

To: Members of the Committee of the Whole

From: Sandra Clancy, Director of Corporate Services

Meeting Date: December 5, 2016

Subject: Report CPFS16-051

September 30, 2016 Financial Update Report (Unaudited)

With Year End Projections for December 31, 2016

## **Purpose**

A report to provide a financial update on the Operating Budget and Capital Works in Progress.

## Recommendations

That Council approve the recommendations outlined in Report CPFS16-051 dated December 5, 2016, of the Director of Corporate Services, as follows:

- a) That the September 30, 2016 Financial Update Report of the Operating Budget and Capital Works in Progress be received.
- b) That, as a matter of housekeeping, the 2013 Capital Budget (Ref # 7-1.06) in the amount of \$150,000 for streetscape works near the Library, be combined with the Library Renovation budget (2016 Capital Budget Ref # 6-4.02).
- c) That, as a matter of housekeeping, \$100,000 of the Central Area Master Plan Implementation (CAMP No. 5 2013 Capital Budget Ref # 7-1.07) be transferred to the Charlotte Street Renewal and Louis Street Urban Park budget.
- d) That an external servicing capital project be created and named 'Pioneer Road Upgrades and External Servicing' with a project budget of \$3,960,000 and that the amount be transferred from the Trent Research and Innovation Park capital budget (2016 Budget Ref # 7-3.01) leaving a balance of \$1,460,000.

## **Budget and Financial Implications**

There is no budget or financial implications to receiving the report.

Recommendations b), c) and d) have no financial impact.

## **Background**

#### Introduction

Schedules 1 and 2 of Appendix A, attached to this report, present a financial update with preliminary year-end estimates of the Operating Revenues and Expenditures to December 31, 2016.

Schedule 3 of Appendix A provides an update on Capital Works in Progress as of September 30, 2016.

Appendix B provides supplementary information in a graphical form that compares 2016 with the previous year. Where appropriate, budget levels have been included. The supplementary information reflects some of the key business drivers in the areas of Building and Waste Management.

Chart 1 provides a summary of key financial highlights that, by their nature, are subject to a certain amount of budget risk. The items are difficult to budget in that they are subject to influences beyond staff control. Column 5 of the chart shows the potential net impact that any excess, or shortfall, in revenues may have on the City's 2016 Operating Budget.

Chart 1		
Summary	of Certain Key Financial Highlights	S

	2016 Budget	YTD Actual	YTD %	Projected Actual	Projected Year End	Estimated Net
Description					Variance	City Impact
Col 1	Col 2	Col 3	Col 4	Col 5	Col 6	Col 7
Supplementary Taxes Revenue	900.000	728,472	80.9%	939.630	39.630	39,630
Investment Income	1,900,000	1,776,445	93.5%	2,100,000	200,000	200,000
Provincial Offences Revenue (1)	2,574,000	1,723,158	66.9%	2,595,000	21,000	52,980
Transit Revenue	4,714,700	3,022,522	64.1%	4,777,600	62,900	62,900
Recycling Revenue	994,500	592,876	59.6%	900,000	(94,500)	(94,500)
Landfill Tipping Fees Revenue (1)	3,076,900	1,660,937	54.0%	2,600,000	(476,900)	(355,100)
Building Fee Revenue	1,560,000	1,164,430	74.6%	1,560,000	-	-
Tax Remissions	1,300,000	1,151,364	88.6%	1,300,000	-	_
General Contingency Provision	567,004	21,358	3.8%	567,004	-	-
Net Positive (Negative) Impact					(247 870)	(94 090)

## Note:

1) The Estimated Net City Impact includes assumptions related to expenses associated with the program activity.

## **Operating Budget**

Schedule 1 of Appendix A is the Summary of Operating Revenues and Expenditures along with Schedule 2, which provides more detail of Departmental Operating Expenses and includes projections to December 31, 2016.

The schedule shows a very preliminary overall surplus of \$0.1 million. The 2017 Draft Operating Budget has been prepared assuming a 2016 surplus of \$100,000 coming forward as revenue into 2017. If the surplus is greater than \$100,000, typically allocations to Unfunded Liabilities or the Capital Levy Reserve to finance future capital works, would be made based on Council's approved motions during the 2016 budget process.

