

Peterborough

То:	Members of the Committee of the Whole
From:	Sandra Clancy, Director of Corporate Services
Meeting Date:	June 20, 2016
Subject:	Report CPFS16-016 Quarterly Financial Report (Unaudited) As of March 31, 2016

## Purpose

A report to recommend the March 31, 2016 unaudited Quarterly Report be received.

## Recommendations

That Council approve the recommendations outlined in Report CPFS16-016 dated June 20, 2016, of the Director of Corporate Services, as follows:

- a) That the March 31, 2016 Quarterly Financial Report (unaudited) attached as Appendix A to Report CPFS16-016, dated June 20, 2016, be received.
- b) That, as a matter of housekeeping, \$350,000 of the Central Area Master Plan Implementation (CAMP No. 5) be transferred to the Charlotte Street Renewal and Louis Street Urban Park budget.
- c) That the surplus balance of approximately \$75,000 from the Museum Development Project be transferred to the Museum Renovation Reserve fund.
- d) That a \$90,000 capital project be established for an Airport Strategic Development Plan and be funded by a transfer of \$75,000 from the Commercial and General Aviation Lot Preparation Capital Budget (7-5.02) and \$15,000 from the 2016 Economic Impact Study Capital Budget (7-5.05).

# **Budget and Financial Implications**

There is no budget or financial implications to receiving the report.

With the addition of the \$75,000 from the Museum Development Project, the resulting uncommitted balance in the Museum Renovation Reserve Fund is \$139,738.

## Background

This report presents the financial update as of March 31, 2016 and addresses any budget transfers that have been made up to the date of this report.

Appendix A to this report provides both a summary and supporting details of expenditures and revenues for the Operating Budget and a summary of expenditures and revenues for the Capital Budget. The format of the March Quarterly Financial Update is consistent with the presentation adopted in the 2016 Budget.

## **Operating Budget**

Schedule 1 of Appendix A is the Summary of Net Operating Revenue and Expenses as of March 31, 2016 and Schedule 2 provides more details of Departmental Operating Expenses.

The year-to-date figures are based on a modified accrual basis where expenses and revenues are reported on a cash basis and then some adjusting items have been made.

Because expenditures and revenues are not necessarily incurred or received evenly throughout a year, many of the March 31 percentage variance figures are over or under the 25% figure that would otherwise be expected.

## Schedule 1 – Summary of Net Operating Revenue and Expenditures

Lines 1 to 8 of Schedule 1 provide a highly summarized list of the Corporation's 2016 revenues that are not directly related to departmental expenses. Explanations of the more significant variances are:

### **Taxation Revenues**

The Tax Levy revenues at 47.6% of budget as shown on Schedule 1 reflects the 2016 interim tax billing, the final tax billing will occur late in the month of June.

### **Supplementary Taxes**

The Municipal Property Assessment Corporation has indicated that there will be three supplementary assessment rolls issued during the year. Staff expects to issue supplementary tax billings in the months of July, August and October.

## Schedule 2 - Summary of the Departmental Net Operating Expenses

Additional Social Services Funding has been accepted under delegated authority of Section 10.1.3 of the City's Purchasing By-law 14-127.

Staff have committed to informing Council of any such additional 100% funding be received through subsequent quarterly financial updates. The City has been allocated the following 100% Provincial funds that were not included in the 2016 budget:

• Children Services - Wage Enhancement

The Ministry of Education uses a funding formula each year to determine the funding allocation for Children's Services programs managed by the City. For 2016, the City received an additional \$166,700 in core funding which will be used to provide additional funding for Fee Subsidy, General Operating Grants and Special Needs Resourcing. The Wage Enhancement program is continuing for the second year of which the City received an additional \$709,326 on top of the \$709,326 already budgeted for a total of \$1,418,652. Local Child Care Providers have applied for these funds to provide eligible employees up to \$2 per hour for time worked during the year and up to \$20 per day for Home Child Care Providers. The Ministry also provided \$70,933 Wage Enhancement Administration funds to support the City with the allocation process and provide administration dollars to the agencies receiving wage enhancement to help cover their additional costs.

• Arts, Culture and Heritage

The Ontario Ministry of Citizenship and Immigration and International Trade has approved funding in the amount of \$65,255 to revise Peterborough's immigration portal web page design at <u>www.welcomepeterborough.ca</u> and update its content. The site covers everything immigrants need to know to successfully relocate to Peterborough, get settled, and start their new lives here.

