



City of
Peterborough

To: **Members of the Joint Services Steering Committee**

From: **Sandra Clancy, Director of Corporate Services**

Meeting Date: **October 13, 2016**

Subject: **Report CPFSJSSC16-002
POA, Social Services, and Housing Draft 2017 Budgets**

Purpose

A report to present the Draft 2017 POA, Social Services, and Housing Budgets, and to recommend that the Joint Services Steering Committee endorse the budgets and recommend to City and County Councils that the budgets are to be reflected in their respective Draft 2017 Municipal Budget documents.

Recommendation

That the Joint Services Steering Committee approve the recommendation outlined in report CPFSJSSC16-002, dated October 13, 2016, of the Director of Corporate Services, as follows:

That the Joint Services Steering Committee endorse the draft 2017 POA, Social Services, and Housing Budgets, as set out in Appendix A to report CPFSJSSC16-002, and recommend to City and County Councils that the budgets be reflected in their respective draft 2017 Municipal Budget documents.

Budget and Financial Implications

The following chart summarizes the net tax levy impacts for the City and County.

| Description | 2016 Net Funding Requirement | 2017 Net Funding Requirement | \$ Change | % Change |
|-------------------------------|------------------------------|------------------------------|------------------|---------------|
| Col 1 | Col 2 | Col 3 | Col 4 | Col 5 |
| County | | | | |
| POA (Net revenues) | (695,271) | (729,094) | (33,823) | 4.9% |
| Social Assistance | 1,410,578 | 1,176,373 | (234,205) | -16.6% |
| Children's Services | 522,260 | 526,163 | 3,903 | 0.7% |
| Community Development Program | 159,533 | 164,054 | 4,521 | 2.8% |
| Housing | 5,316,404 | 5,506,445 | 190,041 | 3.6% |
| Total County | 6,713,504 | 6,643,941 | (69,563) | -1.04% |
| City | | | | |
| POA (Net revenues) | (587,524) | (608,693) | (21,169) | 3.6% |
| Social Assistance | 6,498,859 | 5,583,733 | (915,126) | -14.1% |
| Children's Services | 1,343,000 | 1,401,502 | 58,502 | 4.4% |
| Community Development Program | 156,328 | 183,623 | 27,294 | 17.5% |
| Housing | 4,589,516 | 4,627,277 | 37,761 | 0.8% |
| Total City | 12,000,179 | 11,187,442 | (812,738) | -6.77% |

Background

City staff will be presenting the attached draft 2017 budgets for the POA, Social Services, and Housing areas during the October 13, 2016 Joint Services Steering Committee.

The overall percentage decrease for the County is 1.04% while the City is experiencing a decrease of 6.77%. This is being driven by several factors. The County's share of the prior year's weighted assessment has increased to 54.5%, up from 54.2% in 2016. This impacts the sharing of net POA revenues and the County's share of the Housing budget.

With Social Assistance, Ontario Works caseloads have been budgeted slight decrease, however, the average cost per case continues to increase for both municipalities and is based upon actual experience. For 2017, it is expected that the average cost per case for the City will increase on average 0.9% or \$6.84.

Within Children's Services, licensed child care spaces have increased in both the City and County, however the cost share remains at 72/28% in 2017.

For the Community Development Program (which used to be called Community Social Plan), staff are proposing that the budget move back to being funded 50/50 City/County. There had been varying percentage splits depending on the specific program within the overall envelope.

Submitted by,

Sandra Clancy
Director of Corporate Services

Contact Name

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Attachments:

Appendix A Draft 2017 Budgets for:

- POA
- Social Services
- Housing

Appendix A

Draft 2017 Budgets for POA, Social Services, Social Housing

CITY OF PETERBOROUGH

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--------------------------------|------------------|-------------------------------|---------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| POA Office | | | | | |
| Expenditures | | | | | |
| Provincial Offences Act Office | 1,291,205 | 1,241,400 | 1,257,213 | -2.6% | -33,992 |
| | 1,291,205 | 1,241,400 | 1,257,213 | -2.6% | -33,992 |
| Revenues | | | | | |
| Provincial Offences Act Office | 1,878,729 | 1,849,729 | 1,865,906 | -0.7% | -12,823 |
| | 1,878,729 | 1,849,729 | 1,865,906 | -0.7% | -12,823 |
| Net Requirements | | | | | |
| Provincial Offences Act Office | -587,524 | -608,329 | -608,693 | -3.6% | -21,169 |
| | -587,524 | -608,329 | -608,693 | -3.6% | -21,169 |

2017 Note: The \$1,865,906 Budgeted Revenues for POA is comprised of Gross Budgeted POA Revenues (\$2,595,000) less the County's share of POA Net revenues (\$729,094)

2017 Operating Budget

Department: Legal Services

Activity Name: Provincial Offences Office

Division: Provincial Offences Office

Budget Account #: 101-183

Statement of Purpose:

The Provincial Offences Office is responsible for administration, courtroom support and municipal prosecution of Provincial Offences Act (ACT) offences as well as municipal by-laws within the City and County of Peterborough. The POA office ensures compliance with the Act, the Memorandum of Understanding with the Ministry of the Attorney General and the Inter-municipal Service Agreement.

Highlights:

The number of charges issued is the primary driver of the POA Court system, however the Court has no influence on the number of charges issued by enforcement agencies. The charges laid are based on the type of offences that occur and the enforcement resources available to address those offences. POA revenues are generated by payment of fines and it is anticipated that fine revenue will remain constant.

Net revenues are divided between the City and County of Peterborough based on the prior year's relative weighted assessment. The County's share for 2017 is 54.5%, up from 54.2% in 2016. The City's share is 45.5%.

