



City of
Peterborough

TO: Members of the Joint Services Steering Committee

FROM: Brian Horton, Senior Director of Corporate Services

MEETING DATE: October 8, 2009

SUBJECT: Report CPFPRSJSSC09-001
POA, Social Services, and Social Housing Draft 2010 Budgets

PURPOSE

A report to present the draft 2010 POA, Social Services, and Social Housing Budgets, and to propose that the Joint Services Steering Committee endorse the budgets and recommend to City and County Councils that the budgets be reflected in their respective draft 2010 Municipal Budget Documents.

RECOMMENDATION

That the Joint Services Steering Committee approve the recommendation outlined in report CPFPRSJSSC09-001, dated October 8, 2009, of the Senior Director of Corporate Services, as follows:

That the Joint Services Steering Committee endorse the draft 2010 POA, Social Services, and Social Housing Budgets as set out in **Appendix A** to report CPFPRSJSSC09-001, and recommend to City and County Councils the budgets be reflected in their respective draft 2010 Municipal Budget Documents.

BUDGET AND FINANCIAL IMPLICATIONS

The following chart summarizes the net tax levy impacts for the City and County.

Description Col 1	2009 Net Tax Levy Impact ⁽¹⁾ Col 2	2010 Net Tax Levy Impact ⁽¹⁾ Col 3	\$ Change Col 4	% Change Col 5
County				
POA (Net revenues)	(890,409)	(627,284)	263,125	29.6%
Social Services	3,818,100	3,583,628	(234,472)	(6.1%)
Social Housing	4,261,907	4,433,681	171,774	4.0%
Total County	7,189,598	7,390,025	200,427	2.8%
City				
POA (Net revenues)	(812,094)	(563,009)	249,085	30.7%
Social Services	15,570,376	14,292,483	(1,277,893)	(8.2%)
Social Housing	3,887,052	3,979,374	92,322	2.4%
Total City	18,645,334	17,708,848	(936,486)	(5.0%)

(1) After any draws from reserves

The 2010 Net Tax Levy impacts, listed in Column 3 above, do not reflect increases in salaries and benefits beyond normal grid steps and increments.

BACKGROUND

City staff will be presenting the attached draft 2010 budgets for the POA, Social Services, and Social Housing areas during the October 8, 2009 Joint Services Steering Committee.

Submitted by,

Sandra Clancy for.

Brian W. Horton
Senior Director of Corporate Services

Contact Person

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Appendix A

Draft 2010 Budgets for
- POA
- Social Services
- Social Housing

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
PROVINCIAL OFFENCES OFFICE							
Gross Expenditures	977,497	1,035,312	5.9%	57,815	1,016,707	4.0%	39,210
Revenues							
Fine Revenue	2,680,000	2,120,000	-20.9%	(560,000)	2,207,000	-17.6%	(473,000)
Net Municipal Share	(1,702,503)	(1,084,688)	-36.3%	617,815	(1,190,293)	-30.1%	512,210
County Share of Revenue	(890,409)	(567,292)	-36.3%	323,117	(627,284)	-29.6%	263,125
NET PROVINCIAL OFFENCES OFFICE	(812,094)	(517,396)	-36.3%	294,698	(563,009)	-30.7%	249,085

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: GENERAL GOVERNMENT
Division: LEGAL SERVICES

Activity Name: PROVINCIAL OFFENCES ACT OFFICE
Budget Account #: 101-183

Statement of Purpose:

The Provincial Offences Act Office provides the administration, delivery of court services and prosecution of charges laid under the Provincial Offences Act, in the City and County of Peterborough, in compliance with the law and the Memorandum of Understanding (MOU) with the Ministry of the Attorney General (MAG) and the Intermunicipal Service Agreement.

Highlights

Net revenues are divided between the City and the County of Peterborough based on relative weighted assessment. The County's share for 2010 is 52.7% (52.3% for 2009).

It is anticipated that the number of Part 1 Tickets and Part 3 Informations will remain constant in 2010. Part 1 Tickets carry set fines and may be paid out of court. Part 3 Informations require disposition by the court and are usually utilized in more serious offences such as, but not limited to, violations under the Compulsory Automobile Insurance Act, Highway Traffic Act, Fish & Wildlife Conservation Act and Ontario New Home Warranties Act.

The Provincial Offences Act Office began to offer on-line payments through www.paytickets.ca on November 22, 2008. The effectiveness of this payment option will be monitored on a regular basis.

With the hiring of an internal Collection Clerk, and a third party collection agency, it is anticipated that debt recovery will continue in 2010.

Performance Data/Work Program:

In 2009, the public was provided the option to pay fines through the Internet. The number of charges for Part 1 tickets, and Part 3 Information, remained in-line with 2008 charges received.

Charges Received	2005	2006	2007	2008	* 2009
Federal Part 1 Ticket	355	395	430	233	5
Federal Part 3 Information	1	31	23	35	1
Provincial Part 1 Tickets	11,015	15,800	17,223	18,226	3,548
Provincial Parking	8,333	7,474	7,221	7,352	1,891
Provincial Part 3 Information	1,706	1,645	2,051	1,818	368

* 2009 Figures are for the first three months of the year.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	6.600	6.600
Established Full Time Wage		
Part Time Positions	0.547	0.547
TOTAL F.T.E.	7.147	7.147

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2010 Operating Budget Summaries

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						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Provincial Offences Office							
Personnel	499,903	510,817	2.2%	10,914	511,833	2.4%	11,930
Contractual	100,114	103,680	3.6%	3,566	100,896	0.8%	782
Materials, Supplies	47,688	47,688			47,388	-0.6%	(300)
Repair and Maintenance	1,500	1,500			1,500		
Fees	290,073	334,800	15.4%	44,727	317,073	9.3%	27,000
New Equipment	1,000	1,000			1,000		
Rentals	20,662	20,662			20,662		
Travelling, Training	16,557	15,165	-8.4%	(1,392)	16,355	-1.2%	(202)
Other and Recoveries							
	977,497	1,035,312	5.9%	57,815	1,016,707	4.0%	39,210
Revenue							
Fine Revenue	2,680,000	2,120,000	-20.9%	(560,000)	2,207,000	-17.6%	(473,000)
Net Municipal Share	(1,702,503)	(1,084,688)	-36.3%	617,815	(1,190,293)	-30.1%	512,210
County Allocation	(890,409)	(567,292)	-36.3%	323,117	(627,284)	-29.6%	263,125
NET REVENUE	(812,094)	(517,396)	-36.3%	294,698	(563,009)	-30.7%	249,085

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2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
SOCIAL SERVICES - GROSS EXPENDITURES							
Social Assistance							
Ontario Works - Administration	5,056,501	5,046,471	-0.2%	(10,030)	5,252,206	3.9%	195,705
Ontario Works - 100% Provincial Funded	250,713	281,185	12.2%	30,472	156,546	-37.6%	(94,167)
Ontario Works - Mandatory Benefits	22,195,352	26,802,280	20.8%	4,606,928	32,945,141	48.4%	10,749,789
Ontario Works - Discretionary Benefits	2,018,832	2,140,738	6.0%	121,906	1,638,927	-18.8%	(379,905)
Ontario Works - Employment	3,085,344	3,010,451	-2.4%	(74,893)	2,974,440	-3.6%	(110,904)
Addiction Services	539,523	539,523			539,523		
Enhanced Employment Services		247,046		247,046	329,394		329,394
ODSP - Benefits	8,507,730	8,894,472	4.5%	386,742	4,816,036	-43.4%	(3,691,694)
Homemakers & Nurses	40,933	28,192	-31.1%	(12,741)	28,192	-31.1%	(12,741)
Ontario Works - Hostels and Drop In Centre	1,326,789	1,265,833	-4.6%	(60,956)	1,317,573	-0.7%	(9,216)
Peterborough Employment Resource Centre (PERC)	602,254	503,897	-16.3%	(98,357)	610,970	1.4%	8,716
Homelessness - CHPP	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
	43,777,027	48,927,203	11.8%	5,150,176	50,776,063	16.0%	6,999,036
Community Partnerships and Family Services							
Childrens Services Administration	451,505	447,629	-0.9%	(3,876)	472,776	4.7%	21,271
Best Start	1,208,404	2,055,800	70.1%	847,396	513,075	-57.5%	(695,329)
Fee Subsidy Program	2,045,839	2,026,708	-0.9%	(19,131)	1,975,839	-3.4%	(70,000)
Directly Operated Programs	200,114	236,671	18.3%	36,557	243,278	21.6%	43,164
Social Assistance Restructuring Re-investment	18,500		-100.0%	(18,500)	138,908	650.9%	120,408
Ontario Works Child Care - Formal and Informal	572,250	245,894	-57.0%	(326,356)	572,250		
Wage Subsidy Program	1,911,121	1,911,057		(64)	1,911,121		
Special Needs Resource Funding	1,200,306	1,200,306			1,270,306	5.8%	70,000
Community Social Plan	278,057	220,161	-20.8%	(57,896)	270,472	-2.7%	(7,585)
	7,886,096	8,344,226	5.8%	458,130	7,368,025	-6.6%	(518,071)
TOTAL GROSS EXPENDITURES	51,663,123	57,271,429	10.9%	5,608,306	58,144,088	12.5%	6,480,965

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2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
SOCIAL SERVICES - SUBSIDIES							
Social Assistance							
Ontario Works - Administration	2,151,602	2,180,637	1.3%	29,035	2,180,637	1.3%	29,035
Ontario Works - 100% Provincial Funded	250,713	281,185	12.2%	30,472	156,546	-37.6%	(94,167)
Ontario Works - Mandatory Benefits	17,756,281	21,665,499	22.0%	3,909,218	26,553,784	49.5%	8,797,503
Ontario Works - Discretionary Benefits	1,686,430	1,743,844	3.4%	57,414	1,352,661	-19.8%	(333,769)
Ontario Works - Employment	2,397,553	2,415,563	0.8%	18,010	2,397,399		(154)
Addiction Services	465,618	465,618			465,618		
Enhanced Employment Services		247,046		247,046	329,394		329,394
ODSP - Benefits							
Homemakers & Nurses	33,045	22,803	-31.0%	(10,242)	22,803	-31.0%	(10,242)
Ontario Works - Hostels and Drop In Centre	752,890	699,389	-7.1%	(53,501)	738,286	-1.9%	(14,604)
Peterborough Employment Resource Centre (PERC)	602,254	503,897	-16.3%	(98,357)	610,970	1.4%	8,716
Homelessness - CHPP	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
	26,249,442	30,392,596	15.8%	4,143,154	34,975,213	33.2%	8,725,771
Community Partnerships and Family Services							
Childrens Services Administration	165,680	165,680			165,680		
Best Start	1,208,404	2,055,800	70.1%	847,396	513,075	-57.5%	(695,329)
Fee Subsidy Program	1,636,671	1,636,671			1,580,671	-3.4%	(56,000)
Directly Operated Programs							
Social Assistance Restructuring Re-investment							
Ontario Works Child Care - Formal and Informal	457,800	196,715	-57.0%	(261,085)	457,800		
Wage Subsidy Program	1,559,293	1,559,293			1,559,293		
Special Needs Resource Funding	960,245	960,245			1,016,245	5.8%	56,000
Community Social Plan	37,112	8,165	-78.0%	(28,947)		-100.0%	(37,112)
	6,025,205	6,582,569	9.3%	557,364	5,292,764	-12.2%	(732,441)
TOTAL SUBSIDY	32,274,647	36,975,165	14.6%	4,700,518	40,267,977	24.8%	7,993,330

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						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
SOCIAL SERVICES - COUNTY CONTRIBUTION							
Social Assistance							
Ontario Works - Administration	522,882	516,204	-1.3%	(6,678)	583,598	11.6%	60,716
Ontario Works - 100% Provincial Funded							
Ontario Works - Mandatory Benefits	777,004	938,290	20.8%	161,286	1,204,087	55.0%	427,083
Ontario Works - Discretionary Benefits	70,957	72,003	1.5%	1,046	51,462	-27.5%	(19,495)
Ontario Works - Employment	123,802	107,080	-13.5%	(16,722)	109,638	-11.4%	(14,164)
Addiction Services	13,303	13,303			14,042	5.6%	739
Enhanced Employment Services							
ODSP - Benefits	1,618,845	1,609,521	-0.6%	(9,324)	870,703	-46.2%	(748,142)
Homemakers & Nurses	1,168	1,244	6.5%	76	1,244	6.5%	76
Ontario Works - Hostels and Drop In Centre	170,000	170,000			170,000		
Peterborough Employment Resource Centre (PERC)							
Homelessness - CHPP							
	3,297,961	3,427,645	3.9%	129,684	3,004,774	-8.9%	(293,187)
Community Partnerships and Family Services							
Childrens Services Administration	65,740	67,668	2.9%	1,928	79,845	21.5%	14,105
Best Start							
Fee Subsidy Program	94,109	93,229	-0.9%	(880)	102,744	9.2%	8,635
Directly Operated Programs	46,026	54,434	18.3%	8,408	63,252	37.4%	17,226
Social Assistance Restructuring Re-investment	18,500		-100.0%	(18,500)	18,500		
Ontario Works Child Care - Formal and Informal	20,601	11,311	-45.1%	(9,290)	21,746	5.6%	1,145
Wage Subsidy Program	80,920	80,920			91,475	13.0%	10,555
Special Needs Resource Funding	55,214	55,214			66,056	19.6%	10,842
Community Social Plan	139,029	110,081	-20.8%	(28,948)	135,236	-2.7%	(3,793)
	520,139	472,857	-9.1%	(47,282)	578,854	11.3%	58,715
SUBTOTAL COUNTY CONTRIBUTION	3,818,100	3,900,502	2.2%	82,402	3,583,628	-6.1%	(234,472)