To accomplish this, the City will contract with the New Canadians Centre Peterborough to complete the required work. They will hire a part-time position (24 hours/week) from February 2016 to March 31, 2017 to coordinate the work.

## Contingency

Chart 1 summarizes the changes that were made to the Contingency Budget during the 2016 Budget process and activity in the Contingency budget during the period of January 1 – March 31, 2016.

#### Chart 1 Transfers to/from

Transfers to/from 2016 Contingency As of March 31, 2016

Ref	Description	Amount Transfer (from) to	Balance
1	2016 Contingency Budget recommended as per		\$778,298
2	the 2016 Highlights Book – Page 164 Adjustments made as part of the 2016 Budget		
Ζ	approval process:		
3	ORCA – additional ongoing Operating support		(\$7,198)
4	Other – adjustment		(14,472)
5	2016 Approved Contingency Budget		\$756,629
6	MPAC – 2016 Revised billing		\$31,800
7	Contingency Budget at March 31, 2016		\$788,429
8	Transfers Recommended through this Financial Update Report		
9	None		
10	Direct charges		
11	Peterborough Police Services – 2015 Surplus	\$251,971	
12	Direct charges to Contingency as at March 31	(\$41,467)	\$210,504
13	Direct charges to Contingency subsequent to March 31		(\$46,201)
14	Other Commitments		
15	USEC16-012 Flags on George Street	(\$26,000)	
16	Other	(\$5,393)	(\$31,393)
17	Balance Available		\$921,339

## Schedule 3 - Summary of Capital Works in Progress

Schedule 3 of Appendix A is the Summary of Capital Works in Progress and provides a high level overview. The Summary reflects all capital works including projects approved in the 2016 Capital Budget as well as projects previously approved but are still ongoing.

### **Central Area Master Plan Implementation Phase**

In the 2014 Capital Budget of the Central Area Master Plan (CAMP) Implementation strategy, CAMP No. 5 identified a total of \$350,000 for the Louis Street Urban Park.

As a matter of housekeeping, and in an effort to financially manage the projects most efficiently, it would now be appropriate to combine the \$350,000 with the larger Charlotte Street Renewal and Louis Street Urban Park budget of \$5,800,000 (2016 Capital Budget Ref 7-1.07) for total of \$6,150,000, to be managed as follows:

- Charlotte Street Renewal and Louis Street Urban Park \$5,190,000
- Report CPFS15-058 Bethune Street Project Charlotte Street Aylmer to Park -\$960,000

### **Museum Development Project Surplus**

The Museum Development Project included three components:

- i) the construction of the new storage facility;
- ii) the renovation of the Museum's existing lower level; and
- iii) the relocation of the artifact and archival collections.

These main components of the project were completed in 2015, with small finishing items (ie: bollards) being implemented in 2016. The Museum Renovation Reserve fund, established to address the storage and programming needs of the Museum, currently has an uncommitted balance of \$64,738. With the addition of the \$75,000 from the Museum Development Project, the resulting uncommitted balance is \$139,738.

### Peterborough Airport Strategic Development Plan

Since the completion of the Airport Expansion Project using the 2009 Business Case for Infrastructure Development and the Airport Master Plan, businesses have expanded, the general aviation area has been filled with the exception of a few small lots, land adjacent to the Airport property has been acquired, destination charter flights have commenced and Airport staff have been working with the Greater Toronto Airports Authority (GTAA) on the Regional Airports and Ground Transportation Strategy for Southern Ontario. Many new opportunities, often of greater scale than previously contemplated, now lie before the City as the owner of the Airport.

The completion of a Strategic Development Plan is needed to review business objectives, assess activity growth and market demand, and to determine the best path forward for the City in implementing agreements, land acquisitions, infrastructure investments and operational capabilities. The Plan will assist the City and Peterborough Economic Development in achieving focused industrial marketing objectives, and the Airport in attracting general aviation business and commercial activities to the Airport.

The Strategic Development Plan will revisit the potential role of the Airport in serving the traveling public, support the new strategy for regional airports in southern Ontario currently underway with GTAA, and inform a new study being launched by Transport Canada on the future of Pickering Airport.

