.	10433	10000
	Postal Code.      Disk un Kilometree		
	Pick up Kilometres.  Parficulting Kilometres.		
	Destination Kilometres.	41409	38670
003453973	Start Kilometres.	41409	30010
	Postal Code.	1	
	Medications.		
	Pick up Kilometres.		
	Destination Kilometres.	00000	60070
003454115	Dispatch Problem Code.	26596	60372
	Postal Code.		40000
003454224	Start Kilometres.	98932	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.	1	
003454431	Start Kilometres.	98932	10083
	Postal Code.		•
	Pick up Kilometres.		
	Destination Kilometres.		
729003454043	Postal Code.	60372	26569

Call Number	Documentation Issue	Driver #	Attendant #
003454653	Start Kilometres.	40496	79984
	Medications.		
	Allergies.		
	Pick up Kilometres.		
	Destination Kilometres.		
003454740	Start Kilometres.	41409	38670
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003466645	Postal Code.	60372	26569
	Secondary Problem.		4
003454872	Start Kilometres.	41409	16055
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.	1	
003455170	Start Kilometres.	98932	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003445959	Start Kilometres.	15276	14416
	Postal Code.		
	Pick up Kilometres.		
and the second	Destination Kilometres.		$x_{i,j} = x_{i,j}$
003446044	Start Kilometres.	12903	59066
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
003446450	Start Kilometres.	13297	12173
	Postal Code.		
	• Pick up Kilometres.		
	Destination Kilometres.		
003448538	Start Kilometres.	13261	10083
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
	Medicine or Procedure.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
003449552	Start Kilometres.	10083	98932
	Postal Code.		******
	Pick up Kilometres.	1 1	
	Destination Kilometres.		
	Medicine or Procedure.		
	• Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
729003454906	Start Kilometres & Postal Code.	61573	15276
	Pick up Kilometres & • Destination Kilometres.	0,0,0	IULIU

Call Number	Documentation Issue	Driver#	Attendant #
003449554	Start Kilometres.     Postal Code.	98932	10083
	Incident History (PQRST)( MOI).		
	Relevant Past History.		
	Medications.		
	Allergies.		•
	Pick up Kilometres.	:	
	Destination Kilometres.		
	Medicine or Procedure.		
	• Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
729003466839	Start Kilometres.	10860	15205
	Pick up Kilometres.		
	Destination Kilometres.		
003450798	Start Kilometres.	15062	16055
	Postal Code.		
	Relevant Past History.		
	Medications.		1
	Pick up Kilometres & Destination Kilometres.		
003451687	Postal Code.	10083	98932
	<ul> <li>Incident History (PQRST)( MOI).</li> </ul>		
	Relevant Past History.		,
	Medications.		
	Allergies.		
	Head/Neck, Chest, Abdomen, Back/Pelvis.	-	
	Medicine or Procedure.	Williamon	
	• Result.		
	Vitals x 2 minimum,/ and as call indicated.		
003451688	Start Kilometres.	10083	98932
	Postal Code.		
	Medications.		
	Allergies.		
	Pick up Kilometres.		
	Destination Kilometres.		
	• Head/Neck.		
	• Chest.		
	• Abdomen.		
	Back/Pelvis.		· '
	Medicine or Procedure.		
	• Result.	1	
	Vitals x 2 minimum,/ and as call indicated.	40000	00000
729003455999	• Start Kilometres.	10083	98932
	Postal Code.		
	Medications.		
	Pick up Kilometres.		
	Destination Kilometres.	<u> </u>	1

Call Number	Documentation Issue	Driver #	Attendant #
729003452606	Start Kilometres.	13621	42266
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
	Medicine or Procedure.		
	• Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>	•	
729003454103	Postal Code.	60372	26569
	Relevant Past History.		
	Medicine or Procedure.		
	Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		
729003465891	Start Kilometres.	50874	16493
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
729003453030	Start Kilometres.	15161	81642
	Postal Code.		
	Pick up Kilometres.		
	Destination Kilometres.		
	Medicine or Procedure.		
	• Result.		
	<ul> <li>Vitals x 2 minimum,/ and as call indicated.</li> </ul>		