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	Variances 2009 - 2010 Budget		
					2010 Requested	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
SOCIAL SERVICES - CITY NET REQUIREMENTS							
Social Assistance							
Ontario Works - Administration	2,382,017	2,349,630	-1.4%	(32,387)	2,487,971	4.4%	105,954
Ontario Works - 100% Provincial Funded							
Ontario Works - Mandatory Benefits	3,662,067	4,198,491	14.6%	536,424	5,187,270	41.6%	1,525,203
Ontario Works - Discretionary Benefits	261,445	324,891	24.3%	63,446	234,804	-10.2%	(26,641)
Ontario Works - Employment	563,989	487,808	-13.5%	(76,181)	467,403	-17.1%	(96,586)
Addiction Services	60,602	60,602			59,863	-1.2%	(739)
Enhanced Employment Services							
ODSP - Benefits	6,888,885	7,284,951	5.7%	396,066	3,945,333	-42.7%	(2,943,552)
Homemakers & Nurses	6,720	4,145	-38.3%	(2,575)	4,145	-38.3%	(2,575)
Ontario Works - Hostels and Drop In Centre	403,899	396,444	-1.8%	(7,455)	409,287	1.3%	5,388
Peterborough Employment Resource Centre (PERC)							
Homelessness - CHPP							
	14,229,624	15,106,962	6.2%	877,338	12,786,076	-10.1%	(1,433,548)
Community Partnerships and Family Services							
Childrens Services Administration	220,085	214,281	-2.6%	(5,804)	227,251	3.3%	7,166
Best Start							
Fee Subsidy Program	315,059	296,808	-5.8%	(18,251)	292,424	-7.2%	(22,635)
Directly Operated Programs	154,088	182,237	18.3%	28,149	180,026	16.8%	25,938
Social Assistance Restructuring Re-investment					120,408		120,408
Ontario Works Child Care - Formal and Informal	93,849	37,868	-59.7%	(55,981)	92,704	-1.2%	(1,145)
Wage Subsidy Program	270,908	270,844		(64)	260,353	-3.9%	(10,555)
Special Needs Resource Funding	184,847	184,847			188,005	1.7%	3,158
Community Social Plan	101,916	101,915		(1)	135,236	32.7%	33,320
	1,340,752	1,288,800	-3.9%	(51,952)	1,496,407	11.6%	155,655
NET COST SOCIAL SERVICES	15,570,376	16,395,762	5.3%	825,386	14,292,483	-8.2%	(1,277,893)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: ONTARIO WORKS - ADMINISTRATION
Budget Account #: 101-521

Statement of Purpose:

To provide for personnel, corporate administration and other support costs to deliver Ontario Works programs and corporate initiatives in the City and County of Peterborough.

Highlights:

The Ontario Works administration budget includes the costs to deliver Ontario Works programs in the City and County. OW Admin is cost shared 50-50 with the Ministry up to a subsidy amount that, in 2010, is expected to be \$2.180M. The remaining \$3.071M is split 81%-19% with the County, based on caseload distribution. The Province has announced some short-term strategies to address workload pressures that include temporary funding and policy flexibility to support municipalities to respond to increasing service demands due to rising caseloads.

In 2010, Ontario Works staff will support approximately 4,190 cases, representing 4,747 participants. Due to the economic recession the demand for social assistance will result in increased caseloads. In addition to the flexibility provided by the Province, work is also underway to review more integrated and efficient local processes for our clients. The Division will assess priority of service and client supports for the core programs. The budgeted administrative cost per case is \$1,252, which is 24% lower than the 2008 actual level. Though the cost per case is dropping due to increasing caseloads the over all costs for Ontario Works administration are projected to increase by 3.9% due to increases in staffing costs because of the return of one staff position (vacant in 2009), increasing rent costs and a critical technology project required to support client and staff scheduling.

In addition to direct client support, Ontario Works administrative funding is also used to support other key activities such as revenue recovery and cheque production. From Jan to July 2009, staff have assisted in the financial recovery of \$377,000 of overpayments from clients and third party sources and produced 19,000 payments to clients and vendors. The demand on the back end processes will grow proportional to caseload growth.

Performance Data/Work Program:

Key Case Load Information

Ref	Description	Apr.07-Mar. 08	Apr. 08-Mar. 09	2010 Projected
1	# of New Application Calls Served	3,967	4,168	4600
2	# of Application Interviews Completed	3,273	3,439	3700
3	# of New Applications Granted	3,105	3,254	3500
4	# of Days from Initial Call to Application+	2.7 days	2.8 days	3
5	# of Days from Interview to Decision++	4.1 days	4.2 days	4
6	# of Cases Closed	3,043	3,000	2700
7	# of 1 st Stage Appeals (Internal Reviews)	318	244	240
8	# of 2 nd Stage Appeals (Social Benefit Tribunal)	93	62	60
9	# of Eligibility Reviews Completed	1,144	1,085	1400

+Ministry standard is 4 working days ++ Ministry standard is up to 10 working days

Ref	Description	Actual 2008	Budget 2009	Projected 2009	Budget 2010
1	Gross Cost per Case	\$1,660	\$1,705	\$1,432	\$1,253

The change in staffing represents a shift of one caseworker from the hostel program to support increasing Ontario Works caseloads. There are no new positions requested.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	59.800	60.800
Established Full Time Wage		
Part Time Positions	1.026	1.026
TOTAL F.T.E.	60.826	61.826

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

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						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works - Administration							
Personnel	3,919,884	3,919,894			4,045,505	3.2%	125,611
Contractual	581,142	558,420	-3.9%	(22,722)	605,043	4.1%	23,901
Materials, Supplies	75,929	90,991	19.8%	15,062	95,540	25.8%	19,611
Repair and Maintenance							
Fees & Debt Charges	8,508	8,090	-4.9%	(418)	8,313	-2.3%	(195)
Equipment	9,448	9,286	-1.7%	(162)	9,000	-4.7%	(448)
Rental	458,712	458,747		35	484,001	5.5%	25,289
Travelling, Training	56,368	54,543	-3.2%	(1,825)	54,804	-2.8%	(1,564)
Other - CVP (Reserve)							
Recoveries	(53,500)	(53,500)			(50,000)	6.5%	3,500
	5,056,501	5,046,471	-0.2%	(10,030)	5,252,206	3.9%	195,705
Revenue							
Subsidies	2,151,602	2,180,637	1.3%	29,035	2,180,637	1.3%	29,035
Subsidies - Case Worker Technology							
County Share	522,882	516,204	-1.3%	(6,678)	583,598	11.6%	60,716
	2,674,484	2,696,841	0.8%	22,357	2,764,235	3.4%	89,751
NET REQUIREMENT	2,382,017	2,349,630	-1.4%	(32,387)	2,487,971	4.4%	105,954

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: OW – 100% PROVINCIAL FUNDED
Budget Account #: 101-530, and 101-535

Statement of Purpose:

This activity covers various 100% funded Provincial incentives, for various Ontario Works programs, which are provided to enhance benefit recovery and lower Ontario Works benefit costs.

Highlights:

The Province provides incentive funding to municipalities that achieve specific targets in the areas of revenue recovery and benefit cost management. The Province provides Peterborough with the opportunity to earn additional funding in the areas of eligibility review (\$70,200), family support (\$50,000) and consolidated verification process (\$145,385).

The eligibility review funding continues to cover the salary and benefits of an eligibility review officer who assists with increasing the number of cases reviewed and also with enhancing and monitoring restitution orders owing to the municipality. The enhanced family support funding provides for the costs of an additional family support worker. The consolidated verification process (CVP) is legislatively required to ensure that OW files are reviewed, at least annually, to ensure correct entitlement and compliance with the legislation. The Province establishes targets above the required baseline each year in order to earn incentive funding.

On June 29, 2009 the Province announced that the incentive funding for all three programs will be flowed to the City based on the 2008/9 allocation without the requirement to meet predetermined service targets. The funding flexibility has been provided to provide short term strategies to address the workload pressures resulting from increasing caseloads.

The Province has committed to funding flexibility to March 31, 2010. This flexibility has allowed for the redeployment of staff and work activities to help maintain day to day client service levels while the caseload grows.

Performance Data/Work Program:

	2009 100% Funding Available	2010 100% Funding Available	Net Available 100% Funding at Year End 2010
Eligibility Review	\$ 70,200	\$ 70,200	\$ 0
Enhanced Family Support Initiative	\$ 50,000	\$ 50,000	\$ 0
Consolidated Verification Process*	\$405,352	\$261,185	\$85,422

* Available CVP funding includes potential earnings and carryover from previous year.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	4.000	4.000
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	4.000	4.000

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works - 100% Provincial Funded							
Personnel	248,979	248,979			248,979		
Contractual	3,500	3,500				-100.0%	(3,500)
Materials, Supplies					1,734		1,734
Fees & Debt Charges							
Equipment							
Rental							
Travelling, Training	48,234	63,834	32.3%	15,600	45,250	-6.2%	(2,984)
Other (Transfer from Reserve)	(50,000)	(35,128)	29.7%	14,872	(139,417)	-178.8%	(69,417)
Recoveries							
	250,713	281,185	12.2%	30,472	156,546	-37.6%	(94,167)
Revenue							
Subsidies - 100% Funded	250,713	281,185	12.2%	30,472	156,546	-37.6%	(94,167)
County Share							
	250,713	281,185	12.2%	30,472	156,546	-37.6%	(94,167)
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: ONTARIO WORKS - MANDATORY BENEFITS
Budget Account #: 101-525 / 101-555

Statement of Purpose:

To provide Ontario Works participants, who are City and County residents, with basic financial assistance and mandatory benefits.

Highlights:

Ontario Works provides basic benefits to eligible participants and their families to assist with payments towards food, shelter and clothing. Examples of additional benefits include funds to assist with the cost of starting employment, establishing an address, preventing eviction and/or utility service disruption, and basic dental and vision care for children.

In the fall of 2008, through the Provincial-Municipal Fiscal and Service Delivery Review, it was announced that, effective 2010, the municipal cost of Ontario Works Financial Assistance and Employment Assistance will be gradually uploaded over the next nine years. For 2010, the Municipal 20% cost will be reduced by 3%. The new cost share for 2010 is Province-80.60% and Municipal -19.40%.

Mandatory benefit costs are driven by caseload size and cost per case. The end of 2008 saw the emergence of the economic recession that experts predict will impact the Ontario economy well into 2010. As a result, the demand for social assistance is expected to increase and this is reflected in the increased caseloads and cost of benefits.

Following provincial and local trends, the caseload increase is forecasted to be 19% overall. Between May 2008 and April 2009, the City caseload increased by 9.8% and the County caseload increased by 21.6%. This trend will continue with the economic decline, resulting in a forecast 18% caseload increase in the City and a 23% increase in the County, resulting in an allocation split of 19% County and 81%- City in 2010. The average monthly cost per case is also increasing due to a 2% rate increase and reduced earnings for Ontario Works recipients.

Performance Data/Work Program:

Ref	Description	City	County	Total
1	2009 Budgeted Case Load	2,443	521	2,964
2	2010 Budgeted Case Load	3,402	788	4,190
3	2010 Case Load Increase Over 2009 Budgeted	959	267	1,226
4	2009 Allocation of Total	82%	18%	100%
5	2010 Allocation of Total	81%	19%	100%
6	2010 Case Load Increase Over 2009 Budgeted as %	39%	51%	41%
7	2010 Case Load Increase Over 2009 YTD Actual (projected from Q2 2009) as %	18%	23%	19%
8	2009 Budgeted Avg. Monthly Cost Per Case	\$624.59	\$621.43	
9	2010 Budgeted Avg. Monthly Cost Per Case	\$654.79	\$656.36	

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works - Mandatory Benefits							
Contractual	22,195,352	26,802,280	20.8%	4,606,928	32,945,141	48.4%	10,749,789
Other (Transfer to reserve)							
	22,195,352	26,802,280	20.8%	4,606,928	32,945,141	48.4%	10,749,789
Revenue							
Subsidies	17,756,281	21,665,499	22.0%	3,909,218	26,553,784	49.5%	8,797,503
County Share	777,004	938,290	20.8%	161,286	1,204,087	55.0%	427,083
	18,533,285	22,603,789	22.0%	4,070,504	27,757,871	49.8%	9,224,586
NET REQUIREMENT	3,662,067	4,198,491	14.6%	536,424	5,187,270	41.6%	1,525,203

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: ONTARIO WORKS - DISCRETIONARY BENEFITS
Budget Account #: 101-528 / 101-532 / 101-562 / 101-563/101-546/101-564

Statement of Purpose:

To provide Ontario Works (OW) participants, Ontario Disability Support Program (ODSP) recipients, and those eligible under Emergency Assistance, who are City and County residents, with discretionary benefits. Discretionary benefits are provided to address crises, overcome barriers to employment and alleviate homelessness.