Performance Data/Work Program:

| | 2014 | 2015 | 2016 Forecast |
|---------------------------|-------------|-------------|---------------|
| Defaulted Fines Collected | \$1,161,777 | \$1,753,387 | \$1,850,000 |

| Charges Filed | 2014 | 2015 | 2016 (Forecast) |
|-------------------------|--------|--------|--------------------|
| Federal Part 1 & Part 3 | 129 | 137 | 130 |
| Part 1 Tickets | 18,715 | 19,112 | 19,148 |
| Parking | 6,403 | 6,524 | 6,500 |
| Part 3 Informations | 1,426 | 1,363 | 1,450 |
| Totals | 26,673 | 27,136 | 27,228 |

CITY OF PETERBOROUGH

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2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|----------------------------|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| POA Office | | | | | |
| Expenditures | | | | | |
| Personnel | 737,455 | 737,455 | 741,314 | 0.5% | 3,858 |
| Contractual | 332,405 | 301,340 | 310,839 | -6.5% | -21,566 |
| Materials, Supplies | 43,770 | 28,700 | 28,140 | -35.7% | -15,630 |
| Repairs, Maintenance | 500 | 500 | 500 | 0.0% | 0 |
| Fees | 83,255 | 79,755 | 79,757 | -4.2% | -3,498 |
| Inter-departmental Charges | 42,300 | 42,300 | 43,146 | 2.0% | 846 |
| New Equipment | 1,000 | 1,000 | 1,000 | 0.0% | 0 |
| Rentals | 33,000 | 33,000 | 33,500 | 1.5% | 500 |
| Travelling, Training | 17,520 | 17,350 | 19,018 | 8.6% | 1,498 |
| | 1,291,205 | 1,241,400 | 1,257,213 | -2.6% | -33,992 |
| Revenues | | | | | |
| Fine Revenue | 2,574,000 | 2,545,000 | 2,595,000 | 0.8% | 21,000 |
| Net Municipal Share | -1,282,795 | -1,303,600 | -1,337,787 | 4.3% | -54,992 |
| County Allocation | 695,271 | 695,271 | 729,094 | 4.9% | 33,823 |
| NET REQUIREMENT | -587,524 | -608,329 | -608,693 | 3.6% | -21,169 |
| | | | | | |

CITY OF PETERBOROUGH

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|-------------------|-------------------------------|---------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Social Assistance | | | | | |
| Expenditures | | | | | |
| Ontario Works Administration and Employment Services | 11,625,547 | 11,544,466 | 11,447,794 | -1.5% | -177,753 |
| Ontario Works Mandatory Benefits | 33,736,000 | 32,196,000 | 33,082,000 | -1.9% | -654,000 |
| Discretionary Benefits | 1,788,390 | 1,778,990 | 1,848,000 | 3.3% | 59,610 |
| Homemakers and Nurses | 100,000 | 100,000 | 100,000 | 0.0% | 0 |
| Housing and Homelessness | 4,119,124 | 4,169,124 | 4,097,972 | -0.5% | -21,152 |
| Addiction Services | 603,127 | 603,126 | 585,966 | -2.8% | -17,161 |
| | 51,972,188 | 50,391,706 | 51,161,732 | -1.6% | -810,456 |
| Revenues - County Contribution | | | | | |
| Ontario Works Administration and Employment Services | 769,641 | 762,749 | 737,747 | -4.1% | -31,894 |
| Ontario Works Mandatory Benefits | 334,428 | 320,798 | 160,916 | -51.9% | -173,512 |
| Discretionary Benefits | 57,476 | 59,266 | 60,056 | 4.5% | 2,580 |
| Homemakers and Nurses | 4,554 | 4,000 | 4,000 | -12.2% | -554 |
| Housing and Homelessness | 230,023 | 230,023 | 204,000 | -11.3% | -26,023 |
| Addiction Services | 14,456 | 14,456 | 9,654 | -33.2% | -4,802 |
| | 1,410,578 | 1,391,292 | 1,176,373 | -16.6% | -234,205 |
| Revenues - Provincial & Other | | | | | |
| Ontario Works Administration and Employment Services | 7,125,141 | 7,084,691 | 7,120,785 | -0.1% | -4,356 |
| Ontario Works Mandatory Benefits | 31,812,662 | 30,360,184 | 32,161,892 | 1.1% | 349,230 |
| Discretionary Benefits | 1,112,357 | 1,101,167 | 1,119,902 | 0.7% | 7,545 |
| Homemakers and Nurses | 80,000 | 80,000 | 80,000 | 0.0% | 0 |
| Housing and Homelessness | 3,414,500 | 3,464,500 | 3,389,871 | -0.7% | -24,629 |
| Addiction Services | 518,091 | 518,091 | 529,176 | 2.1% | 11,085 |
| | 44,062,751 | 42,608,633 | 44,401,626 | 0.8% | 338,875 |
| Net Requirements | | | | | |
| Ontario Works Administration and Employment Services | 3,730,765 | 3,697,026 | 3,589,262 | -3.8% | -141,503 |
| Ontario Works Mandatory Benefits | 1,588,910 | 1,515,018 | 759,192 | -52.2% | -829,718 |
| Discretionary Benefits | 618,557 | 618,557 | 668,042 | 8.0% | 49,485 |
| Homemakers and Nurses | 15,446 | 16,000 | 16,000 | 3.6% | 554 |
| Housing and Homelessness | 474,601 | 474,601 | 504,101 | 6.2% | 29,500 |
| Addiction Services | 70,580 | 70,579 | 47,136 | -33.2% | -23,444 |
| | 6,498,859 | 6,391,781 | 5,583,733 | -14.1% | -915,126 |

2017 Operating Budget

Department: Community Services

Activity Name: Social Assistance and Homelessness

Division: Social Service

Budget Account #: 521, 525, 527, 532, 539, 546, 555, 557, 563, 564, 577

Statement of Purpose:

To provide for personnel and other client program costs to deliver Financial Assistance, Employment Services, Homemakers Services and Homelessness Intervention. Eligible residents receive help with costs of food, shelter, clothing and health related items, as well as job search and skills training.

Highlights:

The Provincial upload of social assistance benefit costs continues. In 2017, benefits will be cost shared 97.2% by the Province and 2.8% by municipalities. As a result, the net municipal social assistance budgets are decreasing. Caseloads are slowly decreasing in 2016 as more people are finding employment and leaving OW. The gross cost per case has increased by 0.9% due to benefit enhancements announced by the Province.

In 2012 the Province introduced a new funding model for discretionary benefits capping the provincial contribution of their share to a maximum \$10 per case per month. Since then there has been significant municipal contribution to try to maintain some of the previous benefits through a combination of reserves and tax base. One area of significant pressure continues to be dentures with the budget often being exhausted within the first few months of the year. The 2017 budget includes an increase in the City Discretionary Benefits line of \$74,485, \$50,000 of this for Dentures. This takes the total City budget for Dentures to \$150,400. \$25,000 of this increase will be paid for from a draw from the Social Assistance reserve. An additional \$10,000 has also been added to the County Discretionary benefits budget. This should either eliminate or significantly shorten the wait list in 2017.