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Call Number	Documentation Issue	Driver#	Attendant #
729003453893	Postal Code.	25919	25919
729003444029	<ul> <li>Cancelled Reason.</li> <li>Destination kilometres.</li> <li>Pick up kilometres.</li> <li>Postal Code.</li> </ul>	13261	42266
729000346	<ul><li>Destination kilometres.</li><li>Pick up kilometres.</li><li>Postal Code.</li></ul>	16495	16495
729003444053	<ul><li>Destination kilometres.</li><li>Pick up kilometres.</li><li>Postal Code.</li></ul>	15450	19490
000000000	<ul> <li>Destination kilometres.</li> <li>Patient Sequence Number &amp; Patients.</li> <li>Pick up kilometres.</li> <li>Postal Code.</li> <li>Trauma injury site/type.</li> </ul>	41196	14488
729003467854	Pick up kilometres.	11122	16494
729003453395	Pick up kilometres & Postal Code.	10860	61573

Call Number	Documentation Issue	Driver#	Attendant #
729003449029	<ul> <li>Cancelled Reason.</li> <li>Destination kilometres.</li> <li>Pick up kilometres.</li> <li>Postal Code.</li> <li>Primary Problem.</li> <li>Crew Mbr. No</li> <li>Vitals.</li> </ul>	13261	42600
	• Times.		
7290034665843	<ul><li>Destination kilometres.</li><li>Patients.</li><li>Pick up kilometres.</li></ul>	12173	13297
729003444023	<ul> <li>Cancelled Reason.</li> <li>Postal Code.</li> <li>Primary Problem.</li> <li>Vitals.</li> <li>Times.</li> </ul>	15297	50874
729003466038	Cancelled Reason. Patient Sequence Number. Patients. Pickup location Code. Warning Systems. Code. Crew Mbr. Initials. Crew Mbr. No	12903	10225
729003468195	Destination kilometres.     Patient Sequence Number.     Patients.     Pick up kilometres.	16453	11536
729003465846	Destination kilometres.     Patient Sequence Number.     Patients.     Pick up kilometres.	74362	15517
729003465486	Crew Member 2 Signature.	00000	15445
729003462162	Cancelled Reason. Patient Sequence Number. Patients. Postal Code.	12243	10225
729003467444	<ul><li>Patient Sequence Number.</li><li>Patients.</li><li>Postal Code.</li></ul>	59066	12903
729003467024	Patient Sequence Number. Patients. Postal Code.	86492	15205
729003467001	<ul><li>Destination kilometres.</li><li>Pick up kilometres.</li><li>Postal Code.</li></ul>	16494	10726

Call Number	Documentation Issue	Driver #	Attendant #
729003467326	Destination kilometres.     Pick up kilometres & Pickup location Code.     Postal Code.	37002	16495
7293443223	Postal Code.     Trauma injury site/type.	60372	11273
729003467887	Pick up kilometres. Postal Code. Vitals.	10514	14416
729003443773	Destination kilometres & Pick up kilometres.	15469	16495
729003444070	<ul> <li>Allergies.</li> <li>Destination kilometres.</li> <li>Dsp. Prb. Cde.</li> <li>Medications.</li> <li>Pick up kilometres.</li> <li>Relevant Past History.</li> <li>Tx prior to Arrival.</li> </ul>	11536	41196

#### િલાવા તેલાક સાંસ્કારો જાય લાક જવાનાના

Call Number	Documentation Issue	Driver#	Attendant #
729000346	Decision Maker Name.	16495	16495
	Patient Address.		
	Relationship to Patient & Witness Signature.		
	Crew Member Sig. 1.		
729003444053	Decision Maker Name.	15450	19490
729003449029	Decision Maker Name.	13261	42600
	Patient/Substitute decision maker Name.		
	Patient Address.	·	
	Relationship to Patient.		
	Witness Signature.		·
	Crew Member Sig. 1.		
729003444023	Decision Maker Name.	15297	50874
	Patient/Substitute decision maker Name.		
	Patient Address.		
	Witness Signature.		
	Crew Member Sig. 1.		
729003466038	Witness Signature.	12903	10225
729003468195	Witness Signature.	16453	11536
729003465486	Decision Maker Name.	00000	15445
729003462162	Decision Maker Name & Witness Signature.	12243	10225
729003467444	Decision Maker Name.	59066	12903
	Patient/Substitute decision maker Name.		
	Patient Address.		
	Relationship to Patient & Witness Signature.		
729003467001	Decision Maker Name.	16494	10726