Highlights

The Ontario Works Regulations outline a range of health and non-health related items and services that municipalities may choose to provide under the discretionary benefits program. These benefits are cost shared 80.6% by the Province and 19.4% by municipalities with the non-health benefits subject to maximum annual funding based on caseload. Discretionary benefits include dental, dentures and vision care for Ontario Works adults as well as funeral services, prosthetics, travel costs and paternity testing. Some of these items are also available to ODSP clients. The cost of burials is the only service that the municipality is mandated to provide if individuals have no other financial means. A reduction in demand for funeral has resulted in a reduction in costs for 100% municipal funerals costs resulting in savings of 10% for the City and 3% for the county.

In 2008, Council approved an updated policy for discretionary benefits within the guidelines of the Ontario Works Act and Regulations. Given the increasing caseload, it is estimated that the current discretionary benefit budget will be exhausted by October 09 (City) and September 09 (County). The Ontario Works Administrator is authorized to limit discretionary benefits as required so as to stay within the net approved budget allocation. Staff will be taking a report forward in the fall to seek direction on the level and type of benefits to be provided for the remainder of 2009. The outcome of that report will impact the range of benefits available to clients in 2010. This could result in a potential loss of revenue to Transit and increase demand for subsidies for programs to Recreation.

Performance Data/Work Program:

Ref	Description	City	County	Total
1	2010 Budgeted OW & ODSP Caseload	6,491	1,452	7,943
2	Allocation of Total	81%	19%	100%
	Average Discretionary Annual Cost per Case (Incl. Health and Non-Health)			
3	2009 Monthly Budgeted cost per case	\$23.00	\$15.58	\$21.69
4	2009 Monthly Projected cost per case *	\$26.90	\$20.15	\$25.68
5	2010 Monthly Budgeted cost per case**	\$18.80	\$12.27	\$17.61

*2009 Projected assumes policy without budget restrictions.

** The cost per case decline in 2010 represents a reduction in benefits.

Description	2009 Budget	2009 Actual (Projected from August 2009)
City Transit Passes	\$367,200	\$315,000
Recreation Programs	\$90,000	\$ 89,897

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works - Discretionary Benefits							
Personnel							
Contractual	2,085,597	2,148,984	3.0%	63,387	1,647,173	-21.0%	(438,424)
Recoveries		(8,246)		(8,246)	(8,246)		(8,246)
Draw From Social Services Reserve	(66,765)		100.0%	66,765		100.0%	66,765
	2,018,832	2,140,738	6.0%	121,906	1,638,927	-18.8%	(379,905)
Revenue							
Subsidies	1,686,430	1,743,844	3.4%	57,414	1,352,661	-19.8%	(333,769)
County Share	70,957	72,003	1.5%	1,046	51,462	-27.5%	(19,495)
	1,757,387	1,815,847	3.3%	58,460	1,404,123	-20.1%	(353,264)
NET REQUIREMENT	261,445	324,891	24.3%	63,446	234,804	-10.2%	(26,641)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: EMPLOYMENT
Budget Account #: 101-533, 101-541, 101-537

Statement of Purpose:

To provide the personnel and other supports necessary to deliver Employment Services to participants. Employment Counsellors and Caseworkers support persons with employment barriers by developing employment plans that consider needs, experience, skills, circumstances and local labour market opportunities.

Highlights:

The focus of Employment Services is to prepare Ontario Works and eligible Ontario Disability Support Program participants, to secure paid employment opportunities, increase self-sufficiency through earned income and reduce the need for social assistance. Core activities include the delivery of a comprehensive range of employment services such as: financial assistance to support active job search, job coaching to become employment ready, job-specific skills training, volunteer placement and referral to basic education activities.

Employment Services staff also provide human resource services to area businesses in order to facilitate the hiring of Ontario Works participants. These services include referral to available jobs, screening of potential applicants, facilitating job fairs, pre-employment skills preparation and financial incentives for participant training. Employment Services, in collaboration with employers, will continue to host job fair events. In 2008, 2,138 job seekers visited 6 events, that included 43 community based employment service providers and 132 local employers. These events, combined with other supports provided by social assistance staff, resulted in 2,063 participant jobs as of December 2008. Data provided is somewhat under represented and reflects only those participants where details regarding new employment were confirmed.

Employment assistance funding supports a broad spectrum of training and pre employment needs. Anticipated caseload increases will require program adjustments to support more clients. The Province has announced a new temporary employment funding allocation called Enhanced Employment Services for Vulnerable Persons (EES) to support specific target groups on social assistance. The EES is further described on the Enhanced Employment Services Form 1.

Ministry approved annual allocations for Peterborough have not kept pace with inflationary costs of administration, client supports, or caseload increases, placing additional pressures on outcome achievement. No increase in Ministry approved allocation has been included in the 2010 budget estimates. The EES helps to mitigate the increasing demand in 2010 but EES is only temporary and will end in March 2011.

Performance Data/Work Program

Targets	2009 Budget	2009 Projected (as of May 09)	2010 Budget
Number of Participants	3,358	3,992	4,747

*Participants are individuals required to be involvement in OW employment activities.

Cost of Providing Services	2009 Budget	2009 Projected (est. as of July 09)	2010 Budget
Employment	3,067,344	2,974,441	2,974,441
ODSP Employment	18,000	36,010	Program no longer exists
Total	3,085,344	3,010,451	2,974,441

The Employment Services budget is cost shared 80.6% by the Province while the municipalities' share is 19.4%, to a maximum of \$2,974,441. Budgeted amounts above this maximum are not cost shared. The municipal portion is included in the numbers above and is split between the City (81%) and the County (19%). In 2010, the employment supports for non-disabled spouses and dependant adult ODSP beneficiaries will be funded through the existing OW Employment Service budget.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	24.200	24.200
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	24.200	24.200

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works-Employment							
Personnel	1,586,659	1,579,371	-0.5%	(7,288)	1,589,041	0.2%	2,382
Contractual	1,311,413	1,241,034	-5.4%	(70,379)	1,193,128	-9.0%	(118,285)
Materials, Supplies	17,715	17,188	-3.0%	(527)	18,047	1.9%	332
Fees & Debt Charges							
Equipment	5,437	1,076	-80.2%	(4,361)	2,000	-63.2%	(3,437)
Rentals	164,398	164,398			165,840	0.9%	1,442
Travelling, Training	26,396	25,058	-5.1%	(1,338)	24,058	-8.9%	(2,338)
Recoveries - Interdepartmental	(26,674)	(17,674)	33.7%	9,000	(17,674)	33.7%	9,000
Recoveries - Redirection Funding							
Recoveries - Enhanced Funding							
	3,085,344	3,010,451	-2.4%	(74,893)	2,974,440	-3.6%	(110,904)
Revenue							
Subsidies	2,397,553	2,415,563	0.8%	18,010	2,397,399		(154)
County Share	123,802	107,080	-13.5%	(16,722)	109,638	-11.4%	(14,164)
	2,521,355	2,522,643	0.1%	1,288	2,507,037	-0.6%	(14,318)
NET REQUIREMENT	563,989	487,808	-13.5%	(76,181)	467,403	-17.1%	(96,586)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: ADDICTION SERVICES
Budget Account #: 101 – 577

Statement of Purpose:

To provide intensive case management and supports to participants and their families when substance use (alcohol, prescription medication or illicit drugs) is a barrier to employment. Peterborough has been a Ministry of Community and Social Services (MCSS) early implementation site for the delivery of this program since November of 2003. The timing of full implementation of Addiction Services, province-wide, is unknown.

Highlights:

There are two components to this initiative. Ontario Works Addiction Services workers provide the screening and participants' supports, along with intensive case management. The City contracts with FourCAST, the local addiction treatment provider, to deliver the assessment and treatment component of the initiative.

The addiction services program is funded 100% provincially for the contracted treatment and assessment component only. The balance of the program is cost-shared between the Province (80%) and municipalities (20%).

Between January 2008 and December 2008, 141 participants entered the program and 63 successfully graduated from the program. Once participants enter the Addiction Services program they leave for various reasons. Several participants did not remain in contact with staff and did not indicate a reason for leaving. For those that did let us know, between January and December 2008, 21 participants successfully found employment. Of those, 1 remained on Ontario Works with a maintenance caseworker and 20 left Ontario Works (2 continued to receive support through Ontario Works Extended Employment Health Benefits).

Through 2010, workload will be monitored to determine if intensive case management will be able to continue given the expected increase in the overall Ontario Works caseload. Addiction Services Workers may be required to maintain more cases than planned.

Performance Data/Work Program:

	2009 Budget	2009 Actual (Projected Q2)	2010 Budget
Average Monthly Number of Participants	150	150	150
Cost of Providing Service			
Treatment/Assessment Capacity (100% Provincial)	\$165,767	\$170,000	\$170,000
Case Management and Participant Expenses (80/20 Provincial/Municipal Cost Share)	\$374,811	\$369,523	\$369,523

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	4.000	4.000
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	4.000	4.000

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Addiction Services							
Personnel	254,183	242,591	-4.6%	(11,592)	254,090		(93)
Contractual	230,000	236,000	2.6%	6,000	230,000		
Materials, Supplies							
Repair and Maintenance							
Fees & Debt Charges	50,000	50,000			50,000		
Equipment	2,340	2,340				-100.0%	(2,340)
Rentals							
Travelling, Training	3,000	8,592	186.4%	5,592	5,433	81.1%	2,433
Recoveries							
	539,523	539,523			539,523		
Revenue							
Subsidies - 100% Funded	465,618	465,618			465,618		
County Share	13,303	13,303			14,042	5.6%	739
	478,921	478,921			479,660	0.2%	739
NET REQUIREMENT	60,602	60,602			59,863	-1.2%	(739)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: ENHANCED EMPLOYMENT SERVICES
Budget Account #: 101-536

Statement of Purpose:

Enhanced Employment Services for Vulnerable People (EES) is a new temporary funding allocation announced on July 3, 2009 to provide enhanced services for social assistance clients who are vulnerable, specifically persons with disabilities including mental health and/or substance abuse, at risk youth (16-30), older workers, Aboriginal persons, newcomers to Canada, persons fleeing domestic violence and homeless persons.

Highlights:

The EES funding is 100% provincial money, which is supported by enhancements to the Ontario Labour Market Agreement with the federal government. The City and County of Peterborough have been allocated \$329,394 per year for 2009/10 and 2010/11 ending on March 31, 2011. The funding is expenditure based rather than outcome driven.

Funding will be used to provide transitional employment assistance and will support vulnerable populations by increasing their readiness to obtain & maintain training, education and/or employment. The design of these services may include: tailoring existing services to meet the needs of a specific vulnerable group(s); expanding supports to a specific group(s) and/or creating new services and supports. Programs and benefits for individuals participating in EES should enhance service capacity to sustain enrolment in employment services; increase retention in pre-employment and training programs and increase training participation and completion.

The local economic conditions and community resources will be taken into consideration during the development of this program. Opportunities to integrate with other Employment Ontario programs will also be considered. Further details regarding the planning process with the Ministry of Community and Social Services are pending.

Performance Data/Work Program:

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Enhanced Employment Services							
Contractual		247,046		247,046	329,394		329,394
		247,046		247,046	329,394		329,394
Revenue							
Subsidies		247,046		247,046	329,394		329,394
		247,046		247,046	329,394		329,394
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: **COMMUNITY SERVICES**
Division: **SOCIAL SERVICES**

Activity Name: **ODSP - BENEFITS**
Budget Account #: **101-538, 101-552**

Statement of Purpose:

To finance the municipal share (10%) of client costs for allowances and benefits for the Provincially administered Ontario Disability Support Program (ODSP), which provides long-term income support for people with disabilities who are in financial need.

Highlights:

The Province administers the ODSP program for Peterborough City and County. The City and County share ODSP benefit costs based on actual benefit costs incurred.

The Province previously announced the uploading of ODSP client benefits, effective 2011. In 2010, the municipal share is reduced from 20% to 10%. A social assistance rate increase of 2% will take effect in the fall of 2009 with the municipality paying their revised share starting in 2010.

In addition to the rate changes, the cost of ODSP benefits is also determined by changes in the size of the caseload. From April 2008 to March 2009, the ODSP caseload grew by 6.2%. It is expected that this growth rate will continue through 2010.