On October 3, 2016 the Province announced the City's Community Homelessness Prevention Initiative (CHPI) funding allocation for 2017-2018, increasing fiscal funding from \$3,314,500 to \$3,347,645, adding \$24,858 to our 2017 budget beginning April 1 2017. This funding will be used for Housing First programming. To continue to support the need to help people obtain or retain housing, Council approved an additional \$100,000 in 2016 and onward for the Municipal Rent Supplement Program as per Report CSSS16-002 Budget Update Related to Housing Stability and Rent Supplements dated March 29, 2016. \$20,000 of the additional \$100,000 has been added to the Housing First rent supplement program under the CHPI budget, and the rest is part of the Housing Choice program administered through the Housing Division. To sustain 2015 levels and allow for some cost of living increases, an additional \$50,513 draw from the City reserve is proposed. The Consolidated Service Manager Agreement currently caps the County contribution to homelessness at \$204,000.

Performance Data/Work Program:

* This chart includes City and County figures.

| Social Assistance Statistics | 2015 | 2016 | 2017 (Forecast) |
|---|-------------|-------------|------------------------|
| OW Caseload | 3,888 | 3,962 | 3,888 |
| Gross OW Monthly Cost per Case | \$671.82 | \$697.49 | \$704.33 |
| # of Issuances of HSF for OW & ODSP Clients | 3,025 | 3,100 | 3,100 |
| Shelter Days of Care Provided | 23,034 | 23,917 | 23,917 |

CITY OF PETERBOROUGH

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2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Social Assistance | | | | | |
| Expenditures | | | | | |
| Personnel | 8,068,607 | 8,068,606 | 8,100,311 | 0.4% | 31,704 |
| Contractual | 41,679,349 | 40,063,379 | 40,847,512 | -2.0% | -831,837 |
| Materials, Supplies | 114,310 | 123,000 | 126,000 | 10.2% | 11,690 |
| Repairs, Maintenance | 20,000 | 20,000 | 20,000 | 0.0% | 0 |
| Debt Charges | 278,095 | 278,095 | 278,095 | 0.0% | 0 |
| Fees | 6,894 | 6,894 | 9,892 | 43.5% | 2,998 |
| Inter-departmental Charges | 1,000,785 | 1,050,785 | 1,008,471 | 0.8% | 7,686 |
| New Equipment | 34,000 | 34,000 | 34,000 | 0.0% | 0 |
| Rentals | 640,000 | 615,000 | 620,000 | -3.1% | -20,000 |
| Travelling, Training | 167,080 | 168,880 | 175,740 | 5.2% | 8,660 |
| Recoveries | -36,932 | -36,933 | -58,289 | 57.8% | -21,357 |
| | 51,972,188 | 50,391,706 | 51,161,732 | -1.6% | -810,456 |
| Revenues | | | | | |
| Ontario grants | 43,284,965 | 41,811,757 | 44,091,113 | 1.9% | 806,148 |
| County and Other Municipal grants & fees | 1,410,578 | 1,391,292 | 1,176,373 | -16.6% | -234,205 |
| Fees, Service Charges, Donations | 589,080 | 578,080 | 235,000 | -60.1% | -354,080 |
| Contribution from Reserve | 161,814 | 191,814 | 75,513 | -53.3% | -86,301 |
| Contributions From Capital Fund | 26,892 | 26,982 | 0 | -100.0% | -26,892 |
| | 45,473,329 | 43,999,925 | 45,577,999 | 0.2% | 104,670 |
| NET REQUIREMENT | 6,498,859 | 6,391,781 | 5,583,733 | -14.1% | -915,126 |
| | | | | | |

2017 - 2026 Capital Budget Justification
Other Capital Assets

Department: Community Services

Budget Reference #: 6-10.02

Division: Ontario Works - Social Services

Project Name & Description

Brock Street Mission – Revitalization and Supportive Housing

Commitments Made

The Housing and Homeless plan was approved by Council in November 2013. Commitment 18 in the Plan outlines the need to improve the physical space and services for homeless men. A feasibility study was completed in 2015 outlining deficiencies that must be addressed, including the current building does not meet accessibility codes, all mechanical and electrical systems must be replaced, upgrades to hydro and water systems are required, the building is not fire-separated between occupancies and the building envelope is in poor condition (walls, roof, windows). Through the architectural review it has been determined that a tear down and rebuild of the building on the current site would be the most cost effective way to improve the facility and address accessibility issues.

Effects on Future Operating Budgets

Project Detail, Justification & Reference Map

Brock Mission is undergoing changes that will allow for the provision of emergency shelter program for men as well as a supportive housing program for men similar to the supportive housing program for women at Cameron House.

Report PLPD16-040 was approved by Council on June 6, 2016 to amend the Zoning By-law for 217 Murray St, Brock Mission.

Report PLHD16-004 was approved by Council on June 27, 2016 to support municipal incentives for the creation of 15 affordable units at Brock Mission.

The initial building design will provide for 30 shelter beds and 15 single room occupancy style bedrooms. \$1.5 million in Investment in Affordable Housing federal/provincial funding will be used for the creation of the units, with the possibility of an increase to a maximum of \$2.25 million. The City has provided a total of \$600,000 in capital funding from 2014 to 2016, towards the cost of shelter improvements. Based on Brock's financial information submitted for the completion of the project, an additional \$650,000 is proposed as a further Social Services contribution towards the cost of the shelter improvements, to be cost shared between the City and County, with the City share of \$539,500 to come from the Social Services Division Reserves in two installments of \$269,750 each in 2017 and 2018. The County's annual contribution for 2017 and 2018 is \$55,250, with \$38,250 requested from the County and the remaining \$17,000 being drawn from the joint portion of the Social Services Reserve. The remaining cost of the building will be the responsibility of Brock Mission through financing and a capital campaign. It is proposed that Brock demonstrate progress on their capital campaign by first raising a matching \$650,000 before accessing the Social Services contribution of \$650,000.