Call Number	Documentation Issue	Driver#	Attendant #
729003467326	Decision Maker Name.	37002	16495
	Patient Address.		
	Witness Signature.		
7293443223	Decision Maker Name.	60372	11273
000000000	Witness Signature.	41196	14488
729003453395	Decision Maker Name.	10860	61573
729003443773	Decision Maker Name.	15469	16495
	Time & Date.		
729003444070	Decision Maker Name.	11536	41196
	Time & Date.		

## Appendix C. Paramedic Ride Out Summary Observation Tables

Z. (2.52.52.5)		Call Obs	ervation Summ	ary			450	
CALL	934003469973	VEHICLE NO:	4500	PRIO	RITY	OUT	: 3	IN: 3
MEDIC	14085	MEDIC #2	1,1536	CALL	TYPE:	MEC	ICAL	
Call Sequ	ence				Υ	Ρ	N	NA
Pre-Call C	ompleted to Standard					Р		
Scene Sur	vey Completed to Sta	ndard			Υ			
Communic	ations with CACC acc	cording to Standard			Y			
Primary As	ssessment Performed	to Standard			$\sim Y$			
Transport	Decision Appropriate	to Patient Assessme	ent		Υ			<u> </u>
Patient His	story to Standard				Υ			
Vital Signs	(2 complete sets)				Υ			
All Medica	tion Interventions to S	tandard						NA
All Cardiac	: Monitoring/Defibrillat	ion Interventions to	Standard					NA
Patient Ca	re Provided to Standa	ırd			Υ			
Secondary	Assessment to Stand	lard			Υ			
Movement	of Patient According	to Patient Presentat	ion		Υ			
Transport I	Decision and Return (	Code According to P	atient Condition		Υ			
Patient Ca	re Enroute According	to Standard			Υ			
Reporting	to Receiving Staff Acc	ording to Standard			Υ			
Post Call D	Outies Completed as A	\ppropriate			Υ			

		Call Obs	ervation Sumr	nary				
CALL	934003469943	VEHICLE NO:	4500	PRIO	RITY	OUT	: 3	IN: 3
MEDIC	11536	MEDIC #2	14085	CALL	TYPE:	MED	OICAL	
Call Sequ	ence				Υ	Р	N	NA
Pre-Call C	ompleted to Standard				Υ			
Scene Sur	vey Completed to Sta	ndard			Υ			
Communic	ations with CACC acc	ording to Standard			Υ			
Primary As	ssessment Performed	to Standard			Υ			
Transport I	Decision Appropriate	to Patient Assessme	ent		Υ			
Patient History to Standard					Υ			
Vital Signs	(2 complete sets)				Y			
All Medica	tion Interventions to S	tandard						NA
All Cardiac	: Monitoring/Defibrillat	ion Interventions to	Standard		Υ			
Patient Ca	re Provided to Standa	rd			Υ			
Secondary	Assessment to Stand	lard			Υ			
Movement of Patient According to Patient Presentation				Υ				
Transport I	Decision and Return (	Code According to P	atient Condition		γ			
Patient Ca	re Enroute According	to Standard			Υ			
Reporting 1	to Receiving Staff Acc	ording to Standard			Υ			
Post Call D	Outies Completed as A	ppropriate			Υ			