## Schedule 1 – Summary of Net Operating Revenue and Expenditures

### **Supplementary Tax**

All supplementary billings have been received and, based upon revenues billed, it is anticipated that the 2016 actual will be \$939,625, exceeding the \$900,000 budget by approximately \$39,625.

#### **Investment Income**

The investment income of \$2.1 million (line reference # 6) is 93.5% of budget at the end of the third quarter. Staff are optimistic that investment revenues will exceed the budget by approximately \$200,000.

## Schedule 2 - Summary of the Departmental Net Operating Expenses

## **Transfers from Contingency**

The contingency budget is used to provide a funding source for unforeseen items that may arise during the year subsequent to budget approval such as outside legal fees, salary wage reclassifications and employee contract settlements, and amendments to, or the creation of, operating and capital budget provisions either within staff's delegated authority or by specific resolution of Council.

Some of the draws on contingency are made by actually reducing the contingency budget and increasing other budgets as required, while others are direct charges to the contingency budget.

Chart 2 summarizes the contingency budget activity since the June Financial Update Report. If all potential charges are realized, the contingency budget will be exhausted at year-end.

Chart 2 2016 Contingency Analysis Projected for December 31, 2016

		Amount Transfer	
Ref	Description	(from) to	Balance
1	2016 Contingency Budget as previously reported on the June 30, 2016 quarterly report		\$567,004
2	Transfers Approved since June 30, 2016		
3	Community Branding and Implementation Strategy		(\$2,000)
4	Transfers Recommended through this Financial Upda	te Report	
5	None		
6	Adjusted 2016 Contingency Budget at September 30		\$565,004
7	Police Services – 2015 Surplus	251,971	
8	Less – Direct Net Charges to September 30	(\$273,328)	
9	Less – Direct Net subsequent to September 30 and potential charges	(\$543,647)	(\$565,004)
10	Other Year-end transfers and accruals (1) (projected)		\$0
11	Balance Available – (Contingency Over spent)		\$0

#### Note

(1) The projected balance of Contingency yet to be expended is based upon yearend transfers as determined by Council during the 2016 budget process and potential liabilities which are yet to be recorded in the City's books.

### **Schedule 3 - Summary of Capital Works in Progress**

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and includes projects approved in the 2016 Capital Budget as well as projects previously approved that are still ongoing. The schedule is as of September 30, 2016.

### **Public Library Streetscape**

As part of the 2013 Capital Budget, Council approved project # 7-1.06 in the amount of \$150,000 for streetscape works near the Library.

Now that the Library renovation project is in progress, and in an effort to financially manage the projects most efficiently, it would be appropriate to combine the Streetscape budget together with the Renovation budget (2016 Capital Budget Ref # 6-4.02).

#### Charlotte Street Renewal/Louis Street Urban Park

The Central Area Master Plan (CAMP) Implementation project in the 2014 Capital Budget (Ref # 7-1.08) identified \$350,000 for CAMP No. 5, the detailed design of the Louis Street Urban Park. The March 31, 2016 Quarterly Financial Report CPFS16-016 dated June 20, 2016, transferred this \$350,000 to the Charlotte Street Renewal and Louis Street Urban Park budget. A further \$100,000 should have been transferred, as the 2013 Capital Budget of the CAMP Implementation project (Ref # 7-1.09) budgeted \$100,000 for CAMP No. 5, the Louis Street Urban Park design.

In an effort to financially manage the projects most efficiently, it would be appropriate to combine the \$100,000 with the larger Charlotte Street Renewal and Louis Street Urban Park budget of \$5,190,000 (2016 Capital Budget Ref # 7-1.07) for a total of project budget of \$5,290,000.

#### **Trent Research and Innovation Park**

Funds for the Trent Research and Innovation Park were approved most recently in the 2016 Capital Budget (Project Ref # 7-3.01) in the amount of \$5,420,000. There are two distinct components to the project: An external services program (\$3,960,000) to bring municipal services to the site and an internal site servicing component (\$1,460,000) to ensure a supply of serviced building lots as demand warrants. The external servicing is being led by the Utility Services Department, and the internal servicing by the Planning Department.