Other Capital Assets

Ten Year Capital Budget Estimates

2017-2026 & Subsequent Years
(\$000)

| | Project Total | Approved Pre-2017 | REQUESTED | | | | | 2022 to 2026 | 2027 to 2041 |
|-------------------------------|--|-------------------|--------------|--------------|------|------|------|--------------|--------------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Department | Community Services | | | | | | | | |
| Division | Ontario Works - Social Services | | | | | | | | |
| Project Description | Brock Street Mission - Revitalization & Supportive Housing | | | | | | | | |
| Project # | 6-10.02 | | | | | | | | |
| Expenditures | | | | | | | | | |
| Contractual Services | 1,250.0 | 600.0 | 325.0 | 325.0 | | | | | |
| Total Direct Revenue | | | | | | | | | |
| Direct Revenue | | | | | | | | | |
| Other Mun-grants & fees | 170.0 | 93.5 | 38.3 | 38.3 | | | | | |
| Total Direct Revenue | <u>170.0</u> | <u>93.5</u> | <u>38.3</u> | <u>38.3</u> | | | | | |
| Net Requirements | <u>1,080.0</u> | <u>506.5</u> | <u>286.8</u> | <u>286.8</u> | | | | | |
| To Be Financed From: | | | | | | | | | |
| Reserves | | | | | | | | | |
| Social Housing - DOOR Funding | 50.0 | 50.0 | | | | | | | |
| Social Services Reserve | 1,030.0 | 456.5 | 286.8 | 286.8 | | | | | |
| Total Reserves | <u>1,080.0</u> | <u>506.5</u> | <u>286.8</u> | <u>286.8</u> | | | | | |

ERROR BALANCE CHECK:

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CITY OF PETERBOROUGH

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|-------------------|-------------------------------|---------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Children's Services and Community Social Plan | | | | | |
| Expenditures | | | | | |
| Children's Services Administration | 701,009 | 701,032 | 663,422 | -5.4% | -37,587 |
| Directly Operated Child Care | 1,772,286 | 1,679,991 | 1,978,947 | 11.7% | 206,661 |
| Early Learning | 10,312,889 | 11,159,004 | 11,254,490 | 9.1% | 941,601 |
| Ontario Early Years Child and Family Centres | 71,624 | | 71,371 | -0.4% | -253 |
| Social Assistance Restructuring | 141,686 | 141,685 | 141,686 | 0.0% | 0 |
| | 12,999,495 | 13,681,712 | 14,109,917 | 8.5% | 1,110,422 |
| Revenues - County Contribution | | | | | |
| Children's Services Administration | 62,977 | 62,983 | 57,779 | -8.3% | -5,198 |
| Directly Operated Child Care | 122,854 | 102,461 | 131,955 | 7.4% | 9,101 |
| Early Learning | 312,342 | 312,342 | 312,342 | 0.0% | 0 |
| Social Assistance Restructuring | 24,087 | 24,087 | 24,087 | 0.0% | 0 |
| | 522,260 | 501,873 | 526,163 | 0.7% | 3,903 |
| Revenues - Provincial & Other | | | | | |
| Children's Services Administration | 476,093 | 476,093 | 459,434 | -3.5% | -16,659 |
| Directly Operated Child Care | 1,389,136 | 1,314,017 | 1,512,464 | 8.9% | 123,328 |
| Early Learning | 9,197,382 | 10,043,497 | 10,138,983 | 10.2% | 941,601 |
| Ontario Early Years Child and Family Centres | 71,624 | 0 | 71,371 | -0.4% | -253 |
| | 11,134,235 | 11,833,607 | 12,182,252 | 9.4% | 1,048,017 |
| Net Requirements | | | | | |
| Children's Services Administration | 161,939 | 161,956 | 146,209 | -9.7% | -15,730 |
| Directly Operated Child Care | 260,296 | 263,513 | 334,528 | 28.5% | 74,232 |
| Early Learning | 803,165 | 803,165 | 803,165 | 0.0% | 0 |
| Social Assistance Restructuring | 117,599 | 117,598 | 117,599 | 0.0% | 0 |
| | 1,343,000 | 1,346,232 | 1,401,502 | 4.4% | 58,502 |

2017 Operating Budget

Department: Community Services

Activity Name: Children's Services

Division: Social Services

Budget Account #: 101-501, 503, 505, 508, 511, 517

Statement of Purpose:

To provide for personnel and other support costs to deliver Children's Services. Fee subsidy to eligible families, operating grants to licensed child care providers and Special Needs resources results in quality care for children and allows families to attend to their employment and training needs.

Highlights:

In 2017, there continues to be an increase in licensed child care spaces in the City and the County, primarily due to growth of before and after school programs. However the increases will not affect the cost share; it remains at 72%/28% in 2017.

The Ministry of Education allocation for child care is expected to remain the same as what was received in 2016. \$200,000 of the unconditional grant has been budgeted for continued Early Learning transition, leaving \$174,894 of this grant for future years.

The Municipal Child Care program has partially offset rising costs by budgeting an average 2.1% increase in parent fees. Costs have increased for the Municipal Child Care program primarily due to:

a) The implementation of the new Child Care and Early Years Act (CCEYA). In August, 2015 the Day Nurseries Act was replaced with the CCEYA. This change resulted in the need to provide additional staff to meet the increased staff: child ratios during rest times. For the Municipal Child care centres, the increased staff: child ratios became effective in February 2016 after the annual licensing review took place; and

b) The anticipated move and small expansion of Pearson Child

Care early in 2017. Pearson Child Care will relocate to a new child care facility at PCVS resulting in an increase of licensed spaces from 26 to 39. Capital funding is available from the Ministry of Education to Kawartha Pine Ridge District School board for the required renovations to classrooms. The required playground space will also be available to the neighbourhood after hours. The expanded program will serve 15 toddlers and 24 preschoolers and require 2.57 additional FTE to meet the required staff: child ratios. The increase in licensed spaces will generate approximately \$112,622 in additional parent revenues and \$126,743 in additional expenditures primarily due to the increase in FTE. The County contribution will be \$66,435, an increase of \$10,363 over 2016. The City contribution will be \$168,584, an increase of \$34,780. These increases include the costs of expansion as well as other costs due to regulatory changes and general cost increases for items such as food and general salary increases.

In 2017, the Province will begin the implementation of moving the management of the Ontario Early Years Child and Family Centres (OEYCFCs) to Municipalities. In 2017, the Data Analysis Coordinator position, along with the funding for the position, will be with the City, with the balance of the program and the funding for OEYCFCs being transferred in 2018.