Performance Data/Work Program:

ODSP Caseload Statistics

Ref	Description	City	County	Total
1	2009 Budgeted Case Load (based on 2008 actual)	2,864	622	3,486
2	Allocation of Total	82%	18%	100%
3	2009 Projected Case Load	2,909	626	3,535
4	2010 Budgeted Case Load	3,089	664	3,753
5	Allocation of Total	82%	18%	100%
6	2010 Case Load Increase Over 2009 Budgeted	225	42	267
7	2010 Case Load Increase Over 2009 Budgeted as %	7.9%	6.8%	7.7%
8	2010 Case Load Increase Over 2009 Actual	180	38	218
9	2010 Case Load Increase Over 2009 Actual as %	6.2%	5.7%	6.2%
10	2009 Budgeted Avg Monthly Cost Per Case	\$1,002	\$1,084	
11	2009 Actual Avg Monthly Cost Per Case (projection at 2008)	\$1,043	\$1,071	
12	2010 Budgeted Avg Monthly Cost Per Case	\$1,064	\$1,093	
13	2010 \$ Change Over 2009 Actual	\$21	\$22	
14	2010% Change Over 2009 Actual	2%	2%	

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
ODSP Benefits							
Contractual Services	8,507,730	8,894,472	4.5%	386,742	4,816,036	-43.4%	(3,691,694)
Transfer from Reserves							
	8,507,730	8,894,472	4.5%	386,742	4,816,036	-43.4%	(3,691,694)
Revenue							
Subsidies							
County Share	1,618,845	1,609,521	-0.6%	(9,324)	870,703	-46.2%	(748,142)
	1,618,845	1,609,521	-0.6%	(9,324)	870,703	-46.2%	(748,142)
NET REQUIREMENT	6,888,885	7,284,951	5.7%	396,066	3,945,333	-42.7%	(2,943,552)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: HOMEMAKERS AND NURSES
Budget Account #: 101-527 / 557

Statement of Purpose:

Operating under the Homemaker and Nursing Services Act, this activity provides homemaking services to families and individuals, who have been recently discharged from hospital, have needs beyond Peterborough Community Access Centre program limits or are coping with long-term health issues in the home, that cannot be addressed through other means.

Homemaking services include laundry and basic housekeeping activities.

Highlights:

This program is funded 80% by the Ministry of Health and Long Term Care (MOHLTC) with the municipality paying the remaining 20%. The City and County share is based on actual costs. The total expenditure target established by the MOHLTC is capped at \$53,808.

Nightingale Nursing Services Ltd. currently provides these services under a purchase of service agreement that continues until the end of 2011. The agreement allows for two one-year extensions beyond 2011. The hourly rate during the 3-year term is \$22.59. The Social Services Division provides administration without associated funding from the (MOHLTC).

Council approved a plan to accept no new referrals for homemaking services beyond September 1, 2003. Since then, the number of hours has declined as clients exit the program. There was a monthly average of 123 hours of homemaking services completed in 2008. In 2010, a monthly average of 104 hours is projected.

Performance Data/Work Program:

The service is purchased on a contract basis from Nightingale Nursing Services Ltd.

	<u>2009 Budget</u>	<u>2009 Actual (March)</u>	<u>2010 Budget</u>
Number of people assisted			
- City	28	18	18
- County	1	1	1

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Homemakers & Nurses							
Contractual	40,805	28,192	-30.9%	(12,613)	28,192	-30.9%	(12,613)
Travel	128		-100.0%	(128)		-100.0%	(128)
Other - Recoveries							
	40,933	28,192	-31.1%	(12,741)	28,192	-31.1%	(12,741)
Revenue							
Subsidies	31,040	21,555	-30.6%	(9,485)	21,555	-30.6%	(9,485)
Subsidies	2,005	1,248	-37.8%	(757)	1,248	-37.8%	(757)
County Share	1,168	1,244	6.5%	76	1,244	6.5%	76
	34,213	24,047	-29.7%	(10,166)	24,047	-29.7%	(10,166)
NET REQUIREMENT	6,720	4,145	-38.3%	(2,575)	4,145	-38.3%	(2,575)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: HOSTELS AND DROP-IN CENTRE
Budget Account #: 101-548 & 101-544

Statement of Purpose:

The Hostel Program provides emergency shelter to homeless members of Peterborough City and County and is paid on a per diem basis. In addition, a Domiciliary Hostel Program is provided to vulnerable adults in the community who, in the absence of such support, are likely to experience significant health related difficulties that make it impossible to maintain housing on their own.

Highlights:

Emergency hostel services are delivered by Brock Mission for males (40 beds), Cameron House for females over 24 years (10), and the Youth Emergency Shelter (YES) for youth and families (30 beds).

The term of the Service Agreements with all hostel providers ends as of August 3, 2009. A detailed review of the Hostel program will be conducted in 2009. This review will include consultation with hostel providers and hostel users, a review of programs, a review of financial statements, etc. The review will be completed by August 31, 2009. Recommendations will be brought forward based on the outcome of the review and will examine a number of different models and fee structures. Hostel services will continue to operate within the existing model pending the outcome and recommendations of the full review. All of the current agreements will renew automatically for one year unless terminated, in accordance with the terms of the agreements.

The budget remains unchanged from 2009. However, it is anticipated that modifications may arise due to the hostel review. Due to demands in Ontario Works program resulting from increasing caseloads, one staff will be transferred to Ontario Works. It is expected that in 2010, approximately 125 individuals will move from the hostel system into permanent housing through supports offered by the remaining hostel workers.

Rubidge Retirement Centre is the Domiciliary Hostel Program provider. A total of 3 beds are allocated to this program. Residents that have an income source are required to contribute to the cost of their stay. The Domiciliary Hostel's operations and services are reviewed annually at the City's sole discretion.

The drop in program, provided through the Peterborough Social Planning Council, will continue to operate as in 2010 with a \$100,000 City funding contribution.

Performance Data/Work Program:

Hostel	2009 Bed count	2010 Bed Count
Brock Mission	40	40
Youth Emergency Shelter	30	30
Cameron House	10	10

Domiciliary Care

	2008 Actuals	2009 Projected	2010 Budget
Program Costs	\$18,841	\$25,500	\$25,500
	\$ 3,768 Mun \$15,073 Prov	\$ 5,100 Mun \$20,400 Prov	\$ 5,100 Mun \$20,400 Prov
# Individuals Served	6	3	3
# Days of Care rec'd	784	1,095	1,095

The number of visits to the Drop in centre was 7,213 in the first three months of operation. Agencies involved with the Centre on an ongoing basis include Kawartha Food Share, City of Peterborough Hostel Liaison Workers, Homelessness Partnership Strategy Outreach Workers, Homelessness Partnership Strategy Nursing Support (VON), Four Counties Addiction Services Team, Housing Resource Centre and Peterborough AIDS Resource Network. The Centre has held various events and ongoing activities such as turkey dinners, food handling course, art, hobbies, crafts, hair cutting, clubs and movie nights.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	1.250	0.250
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	1.250	0.250

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works - Hostels and Drop In Centre							
Personnel	81,571	81,571			16,314	-80.0%	(65,257)
Contractual	1,245,218	1,183,262	-5.0%	(61,956)	1,300,259	4.4%	55,041
Travelling, Training		1,000			1,000		
Recoveries - Enhanced Funding							
Transfer From Social Services Reserve							
	1,326,789	1,265,833	-4.6%	(60,956)	1,317,573	-0.7%	(9,216)
Revenue							
Subsidies	752,890	699,389	-7.1%	(53,501)	738,286	-1.9%	(14,604)
County Share	170,000	170,000			170,000		
	922,890	869,389	-5.8%	(53,501)	908,286	-1.6%	(14,604)
NET REQUIREMENT	403,899	396,444	-1.8%	(7,455)	409,287	1.3%	5,388

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: PETERBOROUGH EMPLOYMENT RESOURCE CENTRE
Budget Account #: 101-534

Statement of Purpose:

The Peterborough Employment Resource Centre (PERC) is funded through a 100% Provincial grant. Under the umbrella of Employment Ontario, the City is one of an estimated 1,200 service delivery agents contracted by the Ministry of Training Colleges and Universities (MTCU) to provide employment assistance services.

PERC provides self-directed job search services to residents of the City and County of Peterborough. This includes access to 25 computers, the Internet, a photocopier, a fax, 4 telephones and a resource library. PERC staff also maintain a website, organize area hiring fairs and Employment Ontario sponsored events.

Highlights

The City entered into an agreement to operate the PERC, on behalf of Human Resources Development Canada (HRDC), in 1999. That agreement has been extended and amended several times. HRDC assigned its obligations under the PERC agreement to MTCU in November of 2007.

MTCU is currently in the process of reviewing existing employment and training services. The outcomes of this review are expected in 2010. The impact on PERC services and funding is undetermined at present. In order to work within Ministry approved funding levels in 2009/2010, no new staffing increases, or program enhancements, are being considered. The anticipated increase in client demand will be managed within the existing Employment Ontario service provider network. The budget has been prepared in anticipation of a contract extension.

The PERC, and the Social Assistance Employment Placement team, work together to develop and identify employment opportunities. PERC staff members facilitate introductory computer training and resume workshops. They are knowledgeable regarding services available in the community and refer clients as needed. Services to employers include job posting on the PERC website, resume collection, job fair assistance and information about wage subsidy programs.

Performance Data/Work Program:

	2010 Budget	2009 Projected	2008 Actual
New Clients Registered	3,668	3,668	3,335
Number of Clients Served	12,780	12,780	12,362
Number of Client Visits	33,440	33,440	31,534
Workshops Per Year	432	432	486
Number of Clients Attending Workshops	1,040	1,040	1,171

Services are currently provided in the County of Peterborough once per week in Havelock, Buckhorn, Keene, Norwood, Douro, Ennismore and Millbrook.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	6.500	6.500
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	6.500	6.500

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Peterborough Employment Resource Centre (PERC)							
Personnel	366,795	263,595	-28.1%	(103,200)	367,387	0.2%	592
Contractual	65,349	68,532	4.9%	3,183	68,532	4.9%	3,183
Materials, Supplies	32,703	37,000	13.1%	4,297	37,000	13.1%	4,297
Fees and Debt Charges	33,108	33,108			33,108		
Equipment	5,137	2,500	-51.3%	(2,637)	2,500	-51.3%	(2,637)
Rentals	82,037	82,037			85,318	4.0%	3,281
Travelling, Training	17,125	17,125			17,125		
Recoveries							
	602,254	503,897	-16.3%	(98,357)	610,970	1.4%	8,716
Revenue							
Subsidies - 100% Provincial Funding	602,254	503,897	-16.3%	(98,357)	610,970	1.4%	8,716
	602,254	503,897	-16.3%	(98,357)	610,970	1.4%	8,716
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: **COMMUNITY SERVICES**
Division: **SOCIAL SERVICES**

Activity Name: **HOMELESSNESS – CONSOLIDATED
HOMELESSNESS PREVENTION PROGRAM (CHPP)**
Budget Account #: **101-539**

Statement of Purpose:

Provincial funding for homelessness intervention is used to preserve the safety, health and lives of homeless people. CHPP was implemented in 2006, and is 100% provincially funded. This program provides funding to develop, deliver and manage homelessness prevention service systems in communities across Ontario. There are 3 CHPP Program Goals:

- To improve access to, and connect households that are homeless with, the system of community services
- To support households experiencing homelessness to obtain and keep longer-term housing; and
- To assist households at-risk of homelessness to retain housing.

Highlights:

The 2009 budget amount of \$131,476 is based on amounts known at the time of the 2009 budget process. In 2009, the Ministry has allocated additional funding bringing the total allocation to \$145,535. There is no indication that this amount will be different for 2010.

In 2009, a Semi-Independent Living Program for women was implemented. This program is a collaborative effort between Housing and Social Services to introduce semi-independent living units on the top floor of Cameron House, the women's emergency shelter. The goal of this program is to assist residents in moving from shelter to semi-independent living and then to independent community living. This program will continue in 2010.

The balance of CHPP funding will be allocated to various community agencies with programs and services that meet the CHPP Program Goals. A consultative process will occur to determine, and select, community programs and services that best meet the CHPP goals and fill community gaps.

Performance Data/Work Program:

In 2010, the CHPP funds will be allocated to meet a range of activities for homelessness prevention, reduction, and relief services that are not covered by other funding. Social Services will contract with local organizations for the delivery of homelessness prevention programs.

The following represents the monthly average numbers of households expected to be served through the CHPP program in 2010, related to the Semi Independent Living Program:

Households served:

Living in temporary accommodations: 12

At risk of homelessness: 12

Living on the street: 4

Outcomes expected:

Moved from temporary to permanent accommodations: 10

Moved from the street to temporary accommodations: 12

Moved from the street to permanent accommodations: 1

Additional outcomes will be established after the final community allocations are determined.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Homelessness - CHPP							
Contractual Services	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
Revenue							
Subsidies							
Subsidies - 100% Funded	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
County Share							
	153,056	167,115	9.2%	14,059	167,115	9.2%	14,059
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name COMMUNITY PARTNERSHIPS AND CHILDREN'S
SERVICES ADMINISTRATION

Budget Account #: 101-501

Statement of Purpose:

To provide for personnel and other support costs to deliver Children's Services programs in the City and County of Peterborough.

Highlights:

The Children's Services Administration budget includes the cost to deliver the directly operated day care centres, school age programs, fee subsidy programs, wage subsidy programs, special needs resource funding, Ontario Works child care funding and the Best Start/Early Learning and Child Development Operating Program.

When Best Start began (2006), portions of Children Services Admin staffing, that were 100% funded by the City, were transferred to Best Start to take advantage of 100% provincial coverage. Starting in 2010, these staff positions are being moved back to the Children's Services Administration budget. Two full time positions will remain under the Best Start activity. A cost transfer from Best Start to Children's Services will make this change revenue neutral in 2010. If the provincial funding available for Best Start ceases, the costs will again become 100% covered by the city in 2011.

Based on 2009 childcare spaces available for formal childcare in the City and County, the municipal cost share for 2010 will be split 74% for the City (2009 - 77%) and 26% for the County (2009 - 23%).