The 2017 Draft Capital Budget reflects the capital works as two distinct projects, and as such, it is necessary to split the 2016 budgets into the appropriate components. Staff recommend that an external servicing capital Project be created and named 'Pioneer Road Upgrades and External Servicing' with a project budget of \$3,960,000 and that the amount be transferred from the Trent Research and Innovation Park capital budget leaving a balance of \$1,460,000 for the internal site servicing component.

## Transfers Made under Delegated Authority of Section 40 (1) of the City's Purchasing By-law 14-127

Certain budget transfers have been made under delegated authority as set out in Part 10.1.1 of the City's Purchasing By-law 14-127 which states the following:

"Other than when Section 10.1.2 applies, the Chief Administrative Officer, or the Director of Corporate Services, is authorized to transfer approved budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report."

Ref	Approval Date	By-Law 10-132 Ref	Approver	Description
1	August 18,	40 (1)	Director of	Gateway Signage Capital Project
	2016		Corporate Services	The Director of Corporate Services has approved a transfer of \$50,000 from the Capital Levy Reserve to the City Gateway project account to award T-40-16 to complete the main gateway installation and the secondary installations. The \$50,000 will also cover the contract administration and supervision provided by Basterfield and Associates, and contingency for the entire project. The secondary installations were to be completed later, but are more efficient to do at the same time.
2	September 19, 2016	40 (1)	Director of Corporate	Transportation and Disposal of Municipal Hazardous or Special Wastes
		2016 Corporate Services		The volume of Household Hazardous Waste (HHW) being collected at the Pido Road HHW depot is higher than expected. The Director of Corporate Services has approved a transfer of \$25,000 from the Waste Management Reserve to assist with transportation costs.
3	September	40 (1)	Director of	Compost Site
	23, 2016		Corporate Services	The Director of Corporate Services has approved a transfer of \$35,000 from the Waste Management Reserve to the Compost Site Operation (Contractual Services) Account to assist with the grinding and hauling of compost material.

Ref	Approval Date	By-Law 10-132 Ref	Approver	Description
4	October 19, 2016	40 (1)	CAO	Community Branding and Implementation Strategy  Through Report CAO16-007A, dated June 20, 2016, \$75,000 was transferred from the Website Refresh Project for this Branding exercise. An additional transfer of \$2,000 has been approved by the CAO from
		40 (4)	Di c	General Contingency to provide sufficient funds to pay the HST on the assignment.
5	October 28, 2015	40 (1)	Director of Corporate Services	Sustainability Account  The Property and Energy Manager is working on a project to remove rental hot water tanks in any City property and replace them with purchased hot water tanks and, where feasible, to switch the electrical tanks to gas. The Director of Corporate Services has approved a transfer of \$10,000 from the Sustainability Reserve to complete the work.

Submitted by,

Sandra Clancy Director of Corporate Services

### Contact Name:

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## Attachments:

Appendix A:

Schedule 1 Summary of Operating Revenues and Expenditures Schedule 2 Summary of the Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B:

Supplemental Information

## Appendix A

City of Peterborough 2016 Financial Update Report (Unaudited) With Year End Projections for December 31, 2016

# Schedule 1 City of Peterborough Summary of Net Operating Revenue and Expenditures With Projected Actuals to December 31, 2016