		Call Obs	ervation Sumi	mary				
CALL	931003469957	VEHICLE NO:	4226	PRIORITY		OUT:	4	IN: 3
MEDIC	50874	MEDIC #2	15297	CALL TYPE	:	MEDI	CAL	
Call Seque	ence			Y		?	N	NA
Pre-Call Co	ompleted to Standard			Υ				
Scene Sur	vey Completed to Sta	ndard		XY.				
Communic	ations with CACC acc	cording to Standard		Y				
Primary As	sessment Performed	to Standard						NA
Transport I	Decision Appropriate	to Patient Assessme	ent	Y	3.7			
Patient His	tory to Standard			Υ				
Vital Signs	(2 complete sets)			Y				
	ion Interventions to S	··						NA
All Cardiac	Monitoring/Defibrillat	ion Interventions to	Standard	Υ				
Patient Car	e Provided to Standa	rd		Υ				
	Assessment to Stand			Υ				
	of Patient According			Ϋ́Υ				
Transport I	Decision and Return (	Code According to P	atient Condition	Y				
Patient Car	e Enroute According	to Standard		Ϋ́				
	o Receiving Staff Acc			Y				
Post Call D	uties Completed as A	sppropriate		Υ				

#### Appendix D. Ambulance Vehicle Audit Table

MOHLTC Vehicle No.	Audit Findings	MOHLTC Vehicle No.	Audit Findings
4226	First Response Kit Hand operated suction unit (including Cartridge).  Patient Care Equipment in Vehicle Paediatric simple mask with oxygen tubing.  Suction Equipment Adapter for hand held suction unit. Spare suction cartridge for hand-operated unit.  MCI (Mass Casualty Incident) Kit Light sticks non expired.	4506	Patient Carrying Equipment # 9 missing shoulder harness First Response Kit Child simple mask with tubing Paediatric Trauma Bag 2" (5.0cm) Hypo-allergenic tape. First Aid Supplies 2" (5cm) Hypo-allergenic tape. Patient Care Equipment in Vehicle Adult simple mask with oxygen tubing. Oxygen nipple adapter: Paediatric simple mask with oxygen tubing. Suction Equipment
4376	Driver's Compartment Back up alarm not working.		Disposable suction collection bags. Double male connector for hand-operated unit. <u>Miscellaneous</u> Emesis basins. <u>Obstetrical Kit</u> Mucous trap with neo-safe bulb according to BH direction. <u>Linen</u> Pillows (hypo-allergenic).
4500	Interior lights working (middle high out over cot) First Response Kit Hand operated suction unit (including Cartridge). Trauma Bag 2" (5.0cm) Hypo-allergenic tape.First Aid Supplies 2" (5cm) Hypo-allergenic tape. Patient Care Equipment in Vehicle Adult simple mask with oxygen tubing. Paediatric simple mask with oxygen tubing. Suction Equipment Double male connector for hand-operated unit. Miscellaneous Emesis basins. Plastic bed pan	4500 Cont'd	Advanced Airway Kit Paediatric simple oxygen mask with tubing.  Drugs *Furosemide 40mg/4ml (preload). *Sodium bicarbonate 50mEq/50ml (preload). Diazepam 10mg/2ml vials. Dopamine HCL 400mg/250 cc. Morphine Sulphate 10mg total.  ALS Backup Kit Saline locks. Spare laryngoscope, blades, batteries and (2) bulbs.  Drugs (Back Up) 1 bag Dopamine HCL 400mg/250 cc or 2 Preload Dopamine HCL 200/5ml. Diazepam 10mg/2ml vials. Morphine sulphate not to exceed 40 mg.

#### Appendix E Oxygen & Suction Testing Report

Vehicle Number	4223	Oxy	Oxygen / Suction Testing			
Device	Serial Number	Testing Date	Testing Date	Testing Date		
Battery Powered Portable	L51001089	01-06-2009	01-01-2009	17-07-2008		
Flow Meter #1	42523A	01-06-2009	01-01-2009	17-07-2008		
Flow Meter #2	FMM005079KF	01-06-2009	01-01-2009	17-07-2008		
On-Board Suction	MOO324	01-06-2009	01-01-2009	17-07-2008		
Portable O2 Regulator	553000	01-06-2009	20-01-2009	17-07-2008		
Vehicle Main Regulator	569461	01-06-2009	20-01-2009	17-07-2008		

Vehicle Number Device	4224	Oxygen / Suction Testing				
	Serial Number	Testing Date Testing Date Testing				
Battery Powered Portable	L51001051	01-06-2009	20-01-2009	17-07-2008		
Flow Meter #1	0802X	01-06-2009	20-01-2009	16-07-2008		
Flow Meter #2	560370	01-06-2009	20-01-2009	16-07-2008		
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008		
Portable O2 Regulator	OT564567	01-06-2009	20-01-2009	16-07-2008		
Vehicle Main Regulator	13828	01-06-2009	20-01-2009	16-07-2008		