# Transfers Made under Delegated Authority of Section 40 (1) of the City's Purchasing By-law 14-127

Certain budget transfers have been made under delegated authority as set out in Part 10.1.1 of the City's Purchasing By-law 14-127 which states the following:

"Other than when Section 10.1.2 applies, the Chief Administrative Officer, or the Director of Corporate Services, is authorized to transfer approved budgets, including any uncommitted General Contingency, or the Capital Levy Reserve where the net required transfer is equal to or less than \$50,000. All such transfers will be reported in the Quarterly Financial Report."

Ref	Approval Date	By-Law 14-127 Ref	Approver	Description
1	April 4, 2016	40 (1)	Director of Corporate Services	<b>Pond survey equipment</b> Specialized pond survey equipment was purchased for \$16,082; however, the budget was \$375.00 short. The Director of Corporate Services has approved a transfer from the Infrastructure Information Management Capital Project to cover the shortfall.
2	April 25, 2016	40 (1)	Director of Corporate Services	Evinrude Centre Building Renovations - Rear Entrance Canopy and Enclosure (Budget Ref 3-1.02 Item 9) The Tender results for T-12-16 have been received, and the project budget will require an additional \$50,000. The Director of Corporate Services has approved a transfer of \$50,000 from the 2016 Kinsmen Arena - Repairs to Structural Steel Columns and Beams (Budget Ref 3-1.02 Item 4) project to cover the cost.

### Chart 2 Transfers Made under Delegated Authority

Ref	Approval Date	By-Law 14-127 Ref	Approver	Description
3	May 16, 2016	40 (1)	Director of Corporate Services	Transfer of the Leaf and Yard Waste Facility from the Harper Park area to the Landfill
				Due to additional work required of the consultant, this project is over budget.
				The Director of Corporate Services has approved a transfer of \$45,000 from the Landfill Cell 3 project to the Leaf and Yard Waste account to cover the additional costs.

Submitted by,

Sandra Clancy Director of Corporate Services

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Attachments:

Appendix A

Schedule 1 Summary of Operating Revenues and Expenditures

Schedule 2 Summary of the Departmental Operating Expenses

Schedule 3 Capital Works in Progress by Function

Appendix B Supplemental Information Appendix A

# City of Peterborough Financial Update Report (Unaudited) As At March 31, 2016

## Schedule 1 City of Peterborough Summary of Net Operating Revenue and Expenditures As at March 31, 2016 (Unaudited)

REF C1	Description C2	2015 Net Budget C3	% of Total Budget C4	Actual Net To Date C5	Budget Remaining C6	Actuals To Date as a % of Budget C7
1	NET REVENUES					
2	Tax Levy	120,557,972	91.2%	57,515,961	63,042,011	47.7%
3	Supplementary Taxes	900,000	0.7%		900,000	
4	Payments In Lieu	3,197,256	2.4%	1,445,922	1,751,334	45.2%
5	COPHI Dividends	5,443,000	4.1%	1,360,750	4,082,250	25.0%
6	Investment Income	1,900,000	1.4%	598,959	1,301,041	31.5%
7	Other Revenues	184,001	0.1%	162,367	21,634	88.2%
8	-	132,182,229	100%	61,083,959	71,098,270	46.2%
9	NET EXPENDITURES (Schedule 2)					
10	City Council	527,914	0.4%	148,052	379,862	28.0%
11	Chief Administrative Officer (including Fire Services)	16,160,964	12.2%	3,458,387	12,702,577	21.4%
12	Corporate Services	7,200,121	5.5%	1,365,315	5,834,806	19.0%
13	Legal Services	303,026	0.2%	38,227	264,799	12.6%
14	Utility Services	25,289,907	19.1%	6,926,512	18,363,395	27.4%
15	Community Services	16,371,769	12.4%	3,474,224	12,897,545	21.2%
16	Planning and Development	9,316,252	7.1%	2,024,800	7,291,452	21.7%
17	Financial Services - Other	24,441,452	18.5%	17,541,436	6,900,016	71.8%
18	Transfers to Organizations for Provision of Services	32,570,824	24.6%	7,185,175	25,385,649	22.1%