REF C1	Description C2	2016 Net Budget C3	Projected Actuals C5	Variance Budget vs. Projected C6	Projected Actuals as a % of Budget C7
1	NET REVENUES				
2	Tax Levy	120,557,972	120,693,803	135,831	100.1%
3	Supplementary Taxes	900,000	939,625	39,625	104.4%
4	Payments In Lieu	3,197,256	3,418,993	221,737	106.9%
5	COPHI Dividends	5,443,000	5,443,000		100.0%
6	Investment Income	1,900,000	2,100,000	200,000	110.5%
7	Other Revenues	184,000	227,052	43,052	123.4%
	-	400 400 000	420,000,470	640,245	100.5%
8	-	132,182,228	132,822,473	640,245	100.376
9	NET EXPENDITURES (Schedule 2)  City Council			,	
9	City Council	527,914	527,130	784	99.9%
9	City Council Chief Administrative Officer (including Fire Services)	527,914 16,160,964	527,130 15,994,283	784 166,681	99.9% 99.0%
9 10 11	City Council Chief Administrative Officer (including Fire Services) Corporate Services	527,914 16,160,964 7,200,121	527,130 15,994,283 7,323,689	784 166,681 -123,568	99.9% 99.0% 101.7%
9 10 11 12	City Council Chief Administrative Officer (including Fire Services)	527,914 16,160,964	527,130 15,994,283	784 166,681	99.9% 99.0% 101.7% 49.7%
9 10 11 12 13	City Council Chief Administrative Officer (including Fire Services) Corporate Services Legal Services	527,914 16,160,964 7,200,121 303,026	527,130 15,994,283 7,323,689 150,636	784 166,681 -123,568 152,390	99.9% 99.0% 101.7% 49.7% 100.9%
9 10 11 12 13 14	City Council Chief Administrative Officer (including Fire Services) Corporate Services Legal Services Utility Services	527,914 16,160,964 7,200,121 303,026 25,289,907	527,130 15,994,283 7,323,689 150,636 25,509,208	784 166,681 -123,568 152,390 -219,301	99.9% 99.0% 101.7% 49.7%
9 10 11 12 13 14 15	City Council Chief Administrative Officer (including Fire Services) Corporate Services Legal Services Utility Services Community Services	527,914 16,160,964 7,200,121 303,026 25,289,907 16,568,607	527,130 15,994,283 7,323,689 150,636 25,509,208 16,280,616	784 166,681 -123,568 152,390 -219,301 287,991	99.9% 99.0% 101.7% 49.7% 100.9% 98.3%
9 10 11 12 13 14 15 16	City Council Chief Administrative Officer (including Fire Services) Corporate Services Legal Services Utility Services Community Services Planning and Development	527,914 16,160,964 7,200,121 303,026 25,289,907 16,568,607 9,316,252	527,130 15,994,283 7,323,689 150,636 25,509,208 16,280,616 9,165,324	784 166,681 -123,568 152,390 -219,301 287,991 150,928	99.9% 99.0% 101.7% 49.7% 100.9% 98.3% 98.4%
9 10 11 12 13 14 15 16	City Council Chief Administrative Officer (including Fire Services) Corporate Services Legal Services Utility Services Community Services Planning and Development Financial Services - Other	527,914 16,160,964 7,200,121 303,026 25,289,907 16,568,607 9,316,252 24,244,613	527,130 15,994,283 7,323,689 150,636 25,509,208 16,280,616 9,165,324 25,240,795	784 166,681 -123,568 152,390 -219,301 287,991 150,928 -996,182	99.9% 99.0% 101.7% 49.7% 100.9% 98.3% 98.4% 104.1%