Performance Data/Work Program:

Contracts	2008	2009 Budget	2010 Budget
Fee Subsidy Agreements (DNA, ELCC)	56	57	57
Wage Subsidy (DNA/ELCC Wage Subsidy, Pay Equity, 100% Pay Equity, Best Start Wage Subsidy, Best Start Wage Improvement)	48	118	118
Special Needs Resourcing	2	2	2
Totals	106	177	177

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	5.355	6.500
Established Full Time Wage		
Part Time Positions	0.685	0.685
TOTAL F.T.E.	6.040	7.185

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Childrens Services Administration							
Personnel	379,832	379,832			479,551	26.3%	99,719
Contractual	77,112	73,716	-4.4%	(3,396)	77,111		(1)
Materials, Supplies	11,500	9,933	-13.6%	(1,567)	10,700	-7.0%	(800)
Repair and Maintenance	2,300	2,300			2,300		
Fees and Debt Charges		(420)		(420)			
New Equipment	1,500	1,321	-11.9%	(179)	1,500		
Rentals	78,021	78,021			76,649	-1.8%	(1,372)
Travelling, Training	8,852	10,538	19.0%	1,686	9,409	6.3%	557
Recoveries	(107,612)	(107,612)			(184,444)	-71.4%	(76,832)
	451,505	447,629	-0.9%	(3,876)	472,776	4.7%	21,271
Revenue							
Subsidies	165,680	165,680			165,680		
Best Start - 100% Subsidies	65,740	67,668	2.9%	1,928	79,845	21.5%	14,105
County Share							
	231,420	233,348	0.8%	1,928	245,525	6.1%	14,105
	220,085	214,281	-2.6%	(5,804)	227,251	3.3%	7,166
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: CHILDREN'S SERVICES – BEST START
Budget Account #: 101-508

Statement of Purpose:

The purpose of Best Start was to create and sustain the expansion of licensed childcare spaces and subsidies with priority for children in junior and senior kindergarten. A moderate increase in licensed spaces for children in the 0-4 year old range also occurred.

Highlights:

The Ministry of Children and Youth Services (MCYS) has committed Best Start (BS) funding allocations for Operating (BS Administration, BS Fee Subsidy, BS Wage Subsidy and BS Special Needs Resourcing), BS Wage Improvement and BS Planning activities in order to support the child care system in our community.

In 2009, the Best Start Co-ordinator's support to the program was reduced to 0.10 FTE. Starting in 2010, the staff positions partially supporting Best Start are being moved back to Children's Services Administration. Two full time positions will remain under Best Start funding. A cost transfer from Best Start to Children's Services Administration will make this change revenue neutral.

On May 12, 2009, the Minister of Children and Youth Services announced extended funding for April 1, 2010 to June 30, 2010. Our specific level of provincial funding for January to June 2010 is not known. Funding for July to December 2010 is also not known.

With a commitment to June 30, 2010, days of care to be provided has been reduced. The Best Start unconditional grant (in reserves) is available for our exit strategy and will need to be accessed if all funding were to cease as of June 30. When more information is available, an update Report will be drafted.

Performance Data/Work Program:

		2008 Actual	2009	2010
Best Start Fee Subsidy	Days of care	38,357	29,713	17,500
Contracts	Fee Subsidy	8	8	8
	Agreements	8	8	8
	Wage Subsidy	48	48	48
	Wage Improvement	1	1	1
	Special Needs Resourcing			

	2008 Budget		2009 Budget		2010 Budget	
Best Start Wage Subsidy	Programs	Staff	Programs	Staff	Programs	Staff
Non-Profit	8	20.16	8	20.16	8	20.16

	2008 Budget		2009 Budget		2010 Budget	
Best Start Wage Improvement	Programs	Staff	Programs	Staff	Programs	Staff
Non-Profit	44	263	44	263	44	263
Commercial	4	16	4	16	4	16

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary	3.145	2.000
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	3.145	2.000

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Best Start							
Personnel	211,384	211,384			42,059	-80.1%	(169,325)
Contractual	1,080,328	1,957,733	81.2%	877,405	825,003	-23.6%	(255,325)
Materials, Supplies	16,692	16,692			4,173	-75.0%	(12,519)
Travelling, Training					(25,000)	75.0%	75,000
Recoveries - Program	(100,000)	(130,009)			(333,160)		(333,160)
Transfers from Reserves							
	1,208,404	2,055,800	70.1%	847,396	513,075	-57.5%	(695,329)
Revenue							
Subsidies	1,208,404	2,055,800	70.1%	847,396	513,075	-57.5%	(695,329)
County Share							
	1,208,404	2,055,800	70.1%	847,396	513,075	-57.5%	(695,329)
NET REQUIREMENT							

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: CHILDREN'S SERVICES - FEE SUBSIDY PROGRAM
Budget Account #: 101-507

Statement of Purpose:

Fee Subsidies are available to provide financial assistance for childcare to families living in the City and County of Peterborough. Fee Subsidies can be used to support full and part-time childcare needs. Subsidized care is provided to support the employment, training and educational needs of parents. Care is also available for special needs children and children at risk.

Highlights:

Determining financial assistance for childcare is based on an Income Test as required by the Province.

Based on Line 236 of Canada Revenue Agency's Notice of Assessment, the Income Test determines the level of childcare financial assistance available for a family. Parental contribution is based on the following:

1. Net Income <\$20,000 – no parental contributions required
2. Net Income >\$20,000 <\$40,000 – parental contribution 10%
3. Net Income >\$40,000 – parental contribution 10% plus a further 20%

During 2010, \$70,000 of Fee Subsidy (Activity 507) dollars will be transferred to Special Needs Resourcing (Activity 512) to address pressures within these programs. This transfer will be revenue neutral.

Based on 2009 childcare spaces available for formal childcare in the City and County, the municipal cost share for 2010 will be split between the City (74%) and the County (26%).

It is anticipated that the Apsley Child Care Centre, which is part of the new elementary school, will open in 2010. This 30 space centre will increase the County share in 2011.

Performance Data/Work Program:

City and County Formal Child Care Spaces Available Per Day

	2008 (Actual)	2009 (Estimated)	2010 (Estimated)
City	1,793 (72%)	1,657 (77%)	1,675 (76%)
County	696 (28%)	489 (23%)	532 (24%)
Total	2,489 (100%)	2,146 (100%)	2,207 (100%)

SERVICE LEVELS	2008 Actual	2009 (Estimated)	2010 (Estimated)
Days of Care Provided	104,030	104,030	104,030
Families Assisted	1,124	1,124	1,124
Children Assisted	1,377	1,377	1,377

Note: these are unduplicated numbers

Stats include days, families and children that fee subsidy was provided in all programs supported, including Best Start and Ontario Works

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Fee Subsidy Program							
Contractual	2,120,839	2,120,839			2,084,839	-1.7%	(36,000)
Recoveries	(75,000)	(94,131)	-25.5%	(19,131)	(109,000)	-45.3%	(34,000)
	2,045,839	2,026,708	-0.9%	(19,131)	1,975,839	-3.4%	(70,000)
Revenues							
Subsidies	1,636,671	1,636,671			1,580,671	-3.4%	(56,000)
Best Start - 100% Subsidies							
County Share	94,109	93,229	-0.9%	(880)	102,744	9.2%	8,635
	1,730,780	1,729,900	-0.1%	(880)	1,683,415	-2.7%	(47,365)
NET REQUIREMENT	315,059	296,808	-5.8%	(18,251)	292,424	-7.2%	(22,635)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: CHILDREN'S SERVICES - DIRECTLY OPERATED PROGRAMS

Budget Account #: 101-503 / 505 / 511

Statement of Purpose:

To directly operate:

Pearson Day Care, Peterborough Day Care, Edmison Heights Schoolage Program, King George Schoolage Program and Westmount/St. Teresa's Schoolage Program.

Municipal day care centres are licensed for children aged 15 months to 6 years and school age programs are licensed for children in Junior Kindergarten to 12 years of age. These programs provide supervised indoor and outdoor activities to promote a child's social, emotional, intellectual and physical development.

Highlights:

Based on community childcare consultations, there is a demand for infant and toddler care expansion. Peterborough Day Care has space that could provide a small expansion for children from birth to 18 months of age. Any recommendations would come forward through a Council Report.

A 25-cent increase to the daily rates is planned for 2010. The following chart indicates the new per diem rates.

Per Diems		
Effective Sept 2010	Toddlers	Preschoolers JK/SK
Full Day	\$39.00	\$37.00
Half Day	\$29.00	\$28.00
Nursery School	n/a	\$19.50
Sporadic Care FD	n/a	\$39.00
Sporadic Care PD	n/a	\$30.00
Before School	n/a	\$9.75
After School	n/a	\$11.50

Performance Data/Work Program:

Day Care	Operating Capacity Spaces	2008	2009 Budget	2010 Budget
Pearson	6,715 ¹	6,455 (99%)	6,715	6,715
Peterborough	8,143 ²	6,682 (82%)	8,143	8,143
Total	14,858	13,137(88%)	14,858	14,858
School Age (half days)	20,520 ³	16,575(80%)	20,520	20,520

Since staff/child ratios cover five age ranges of children, it is impossible to have every space filled every day, so the practical operating capacity is deemed to be 80% of licensed capacity. Enrollment, as a percentage of capacity, is in brackets.

1. Calculation is based on 31 children X 261 days X 83% (full days)
2. Calculation is based on 39 children X 261 days X 80% (full days)
3. Calculation is based on 135 children X 190 school days X 80% (half days) (2009)

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	11.579	11.579
Established Full Time Wage		
Part Time Positions	4.640	4.640
TOTAL F.T.E.	16.219	16.219

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Directly Operated Programs							
Personnel	936,809	936,779		(30)	941,416	0.5%	4,607
Contractual	86,629	91,054	5.1%	4,425	90,560	4.5%	3,931
Materials, Supplies	36,334	36,534	0.6%	200	37,384	2.9%	1,050
Repair, Maintenance	23,600	33,600	42.4%	10,000	23,600		
Fees	1,203	1,203			1,203		
New Equipment	600	600			600		
Rentals	4,056	4,178	3.0%	122	4,178	3.0%	122
Travelling, Training	5,846	6,156	5.3%	310	6,270	7.3%	424
Recoveries - Program	(894,963)	(873,433)	2.4%	21,530	(861,933)	3.7%	33,030
	200,114	236,671	18.3%	36,557	243,278	21.6%	43,164
Revenue							
Subsidies							
County Share	46,026	54,434	18.3%	8,408	63,252	37.4%	17,226
	46,026	54,434	18.3%	8,408	63,252	37.4%	17,226
NET REQUIREMENT	154,088	182,237	18.3%	28,149	180,026	16.8%	25,938

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: SOCIAL ASSISTANCE RESTRUCTURING PROGRAM
(formerly National Child Benefit Re-investment Program)
Budget Account #: 101-517

Statement of Purpose:

Effective July 1, 2008, the Ontario government implemented the 100% provincially funded Ontario Child Benefit (OCB), which directly impacts Social Assistance Restructuring (SAR) costs. It is the Province's expectation that municipalities continue to reinvest savings attributable to the social assistance changes resulting from the implementation of OCB. As the Ontario Works Delivery Agent, the City of Peterborough is responsible for determining appropriate projects to be supported by the SAR savings.

Highlights:

The 2007 provincial budget announced a new provincially funded, non-taxable Ontario Child Benefit (OCB) for low income families with children under the age of 18 years. With the introduction of the OCB, social assistance restructuring (SAR) would occur. The changes only impact social assistance recipients with children under 18 years of age.

The provincial SAR objectives are:

- To help prevent and reduce the depth of child poverty
- To promote attachment to the labour market; and
- To reduce overlap and duplication of government programs.

SAR reinvestment is expected to:

- Enhance programs and benefits geared to low income families with children; and
- Create new programs or enhance existing programs, rather than replace or offset current program spending.

The Ministry of Finance (MOF) and the Ministry of Municipal Affairs and Housing (MMAH), report that programs funded with SAR savings are eligible for Ontario Municipal Partnership Fund (OMPF) funding, up to a maximum reinvestment amount as set by the Ministry of Finance.

Performance Data/Work Program:

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Social Assistance Restructuring Re-investment							
Contractual Services	138,908		-100.0%	(138,908)	138,908		
Recoveries	(120,408)		100.0%	120,408		100.0%	120,408
	18,500		-100.0%	(18,500)	138,908	650.9%	120,408
Revenue							
Subsidies							
County Share	18,500		-100.0%	(18,500)	18,500		
	18,500		-100.0%	(18,500)	18,500		
NET REQUIREMENT					120,408		120,408

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: CHILDREN'S SERVICES - ONTARIO WORKS
Childcare - FORMAL & INFORMAL
Budget Account #: 101-509

Statement of Purpose:

Ontario Works childcare funding provides for formal, licensed childcare and informal (unlicensed) childcare. Childcare arrangements support Ontario Works (OW) participation commitments that are made by the client and the social assistance case managers.

Highlights

The provincial allocation for Ontario Works formal and informal childcare was determined in 2003 (based on 2001 sole support caseload), and has never been adjusted.