Performance Data/Work Program:

| Children's Services | 2015 | 2016 | 2017 (Forecast) |
|----------------------------|-------|-------|--------------------|
| Children Served | 1,647 | 1,755 | 1,775 |
| Licensed Child Care Spaces | 3,244 | 3,016 | 3,282 |

CITY OF PETERBOROUGH

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2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Children's Services | | | | | |
| Expenditures | | | | | |
| Personnel | 2,236,581 | 2,079,141 | 2,400,301 | 7.3% | 163,721 |
| Contractual | 10,513,825 | 11,363,383 | 11,435,829 | 8.8% | 922,004 |
| Materials, Supplies | 81,085 | 97,085 | 88,989 | 9.7% | 7,904 |
| Repairs, Maintenance | 24,341 | 24,341 | 19,853 | -18.4% | -4,488 |
| Fees | 28,856 | 28,856 | 28,993 | 0.5% | 136 |
| Other Transfers | 61,686 | 36,685 | 76,686 | 24.3% | 15,000 |
| Inter-departmental Charges | 89,800 | 89,800 | 91,596 | 2.0% | 1,796 |
| New Equipment | 2,659 | 2,659 | 10,922 | 310.8% | 8,263 |
| Rentals | 96,134 | 94,734 | 96,298 | 0.2% | 164 |
| Travelling, Training | 19,528 | 20,028 | 20,450 | 4.7% | 922 |
| Recoveries | -155,000 | -155,000 | -160,000 | 3.2% | -5,000 |
| | 12,999,495 | 13,681,712 | 14,109,917 | 8.5% | 1,110,422 |
| Revenues | | | | | |
| Ontario grants | 9,332,532 | 9,982,014 | 10,142,075 | 8.7% | 809,543 |
| Canada grants | 48,503 | 108,000 | 108,000 | 122.7% | 59,497 |
| County and Other Municipal grants & fees | 522,260 | 501,873 | 526,163 | 0.7% | 3,903 |
| Fees, Service Charges, Donations | 1,497,683 | 1,543,593 | 1,732,177 | 15.7% | 234,494 |
| Contribution from Reserve | 255,517 | 200,000 | 200,000 | -21.7% | -55,517 |
| | 11,656,495 | 12,335,480 | 12,708,415 | 9.0% | 1,051,920 |
| NET REQUIREMENT | 1,343,000 | 1,346,232 | 1,401,502 | 4.4% | 58,502 |
| | | | | | |

CITY OF PETERBOROUGH

Printed on: 2016/09/30 11:30 am

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--------------------------------------|----------------|-------------------------------|---------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Community Development Program | | | | | |
| Expenditures | | | | | |
| Community Development Program | 864,161 | 869,866 | 692,677 | -19.8% | -171,485 |
| | 864,161 | 869,866 | 692,677 | -19.8% | -171,485 |
| Revenues | | | | | |
| Community Development Program | 707,833 | 720,168 | 509,054 | -28.1% | -198,779 |
| | 707,833 | 720,168 | 509,054 | -28.1% | -198,779 |
| Net Requirements | | | | | |
| Community Development Program | 156,328 | 149,698 | 183,623 | 17.5% | 27,294 |
| | 156,328 | 149,698 | 183,623 | 17.5% | 27,294 |

2017 Operating Budget

Department: Community Services

Activity Name: Community Development Program

Division: Social Services

Budget Account #: 101- 547

Statement of Purpose:

The Community Development Program (CDP) is the new name for the Community Social Plan (CSP). This is being done to reflect the growing scope of the Program that includes such projects: Healthy Kids Community Challenge, Homemakers, Community Well Being Plan, and the Seniors Portfolio. The CDP will continue to improve the delivery of information, referrals, and support to enhance social development and fill service gaps.

Highlights:

To guide the work of the Community Development Program and to better define the municipal role to improve well being of individuals and the community across the City and County of Peterborough, a community well being planning process will be undertaken in 2017. The process will build on a variety of strategic and master plans including the anticipated revisions to the City's Official Plan, and with input of the City, County, Townships, and First Nations. New and different ways of engaging residents, including in person and technological approaches will be used to identify priorities and potential actions. The Canadian Index of Well Being is a framework that will allow for the measurement of outcomes. \$50,000 to fund engagement training for staff, digital approaches and technology, data gathering and additional staff time for the development of the framework is funded through a draw on the existing CSP reserve.

Staff is proposing in 2017 that the CDP budget move back to being funded 50/50 City/County, including funding support to Peterborough Social Planning Council (\$63,320), United Way (\$34,490) and food security programs (\$20,000). Funding to Community Care Peterborough (\$20,400) will continue to be funded 100% by the City. The following draws on the CSP reserve

are planned: \$5,000 for the Access to Recreation Project, \$15,000 for this year's contribution to the Healthy Kids Community Challenge, and \$50,000 for the Community Well being plan.

As part of the Seniors Portfolio, the Peterborough Council on Aging will release the Age-friendly Plan for the City, County and both First Nations in early 2017. This will be followed by an Age-friendly Business Training Program. Significant strategies and ongoing work will result from the Plan at the regional, municipal and community levels.

The Homemakers Program continues to assist low-income individuals, mostly seniors, in the City and County with light housekeeping services. This is assisting these residents maintain their residence so they may age in their homes. The dollar amount is captured in the Social Assistance section.

The Healthy Kids Community Challenge is into the second year of three year contract with the Ministry of Health and Long-Term Care. The Ministry selects the themes and then local activities are planned around these themes. Due to receiving Year 1 funding part way through the Ministry's fiscal year much of the first \$275,000 was actually spent January to March 2016. As a result the municipal budget shows a significantly greater expense and revenue in 2016 as compared to 2017.

| Performance Data/Work Program: Community Development Program | 2015 | 2016 | 2017 (Forecast) |
|---|-------------|-------------|----------------------------|
| Individuals Assisted at County Drop-Ins | 450 | 475 | 500 |
| Senior Events Participants | 2,000 | 1,425 | 1,300 |
| Homemaker Clients | 69 | 70 | 70 |