# Schedule 2 **City of Peterborough** Departmental Operating Expenses As at March 31, 2016 (Unaudited)

			Budget			Actuals		Variance		
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent	
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	
1 2		507.044		507.044	440.050		4 40 050	270.000	20.00%	
2	Mayors Office and Council	527,914		527,914	148,052	-	148,052	379,862	28.00%	
3	Chief Administrative Officer									
4	Office of the Chief Administrative Officer	471,763	-	471,763	107,738	-	107,738	364,025	22.80%	
5	Fire Services	15,713,673	(321,390)	15,392,283	3,510,844	(231,175)	3,279,669	12,112,614	21.30%	
6	Emergency Risk Management	328,518	(31,600)	296,918	70,980	-	70,980	225,938	23.90%	
		16,513,954	(352,990)	16,160,964	3,689,562	(231,175)	3,458,387	12,702,577	21.40%	
-	Ormanata Damiana									
7 8	Corporate Services City Clerk - Administration	1,008,735	(328,490)	680,245	199,507	(49,342)	150,165	530,080	22.10%	
9	Election Expense	1,000,733	(328,490)		- 199,307	(43,342)	-		0.00%	
10	Financial Services	2,741,922	(256,347)	2,485,575	574,258	(36,841)	537,417	1,948,158	21.60%	
11	City Buildings and Police Station Properties	1,077,701	(,	1,077,701	192,056	-	192,056	885,645	17.80%	
12	Rental Properties	705,101	(743,966)	(38,865)	147,666	(157,137)	(9,471)	(29,394)	24.40%	
13	Human Resources	1,047,467	-	1,047,467	230,383	-	230,383	817,084	22.00%	
14	Corporate Information Services	1,883,762	(80,268)	1,803,494	239,652	(8,262)	231,390	1,572,104	12.80%	
15	Facilities and Special Projects	144,504		144,504	33,375	-	33,375	111,129	23.10%	
16		8,609,192	(1,409,071)	7,200,121	1,616,897	(251,582)	1,365,315	5,834,806	19.00%	
17	Legal Services									
18	Office of the City Solicitor	570,975	(30,325)	540,650	116,672	(2,710)	113,962	426,688	21.10%	
19	Provincial Offences	1,291,205	(1,878,729)	(587,524)	230,160	(395,549)	(165,389)	(422,135)	28.20%	
20	Peterborough Humane Society	349,900		349,900	89,654	-	89,654	260,246	25.60%	
21		2,212,080	(1,909,054)	303,026	436,486	(398,259)	38,227	264,799	12.60%	
22	UTILITY SERVICES									
23	Administration	727,525	(312,829)	414,696	154,400	-	154,400	260,296	37.20%	
24	Engineering	1,263,983	(1,263,984)	(1)	249,175	(1,350)	247,825	(247,826)	0.00%	
25	Infrastructure Planning	849,837	(802,665)	47,172	181,264	(79,249)	102,015	(54,843)	216.30%	
26	Street Light Maintenance	1,543,346	-	1,543,346	314,362	-	314,362	1,228,984	20.40%	
27	Public Works	11,079,656	(1,522,288)	9,557,368	3,022,940	(166,072)	2,856,868	6,700,500	29.90%	
28	Parking	2,465,114	(2,287,700)	177,414	563,264	(677,252)	(113,988)	291,402	-64.20%	
29	Traffic Operations/Transportation Planning	2,062,433	(40,250)	2,022,183	266,811	(9,738)	257,073	1,765,110	12.70%	
30	Public Transit Operations	13,323,868	(6,623,266)	6,700,602	3,241,436	(1,305,737)	1,935,699	4,764,903	28.90%	
31	Environmental Protection	15,718,113	(13,731,806)	1,986,307	3,514,320	(2,917,172)	597,148	1,389,159	30.10%	
32	Waste Management	8,442,370	(5,601,550)	2,840,820	1,129,006	(553,896)	575,110	2,265,710	20.20%	
33		57,476,245	(32,186,338)	25,289,907	12,636,978	(5,710,466)	6,926,512	18,363,395	27.40%	
34	COMMUNITY SERVICES									
35	Community Services Administration	549,465	-	549,465	184,751	-	184,751	364,714	33.60%	
36	Recreation	4,321,896	(3,297,672)	1,024,224	1,017,996	(688,596)	329,400	694,824	32.20%	
37	Market Hall, Marina & Beavermead	343,925	(347,140)	(3,215)	29,109	(7,429)	21,680	(24,895)	-674.30%	
38	Arts, Culture and Heritage Administration	1,763,254	(53,940)	1,709,314	961,214	(10,602)	950,612	758,702	55.60%	
39	Museum	837,133	(203,508)	633,625	189,853	(50,364)	139,489	494,136	22.00%	
40	Library	2,505,074		2,505,074	690,770	-	690,770	1,814,304	27.60%	
41	Art Gallery of Peterborough	444,811		444,811	111,204	-	111,204	333,607	25.00%	
42	Arenas	6,338,900	(4,828,616)	1,510,284	1,550,346	(1,355,848)	194,498	1,315,786	12.90%	
43		17,104,458	(8,730,876)	8,373,582	4,735,243	(2,112,839)	2,622,404	5,751,178	31.30%	