Vehicle Number Device	4226	Oxygen / Suction Testing			
	Serial Number	Testing Date	Testing Date		
Battery Powered Portable	L51001095	01-06-2009	20-01-2009	17-07-2008	
Flow Meter #1	26A	01-06-2009	20-01-2009	17-07-2008	
Flow Meter #2	26A	01-06-2009	20-01-2009	17-07-2008	
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008	
Portable O2 Regulator	010800028	01-06-2009	20-01-2009	17-07-2008	
Vehicle Main Regulator	6776	01-06-2009	20-01-2009	17-06-2008	

Vehicle Number Device	4227	Oxy	gen / Suction Tes	ting
	Serial Number	Testing Date	Testing Date	Testing Date
Battery Powered Portable	L51001092	01-06-2009	20-01-2009	17-07-2008
Flow Meter #1	FMM005082KF	01-06-2009	20-01-2009	17-07-2008
Flow Meter #2	FMM005068KF	01-06-2009	20-01-2009	17-07-2008
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008
Portable O2 Regulator	595558	01-06-2009	20-01-2009	17-07-2008
Vehicle Main Regulator	851402	01-06-2009	20-01-2009	17-07-2008

Vehicle Number	4376	Оху	gen / Suction Tes	ting
Device	Serial Number	Testing Date	Testing Date	Testing Date
Portable O2 Regulator	4376D	01-06-2009	19-01-2009	17-07-2008

Vehicle Number Device	4269	Oxygen / Suction Testing			
	Serial Number	Testing Date	Testing Date	Testing Date	
Battery Powered Portable	L51001086	01-06-2009	19-01-2009	16-07-2008	
Flow Meter #1	568873	01-06-2009	19-01-2009	16-07-2008	
Flow Meter #2	10669152	01-06-2009	19-01-2009	16-07-2008	
On-Board Suction	MOD 324	01-06-2009	19-01-2009	16-07-2008	
Portable O2 Regulator	552997	01-06-2009	19-01-2009	16-07-2008	
Vehicle Main Regulator	13653	01-06-2009	19-01-2009	16-07-2008	

Vehicle Number	4282	Oxygen / Suction Testing			
Device	Serial Number	Testing Date	Testing Date	Testing Date	
Battery Powered Portable	L51001166	01-06-2009	19-01-2009	17-07-2008	
Flow Meter #1	563416	01-06-2009	19-01-2009	17-07-2008	
Flow Meter #2	C9	01-06-2009	19-01-2009	17-07-2008	
On-Board Suction	MOM 324	01-06-2009	19-01-2009	17-07-2008	
Portable O2 Regulator	698	01-06-2009	19-01-2009	17-07-2008	
Portable O2 Regulator	3553	01-06-2009	19-01-2009	17-07-2008	
Vehicle Main Regulator	851360	01-06-2009	19-01-2009	17-07-2008	

Vehicle Number Device	4286	Oxygen / Suction Testing			
	Serial Number	Testing Date	Testing Date	Testing Date	
Battery Powered Portable	L51001162	01-06-2009	19-01-2009	17-07-2008	
Flow Meter #1	86A	01-06-2009	19-01-2009	17-07-2008	
Flow Meter #1	FMM005066	01-06-2009	19-01-2009	17-07-2008	
On-Board Suction	MOD 324	01-06-2009	19-01-2009	17-07-2008	
Portable O2 Regulator	820	01-06-2009	19-01-2009	17-07-2008	
Vehicle Main Regulator	851399	01-06-2009	19-01-2009	17-07-2008	

Vehicle Number Device	4287	Oxygen / Suction Testing			
	Serial Number	Testing Date	Testing Date	Testing Date	
Battery Powered Portable	L51001096	01-06-2009	20-01-2009	17-07-2008	
Flow Meter #1	10601973	01-06-2009	20-01-2009	17-07-2008	
Flow Meter #2	87A	01-06-2009	20-01-2009	17-07-2008	
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008	
Portable O2 Regulator	OT549254	01-06-2009	20-01-2009	17-07-2008	
Vehicle Main Regulator	569459	01-06-2009	20-01-2009	17-07-2008	
Vehicle Main Regulator	569459	01-06-2009	20-01-2009	17-07-2008	