CITY OF PETERBOROUGH

Printed on: 2016/09/30 11:23 am

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|----------------|-------------------------|------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Community Development Program | | | | | |
| Expenditures | | | | | |
| Personnel | 101,940 | 107,764 | 111,844 | 9.7% | 9,903 |
| Contractual | 727,860 | 727,741 | 527,837 | -27.5% | -200,023 |
| Materials, Supplies | 1,200 | 1,200 | 1,000 | -16.7% | -200 |
| Inter-departmental Charges | 43,732 | 43,732 | 65,088 | 48.8% | 21,356 |
| Rentals | 8,377 | 8,377 | 8,377 | 0.0% | 0 |
| Travelling, Training | 6,600 | 6,600 | 6,600 | 0.0% | 0 |
| Recoveries | -25,548 | -25,548 | -28,069 | 9.9% | -2,521 |
| | 864,161 | 869,866 | 692,677 | -19.8% | -171,485 |
| Revenues | | | | | |
| Ontario grants | 485,000 | 484,875 | 275,000 | -43.3% | -210,000 |
| County and Other Municipal grants & fees | 159,533 | 171,993 | 164,054 | 2.8% | 4,521 |
| Contribution from Reserve | 63,300 | 63,300 | 70,000 | 10.6% | 6,700 |
| | 707,833 | 720,168 | 509,054 | -28.1% | -198,779 |
| NET REQUIREMENT | 156,328 | 149,698 | 183,623 | 17.5% | 27,294 |
| | | | | | |

CITY OF PETERBOROUGH

2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|---|-------------------|-------------------------------|---------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Housing | | | | | |
| Expenditures | | | | | |
| Housing Administration | 1,034,973 | 1,032,748 | 996,144 | -3.8% | -38,829 |
| Peterborough Housing Corporation | 3,424,000 | 3,424,000 | 3,557,000 | 3.9% | 133,000 |
| Rent Supplement Programs | 1,678,150 | 1,678,150 | 1,758,250 | 4.8% | 80,100 |
| Non Profit and Native Housing Providers | 6,871,500 | 6,871,500 | 6,979,320 | 1.6% | 107,820 |
| Housing Resource Centre | 289,160 | 289,160 | 296,400 | 2.5% | 7,240 |
| Housing Access Peterborough | 136,500 | 136,500 | 139,900 | 2.5% | 3,400 |
| Special Program Funding - DOOR | 125,000 | 125,000 | 125,000 | 0.0% | 0 |
| Special Program Funding - IAH | 2,022,740 | 2,156,740 | 2,026,740 | 0.2% | 4,000 |
| | 15,582,023 | 15,713,798 | 15,878,754 | 1.9% | 296,731 |
| Revenues | | | | | |
| Housing Administration | 561,373 | 567,993 | 551,418 | -1.8% | -9,955 |
| Peterborough Housing Corporation | 2,191,200 | 2,196,560 | 2,281,012 | 4.1% | 89,812 |
| Rent Supplement Programs | 1,103,796 | 1,106,076 | 1,187,430 | 7.6% | 83,634 |
| Non Profit and Native Housing Providers | 4,758,542 | 4,767,458 | 4,843,997 | 1.8% | 85,455 |
| Housing Resource Centre | 156,146 | 156,725 | 160,054 | 2.5% | 3,908 |
| Housing Access Peterborough | 73,710 | 73,983 | 75,826 | 2.9% | 2,116 |
| Special Program Funding - DOOR | 125,000 | 125,000 | 125,000 | 0.0% | 0 |
| Special Program Funding - IAH | 2,022,740 | 2,156,740 | 2,026,740 | 0.2% | 4,000 |
| | 10,992,507 | 11,150,535 | 11,251,477 | 2.4% | 258,970 |
| Net Requirements | | | | | |
| Housing Administration | 473,600 | 464,755 | 444,726 | -6.1% | -28,874 |
| Peterborough Housing Corporation | 1,232,800 | 1,227,440 | 1,275,988 | 3.5% | 43,188 |
| Rent Supplement Programs | 574,354 | 572,074 | 570,820 | -0.6% | -3,534 |
| Non Profit and Native Housing Providers | 2,112,958 | 2,104,042 | 2,135,323 | 1.1% | 22,365 |
| Housing Resource Centre | 133,014 | 132,435 | 136,346 | 2.5% | 3,332 |
| Housing Access Peterborough | 62,790 | 62,517 | 64,074 | 2.0% | 1,284 |
| | 4,589,516 | 4,563,263 | 4,627,277 | 0.8% | 37,761 |

Department: Planning and Development Services

Activity Name: Housing

Division: Housing

Budget Account #: 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806

Statement of Purpose:

The City of Peterborough is the provincially designated Service Manager for a portfolio of approximately 2,000 social housing units in the City and County. The portfolio is owned and managed by 18 non-profit organizations and Peterborough Housing Corporation (PHC) for which the City is the sole shareholder. Social housing operations are subsidized by the City and County. The City delivers and manages new Affordable Housing Programs to construct affordable rental housing, and assist low-income households by providing loans and grants. Commitments and targets are set out in the Ten Year Housing and Homelessness Plan (2014 to 2024).

Highlights:

The Division's budget is cost shared based on the Consolidated Municipal Services Management Agreement (2014 to 2018) between the City and County. The County's share is 54.5% in 2017 (54.2% in 2016).

The City is legislated to:

- Maintain service levels (1,569 units which are rent geared-to-income);
- Calculate and pay annual social housing subsidies using several funding formulas;
- Manage a social housing waiting list (Housing Access Peterborough);
- Create local rules for social housing;
- Conduct operational reviews for social housing; and,
- Report to the Province on annual compliance.

The social housing portfolio has an assessed value of \$124.2 million.

The City delivers new Affordable Housing Programs through agreements with the Province. To use available funding the City must:

- Create a multi-year fiscal plan;
- Decide how and when to use municipal incentives;
- Deliver programs, and select projects for funding;
- Report to the Province on the use of funding, and on compliance.

The Affordable Housing Programs have resulted in over 230 loans since 2004, at an approximate value of \$40 million. These loans have 10 to 35 year terms, upon which they are forgiven.

The Division has service contracts with the Community Counselling and Resource Centre (Housing assistance through Rent Supplement and Housing Stability), Habitat for Humanity (Peterborough Renovates Program) and Housing Access Peterborough (through PHC). The Division supports the work of the Affordable Housing Action Committee (AHAC), their annual publication (Housing is Fundamental) and periodic research projects. In April 2016 Council approved an in-year increase of \$50,000 to support the Municipal Rent Supplement Program called "Rent Choice". Council also endorsed an ongoing funding commitment of \$100,000 to Rent choice starting in 2017. (CSSS16-002)

Performance Data/Work Program:

The need for affordable housing in the City and County is measured annually as follows: households on the social housing waiting list have increased by 35 households to 1,509; the average monthly rent for a two-bedroom apartment has increased by 1% to \$959 since 2015; and the vacancy rate is 3.7%, up from 2.9% indicating that there are more vacant rental units in 2016 than in 2015.