Since 1998, Children's Services has coordinated all childcare requirements/placements for OW families. This ensures that if a family on social assistance is moving off assistance, or is ineligible in a specific month, their childcare can remain in place and be funded under regular fee subsidies without interruption.

Ontario Works childcare funding has been under spent during the past few years. The allocation from the Province remains the same. With the anticipation of rising caseloads, there is still capacity to support further childcare for families if needed.

OW formal and informal childcare relates directly to OW caseload. Therefore, the cost sharing ratios for 2010 are 81% for the City and 19% for the County.

Performance Data/Work Program:

Ref	Description	City	County	Total
1	2009 Budgeted Case Load	2,443	521	2,964
2	Allocation of Total	82%	18%	100%
3	2009 Projected Case Load	2,883	641	3,524
4	2010 Budgeted Case Load	3,402	788	4,190
5	Allocation of Total	81%	19%	100%
6	2010 Case Load Increase over 2009 Budgeted	959	267	1,226
7	2010 Case Load Increase over 2009 Budgeted as %	39%	51%	41%

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Ontario Works Child Care - Formal and Informal							
Contractual Services	572,250	245,894	-57.0%	(326,356)	572,250		
	572,250	245,894	-57.0%	(326,356)	572,250		
Revenue							
Subsidies	457,800	196,715	-57.0%	(261,085)	457,800		
County Share	20,601	11,311	-45.1%	(9,290)	21,746	5.6%	1,145
	478,401	208,026	-56.5%	(270,375)	479,546	0.2%	1,145
NET REQUIREMENT	93,849	37,868	-59.7%	(55,981)	92,704	-1.2%	(1,145)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: COMMUNITY PARTNERSHIPS - WAGE SUBSIDY PROGRAM

Budget Account #: 101-510

Statement of Purpose:

Children's Services is required to plan and manage the wage subsidy and 100% pay equity programs within the parameters of legislation, regulations, standards and policies that are established by the Province.

Highlights:

80/20% Wage Subsidy

Wage Subsidy is intended to: improve the salaries and non-mandatory benefits of employees working in licensed child care programs and special needs resourcing agencies, and to increase payments to private-home childcare providers, making childcare more affordable for parents.

Based on 2009 childcare spaces available for formal childcare in the City and County, the municipal cost share for 2010 will be split 74% for the City (2009 - 77%) and 26% for the County (2009 - 23%).

100% Pay Equity – Memorandum of Settlement

Since 2003, as a result of the Memorandum of Settlement, 100% Pay Equity funds are provided to the CMSM, from the Province of Ontario, which is required to continue to flow specific pay equity amounts, as identified by the Ministry, to thirteen specific service providers.

Performance Data/Work Program:

	2008 Budget		2009 Budget		2010 Budget	
80/20% WAGE SUBSIDY						
	Programs	Staff	Programs	Staff	Programs	Staff
Non Profit	44	264	44	264	44	264
Commercial	4	20	4	20	4	20
100% PROXY PAY EQUITY						
Non Profit	13	128	13	128	13	128

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Wage Subsidy Program							
Contractual Services	1,911,121	1,911,057		(64)	1,911,121		
Recoveries							
	1,911,121	1,911,057		(64)	1,911,121		
Revenue							
Subsidies	1,559,293	1,559,293			1,559,293		
Best Start - 100% Subsidies							
County Share	80,920	80,920			91,475	13.0%	10,555
	1,640,213	1,640,213			1,650,768	0.6%	10,555
NET REQUIREMENT	270,908	270,844		(64)	260,353	-3.9%	(10,555)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: COMMUNITY PARTNERSHIPS - SPECIAL NEEDS
RESOURCE FUNDING
Budget Account #: 101-512

Statement of Purpose:

To support the inclusion of children with special needs into community child care programs. Special Needs Resource Funds are available to purchase the services of resource teachers, and support staff that are needed by child care service providers.

Highlights:

Resource Programs are responsible for assessing and developing individual childcare program plans which support the child's caregiver in developing daily activities. To assist the individual child within the larger group, they may also work with several children in more than one location.

To further ensure successful integration within playgroups, childcare programs apply for funding to enhance their Early Childhood Educator staff complement. Resource Teachers can also provide centre-based childcare staff, and private home childcare providers, with specialized training.

Special Needs Resourcing Funds may also be used to purchase specialized toys and equipment in support of an individual child's program plan.

During 2010, \$70,000 of Fee Subsidy (Activity 507) dollars will be transferred to Special Needs Resourcing (Activity 512) to address pressures within these programs. This transfer will be revenue neutral.

Based on 2009 childcare spaces available for formal childcare in the City and County, the municipal cost share for 2010 will be split between the City (74%) and the County (26%).

Performance Data/Work Program:

FIVE COUNTIES CHILDREN'S CENTRE	2008	2009 Budget	2010 Budget
Children supported for integration	215	180	180
# of Child Care Programs supported	28	28	28
# of Children assisted by Resource Teachers not in programs	39	39	39

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Special Needs Resource Funding							
Contractual Services	1,200,306	1,200,306			1,270,306	5.8%	70,000
Recoveries	1,200,306	1,200,306			1,270,306	5.8%	70,000
Revenue							
Subsidies	960,245	960,245			1,016,245	5.8%	56,000
Best Start - 100% Subsidies	55,214	55,214			66,056	19.6%	10,842
County Share							
	1,015,459	1,015,459			1,082,301	6.6%	66,842
NET REQUIREMENT	184,847	184,847			188,005	1.7%	3,158

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: COMMUNITY SERVICES
Division: SOCIAL SERVICES

Activity Name: COMMUNITY PARTNERSHIPS –
PETERBOROUGH COMMUNITY SOCIAL PLAN
Budget Account #: 101-547

Statement of Purpose:

Through the governance of the Joint Services Steering Committee, the Peterborough Community Social Plan (CSP) provides a framework and mechanism for the development of a lasting network for social planning activities for Peterborough City and County.

Highlights

CSP staff primarily support the work of the CSP with CAO's and the elected officials in Havelock-Belmont-Methuen and Galway-Cavendish-Harvey. Top priorities include the healthy engagement of youth, seniors and transportation.

The two specific Townships with Help Centres also support CSP with in-kind contributions for dedicated phones, hydro, care taking and library space. The value of this support is estimated to be \$10,000. The Social Services Division also provides in-kind support through staff resources, including the Division Head, the Program Manager and the Financial Analyst.

During 2009 the City and the County confirmed the commitment for the Co-ordinator and Facilitator as permanent CSP positions. Total 2010 budgeted expenditures for the CSP program has decreased slightly from the 2009 budget, but the City is showing a 32% increase in its contribution to the program. This reflects the staff recommendation that the City fund its full contribution to the CSP budget through the tax base instead of drawing a portion from reserves as done in 2009 (\$37,112).

The contracted services budget line reflects contributions of \$30,000 to United Way, our three-way partnership for the Community Handbook, the Information Database Services and 211. The balance of the funds (\$58,500) is the City and County's share of funding for the Peterborough Social Planning Council.

During 2010 the CSP's strategic direction will be reviewed with the County.

Performance Data/Work Program:

2009 Galway-Cavendish-Harvey (GCH) Activities:

- Monday mornings at the Help Centre
- Monthly Social Plan Community meetings
- GCH Community Handbook – updated
- GCH and Smith Ennismore Lakefield Career Fair
- Youth Dances (9 – 10 per year)
- Meet Your Needs Day– Buckhorn Public School
- Soapbox Derby
- Speaking engagements within Townships

2009 Havelock-Belmont-Methuen (HBM) Activities:

- Thursday afternoon and evenings at Help Centre
- HBM Community Handbook –updated
- Celebrate Havelock
- Meeting with Havelock Food Bank families
- Down Syndrome Society karate lessons
- Meet Your Needs Day – Havelock-Belmont Public School
- Speaking engagements within Townships
- Talent Show booth during the Havelock Jamboree

2009 Douro-Dummer Activities:

- DD Community Handbook

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	2.000	2.000
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	2.000	2.000

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Community Social Plan							
Personnel	153,035	99,672	-34.9%	(53,363)	144,783	-5.4%	(8,252)
Contractual	101,091	100,633	-0.5%	(458)	101,633	0.5%	542
Materials, Supplies	1,900	1,300	-31.6%	(600)	2,000	5.3%	100
Fees & Debt Charges							
Equipment							
Rental	9,000	9,000			9,000		
Travelling, Training	13,031	9,556	-26.7%	(3,475)	13,056	0.2%	25
Other							
Recoveries - Housing							
Recoveries - Enhanced Funding							
	278,057	220,161	-20.8%	(57,896)	270,472	-2.7%	(7,585)
Revenue							
Draw from Social Services Reserve	37,112	8,165	-78.0%	(28,947)		-100.0%	(37,112)
Subsidies - Federal - Community Futures Development Corp.							
County Share	139,029	110,081	-20.8%	(28,948)	135,236	-2.7%	(3,793)
	176,141	118,246	-32.9%	(57,895)	135,236	-23.2%	(40,905)
NET REQUIREMENT	101,916	101,915		(1)	135,236	32.7%	33,320

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	Variances 2009 - 2010 Budget		
					2010 Requested	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
SOCIAL HOUSING							
Housing Administration	845,409	810,879	-4.1%	(34,530)	896,149	6.0%	50,740
Peterborough Housing Corporation	2,642,181	2,642,181			2,552,000	-3.4%	(90,181)
Rent Supplement Programs	1,811,570	1,796,570	-0.8%	(15,000)	1,776,970	-1.9%	(34,600)
Non Profit and Native Housing Providers	6,629,723	6,629,723			6,784,000	2.3%	154,277
Housing Resource Centre	272,526	272,526			272,526		
Housing Access Peterborough	121,233	121,233			121,233		
Special Program Funding - DOOR	1,500,000	500,000	-66.7%	(1,000,000)	1,000,000	-33.3%	(500,000)
	13,822,642	12,773,112	-7.6%	(1,049,530)	13,402,878	-3.0%	(419,764)
REVENUES							
Transfer from Social Housing DOOR Reserve	1,700,000	700,000	-58.8%	(1,000,000)	1,000,000	-41.2%	(700,000)
Transfer From City/County Capital Reserve	95,302	20,302	-78.7%	(75,000)	55,226	-42.1%	(40,076)
Transfer from Province Government	228,508	206,280	-9.7%	(22,228)	299,724	31.2%	71,216
Transfer from Fed Government - Soc. Housing Portfolio	3,649,873	3,634,873	-0.4%	(15,000)	3,634,873	-0.4%	(15,000)
	8,148,959	8,211,657	0.8%	62,698	8,413,055	3.2%	264,096
NET MUNICIPAL REQUIREMENTS							
County Share	4,261,907	4,294,698	0.8%	32,791	4,433,681	4.0%	171,774
NET SOCIAL HOUSING EXPENDITURES	3,887,052	3,916,959	0.8%	29,907	3,979,374	2.4%	92,322

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES

Division: HOUSING

Activity Name: ADMINISTRATION

Budget Account #: 101-791, 794

Statement of Purpose:

The City of Peterborough is the Service Manager for a portfolio of 2,000 social housing units in the City and County. This responsibility includes:

- Financial administration, payments, reconciliation of social housing budgets and monitoring compliance for 21 providers under six different programs
- Risk management for the portfolio, including capital asset management
- Reporting to the Province on expenditures and service level standards; and
- Providing support, training and direction to Non-profit Boards, administrators and property managers, and setting local social housing directives.

Additional responsibilities of the Division are: new affordable housing development; contract management for other related housing support services including three rent supplement programs; Housing Access Peterborough; and collaborative work with senior levels of governments, AHAC, community social workers, other Service Managers and housing associations.

Highlights:

The City and County pay for social housing using a funding formula for subsidy that is prescribed by the Province. Rents charged by social housing providers fund the majority of the operations and management while the subsidy makes up the difference between revenue and the cost to operate.

The City receives revenue from the Provincial government for a small number of social housing projects (i.e. former federal projects) and funds the remainder of the prescribed subsidy from the property tax base. The consolidated service agreement between the City and County of Peterborough uses weighted assessment to calculate proportionate social housing funding shares. For 2010, the County's cost sharing percentage will be 52.7% (52.3% in 2009), (52.6% in 2008).

In 2010, there are funding pressures on the Social Housing portfolio (PHC, Non-Profits and Native Housing) that the Service Manager must accommodate. The provincial funding formula requires that the Service Manager provide for an increase to offset rising operating costs such as energy and property taxes. As a significant portion of social housing is rent-geared-to-income, the economic downturn compounds the rising operating costs due to an anticipated decrease in rent revenues.

The Housing Division will continue to administer special one time funding provided by the Province for social housing repair and for new rental and homeownership housing development. Through Report PLHD09-004, dated June 8, 2009 Council approved the hiring of additional staff using 100% Provincial funding to assist in the administration of new housing programs. The budget reflects the addition of 1 FTE,

on a contractual basis, for 2010. In 2010 it is expected that more funding will be available for energy conservation measures in the housing portfolio.

A strategic plan is proposed, for the City and County in the provision of housing service, for completion in 2010. This plan would update, and report back on, recommendations contained in the 2002 "Taking Charge" Report.