## Schedule 2 **City of Peterborough** Departmental Operating Expenses With Projected Actuals to December 31, 2016

			Budget			Year E	nd Projections	S	
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net	\$ Variance	% of Net Budget
C1	C2	СЗ	C4	C5	C6	C7	C8	C9	C10
1	City Council								
2	Mayors Office and Council	527,914		527,914	527,130		527,130	784	99.90%
3	Chief Administrative Officer								
4	Office of the Chief Administrative Officer	471,763	-	471,763	471,763		471,763	-	100.00%
5	Fire Services	16,000,673 -	608,390	15,392,283	16,013,680 -	752,220	15,261,460	130,823	99.20%
6	Emergency Risk Management	328,518 -	31,600	296,918	291,660 -	30,600	261,060	35,858	87.90%
		16,800,954 -	639,990	16,160,964	16,777,103 -	782,820	15,994,283	166,681	99.00%
7	Corporate Services								
8	City Clerk - Administration	1,008,835 -	328,490	680,345	1,036,935 -	353,030	683,905 -	3,560	100.0070
9	Election Expense	- 744 000	-	2 405 475	11 -	11	- 0 477 440	0.025	0.00%
10 11	Financial Services	2,741,822 - 1,077,701	256,347	2,485,475 1,077,701	2,673,710 -	196,270	2,477,440	8,035	00.1070
12	City Buildings and Police Station Properties  Rental Properties	705,101 -	743,966		1,051,180 765,973 -	795,403 -	1,051,180 29,430 -	26,521 9,435	97.50%
13	Human Resources	1,047,467	-	1,047,467	1,188,466	700,400	1,188,466 -	140,999	75.70% 113.50%
14	Corporate Information Services	1,883,762 -	80,268	1,803,494	1,858,564 -	55,070	1,803,494	-	100.00%
15	Facilities and Planning Initiatives	144,504	·	144,504	148,634		148,634 -	4,130	
16		8,609,192	(1,409,071)	7,200,121	8,723,473	(1,399,784)	7,323,689	(123,568)	) 101.70%
17	Legal Services								
18	Office of the City Solicitor	570,975 -	30,325	540,650	494,460 -	53,220	441,240	99,410	81.60%
19	Provincial Offences	1,291,205 -	1,878,729		1,202,600 -	1,843,104 -	640,504	52,980	109.00%
20	Peterborough Humane Society	349,900		349,900	349,900		349,900	-	100.00%
21		2,212,080 -	1,909,054	303,026	2,046,960 -	1,896,324	150,636	152,390	49.70%
22	UTILITY SERVICES								
23	Administration	727,525 -	312,829	414,696	576,450 -	162,829	413,621	1,075	00070
24	Engineering	1,263,983 -	1,263,984		1,145,444 -	1,145,444		1	0.0070
25 26	Infrastructure Planning Street Light Maintenance	849,837 -	802,665	47,172	773,865 -	666,929	106,936 -	59,764	226.70%
27	Public Works	1,543,346 11,079,656 -	1,522,288	1,543,346 9,557,368	1,686,260 10,860,856 -	1,430,436	1,686,260 - 9,430,420	142,914 126,948	109.30%
28	Parking	2,465,114 -	2,287,700	177,414	2,395,266 -	2,172,130	223,136 -	45,722	
29	Traffic Operations/Transportation Planning	2,062,433 -	40,250	2,022,183	1,748,151	2,112,100	1,748,151	274,032	
30	Public Transit Operations	13,323,868 -	6,623,266	6,700,602	13,397,861 -	6,647,538	6,750,323 -	49,721	100.70%
31	Environmental Protection	15,718,113 -	13,731,806	1,986,307	15,161,849 -	13,134,320	2,027,529 -	41,222	
32	Waste Management	8,442,370 -	5,601,550	2,840,820	8,055,845 -	4,933,013	3,122,832 -	282,012	
33		57,476,245 -	32,186,338	25,289,907	55,801,847 -	30,292,639	25,509,208 -	219,301	100.90%
34	COMMUNITY SERVICES								
35	Community Services Administration	549,465	-	549,465	529,420	-	529,420	20,045	96.40%
36	Recreation	4,321,896 -	3,297,672	1,024,224	4,216,585 -	3,205,701	1,010,884	13,340	
37	Market Hall, Marina & Beavermead	343,925 -	347,140		293,960 -	311,738 -	17,778	14,563	
38	Arts, Culture and Heritage Administration	1,763,254 -	53,940	1,709,314	1,497,797 -	54,070	1,443,727	265,587	
39	Museum	837,133 -	203,508	633,625	831,525 -	189,157	642,368 -	8,743	101.40%
40	Library	2,701,913		2,701,913	2,701,913		2,701,913	-	100.00%
41	Art Gallery of Peterborough	444,811		444,811	444,811		444,811	-	100.00%
42	Arenas	6,338,900 -	4,828,616	1,510,284	6,374,833 -	4,497,120	1,877,713 -	367,429	124.30%
43		17,301,297 -	8,730,876	8,570,421	16,890,844 -	8,257,787	8,633,057 -	62,636	100.70%