CITY OF PETERBOROUGH

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2017 Operating Budget

| Description | 2016 Approved | 2016 Preliminary Actual | 2017 Recommended | Variances 2016 - 2017 Budget | |
|--|-------------------|-------------------------|-------------------|-------------------------------|--------------------------------|
| | | | | Over (Under) 2016 Budget % | Over (Under) 2016 Budget \$ |
| Housing | | | | | |
| Expenditures | | | | | |
| Personnel | 691,923 | 691,923 | 697,609 | 0.8% | 5,686 |
| Contractual | 15,215,900 | 15,290,275 | 15,526,635 | 2.0% | 310,735 |
| Materials, Supplies | 3,000 | 2,500 | 3,000 | 0.0% | 0 |
| Inter-departmental Charges | 30,500 | 30,500 | 31,110 | 2.0% | 610 |
| Travelling, Training | 20,700 | 18,600 | 20,400 | -1.4% | -300 |
| Contributions to Reserves | 330,000 | 390,000 | 310,000 | -6.1% | -20,000 |
| Recoveries | -710,000 | -710,000 | -710,000 | 0.0% | 0 |
| | 15,582,023 | 15,713,798 | 15,878,754 | 1.9% | 296,731 |
| Revenues | | | | | |
| Ontario grants | 5,504,063 | 5,504,063 | 5,567,992 | 1.2% | 63,929 |
| County and Other Municipal grants & fees | 5,316,404 | 5,340,432 | 5,506,445 | 3.6% | 190,041 |
| Fees, Service Charges, Donations | 47,040 | 47,040 | 52,040 | 10.6% | 5,000 |
| Contribution from Reserve | 125,000 | 259,000 | 125,000 | 0.0% | 0 |
| | 10,992,507 | 11,150,535 | 11,251,477 | 2.4% | 258,970 |
| NET REQUIREMENT | 4,589,516 | 4,563,263 | 4,627,277 | 0.8% | 37,761 |
| | | | | | |

**2017 - 2026 Capital Budget Justification
Tangible Capital Assets**

Department: Planning and Development Services

Budget Reference #: 7-4.01

Division: Planning - Housing

Project Name & Description

Building Condition Assessments (BCA)

Commitments Made

None.

Effects on Future Operating Budgets

Asset management in the social housing portfolio can be a key driver of operating costs - strategic asset management reduces budget pressures that arise when maintenance is deferred or overlooked.

The Housing Division formulates strategies about required repairs based on expert opinion, prioritized needs, and where necessary, stages funding to ensure capital needs are addressed.

Up to date BCA's are necessary for proactive property management decisions, as well as bulk Requests for Tenders, that when managed by City staff have historically provided significant savings in operating costs and are an excellent teaching opportunity.

Project Detail, Justification & Reference Map

Future portfolio wide Building Condition Assessments (BCA's) will:

- Update existing assessments of the social housing portfolio in the City and County of Peterborough.
- Identify and target capital repair needs for another 25 to 30 year time period.
- Provide the foundation for a strategic asset management plan for both the City and the housing providers through the introduction of an interactive Database.

A BCA should be undertaken every three to five years by qualified professionals. Strategic asset management depends on current information and responsive information management for reporting and monitoring.

BCA's in conjunction with the City's asset management strategy, will significantly improve monitoring of social housing providers' capital reserves, as well as identify capital repair needs and provides capacity to pay.

Tangible Capital Assets Ten Year Capital Budget Estimates 2017-2026 & Subsequent Years (\$000)

| | Project Total | Approved Pre-2017 | REQUESTED | | | | | 2022 to 2026 | 2027 to 2041 |
|-----------------------------|--------------------------------------|-------------------|-----------|------|-------------|------|------|--------------|--------------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Department | Planning and Development Services | | | | | | | | |
| Division | Planning - Housing | | | | | | | | |
| Project Description | Building Condition Assessments (BCA) | | | | | | | | |
| Project # | 7-4.01 | | | | | | | | |
| Expenditures | | | | | | | | | |
| Contractual Services | 920.0 | 225.0 | | | 125.0 | | | 130.0 | 440.0 |
| Total Direct Revenue | | | | | | | | | |
| Direct Revenue | | | | | | | | | |
| Other Mun-grants & fees | 437.1 | 60.4 | | | 67.8 | | | 70.5 | 238.5 |
| Recoveries | 112.5 | 112.5 | | | | | | | |
| Total Direct Revenue | <u>549.6</u> | <u>172.9</u> | | | <u>67.8</u> | | | <u>70.5</u> | <u>238.5</u> |
| Net Requirements | <u>370.4</u> | <u>52.1</u> | | | <u>57.3</u> | | | <u>59.5</u> | <u>201.5</u> |
| To Be Financed From: | | | | | | | | | |
| Reserves | | | | | | | | | |
| Social Housing Reserve | 52.1 | 52.1 | | | | | | | |
| Total Reserves | <u>52.1</u> | <u>52.1</u> | | | | | | | |
| Capital Levy | <u>318.3</u> | | | | <u>57.3</u> | | | <u>59.5</u> | <u>201.5</u> |

ERROR BALANCE CHECK:

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2017 - 2026 Capital Budget Justification
Other Capital Assets

Department: Planning and Development Services

Budget Reference #: 7-4.02

Division: Planning - Housing

Project Name & Description

Housing - Capital Repairs

Commitments Made

None

Effects on Future Operating Budgets

This investment in upgrading and maintaining the existing aging portfolio will help provide safe reliable housing, reduce operating costs, reduce waiting lists, and enable the City to maintain the portfolio to meet the Province's required service level standard.

Project Detail, Justification & Reference Map

The \$125,000 per year is to be utilized to assist social housing providers with necessary capital repairs and upgrades that are considered a priority, and beyond the ability of the housing provider to fund by themselves. This funding, when expended, will be paired with available incentives, funding from federal and provincial levels of government, or as cost sharing opportunities whenever possible. These projects can be prioritized based on the up to date BCA study. This capital reserve will be funded from City and County contributions based on the weighted assessment sharing ratios and allowed to accumulate until required.