# Schedule 2 **City of Peterborough** Departmental Operating Expenses As at March 31, 2016 (Unaudited)

			Budget			Actuals		Varia	nce
Ref	Service, program, transfers	Expenditures	Revenues	Net Requirement	Expenditures	Revenues	Net To Date	Budget Remaining	% of Budget Spent
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
44	Social Services Division					<i>/-</i>			
45	Ontario Works Administration	11,598,655	(7,867,890)	3,730,765	2,542,869	(2,420,030)	122,839	3,607,926	3.30%
46	Ontario Works Benefits	34,873,497	(32,666,029)	2,207,468	8,189,270	(7,712,995)	476,275	1,731,193	21.60%
47	Community Partnerships and Family Services	11,275,480	(9,776,152)	1,499,328	2,855,105	(2,608,792)	246,313	1,253,015	16.40%
48	Other Social Services	4,722,250	(4,161,624)	560,626	1,614,783	(1,608,390)	6,393	554,233	1.10%
49		62,469,882	(54,471,695)	7,998,187	15,202,027	(14,350,207)	851,820	7,146,367	10.70%
50	Total Community Services	79,574,340	(63,202,571)	16,371,769	19,937,270	(16,463,046)	3,474,224	12,897,545	21.20%
51	PLANNING & DEVELOPMENT SERVIC	ES							
52	Planning	1,625,040	(177,600)	1,447,440	380,795	(100,316)	280,479	1,166,961	19.40%
53	Land Information	662,253	(1,000)	661,253	220,066	-	220,066	441,187	33.30%
54	Housing	15,532,023	(10,992,507)	4,539,516	2,275,695	(1,357,277)	918,418	3,621,098	20.20%
55	Airport	2,870,412	(640,185)	2,230,227	575,356	(78,143)	497,213	1,733,014	22.30%
56	Building	2,121,816	(1,684,000)	437,816	256,202	(147,578)	108,624	329,192	24.80%
57	, i i i i i i i i i i i i i i i i i i i	22,811,544	(13,495,292)	9,316,252	3,708,114	(1,683,314)	2,024,800	7,291,452	21.70%
58	FINANCIAL SERVICES - OTHER								
59	Tax-supported debt servicing charges	8,012,936		8,012,936	4,277,748	-	4,277,748	3,735,188	53.40%
60	Capital Levy	10,639,830		10,639,830	10,639,830	-	10,639,830	-	100.00%
61	Transfers to/from Reserves	2,900,000	(2,577,400)	322,600	724,998	35,283	760,281	(437,681)	235.70%
62	Property Taxation Costs	3,283,236		3,283,236	935,351	-	935,351	2,347,885	28.50%
63	Other Expenditures	1,426,221		1,426,221	1,138,730	-	1,138,730	287,491	79.80%
64	Contingency	756,629	-	756,629	41,467	(251,971)	(210,504)	967,133	-27.80%
65		27,018,852	(2,577,400)	24,441,452	17,758,124	(216,688)	17,541,436	6,900,016	71.80%
66	Transfers to Organizations for Provision	on of Services							
67	Police Services	26,282,082	(2,451,838)	23,830,244	6,054,128	(619,671)	5,434,457	18,395,787	22.80%
68	Ptbo County/City Paramedics Service	4,547,895	-	4,547,895	722,643	-	722,643	3,825,252	15.90%
69	Otonabee Region Conservation Authority	721,944		721,944	164,763	-	164,763	557,181	22.80%
70	County City Health Unit	1,216,752		1,216,752	304,188	-	304,188	912,564	25.00%
71	Peterborough Economic Development	930,749		930,749	232,686	-	232,686	698,063	25.00%
72	Fairhaven Debt and Operating Support	1,305,744		1,305,744	326,438	-	326,438	979,306	25.00%
73	Primary Healthcare Services	17,496		17,496	-	-	-	17,496	0.00%
74		35,022,662	(2,451,838)	32,570,824	7,804,846	(619,671)	7,185,175	25,385,649	22.10%
75	Total expenditures	249,766,783	(117,584,554)	132,182,229	67,736,329	(25,574,201)	42,162,128	90,020,101	31.90%