## Schedule 2 **City of Peterborough** Departmental Operating Expenses With Projected Actuals to December 31, 2016

			Budget			Year E	End Projection	s	
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net	\$ Variance	% of Net Budget
C1	C2	C3	C4	C5	C6	<b>C</b> 7	C8	C9	C10
44	Social Services Division								
45	Ontario Works Administration	11,598,655 -	7,867,890	3,730,765	11,248,866 -	7,593,362	3,655,504	75,261	98.00%
46	Ontario Works Benefits	34,873,496 -	32,666,029	2,207,467	32,811,572 -	30,803,175	2,008,397	199,070	91.00%
47	Community Partnerships and Family Services	11,275,480 -	9,776,152	1,499,328	11,627,614 -	10,150,137	1,477,477	21,851	98.50%
48 49	Other Social Services	4,722,250 -	4,161,624	560,626	4,637,222 -	4,131,042	506,180	54,446	90.30%
49		62,469,881 -	54,471,695	7,998,186	60,325,274 -	52,677,716	7,647,558	350,628	95.60%
50	Total Community Services	79,771,178 -	63,202,571	16,568,607	77,216,118 -	60,935,502	16,280,616	287,991	98.30%
51	PLANNING & DEVELOPMENT SERVICE	ES							
52	Planning	1,625,040 -	177,600	1,447,440	1,609,070 -	227,950	1,381,120	66,320	95.40%
53	Land Information	662,253 -	1,000	661,253	751,975		751,975 -	90,722	113.70%
54	Housing	15,532,023 -	10,992,507	4,539,516	14,372,518 -	9,830,319	4,542,199 -	2,683	100.10%
55	Airport	2,870,412 -	640,185	2,230,227	2,691,630 -	629,560	2,062,070	168,157	92.50%
56	Building	2,121,816 -	1,684,000	437,816	2,100,280 -	1,672,320	427,960	9,856	97.70%
57		22,811,544 -	13,495,292	9,316,252	21,525,473 -	12,360,149	9,165,324	150,928	98.40%
58	FINANCIAL SERVICES - OTHER								
59	Tax-supported debt servicing charges	8,012,936		8,012,936	9,150,534		9,150,534 -	1,137,598	444.000/
60	Capital Levy	10,639,830		10,639,830	10,639,830		10,639,830	1,137,330	114.20%
61	Transfers to/from Reserves	2,900,000 -	2,577,400	322,600	2,900,000 -	2,577,400	322,600	_	100.00% 100.00%
62	Property Taxation Costs	3,251,436	2,011,400	3,251,436	3,168,744	2,077,400	3,168,744	82,692	97.50%
63	Other Expenditures	1,450,807		1,450,807	1,392,083		1,392,083	58,724	96.00%
64	Contingency	567,004	_	567,004	567,004		567,004	-	100.00%
	Containgency	007,004		007,004	007,004		007,004		100.00%
65		26,822,013 -	2,577,400	24,244,613	27,818,195 -	2,577,400	25,240,795 -	996,182	104.10%
66	 Transfers to Organizations for Provision	on of Services							
67	Police Services	26,282,082 -	2,451,838	23,830,244	26,453,228 -	2,698,910	23,754,318	75,926	99.70%
68	Ptbo County/City Paramedics Service	4,590,177 -	42,282	4,547,895	4,590,177 -	42,282	4,547,895	-	100.00%
69	Otonabee Region Conservation Authority	721,944		721,944	721,944		721,944	-	100.00%
70	County City Health Unit	1,216,752		1,216,752	1,216,752		1,216,752	-	100.00%
71	Peterborough Economic Development	930,749		930,749	930,749		930,749	-	100.00%
72	Fairhaven Debt and Operating Support	1,305,744		1,305,744	1,305,744		1,305,744	-	100.00%
73	Primary Healthcare Services	17,496		17,496	17,496		17,496	-	100.00%
74		35,064,944 -	2,494,120	32,570,824	35,236,090 -	2,741,192	32,494,898	75,926	99.80%
1			,	,,	,,	. , .		-,:	
75	Total expenditures	250,096,064 -	117,913,836	132,182,228	245,672,389 -	112,985,811	132,686,578 -	504,350	100.40%