Past government initiatives, such as the 2008 Social Housing Capital Repair Fund provided the City with \$0.85 million, and the 2009/2010 Social Housing Renovation and Retrofit Program (SHRRP) provided the City with \$5.4 million to help fund immediately needed repairs. In July 2016 Council advised the Ministry of its intent to access \$1.6 million under the recently announced Social Infrastructure Funding program for Social Housing repairs (PLHD16-007).

These programs are vital to the health of the Social Housing inventory but are not sufficient to handle unexpected capital issues or emergency repairs. This capital project provides a funding stream for such circumstances.

Other Capital Assets

Ten Year Capital Budget Estimates

2017-2026 & Subsequent Years
(\$000)

| | Project Total | Approved Pre-2017 | REQUESTED | | | | | 2022 to 2026 | 2027 to 2041 |
|-----------------------------|-----------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|--------------|----------------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Department | Planning and Development Services | | | | | | | | |
| Division | Planning - Housing | | | | | | | | |
| Project Description | Housing - Capital Repairs | | | | | | | | |
| Project # | 7-4.02 | | | | | | | | |
| Expenditures | | | | | | | | | |
| Contractual Services | 5,014.7 | 425.0 | 125.0 | 125.0 | 150.0 | 150.0 | 150.0 | 825.0 | 3,064.7 |
| Total Direct Revenue | | | | | | | | | |
| Direct Revenue | | | | | | | | | |
| Other Mun-grants & fees | 2,803.1 | 228.6 | 67.8 | 67.8 | 81.3 | 81.3 | 81.3 | 447.2 | 1,748.0 |
| Total Direct Revenue | <u>2,803.1</u> | <u>228.6</u> | <u>67.8</u> | <u>67.8</u> | <u>81.3</u> | <u>81.3</u> | <u>81.3</u> | <u>447.2</u> | <u>1,748.0</u> |
| Net Requirements | <u>2,211.6</u> | <u>196.4</u> | <u>57.3</u> | <u>57.3</u> | <u>68.7</u> | <u>68.7</u> | <u>68.7</u> | <u>377.9</u> | <u>1,316.8</u> |
| To Be Financed From: | | | | | | | | | |
| Reserves | | | | | | | | | |
| Social Housing Reserve | 46.3 | 46.3 | | | | | | | |
| Total Reserves | <u>46.3</u> | <u>46.3</u> | | | | | | | |
| Capital Levy | <u>2,165.3</u> | <u>150.1</u> | <u>57.3</u> | <u>57.3</u> | <u>68.7</u> | <u>68.7</u> | <u>68.7</u> | <u>377.9</u> | <u>1,316.8</u> |

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**2017 - 2026 Capital Budget Justification
Other Capital Assets**

Department: Planning and Development Services

Budget Reference #: 7-4.03

Division: Planning - Housing

Project Name & Description

Incentives for Affordable Housing

Commitments Made

In September of 2011, Council adopted the Affordable Housing Community Improvement Plan (Report PLHD11-062). This initiative provided the City with the authority to grant financial incentives in support of Affordable Housing according to guidelines developed for a number of qualified programs.

In November of 2013, Council adopted the 10-year Housing and Homelessness Plan and the Action Plan 2014-2018 (PLHD13-004), including a target to achieve 500 new affordable housing units over the life of the plan.

Effects on Future Operating Budgets

Project Detail, Justification & Reference Map

This capital project continues the Peterborough tradition of stimulating the production of affordable housing through a program of financial incentives.

The order of magnitude of annual cost of the investment in affordable housing is \$1,000,000. Of this total it is estimated that the contribution from Development Charges will account for \$90,000. Other funding sources include an annual draw of \$150,000 from the Municipal Partnership Fund from the Housing Division's operating budget, approximately \$700,000 through tax relief and development charge exemption programs, and \$100,000 from municipally sponsored capital grants.

Other Capital Assets

Ten Year Capital Budget Estimates

2017-2026 & Subsequent Years
(\$000)

| | Project Total | Approved Pre-2017 | REQUESTED | | | | | 2022 to 2026 | 2027 to 2041 |
|----------------------------------|-----------------------------------|-------------------|--------------|--------------|--------------|--------------|--------------|----------------|--------------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Department | Planning and Development Services | | | | | | | | |
| Division | Planning - Housing | | | | | | | | |
| Project Description | Incentives For Affordable Housing | | | | | | | | |
| Project # | 7-4.03 | | | | | | | | |
| Expenditures | | | | | | | | | |
| Contractual Services | 11,986.0 | 2,742.0 | 1,033.0 | 1,068.0 | 1,103.0 | 1,138.0 | 1,173.0 | 3,729.0 | |
| Total Direct Revenue | | | | | | | | | |
| Direct Revenue | | | | | | | | | |
| Recoveries | 3,056.0 | 332.0 | 218.0 | 253.0 | 288.0 | 323.0 | 358.0 | 1,284.0 | |
| Miscellaneous | 295.0 | 295.0 | | | | | | | |
| Total Direct Revenue | <u>3,351.0</u> | <u>627.0</u> | <u>218.0</u> | <u>253.0</u> | <u>288.0</u> | <u>323.0</u> | <u>358.0</u> | <u>1,284.0</u> | |
| Net Requirements | <u>8,635.0</u> | <u>2,115.0</u> | <u>815.0</u> | <u>815.0</u> | <u>815.0</u> | <u>815.0</u> | <u>815.0</u> | <u>2,445.0</u> | |
| To Be Financed From: | | | | | | | | | |
| Development Charges | | | | | | | | | |
| DCRF Affordable Housing | 900.0 | 180.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 270.0 | |
| Total Development Charges | <u>900.0</u> | <u>180.0</u> | <u>90.0</u> | <u>90.0</u> | <u>90.0</u> | <u>90.0</u> | <u>90.0</u> | <u>270.0</u> | |
| Reserves | | | | | | | | | |
| Affordable Housing Partnership | 1,500.0 | 300.0 | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 | 450.0 | |
| Revenue from Other Reserve | 5,035.0 | 1,235.0 | 475.0 | 475.0 | 475.0 | 475.0 | 475.0 | 1,425.0 | |
| Total Reserves | <u>6,535.0</u> | <u>1,535.0</u> | <u>625.0</u> | <u>625.0</u> | <u>625.0</u> | <u>625.0</u> | <u>625.0</u> | <u>1,875.0</u> | |
| Capital Levy | <u>1,200.0</u> | <u>400.0</u> | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> | <u>300.0</u> | |

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