Project Description	Number of Active Projects C2	Total Project Budgets C3	Gross Expenditures Paid & Committed To Date C4	Gross Expenditures Compared to Budget (Over) Under C5	Gross Expenditures As a % To Budget C6	Other Revenues or Recoveries C7	Net Project Expenditures C8	Net Expenditures as a % of Budget C9	Approved Capital Budget Remaining (Unfinanced Expenditures) C10		
C1 C2 C3 C4 C5 C6 C7 C8 C9 C10											
Fire Services	5	1,827,472	878,002	949,471	48.00%	- 22,426	855,576	46.80%	971,896		
Emergency Management	1	353,355	152,373	200,982	0	-	152,373	43.10%	200,982		
Total	6	2,180,827	1,030,375	1,150,453	47.00%	- 22,426	1,007,949	46.20%	1,172,878		
Corporate Services											
Information Services	7	2,997,063	434,970	2,562,092	15.00%	0	434,971	14.50%	2,562,092		
Property	30	12,128,340	8,114,985	4,013,355	67.00%	619,495	8,734,480	72.00%	3,393,860		
Other	12	6,243,763	3,054,944	3,188,820	49.00%	270	3,055,214	48.90%	3,188,549		
Total	49	21,369,166	11,604,900	9,764,267	54.00%	619,766	12,224,665	57.20%	9,144,501		
Police	4	1,376,038	971,143	404,895	71.00%	- 68,103	903,040	65.60%	472,998		

Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Utility Services									
Public Works	12	18,305,809	3,722,263	14,583,546	20.00%	- 59,857	3,662,406	20.00%	14,643,403
Arterial	16	49,054,354	28,160,776	20,893,576	57.00%	6,641	28,167,419	57.40%	20,886,935
Collector & Local	7	7,529,775	4,995,508	2,534,266	66.00%	247,857	5,243,366	69.60%	2,286,409
Bridges	8	3,932,000	235,297	3,696,704	6.00%	708,838	944,134	24.00%	2,987,866
Sidewalks	6	3,372,832	1,553,962	1,818,870	46.00%	- 29,750	1,524,212	45.20%	1,848,620
Sanitary Sewers	11	13,324,336	7,079,319	6,245,018	53.00%	405,375	7,484,693	56.20%	5,839,643
Storm Sewers	5	3,052,396	1,376,208	1,676,187	45.00%	-	1,376,209	45.10%	1,676,187
Environmental Protection Services	7	35,473,762	25,482,106	9,991,656	72.00%	-	25,479,034	71.80%	9,994,729
Environment Waste Management	7	10,221,359	6,776,204	3,445,156	66.00%	-	6,776,203	66.30%	3,445,156
Transit	8	7,846,346	8,211,992	- 365,646	105.00%	- 37,413	8,174,579	104.20%	- 328,233
Parking	5	3,104,424	2,514,459	589,965	81.00%	-	2,514,459	81.00%	589,965
Traffic	8	2,758,800	133,048	2,625,752	5.00%	- 0	133,049	4.80%	2,625,751
Demand Management	2	933,053	110,766	822,287	12.00%	325,000	435,766	46.70%	497,287
Utility Services - Administration	2	978,427	146,728	831,699	15.00%	-	146,728	15.00%	831,699
Flood Reduction Master Plan Projects	16	53,262,232	14,000,581	39,261,652	26.00%	15,862,130	29,862,710	56.10%	23,399,522
	·								•
Total	120	213,149,905	104,499,216	108,650,688	49.00%	17,428,821	121,924,967	57.20%	91,224,939