Performance Data/Work Program:

Highlights of 2009 included:

- Special program funding of \$850,000 that was received from the Ministry of Municipal Affairs and Housing for social housing repairs, and approval for 64 new affordable rental units
- Occupancy of new affordable rental projects, bringing the number of new rental units with approved funding to over 400, with progress on the new homeownership program
- Sound financial performance of the portfolio including the addressing of three projects in receivership, risk management and a capital management strategy
- Provincial funding of Housing Allowance – under spending in early years reprofiled to capital for 2 more units
- Implementation of the new indexed funding model for social housing; and
- On-going support for AHAC and the "Housing is Fundamental" publication.

The provision of well-managed non-profit housing for families, seniors and singles, and the development of new affordable housing, continue to be priorities for the City and County. The need for affordable housing is demonstrated through objective measures, including: over 1,400 households waiting for rent-geared-to-income housing in a portfolio of 2,000 units; a vacancy rate in Peterborough that is 2.4%, and is expected to move lower in 2010, thereby remaining in the lowest third of all municipal census areas in the province; rent for a typical two bedroom unit has increased by 3.4% in the past year to \$850 per month; and resale home values have increased by approximately 1% in the past year. Rent increases will continue in a low vacancy rate environment over the next several years.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary	7.400	7.400
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.	7.400	7.400

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Social Housing Administration							
Personnel	491,978	456,413	-7.2%	(35,565)	549,815	11.8%	57,837
Contractual	332,256	330,806	-0.4%	(1,450)	321,334	-3.3%	(10,922)
Materials, Supplies	4,000	4,800	20.0%	800	5,000	25.0%	1,000
Fees, Debt Charges							
New Equipment							
Travelling, Training	17,175	18,860	9.8%	1,685	20,000	16.4%	2,825
Recoveries - Capital Analyst							
Recoveries - Interdepartmental							
	845,409	810,879	-4.1%	(34,530)	896,149	6.0%	50,740
Transfer from Province Government	46,733	24,505	-47.6%	(22,228)	137,549	194.3%	90,816
Transfer From/(To) Reserves	95,302	20,302	-78.7%	(75,000)	55,226	-42.1%	(40,076)
County Share	367,865	400,656	8.9%	32,791	370,679	0.8%	2,814
	509,900	445,463	-12.6%	(64,437)	563,454	10.5%	53,554
NET REQUIREMENT	335,509	365,416	8.9%	29,907	332,695	-0.8%	(2,814)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: PETERBOROUGH HOUSING CORPORATION
Budget Account #: 101-792

Statement of Purpose:

The City of Peterborough, as Service Manager for Housing, is the sole shareholder of Peterborough Housing Corporation and contributes financially to the operation of the corporation.

Highlights:

PHC is the largest non-profit housing provider in the City and County with 818 rent-geared-to-income units and 200 affordable rental units in over 100 projects. PHC manages projects in Peterborough, Lakefield, Apsley, Norwood and Havelock. Their tenant population includes singles as well as families, and almost half are seniors. PHC also administers the Rent Supplement Programs on behalf of the Service Manager and manages Housing Access Peterborough and the centralized waiting list for all social housing.

PHC operations are subsidized by the Service Manager (cost shared by the City and County), and the annual subsidy is the difference between operating costs and rent revenue, as prescribed by the Province. One hundred percent of rents are geared-to-income.

The 2010 PHC budget reflects the end of the special 5-year program (at \$200,000 per year) to build a \$1.0 M capital reserve for PHC. In 2010, PHC operating budget pressures are expected in staff costs, property taxes and utilities of approximately \$75,000. However, the main area of concern is the lost rent revenue of approximately \$35,000 due to the economic downturn. As well, repairs and maintenance needs continue to be addressed in this aging housing stock. The additional costs are more than offset by the elimination of the \$200,000 DOOR contribution to the PHC capital reserve.

Performance Data/Work Program:

The Peterborough Housing Corporation has had a successful year under the administration of the Service Manager. The following are a few of the Corporation's highlights for 2009:

- PHC completed a new strategic plan and a 5 year business plan
- New developments are underway in Lakefield (50 units for seniors) and Peterborough (56 units for seniors)
- Two new affordable rental projects are producing a modest surplus to be used to offset increasing expenses in future years. No additional costs to the City or County have been incurred due to the operation of these projects
- Community development work has decreased the demand for community policing and helped tenants to retain housing
- Cost pressures continue in the areas of building maintenance due to the age of the units and the high level of unit turnovers annually
- Tenant arrears remain low, averaging between 1-3%. These figures are well below the sector average
- New office location at Woollen Mill is well established; and
- The City and County contribution of \$200,000 to PHC reserves was fully funded from provincial revenues.

The staffing equivalent at PHC is approximately 24 FTEs. However, these FTEs are not reflected in the City staffing levels, as they are employees of PHC.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Peterborough Housing Corporation							
Contractual Services	2,642,181	2,642,181			2,552,000	-3.4%	(90,181)
Interdepartmental Transfer							
	2,642,181	2,642,181			2,552,000	-3.4%	(90,181)
Transfer from Federal Government - Social Housing Portfolio	679,578	679,578			679,578		
Transfer From Social Housing City Reserve	200,000	200,000				-100.0%	(200,000)
Transfer From Social Housing DOOR Reserve	921,841	921,841			986,766	7.0%	64,925
County Share							
	1,801,419	1,801,419			1,666,344	-7.5%	(135,075)
NET REQUIREMENT	840,762	840,762			885,656	5.3%	44,894

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: RENT SUPPLEMENT PROGRAMS
Budget Account #: 101-795, 800, 801

Statement of Purpose:

The City of Peterborough, as Service Manager for housing, financially contributes to three rent supplement programs, although some of these costs are offset by revenue from the Province. PHC, and a non-profit social housing provider (Kawartha Participation Project), operate these programs. Rent supplement programs operate under contract with private sector landlords. An eligible tenant pays rent to their landlord, usually rent-geared-to-income, and the landlord receives a subsidy up to the value of market rent.

Highlights:

There are three rent supplement programs:

- (i) The commercial rent supplement program consists of approximately 235 units and is funded by the Province, City and County. This is the only rent supplement with provincially mandated service level standards, where tenants are selected from the central waiting list.
- (ii) The Strong Communities program consists of approximately 80 units and is fully funded by the Province until 2023 when the programs ends.
- (iii) The Housing Allowance Program (HARS) consists of 45 units and is fully funded by the Province until 2013 when the programs ends.

The budget for Strong Communities and Housing Allowance programs are forecast and expenses are fully offset by revenues.

The objectives for the Division in 2010 are to:

- Ensure that all available funding is used by PHC and KPP
- Complete required reports to the Province on a timely basis; and
- Develop a strategy for the gradual withdrawal of HARS funding in 2013 to minimize disruption to impacted tenants.

Performance Data/Work Program:

The three rent supplement programs supported 360 households in 2009. More than 17 units have been allocated specifically for supportive housing and house clients of the Ministry of Health and Long Term Care, and the Ministry of Community and Social Services, under the Strong Communities Rent Supplement program.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Rent Supplement Programs							
Contractual Services	1,811,570	1,796,570	-0.8%	(15,000)	1,776,970	-1.9%	(34,600)
	1,811,570	1,796,570	-0.8%	(15,000)	1,776,970	-1.9%	(34,600)
Transfer from Federal Government - Social Housing Portfolio	549,716	534,716	-2.7%	(15,000)	534,716	-2.7%	(15,000)
Transfer from Provincial Government	129,600	129,600			110,000	-15.1%	(19,600)
County Share	592,169	592,169			596,698	0.8%	4,529
	1,271,485	1,256,485	-1.2%	(15,000)	1,241,414	-2.4%	(30,071)
NET REQUIREMENT	540,085	540,085			535,556	-0.8%	(4,529)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: NON-PROFIT AND NATIVE HOUSING PROVIDERS
Budget Account #: 101-793, 796

Statement of Purpose:

The City of Peterborough, as Service Manager for housing, financially contributes to the operation of housing providers. Some providers fall under the Social Housing Reform Act 2000 and the remainder are governed by operating agreements originating with the Canada Mortgage and Housing Corporation.

Highlights

Twenty housing providers operate 1,069 units in over 150 projects, the majority of which are apartment and townhouses. These providers manage projects in Peterborough, Millbrook and Keene and their tenant population includes singles, families, seniors, and (as one project is a co-operative) co-op members.

The Service Manager subsidizes the housing provider operations. Rent revenues are the only other significant source of revenue for providers. Seventy-five percent of rents are geared to income. The Service Manager annual subsidy is calculated using a formula prescribed by the Province. This formula is updated periodically.

In 2010, these housing providers are expected to have operating budget pressures in capital repairs, maintenance, utilities and energy costs. There are anticipated increases in property tax payments in the amount of \$26,326 and a substantial decrease in rental revenue of \$127,951 due to the current economy and tenants' reduced income, or ability to pay.

The objectives of the Division in 2010 are to:

- Ensure all provider operating budgets are current and incorporate required benchmarks and indexes
- Complete settlements within 3 months of provider requests
- Complete 4 – 6 complete operational reviews
- Complete capital asset management and repair strategy, achieve cost savings where possible, and provide procurement advice to providers
- Support projects on an as needed basis to complete repairs and train boards
- Monitor and support any projects under receivership agreements, and those recently withdrawn from receivership
- Complete required reports to Province on a timely basis; and
- Attend provider Board meetings in order to better understand their challenges and enhance the lines of communication.

Performance Data/Work Program:

The work of the Housing Division in 2009 continued to be focused on financial oversight and risk management to ensure well-governed housing projects and accurate reporting to the Province. Staff also provided guidance and direction to providers in areas of capital repairs, financial management, and operational reviews.

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Non Profit and Native Housing Providers							
Contractual Services	6,629,723	6,629,723			6,784,000	2.3%	154,277
Interdepartmental Transfer							
	6,629,723	6,629,723			6,784,000	2.3%	154,277
Transfers to Reserves							
Transfer from Federal Government - Social Housing Portfolio	2,420,579	2,420,579			2,420,579		
County Share	2,201,383	2,201,383			2,299,523	4.5%	98,140
	4,621,962	4,621,962			4,720,102	2.1%	98,140
NET REQUIREMENT	2,007,761	2,007,761			2,063,898	2.8%	56,137

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: HOUSING RESOURCE CENTRE
Budget Account #: 101-752, 799

Statement of Purpose:

The City of Peterborough, as Service Manager for housing, financially contributes to the operation of the Housing Resource Centre (HRC), a program of the Community Counselling and Resource Centre (CCRC). The HRC is a community service for any person needing assistance with a housing problem. HRC advises and gives information, and also refers, supports and co-ordinates services. It administers a housing registry, support services (to assist people to find and maintain affordable housing, and prevent evictions), and emergency assistance funds.

Highlights:

The Housing Resource Centre continues to measure success by the number of households that were assisted in retaining their existing housing and avoiding homelessness.

HRC receives the majority of its funding from the City and County of Peterborough. The HRC continues to attract other funding sources for specific purposes and to deliver its services from a stable base. Within existing resources, a restructure of staff functions has assisted in the increased workload.

The province has committed funding to the Rent Bank Program. The City will provide these monies to HRC to administer, as in previous years.

The objectives of the Division in 2010 include the completion of a review of HRC operations and the finalization of a simplified service contract.

Performance Data/Work Program:

HRC delivered housing help services to over 5,000 clients in 2008 and provided Rent Bank grants to 128 households, to prevent evictions.

HRC Stats Comparison 2006 - 2008			
TOTAL Clients	<u>2006</u>	<u>2007</u>	<u>2008</u>
Total Clients (includes Landlords) Served	7,553	5,623	5,071
TYPE of Housing Client			
Repeat Housing Clients	1,192	2,501	3,735
New Housing Clients	3,619	1,081	1,165
SERVICE to all Clients			
Rent Bank Households Served	109	125	128
Online Services Provided	-	21,162	22,536
Landlord New Vacancies Listed	535	533	374
Information Clients	2,742	2,041	2,148
HOUSING NEEDS of Clients			
Homeless Without Shelter	72	85	69
Homeless With Shelter or Temporary Housing	1,217	970	1,082
Facing Homelessness Within 30 Days	1,042	2,182	2,032

Staff Complement (Forms 3,4, & 5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Housing Resource Centre							
Contractual	272,526	272,526			272,526		
	272,526	272,526			272,526		
Revenue							
County Share	115,244	115,244			116,125	0.8%	881
Transfer From Province	52,175	52,175			52,175		
Transfer From Reserves							
	167,419	167,419			168,300	0.5%	881
NET REQUIREMENT	105,107	105,107			104,226	-0.8%	(881)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING & DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: HOUSING ACCESS PETERBOROUGH
Budget Account #: 101-798

Statement of Purpose:

PHC manages the Centralized Waiting List for non-profit and co-operative housing providers, within the boundaries of the City and County of Peterborough, as required by the Social Housing Reform Act 2000 (SHRA). Housing Access Peterborough (HAP) was established for this purpose. The SHRA and its regulations govern the method of selection of tenants including eligibility criteria and priorities. Some federal providers have opted out of this service, but all others are mandated to participate.

Highlights

Housing Access Peterborough administers a waiting list for social housing (i.e. rent-geared to income) applicants. This function includes:

- applicant income review and assessment of eligibility
- maintenance of the centralized waiting list
- internal reviews and record keeping
- liaison with housing providers who participate in the program
- management of an appeal process for applicants who have been deemed ineligible; and
- management of the centralized arrears database.