Vehicle Number	4357	Оху	gen / Suction Tes	
Device	Serial Number	Testing Date	Testing Date	Testing Date
Portable O2 Regulator	093005	01-06-2009	19-01-2009	17-07-2008

Vehicle Number Device	4385	Оху	gen / Suction Tes	ting
	Serial Number	Testing Date	Testing Date	Testing Date
Battery Powered Portable	0608109	01-06-2009	20-01-2009	17-07-2008
Portable 02 Regulator	554679	01-06-2009	20-01-2009	17-07-2008
Portable O2 Regulator	030207728	01-06-2009	20-01-2009	17-07-2008

Vehicle Number Device	4411	Oxy	/gen / Suction Tes	ting
	Serial Number	Testing Date	Testing Date	Testing Date
Battery Powered Portable	L51001093	01-06-2009	20-01-2009	17-07-2008
Flow Meter #1	560373	01-06-2009	20-01-2009	17-07-2008
Flow Meter #1	J	01-06-2009	20-01-2009	17-07-2008
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008
Portable O2 Regulator	071404	01-06-2009	20-01-2009	17-07-2008
Vehicle Main Regulator	851490	01-06-2009	20-01-2009	17-07-2008

Vehicle Number Device	4412	Oxy	Oxygen / Suction Testing			
	Serial Number	Testing Date	Testing Date	Testing Date		
Battery Powered Portable	L51001085	01-06-2009	20-01-2009	17-07-2008		
Flow Meter #1	Н	01-06-2009	20-01-2009	17-07-2008		
On-Board Suction	MOD 324	01-06-2009	20-01-2009	17-07-2008		
Portable O2 Regulator	OT562875	01-06-2009	20-01-2009	17-07-2008		
Vehicle Main Regulator	851433	01-06-2009	20-01-2009	17-07-2008		

Vehicle Number	4500 Oxygen / Suction Testing				
Device	Serial Number	Testing Date	Testing Date	Testing Date	
Battery Powered Portable	L51001094	01-06-2009	20-01-2009	17-07-2008	
Flow Meter #1	560372	01-06-2009	20-01-2009	16-07-2008	
Flow Meter #2	С	01-06-2009	20-01-2009	16-07-2008	
Portable O2 Regulator	595560	01-06-2009	20-01-2009	16-07-2008	
Vehicle Main Regulator	13906	01-06-2009	20-01-2009	16-07-2008	
Vehicle Main Regulator	MOD 324	01-06-2009	20-01-2009	17-07-2008	

Vehicle Number	4507	Oxygen / Suction Testing		
Device	Serial Number	Testing Date	Testing Date	Testing Date
Battery Powered Portable	. L51001071	01-06-2009	20-01-2009	16-07-2008
Flow Meter #1	174593	01-06-2009	20-01-2009	16-07-2008
On-Board Suction	MOD 3245	01-06-2009	20-01-2009	16-07-2008
Portable O2 Regulator	595559	01-06-2009	20-01-2009	16-07-2008
Vehicle Main Regulator	6972	01-06-2009	20-01-2009	16-07-2008

Vehicle Number	4508	Oxygen / Suction Testing		
Device	Serial Number	Testing Date	Testing Date	Testing Date
Battery Powered Portable	0608112	01-06-2009	20-01-2009	16-07-2008
Flow Meter #1	Y	01-06-2009	20-01-2009	16-07-2008
On-Board Suction	MOD 324	01-06-2009	20-01-2009	16-07-2008
Portable O2 Regulator	OT562873	01-06-2009	20-01-2009	16-07-2008
Vehicle Main Regulator	13972	01-06-2009	20-01-2009	16-07-2008

### Appendix F. Stretcher Maintenance

Vehicle Nun	iber 4223	Stretch	er Maintenance
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#42 Stairchair	L627152	17/12/2008	9/7/2008
#65 Scoop	L764020	17/12/2008	9/7/2008
#9	J72019	17/18/2008	9/7/2008