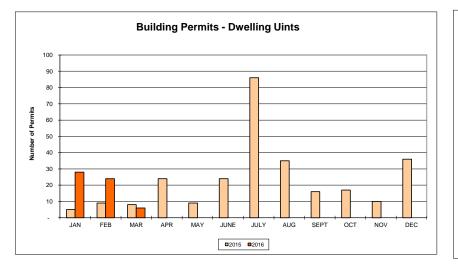
Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Community Services									
Recreation	13	12,707,141	12,160,643	546,498	96.00%	- 307,661	11,852,982	93.30%	854,159
Culture & Heritage	4	9,483,329	9,305,108	178,221	98.00%	- 30,867	9,274,241	97.80%	209,088
Museum	1	3,372,607	3,410,889	- 38,282	101.00%	- 46,827	3,364,062	99.70%	8,545
Library	0	-	-	-	0.00%	-	-	0.00%	-
Art Gallery	2	400,000	399,729	271		- 55,400	344,329	86.10%	55,671
Arenas	10	5,472,200	3,321,885	2,150,315	61.00%	- 16,222	3,305,663	60.40%	2,166,537
Memorial Centre	7	1,788,718	1,029,791	758,927	58.00%	1,076	1,030,867	57.60%	757,851
Marina	1	800,000	786,044	13,956	98.00%	- 16,300	769,744	96.20%	30,256
Facilities and Special Projects	3	1,225,000	650,196	574,804	53.00%	- 52,982	597,214	48.80%	627,786
Administration	9	6,238,947	4,176,534	2,062,413	67.00%	- 635	4,175,900	66.90%	2,063,047
									1
Total	50	41,487,942	35,240,818	6,247,123	85.00%	- 525,818	34,715,002	83.70%	6,772,940

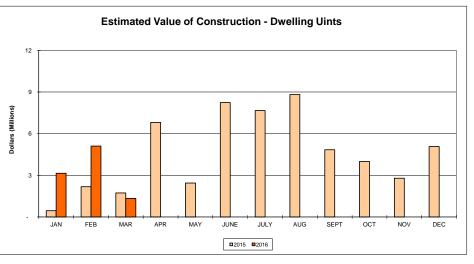
Project Description	Number of Active Projects	Total Project Budgets	Gross Expenditures Paid & Committed To Date	Gross Expenditures Compared to Budget (Over) Under	Gross Expenditures As a % To Budget	Other Revenues or Recoveries	Net Project Expenditures	Net Expenditures as a % of Budget	Approved Capital Budget Remaining (Unfinanced Expenditures)
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10
Planning & Development Services									
Planning	18	18,231,049	8,423,131	9,807,917	46.00%	435,855	8,858,988	48.60%	9,372,061
Growth Areas	10	4,125,003	2,881,981	1,243,022	70.00%	263,775	3,145,756	76.30%	979,247
Industrial Parks	5	6,994,933	724,012	6,270,922	10.00%	3,000,000	3,724,011	53.20%	3,270,922
Housing	4	3,928,700	721,420	3,207,280		-	721,420	18.40%	3,207,280
Airport	12	7,098,490	4,233,746	2,864,745	60.00%	714,520	4,948,266	69.70%	2,150,225
Land Information	4	378,516	345,467	33,049	91.00%	- 1,000	344,467	91.00%	34,049
Building	0	-	-	-		-	-	0.00%	-
								•	•
Total	53	40,756,691	17,329,757	23,426,935	43.00%	4,413,150	21,742,908	53.30%	19,013,784
								•	
Grand Total	282	320,320,569	170,676,209	149,644,361	53.00%	21,845,390	192,518,531	60.10%	127,802,040

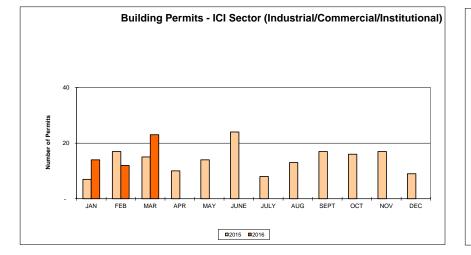
Appendix B

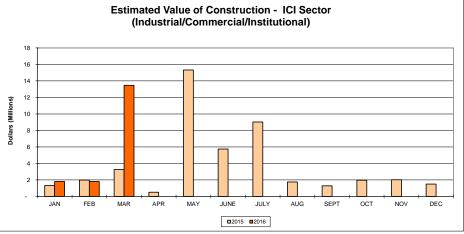
# Supplemental Information

### Building









## Waste Management