## Schedule 3 City of Peterborough Capital Works in Progress by Function

With Projected Actuals to December 31, 2016

Project Description  C1	Number of Active Projects	Total Project Budgets C3	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget  C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures) C10		
C1 C2 C3 C4 C5 C6 C7 C8 C9 C10  Chief Administrative Officer											
Fire Services	5	1,827,472	999,746	827,727	55.00%	- 45,991	953,755	52.20%	873,717		
Emergency Management	1	353,355	152,373	200,982	0	-	152,373	43.10%	200,982		
Total	6	2,180,827	1,152,120	1,028,709	53.00%	- 45,991	1,106,128	50.70%	1,074,699		
Corporate Services											
Information Services	7	2,997,063	660,673	2,336,390	22.00%	- 29,136	631,538	21.10%	2,365,525		
Property	31	12,345,340	10,007,795	2,337,546	81.00%	265,495	10,273,291	83.20%	2,072,051		
Other	13	6,243,763	3,668,800	2,574,963	59.00%	270	3,669,070	58.80%	2,574,693		
									_		
Total	51	21,586,166	14,337,268	7,248,899	66.00%	236,630	14,573,899	67.50%	7,012,269		
Police	4	1,376,038	1,176,236	199,802	85.00%	- 90,860	1,085,376	78.90%	290,662		

## **Schedule 3 City of Peterborough** Capital Works in Progress by Function With Projected Actuals to December 31, 2016

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)		
C1	C2	С3	C4	C5	C6	<b>C7</b>	C8	C9	C10		
Itility Services											
Public Works	12	18,305,809	5,973,705	12,332,105	33.00%	- 59,857	5,913,848	32.30%	12,391,961		
Arterial	17	53,014,354	34,746,101	18,268,253	66.00%	6,641	34,752,742	65.60%	18,261,612		
Collector & Local	7	7,529,775	8,389,795	- 860,019	111.00%	- 97,432	8,292,362	110.10%	- 762,587		
Bridges	9	3,932,000	245,248	3,686,753	6.00%	-	245,247	6.20%	3,686,753		
Sidewalks	6	3,372,832	1,974,369	1,398,462	59.00%	- 43,750	1,930,620	57.20%	1,442,212		
Sanitary Sewers	11	13,324,336	7,734,698	5,589,638	58.00%	405,375	8,140,073	61.10%	5,184,263		
Storm Sewers	5	3,128,872	1,612,966	1,515,905	52.00%	- 0	1,612,967	51.60%	1,515,905		
Environmental Protection Services	7	35,568,838	26,607,651	8,961,187	75.00%	-	26,604,578	74.80%	8,964,260		
Environment Waste Management	8	10,516,359	6,917,349	3,599,009	66.00%	-	6,917,350	65.80%	3,599,009		
Transit	8	10,128,780	8,484,931	1,643,849	84.00%	- 44,574	8,440,357	83.30%	1,688,423		
Parking	5	3,104,424	2,913,096	191,328	94.00%	-	2,913,096	93.80%	191,328		
Traffic	8	2,758,800	476,958	2,281,842	17.00%	- 0	476,959	17.30%	2,281,841		
Demand Management	2	1,285,053	170,772	1,114,281	13.00%	397,000	567,772	44.20%	717,281		
Utility Services - Administration	2	978,427	266,144	712,283	27.00%	-	266,144	27.20%	712,283		
Flood Reduction Master Plan Projects	16	53,262,232	14,645,650	38,616,582	27.00%	- 1,401,235	13,244,415	24.90%	40,017,817		
Total	123	220,210,891	121,159,433	99,051,458	55.00%	- 837,832	120,318,530	54.60%	99,892,361		