Vehicle Number 4224 Stretcher Maintenance			her Maintenance
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113720	17/12/2008	8/7/2008
#42 Stairchair	L630408	17/12/2008	8/7/2008
#65 Scoop	021055	17/12/2008	8/7/2008
#9	E53820	17/12/2008	8/7/2008

Vehicle Number 4226		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113807	18/12/2008	9/7/2008
#42 Stairchair	L360566	18/12/2008	9/7/2008
#65 Scoop	014334	18/12/2008	9/7/2008
#9	FC1659	18/12/2008	9/7/2008

Vehicle Num	nber 4233	Stretch	er Maintenance
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	L637968	17/12/2008	9/7/2008
#35A	L643152	17/12/2008	9/7/2008

Vehicle Num Stretcher Type	Serial Number	Last Inspection	er Maintenance Previous Inspection Date
#30	L631834	17/12/2008	8/7/2008
#35A	L64147	17/12/2008	8/7/200/
#42 Stairchair	L630412	17/12/2008	8/7/2008
#65 Scoop	08-095106	17/12/2008	8/7/2008
#9	L256521	17/12/2008	8/7/2008

Vehicle Number 4282		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113813	17/12/2008	9/7/2008/
#35A	L643141	17/12/2008	9/7/2008
#42 Stairchair	L630419	17/12/2008	9/7/2008
#65 Scoop	L66399	17/12/2008	9/7/2008
#9	L319586	17/12/2008	9/7/2008

Vehicle Number 4286		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113714	17/12/2008	9/7/2008
#35A	L626167	17/12/2008	9/7/2008
#42 Stairchair	L627153	17/12/2008	9/7/2008
#65 Scoop	L562919	17/12/2008	9/7/2008
#9	L632791	17/12/2008	9/7/2008

Vehicle Number 4287 Stretcher Maintenance				
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date	
#35A	BBB113955	18/12/2008	9/7/2008	
#35A	L631209	18/12/2008	9/7/2008	
#42 Stairchair	L630404	18/12/2008	9/7/2008	
#65 Scoop	L779837	18/12/2008	9/7/2008	
#9	L17087	18/12/2008	9/7/2008	

Vehicle Number 4411		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113717	18/12/2008	9/7/2008
#35A	L640738	18/12/208	9/7/2008
#42 Stairchair	L359950	18/125/2008	9/7/2008
#65 Scoop	06-018127	18/12/2008	9/7/2008
#9	FC 1445	18/12/2008	9/7/2008

Vehicle Number 4412		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#30	L631841	18/12/2008	10/7/2008
#35A	BBB113829	18/12/2008	10/07/2008
#42 Stairchair	L630520	18/12/2008	10/7/2008
#65 Scoop	L64449	18/12/2008	10/7/2008
#9	L173402	18/12/2008	10/7/2008

Vehicle Number 4507		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection	Previous Inspection Date
#35A	BBB113332	17/12/2008	10/7/2008
#42 Stairchair	L627151	17/12/2008	10/7/2008
#65 Scoop	L 129067	17/12/2008	10/7/2008
#9	SA014977	17/12/2008	10/7/2008

Vehicle Number SPARE		Stretcher Maintenance	
Stretcher Type	Serial Number	Last Inspection Previous Inspection Date	
#30	L287099	08-07-2008	
#30	L617713	8/7/2008	
#35A	BBB113388	23-03-2009	
#35A	BBB113811	29-03-2009	
#35A	BBB113812	8/7/2008	
#35A '	BBB113954	17-12-2008	
#35A	L640919	8/7/2008	
#35A	L640926	23-03-2009	
#35A	L643141	8/8/2008	
#42 Stairchair	L627160	8/7/2008	
#65 Scoop	021055	6/7/2008	

# Appendix & Station Omissions Audit Table:

Station	Omissions Audit Findings
Lakefield	No Deficiencies Found.
Norwood	No Deficiencies Found.
Peterborough	No Deficiencies Found.
Apsley	<ul> <li>Adequate replacement oxygen cylinders were not readily available to staff.</li> <li>Fire extinguishers have yearly check tag (June 09) only one had monthly check tag.</li> </ul>