The Service Manager subsidizes HAP operations and the City and County share costs.

In 2010, operating budget pressures of \$2,425 are expected but no increase is being funded through the 2010 budget. Housing Access Peterborough services are partially funded by the City, and is located in Peterborough Housing Corporation head office. Budget pressures for this service arise from salary and benefit increases as per negotiated collective agreements.

The objectives of the Division in 2010 are to:

- Review HAP operations and contractual obligations of both parties
- Implement a new database
- Assess impact of new arrears database; and
- Communicate all waiting list directives on a clear and a timely basis.

Performance Data/Work Program:

Annual eligibility and income updates have been completed for over 1,400 eligible households.

A new database is being implemented which enables tenant arrears in all participating social housing providers to be tracked, collected and more appropriately managed when new applications for housing are received by former tenants with arrears outstanding.

HAP staff continues to attend networking meetings with their peers across Ontario on a regular basis.

The staffing full time equivalent is 2.25 positions. However, these FTEs are not reflected in the City staffing levels, as they are employees of Housing Access Peterborough.

Staff Complement (Forms 3,4,&5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Housing Access Peterborough							
Contractual	121,233	121,233			121,233		
	121,233	121,233			121,233		
Revenue							
County Share	63,405	63,405			63,890	0.8%	485
	63,405	63,405			63,890	0.8%	485
NET REQUIREMENT	57,828	57,828			57,343	-0.8%	(485)

2010 CURRENT BUDGET JUSTIFICATION

FORM 1

Department: PLANNING AND DEVELOPMENT SERVICES
Division: HOUSING

Activity Name: SPECIAL PROGRAMS
Budget Account #: 101-802

Statement of Purpose:

The City of Peterborough, as Service Manager for housing, periodically receives special revenue from the Province, and determines the best use of funds for housing purposes, within prescribed parameters.

Highlights

Special programs funding will be allocated for housing purposes in accordance with Council-approved priorities.

The concerns about condition of stock, and the need for new affordable housing development, as expressed by municipalities and housing providers, have been well documented. The Province has responded with recent initiatives: DOOR in 2007, social housing repair funding in early 2008, and the Social Housing Repair and Retrofit Program in 2009.

A Report to Council (PLHD-08-01) set out the funding priorities for the City's special programs for the years 2008, 2009 and 2010 with a possible extension to 2011.

Recently the Federal and Provincial governments announced that they are committed to funding capital repairs for 2009 and 2010. Currently we have no confirmation of the amount of any of this possible funding but have made applications in excess of \$12.5 million.

Performance Data/Work Program:

In 2008, the Housing Division used \$0.2M to fund Peterborough Housing Corporation's reserve fund contribution and \$0.9M was used for emergency or extraordinary capital items of housing providers. In 2009, it was proposed to use \$0.2M to fund the reserve fund contribution and to use another \$1.8M for repairs to social housing and new affordable housing development. For 2010, it is proposed to use another \$1.0M for capital repairs. However, the 2009 and 2010 expenditures are now conditional on the Provincial/Federal funding programs. Any money from provincial funding programs would replace these proposed expenditures.

Staff Complement (Forms 3,4, &5)	2009 Approved	2010 Request
Established Full Time Salary		
Established Full Time Wage		
Part Time Positions		
TOTAL F.T.E.		

CITY OF PETERBOROUGH

2010 Operating Budget Summaries

DEPARTMENT - ACTIVITY	2009 Approved	2009 Preliminary Actual	Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$	2010 Requested	Variances 2009 - 2010 Budget	
						Over (Under) 2009 Budget %	Over (Under) 2009 Budget \$
Special Program Funding - DOOR							
Contractual	1,500,000	500,000	-66.7%	(1,000,000)	1,000,000	-33.3%	(500,000)
	1,500,000	500,000	-66.7%	(1,000,000)	1,000,000	-33.3%	(500,000)
Revenue							
Transfer from Social Housing DOOR Reserve	1,500,000	500,000	-66.7%	(1,000,000)	1,000,000	-33.3%	(500,000)
	1,500,000	500,000	-66.7%	(1,000,000)	1,000,000	-33.3%	(500,000)
NET REQUIREMENT							

City of Peterborough

Other Capital Budget Summary (000's)

2010 to 2019 & Subsequent Years

Project Description	Ref	Project Total	Approved Pre-2010	2010							2011		2012		2013		2014 & After	
				TOTAL COSTS	REV	NET COST	CAP LEVY	DEV CHG	DEB	OTHER	TOTAL	NET	TOTAL	NET	TOTAL	NET	TOTAL	NET
Planning & Development - Housing																		
Affordable Housing Capital Strategy	7-4.01	100.0		100.0		100.0	100.0											
Building Condition Audits	7-4.02	1,725.0									60.0	14.3	60.0	14.3	60.0	14.3	1545.0	368.5
Emergency Capital Repairs	7-4.03	2,769.9	144.9										60.0	28.6	70.0	33.4	2495.0	1190.1
Total		4,594.9	144.9	100.0		100.0	100.0				60.0	14.3	120.0	42.9	130.0	47.7	4,040.0	1,558.6

2010-2019 CAPITAL BUDGET JUSTIFICATION OTHER ASSETS

CAP FORM 1 (OTHER)

Department: **PLANNING & DEVELOPMENT**

Budget Reference #: **7-4.01**

Division: **HOUSING**

Project Name & Description

Affordable Housing Capital Strategy

Commitments Made

Housing was identified as a City Council Public Policy Goal/Priority in the 2002, 2003, 2004, and 2005 pre-budget planning session. In 2010 Council will focus on a renewed strategy for affordable housing including a new allocation under the Affordable Housing Program.

Effects on Future Operating Budgets

The objective of the Affordable Housing Capital Strategy is to stimulate the development of private and non-profit affordable housing as an alternative to the full burden being placed on the municipality to expand the inventory of social housing, which would directly impact the operating budget well into the future.

As part of a federal and provincial economic stimulus initiative, the Affordable Housing Program has been renewed through 2010. Funding priority has been placed on projects that can begin construction in the 2009 – 2010 years.

Through the endorsement of Housing Report # PLHD-09-002 dated March 16, 2009, 10 new projects totaling 100 units have been forwarded to the province for funding consideration. The total capital cost of these projects is approximately \$12.4 million. As the Affordable Housing Program will not flow until September 2009, the bulk of the spending for this initiative will take place in 2010. Additional projects continue to be submitted to the Housing Division for funding consideration by the province. This is the final installment of five and is at the appropriate time in order to deal with any potential burdens to help make a project happen.

Project Detail, Justification & Reference Map

This capital budget initiative supports the development of a multi-faceted municipal program to stimulate the production of affordable housing within the City by for-profit or not-for-profit partners. The capital program seeks dedicated funds over consecutive years to implement specific initiatives endorsed by Council through Planning Report PL02-001 Taking Charge: An investment in Affordability; Affordable Housing January 7, 2002 Report. The year 2006 would have been the fifth year of a 5-year capital strategy. However, with the deferral in 2006, 2007, 2008, and 2009 the fifth and final contribution of \$100,000 is proposed for 2010 for the Partnership Reserve.

Action	Duration	Justification
1. Seed funding for the Peterborough Affordable Housing Foundation (complete)	\$25,000/year for 2 years	Marketing of the PAHF, sourcing of new funds, operational funding for a new corporate entity.
2. Affordable Housing Property Reserve (complete)	\$75,000/year for 5 years	A dedicated fund to lever the acquisition of land for affordable housing development.
3. Affordable Housing Partnership Fund	\$100,000/yr for 5 years	A program to underwrite the development charges for new qualifying affordable housing units.
4. Daniel Building Pilot Project (complete)	\$200,000	A one time capital contribution to lever the redevelopment of the Daniel Building (SSFC - McDonnell St.) for Affordable Housing.

Note: The Central Area Conversion Loan Program as outlined in PL02-001, is considered a 'receivable' and does not require a capital budget allocation.

2010-2019 & Subsequent Years

[illegible]

**2010-2019 CAPITAL BUDGET JUSTIFICATION
OTHER ASSETS**

CAP FORM 1 (OTHER)

Department: **PLANNING & DEVELOPMENT**

Budget Reference #: **7-4.02**

Division: **HOUSING**

Project Name & Description

Building Condition Audits

Commitments Made

None

Effects on Future Operating Budgets

Project Detail, Justification & Reference Map

The purpose of this project is to implement building condition audits for all of the social housing provider sites in the City and County of Peterborough. These audits will establish a comprehensive list of capital repairs and expenditures over a 25 to 30 year period, based on site inspections and reviews performed by professionals with diverse and in-depth qualifications in buildings and building science. The reports are intended to form the basis or foundation of a strategic asset management plan for the providers so they may more effectively schedule repairs, monitor equipment and elements, and plan for the anticipated expenditures.

Not only will this project then fulfill the Service Manager's obligations with respect to advising on appropriate property management, it will also provide detailed life safety inspections, address risk management issues, potential liabilities, as well as detailed immediate needs analysis and identify potential bulk tenders.

Typically these types of projects are recommended for implementation every 3 to 5 years, as rates of deterioration vary from site to site, and it is important to have accurate information available to facilitate good decisions when considering expensive capital repairs.

City of Peterborough

Other Capital Assets

Ten Year Capital Budget Estimates (000's)

2010-2019 & Subsequent Years

(1)		Project Total	Approved Pre-2010		R E Q U E S T E D									2020 to 2034
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019			
DEPARTMENT	Planning & Development													
DIVISION/ACTIVITY	Housing													
PROJECT DESCRIPTION	Building Condition Audits													
PROJECT #	7-4.02													
EXPENDITURES														
CONTRACTUAL SERVICES		1,725.0			60.0	60.0	60.0	60.0	60.0	75.0	75.0	75.0	75.0	1,125.0
		1,725.0			60.0	60.0	60.0	60.0	60.0	75.0	75.0	75.0	75.0	1,125.0
DIRECT REVENUE														
OTHER - Provider		862.5			30.0	30.0	30.0	30.0	30.0	37.5	37.5	37.5	37.5	562.5
OTHER - County of Peterborough		451.1			15.7	15.7	15.7	15.7	15.7	19.6	19.6	19.6	19.6	294.2
		1,313.6			45.7	45.7	45.7	45.7	45.7	57.1	57.1	57.1	57.1	856.7
NET REQUIREMENTS		411.4			14.3	14.3	14.3	14.3	14.3	17.9	17.9	17.9	17.9	268.3
To be financed from														
DEBENTURES														
OWNERS' SHARE														
CITY'S - TAX SUPPORTED														
CITY'S - SEWER SURCHARGE														
CITY'S - INDUSTRIAL LAND														
DEVELOPMENT CHARGE RESERVE FUND														
OTHER REVENUE														
CAPITAL LEVY		411.4			14.3	14.3	14.3	14.3	14.3	17.9	17.9	17.9	17.9	268.3

**2010-2019 CAPITAL BUDGET JUSTIFICATION
OTHER ASSETS**

CAP FORM 1 (OTHER)

Department: PLANNING & DEVELOPMENT

Budget Reference #: 7-4.03

Division: HOUSING

Project Name & Description

Emergency Capital Repairs

Commitments Made

None

Effects on Future Operating Budgets

This investment in upgrading and maintaining the existing aging portfolio will help provide safe reliable housing, reduce operating cost, and reduce the waiting list.

Project Detail, Justification & Reference Map

Based on past building condition audits and the volume of applications for current government capital repair funding (\$12.6 million) it is evident that the Social Housing stock has deferred maintenance and will continue to need financial assistance for many years to come. It is also evident that the current level of reserves is inadequate to finance the needed repairs. Recent government initiatives have taken the pressure off in the short term but we cannot rely on these one time funding opportunities to continue.

City of Peterborough

Other Capital Assets

Ten Year Capital Budget Estimates (000's)

2010-2019 & Subsequent Years

(1)		Project Total	Approved Pre-2010		R E Q U E S T E D									2020 to 2034
				2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
DEPARTMENT	Planning & Development													
DIVISION/ACTIVITY	Housing													
PROJECT DESCRIPTION	Emergency Capital Repairs													
PROJECT #	7-4.03													
EXPENDITURES														
CONTRACTUAL SERVICES		2,769.9	144.9			60.0	70.0	80.0	90.0	100.0	100.0	125.0	125.0	1,875.0
		2,769.9	144.9			60.0	70.0	80.0	90.0	100.0	100.0	125.0	125.0	1,875.0
DIRECT REVENUE														
SUBSIDIES														
OTHER - County of Peterborough		1,372.9				31.4	36.6	41.8	47.1	52.3	52.3	65.4	65.4	980.6
		1,372.9				31.4	36.6	41.8	47.1	52.3	52.3	65.4	65.4	980.6
NET REQUIREMENTS		1,397.0	144.9			28.6	33.4	38.2	42.9	47.7	47.7	59.6	59.6	894.4
To be financed from														
DEBENTURES														
OWNERS' SHARE														
CITY'S - TAX SUPPORTED														
CITY'S - SEWER SURCHARGE														
CITY'S - INDUSTRIAL LAND														
</														