## Schedule 3 City of Peterborough Capital Works in Progress by Function

With Projected Actuals to December 31, 2016

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Community Services									
Recreation	13	12,707,141	12,675,959	31,181	100.00%	- 321,731	12,354,228	97.20%	352,913
Culture & Heritage	4	9,483,329	9,323,930	159,399	98.00%	- 30,867	9,293,063	98.00%	190,266
Museum	1	3,372,607	3,419,434	- 46,827	101.00%	- 46,827	3,372,607	100.00%	-
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	2	400,000	418,833	- 18,834		- 55,400	363,434	90.90%	36,566
Arenas	10	5,522,200	3,756,463	1,765,737	68.00%	- 26,133	3,730,330	67.60%	1,791,870
Memorial Centre	7	1,788,718	1,058,376	730,341	59.00%	1,076	1,059,453	59.20%	729,265
Marina	1	800,000	786,044	13,956	98.00%	- 16,300	769,744	96.20%	30,256
Facilities and Special Projects	3	1,225,000	696,625	528,375	57.00%	- 58,092	638,533	52.10%	586,467
Administration	9	6,378,947	5,495,783	883,163	86.00%	- 5,635	5,490,149	86.10%	888,798
		,	,						
Total	50	41,677,942	37,631,448	4,046,491	90.00%	- 559,909	37,071,541	88.90%	4,606,401

## Schedule 3 City of Peterborough Capital Works in Progress by Function

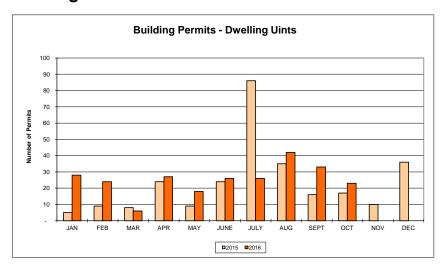
With Projected Actuals to December 31, 2016

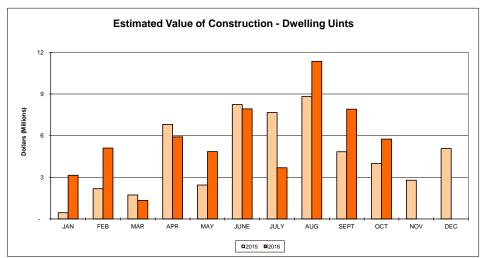
Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	СЗ	C4	C5	C6	<b>C</b> 7	C8	C9	C10
Planning & Development Services									
Planning	18	19,185,315	11,199,096	7,986,218	58.00%	- 596,629	10,602,467	55.30%	8,582,848
Growth Areas	10	4,125,003	2,881,981	1,243,022	70.00%	263,775	3,145,756	76.30%	979,247
Industrial Parks	5	3,109,933	781,745	2,328,188	25.00%	- 0	781,744	25.10%	2,328,189
Housing	4	3,928,700	721,420	3,207,280		-	721,420	18.40%	3,207,280
Airport	13	7,188,490	5,956,562	1,231,929	83.00%	214,520	6,171,082	85.80%	1,017,409
Land Information	4	378,516	344,527	33,989	91.00%	- 1,000	343,527	90.80%	34,989
Building	0	-	-	-		-	-	0.00%	-
Total	54	37,915,957	21,885,332	16,030,626	58.00%	- 119,335	21,765,996	57.40%	16,149,962
Grand Total	288	324,947,821	197,341,837	127,605,985	61.00%	- 1,417,298	195,921,470	60.30%	129,026,354

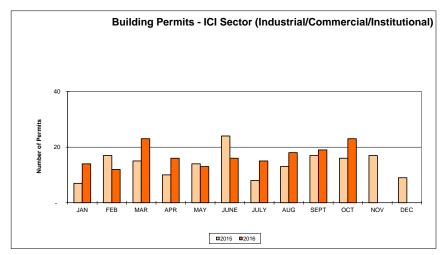
## Appendix B

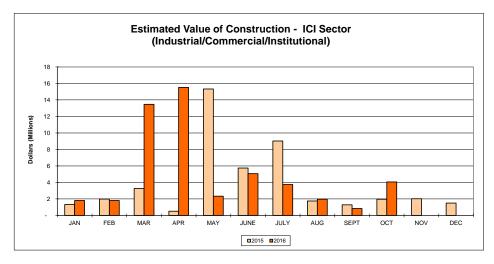
## **Supplemental Information**

## **Building**









## **Waste Management**

